

***TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER***

FACT BOOK

Fifth Edition

January, 1999

**Prepared by the Office of the
Vice President for Fiscal Affairs**

PREFACE

PREFACE

The Office of the Vice President for Fiscal Affairs is pleased to provide the Texas Tech University Health Sciences Center with a Fact Book. This edition is the fifth annual issue produced by this office as a service to the Health Sciences Center.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement; stimulating the greatest degree of meaningful research; and supporting faculty and staff in satisfying those whom we serve.

We encourage and invite comments, reactions, suggestions and corrections as a means of improving future issues.

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HISTORY

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center, leading the way for establishment of the Schools of Nursing, Allied Health and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a Pharmacy School to be located in Amarillo with the Lubbock campus offering the first two years of the standard pharmacy curriculum and the Amarillo campus offering the final four years of the standard curriculum leading to the Pharm. D. degree. In addition, Allied Health programs were also expanded to Amarillo and Odessa. The five schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a Health Sciences Center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 50% of the land mass and 13.9% of the population of the total state. This 131,000 square mile service area and population of 2.55 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on four geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the TTUHSC School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. Even though it has been a relatively short period of time since the school and its residency programs have been producing graduates, over 20% of the physicians currently practicing in West Texas are Texas Tech medical school or residency graduates. Our Schools of Nursing and Allied Health continue their impact on the health care needs of West Texas with most of their graduates remaining in West Texas to pursue their chosen profession.

Texas Tech University and Texas Tech University Health Sciences Center are the largest, most complex, and diverse institutions under a common board of regents without recognition as a system. They are as large in student population and/or serve a much larger geographical area on more campuses than all of the state-funded systems except for the University of Texas and Texas A&M systems. The Texas Tech University Health Sciences Center is by legislative mandate a separate institution from Texas Tech University. The same Board of Regents, however, serves both institutions. The Board of Regents reviews major issues and sets overall policy for the Health Sciences Center. In 1996, the Board of Regents approved a new organizational structure by creating the Office of the Chancellor and Offices of the President for both Texas Tech University and Texas Tech University Health Sciences Center. The first President of the Health Sciences Center was named in September, 1996 and as such functions as the Chief Operating Officer for the institution. The Chancellor's staff includes the shared services areas of General Counsel, Governmental Relations, Institutional Advancement, Facilities Planning and Construction and Administration and Finance. The Deans of the Schools of Medicine, Nursing, Allied Health, Pharmacy and Graduate School of Biomedical Sciences report to the Chief Operating Officer of the Health Sciences Center. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the Texas Tech University Health Sciences Centers at Amarillo, El Paso, and Odessa. The Regional Deans of Medicine at Amarillo, El Paso, and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health utilize the same administrative mode. Regional Deans of Allied Health in Amarillo and Odessa and a Regional Dean of Nursing in Odessa report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas and to support the practice of medicine, nursing and allied health in this vast area. The Dean of Pharmacy is located in Amarillo and reports to the Chief Operating Officer. The Regional Dean of Pharmacy is located in Lubbock and reports to the Dean of Pharmacy.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in the fall of 1990. The initiative is called SERVICE*plus*. The focus of this effort is to increase awareness, provide service skills and problem solve to help the institution become known for its user-friendly systems and the hospitable environment at all campuses. The customer awareness program of SERVICE*plus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents. Over 6,000 employees have attended the introductory customer awareness course. Additional training and education follow-up programs enhance employees' and managers' service, interpersonal and problem-solving skills which impact daily interactions with customers. The Office of Quality Service works with departments and top leadership to focus on systematic problem solving to remove barriers to quality service and improve the service systems affecting internal and external customers. Training for quality improvement teams is underway and building momentum. Programs have been put in place to recognize and reward employees who are setting the standard for quality service and quality improvement. The Texas Tech Quality Service Award and the Chancellor's Award of Excellence were kicked off in December, 1996. These awards may be presented to an individual or team. Honorees receive a plaque, certificate and a monetary award.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs during a period of time when state funding has remained basically level. In 1985 general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now in fiscal year 1999, general revenue is approximately 24.3% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs with externally generated funds, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this young institution. Some of these include:

SCHOOL OF MEDICINE

- The TTUHSC School of Medicine requested and received legislative and L.C.M.E. authorization to increase its entering class size from 100 to 120 students in order to respond to the professional education needs of the Texas-Mexico Border Region, and to enhance the physician manpower supply for the medically underserved areas of West Texas. The funding authorized by the 73rd Legislature enabled the School of Medicine to initiate this class expansion (Fall 1994), to establish its Office of Border Health and to begin a Border Region Student Recruitment Program. In the spring of 1998, the first expanded class of 120 graduated.
- Through June, 1997, the School of Medicine has graduated 1,846 physicians. Over the past eight years, approximately 60% of graduates have remained in Texas for complete residency training. Over the past eight years, an average of 25% of School of Medicine graduates have remained in a Texas Tech program for residency training. In 1998, 21% of graduates selected Texas Tech School of Medicine residencies.
- Over the past three years, an average of 60% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 1998, 57% of graduates elected primary care specialties.
- The four campuses of the School of Medicine operate 29 individually accredited graduate medical education programs and 4 fellowship programs in West Texas. As of September, 1998, these programs had 486 total residents in training, including 15 fellows, of which 313 (64%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 313 total primary care residents in training, 91 are specifically in Family Practice. The 29 residency programs have 142 first year trainees and will graduate approximately 154 residents and fellows in 1999.
- Each of the four TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75 mile radius of the campus. The four campus system therefore has a positive impact on the geographic distribution of physicians throughout West Texas.

- The four campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of Centers of Excellence includes: Reproductive Biology, Specialized Care for Women and Infants, including perinatal care and neonatal intensive care (four campuses), Pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for liver, kidney, and bone marrow transplantation, a border community breast care program, and a rural community mobile mammography program.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In 1998, the combined four campuses of the School of Medicine provided 529,596 clinical visits of care to 199,496 ambulatory patients. The School also served 44,397 inpatients in its affiliated hospitals. The four campuses provided 240,957 clinical visits of charity care to 73,699 patients valued at \$51,076,054.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences was established in 1991 to coordinate the training of biomedical scientists in five M.S. and Ph.D. programs that have operated in the School of Medicine since 1972. It provides educational opportunities for students from this region who seek research careers in the biomedical sciences to advance our knowledge about normal and diseased conditions in humans.
- The Graduate School of Biomedical Sciences' five graduate programs have a Fall, 1998 enrollment of 39 students in the five programs and 9 Graduate Interdisciplinary students taking a course for one semester. The School has graduated 42 M.S. and 92 Ph.D. students since 1972, including the first three students who completed the formal M.D./Ph.D. combined degree program.
- Graduates of these programs now hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad. Some also work in private industry.
- The M.D./Ph.D. combined degree program has graduated three M.D./Ph.D. students, two of whom are now in private practice and one who is in a postdoctoral position. The program currently has three enrolled students, one of whom is funded by the Medical Scientist Training Program (MSTP).

SCHOOL OF NURSING

- The School of Nursing Continuing Nursing Education Program (CNE) was the first in Texas to be accredited by a national organization and has experienced stability for several years. In part, this is due to continued service to rural health areas.
- Since its inception, the School of Nursing has planned its degree programs (BSN and MSN) to meet nursing needs. Students enter with no previous nursing background or as registered nurses in Lubbock and Odessa. Through use of telecampusing, numerous courses are available to meet demands. The largest enrollment to date was 488 students (across campuses and programs). A relatively low rate of attrition is reflective of the continued endeavors of faculty and staff to assure the success of the program.

- School of Nursing faculty maintain a faculty practice responsibility. The school pioneered this expectation of faculty and is still one of the few in Texas with this direction. As a result of this clinical involvement and the related 12-month employment, faculty provide enriched clinical education for students and uncompensated care to West Texas citizens.
- The Master of Science in Nursing Program's growth, with the greatest increase in enrollment in the Family Nurse Practitioner Program and the Post-Masters Nurse Practitioner Program, can be attributed to its excellent reputation and the increased number of baccalaureate nursing graduates in the area. In 1995, a collaborative program with The University of Texas at Tyler School of Nursing was established to prepare Family Nurse Practitioners for the Tyler area. A collaborative program began with Midwestern State University in Wichita Falls in the summer of 1998. Additional practitioner programs are under consideration. The Nurse Practitioner courses are available via telecommunications.
- The Research Program offers assistance to faculty and students in conducting research, as well as applying for external and internal funding.
- The School of Nursing, in collaboration with the School of Nursing at The University of Texas Health Science Center at San Antonio, implemented a doctoral program in nursing, effective 1991. The first doctoral students were admitted to the Lubbock campus in the fall of 1992. Ten students are currently enrolled on the Texas Tech campus. The Lubbock campus had its first doctoral graduate in Spring, 1997.

SCHOOL OF ALLIED HEALTH

- In 1994, the educational program for physical therapists transitioned from the baccalaureate degree level to the entry-level master's degree level. Admission is by competitive application. The program is a 3 + 3 format; students complete three years of general education-liberal arts studies prior to entering the three-year professional program, which is offered in Amarillo, Lubbock and Odessa.
- The Department of Communication Disorders includes both baccalaureate and master's degree educational programs. The baccalaureate degree is in communication disorders; graduate students choose either speech-language pathology or audiology as the major. Renovation of space to house the department within the Health Sciences Center in 1998 will be the final phase of the transfer of the Department from the TTU campus.
- An educational program for physician assistants will begin in 1999. This profession is one of the fastest growing in the nation. It is particularly well suited to the West Texas region because a large number of physician assistants choose to specialize in family medicine and other primary care specialties and to practice in small towns and rural areas.
- The Clinical Laboratory Science Program is the only one in the nation which offers students the opportunity to choose among options: (1) traditional CLS curriculum; (2) pre-med option; and (3) business option. With the business option, a collaborative relationship with the College of Business Administration allows the student to earn a minor in Business and with only one year of post-baccalaureate study, an M.B.A. This option is available for students who aspire to supervisory and/or management positions in clinical labs.
- The School of Allied Health continues to receive hundreds of applications for admission. Approximately 30% of those who apply can be admitted because class sizes are regulated by accrediting agencies. The average GPA of students admitted each year ranges from 3.2 to 3.7.
- The educational programs in Occupational Therapy and Physical Therapy are offered at the campuses in Amarillo, Lubbock and Odessa. The expansion of our programs to include two other campuses allowed the class size in those disciplines to double. Our expansion to the campuses in Amarillo and Odessa was motivated by the commitment to educate students locally and urge them to practice locally after graduation. The long range goal is to increase the number of

clinicians in the regions. A number of students have said it clearly: "If you didn't have this program here at this location, I could not choose this major. I cannot relocate because of family and economic considerations."

- The six professional programs within the School are each independently accredited by a different accrediting agency. Thus, at least one program is always in the self-study production. All existing programs are fully accredited with maximum allowable terms of accreditation. The Physician Assistant Program is just beginning the accreditation process.
- The EMS program in the School also houses the Texas EMS Education Coordinator function for the Texas Department of Health. Program Director Neil Coker also serves as the Texas coordinator of EMS Education.
- Personnel shortages continue in most of the allied health professions. They are most severe in the disciplines of communication disorders, occupational therapy, physical therapy and physician assistants.
- The School has an active faculty development program, including graduate fellowships for allied health clinicians who are making the transition to academe. With a critically small number of qualified faculty in the School's disciplines, this "grow your own" philosophy is one approach to the solution of the problem.
- "The Rotation Manual for Clinical Laboratory Science," published by Williams & Wilkins and written by faculty members Lori Spearman and Hal Larsen, has been universally accepted as the authority on clinical education management in the field in the U.S.
- The grade point averages of entering students in Clinical Laboratory Science are among the highest in the nation.
- Graduates of the EMS programs are found practicing literally all over the West Texas region.
- Clinical affiliates of the Clinical Laboratory Science program are located in sites from Wichita Falls to El Paso and from Dallas to Hobbs, NM. This covers more land area than any other program in the nation.
- Departments within the School of Allied Health include:
 - Diagnostic and Primary Care
 - Clinical Laboratory Science (B.S.)
 - Physician Assistant (B.S.)
 - Emergency Medical Services (Certificate)
 - Rehabilitation Sciences
 - Occupational Therapy (B.S.)
 - Physical Therapy (M.P.T.)
 - Department of Communication Disorders (B.S. and M.S.)

SCHOOL OF PHARMACY

- Texas Tech University Health Sciences Center School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The founding class of 63 students enrolled in August of 1996, with graduation anticipated in May, 2000. Future classes are expected to enroll 66 students.
- The faculty has developed a vision statement for the new school. It reflects the changing responsibilities of the pharmacist and the role of the educator in the process. Our community is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their individual patients. We aspire to be internationally recognized as leaders in the pharmaceutical sciences, primary care, rural pharmacy practice, research and education. Using a problem-based learning model, the faculty, in partnership with the doctoral candidates, provides a stimulating and innovative cooperative educational environment. Involving all elements of our community, we are committed to change, personal growth and improvement through vigilant evaluation and constant experimentation. We are committed to the West Texas community and will solve our patients' health care problems by providing innovative pharmaceutical care. The School of Pharmacy will be providing pharmaceutical care to Panhandle residents through various contracts with external institutions.
- The School of Pharmacy is realizing its growth in the number of faculty and staff who are now on board. Full-time staff now stands at 30 and the number of faculty has reached 42. These numbers should increase steadily until 1999 and then level off.
- The School of Pharmacy received *pre-candidate* accreditation status in January of 1996, allowing the school to admit students in the fall of 1996. The School was reviewed again in the spring of 1997 for *candidate* accreditation status. This level of accreditation was obtained in February, 1997 and allows graduates to seek licensure in any state. The latest review was conducted in the fall of 1998 with continuation of *candidate* status expected until June, 2000.
- Programmatic plans are being developed to deliver the last 18-months of the professional curriculum at HSC facilities in Dallas, El Paso and Lubbock. Approximately 18 students in Lubbock and 12 students in Dallas and El Paso will be relocated to gain their clinical experiences.
- The Pharmacy building was occupied on May 1, 1996. It has quickly become a landmark in the Harrington Regional Medical Center. Other TTUHSC Amarillo programs are to be relocated to the campus before the end of the decade. Several additions have been made since the building opened.
- The School of Pharmacy provides patient care to clients of the Baptist/St. Anthony's Health System's Hospital, Northwest Texas Healthcare System's Hospital and clinics, Veterans Affairs Medical Center, University Medical Center, Texas Tech clinics in Amarillo, El Paso and Lubbock, Texas Department of Criminal Justice and Texas Youth Commission inmates in West Texas, clients in Texas Tech rural health clinics, patients at the Harrington Cancer Center, and several Amarillo area private clinics. The School has established an innovative clinic in the United Supermarkets Pharmacy with financial support from this business partner.

MANAGED HEALTH CARE

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the Western part of the state. Of the approximately 130,000 inmates housed in TDCJ facilities, the Western sector has approximately 30,000 beds in 28 facilities at 19 sites. Included is a 550-bed psychiatric hospital located in Lubbock which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September 1996 with medical/surgical care available at this hospital provided by the TTUHSC School of Medicine. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks and implementing a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. During the 1995 Legislative session, the Texas Legislature expanded the CMHCAC role

allowing it to contract with other state agencies to provide them with managed care services. As a result of this action, effective September 1, 1995, TTUHSC began providing managed health care services to five Texas Youth Commission (TYC) facilities, with approximately 1,000 youth located in Brownwood, Pyote, Sheffield, Vernon, and El Paso.

Psychiatry support for TDCJ was moved to the Managed Health Care system on January 1, 1996, with TTUHSC providing the mental health care in West Texas. Pharmacy services for the TDCJ contract is provided through a central contract managed by the TTUHSC Pharmacy School in Amarillo.

The role of the telemedicine program has been to provide specialty consults for the TDCJ inmates by connecting prison clinics with medical school consultants at the TTUHSC. The program is designed to save money by reducing security and transportation costs. It also reduces backlog in needed specialty clinics and initiated a referral pattern to the TTUHSC specialists who service the prison hospitals. Teleconsultations have been conducted through a two-way interactive video system utilizing the latest satellite and terrestrial communication technology. The first phase of telemedicine consultative service included linking the TTUHSC with the Clements Unit in Amarillo; the Robertson Unit in Abilene; the Lynaugh Unit in Ft. Stockton; the Allred Unit in Wichita Falls; and the Montford Unit in Lubbock. As of 1998, over 3,000 medical patient encounters have taken place via teleconsultation. The initial five sites have been expanded to include the Dalhart Unit in Dalhart; the Jordan Unit in Pampa; the Roach Unit in Childress; the Formby Unit in Plainview; the Smith Unit in Lamesa; the Daniel Unit in Snyder; the Wallace Unit in Colorado City; and the Sanchez Unit in El Paso, increasing the number of telemedicine capable sites to thirteen. We provide specialty care access to over 30,000 inmates.

The Center for TeleMedicine/TeleHealth was created September 1st, 1997 to act as the clearinghouse for telemedicine activities at the TTUHSC. Its mission is to provide access to specialty care and education for all inhabitants located in the TTUHSC's service area, which encompasses over 128,000 square miles in 108 counties. The TTUHSC's rural telemedicine network includes Swisher County Memorial Hospital in Tulia; an innovative school-based clinic in Hart; a sub hub and spoke network connecting Terlingua and Presidio to Alpine with a final connection to the TTUHSC; and the Columbia Medical Center in Carlsbad, New Mexico. Expansion and growth of the network is currently underway connecting the TTUHSC in El Paso with Van Horn. Placement of telemedicine connections into Nursing Homes and the delivery of diabetes education programs are currently under development.

Beginning October 1, 1995, TTUHSC Correctional Health Services was re-designated as the Office of Managed Health Care. It was given responsibility for all TTUHSC Managed Care activities, including contracting with private and government payors to provide medical services to patients as well as the development of new lines of business. Through Managed Health Care's involvement, TTUHSC has partnered in a newly formed health maintenance organization, Texas Universities Health Plan (TUHP), which is offered to State of Texas and higher education employees, retirees and dependents in Lubbock and the eight surrounding counties. In addition, Managed Health Care is spearheading the development of Texas Universities Transplant Consortium, managed Medicaid, Texas Healthy Kids, and Children's Health Insurance Program. TTUHSC's involvement with Texas Department of Health women and children's health care throughout West Texas and participation in the Title V Program at all four campuses are also coordinated through Managed Health Care.

Other initiatives for Managed Health Care include:

- Pilot program to provide mental health services for Texas Mental Health and Mental Retardation (TDMHMR) facilities, and the U.S. Immigration and Naturalization Service;
- Local contractual agreements with Lubbock Regional MHMR and El Paso Life Management Center;
- Responsibility for case management activities for high risk pregnant women and children participating in Medicaid or Title V Programs;
- Provision of onsite health services for the 2400 bed El Paso County Jail

COMPUTER SERVICES

The Texas Tech University Health Sciences Center uses a range of technologies to meet its academic and service missions. From the computing facilities to the telecommunications systems which link our four campuses and outreach to rural communities, TTUHSC has designed and utilized state-of-the-art technologies. An institutional-wide network infrastructure upgrade is planned for FY 1999 which includes fiber optic backbone.

Computer Services was established in 1974 with an initial staff of 12 employees. Primary responsibilities at that time consisted of data entry, programming and operations. Currently, Computer Services maintains a wide area network which connects all departments in TTUHSC's four campus enterprise. Additionally, Computer Services offers assistance in microcomputer hardware selection, acquisition, installation, troubleshooting and repairs, assistance with software selection, setup, problem solving and training. Computer Services includes an administrative director and a staff of 25 full-time employees, 1 research assistant and 7 part-time student assistants. This is configured into five major areas, each having a manager overseeing its operation. They are: (1) Computer Operations; (2) Systems and Networking; (3) PC Support (4) Applications Programming; and (5) Education/Research Computing Support. The department provides hardware and software technical support to faculty and staff who currently use over 2,500 PC's and 800 Macintosh systems. They average 125 open work orders at any one time with 10-15 new orders daily. They provide 15-20 user training programs monthly on topics from DOS to Internet, plus frequent one-on-one training sessions in the user's office. The Systems and Networking group supports a wide range of systems and users. The primary systems they maintain are bound into a complex cluster of VAXes and Alphas which are interconnected via CI connections, FDDI connections and Ethernet connections.

HEALTHNET

Recognizing the need for our outreach programs, the Legislature provided funding for HealthNet, an integrated health care education and rural practitioner support network, to sustain the educational and clinical outreach support mission of the Health Sciences Center. HealthNet maintains three telecommunication networks, MedLink, RHSN and TechLink, to extend the resources of the TTUHSC to West Texas communities through interactive telecommunications, distribution of accredited medical education and extension of TTUHSC's academic programs.

- TechLink

The TechLink network interactively connects classrooms and conference rooms on TTUHSC's four campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live interactive capability among the four campuses for research, administrative, teaching and other educational support activities. Carrying more than 9,500 event hours in fiscal year 1998, the network:

- maximizes the outreach and impact of limited faculty resources;
- provides quality undergraduate and graduate courses to students on all campuses;
- facilitates curriculum consistency and continuity; and
- reduces faculty and student travel among the campuses.

- MedLink

The MedLink network utilizes compressed digital video and audio transmitted via satellite or terrestrial fiber optic lines to provide direct patient care and information to Texans. The MedLink network supports telemedicine activities through live interactive video consultations between medical specialists at all campuses of TTUHSC and primary care physicians, physician assistants, nurse practitioners and their patients in rural West Texas. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including diagnostic data and images. The practice of medicine through telecommunication technologies has increased access to quality health care in

underserved rural communities. The availability of telemedicine services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **Rural Health Satellite Network (RHSN)**

The Rural Health Satellite Network is a satellite-based continuing education network, one-way video and audio. The satellite network is supported by an interactive audio network. The system is used to extend the resources of TTUHSC's health care professionals working in rural communities. Continuing education programs are delivered via RHSN to physicians, nurses and allied health professionals at over 90 rural hospitals and clinics. The use of the system has reduced professional isolation and has enabled rural practitioners to be exposed to the latest developments in their respective fields and permits these health care professionals to maximize the time they can devote to direct patient care. Studies have shown that use of the continuing education programs has produced a measurable increase in the quality of patient care at rural health care facilities.

- **Rural Outreach**

TTUHSC HealthNet is partnering with other state and local entities to explore the potential use of telecommunications technologies in the maintenance of the rural community infrastructure. These include public education, public and social services program administration, public safety and legal services. Collaboration among various stakeholders in rural communities is essential in achieving the multiple use of these technologies which is necessary to strategically strengthen the infrastructures of these communities.

LIBRARY OF THE HEALTH SCIENCES

The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108 county West Texas service area of TTUHSC. The libraries, one at each of the four campuses of the system, are staffed by 17 professional librarians, 2 administrative staff and 24 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the TTUHSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. The libraries currently have over 50 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order that we might provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library expanded its hours to 99.5 per week last year. In the summer of 1998, the Lubbock library moved to a new 50,000 sq. ft. facility. It features 28 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated.

AREA HEALTH EDUCATION CENTER (AHEC)

The Texas Tech Office of Border Health was created in 1994 to address health professions recruitment in the border area of Texas and border health issues. The office hosts the Texas Tech Area Health Education Center (AHEC) Program Office and the Health Education Training Centers Alliance of Texas (HETCAT) West Region Program Office. The AHEC and HETCAT programs share common goals with the Office of Border Health in health professions recruitment, development, distribution and retention, and health promotion at the community level. AHEC and HETCAT programs are supported with grants from the federal Health Resources and Services Administration.

TEXAS JOURNAL OF RURAL HEALTH

A quarterly journal published by TTUHSC, entitled the *Texas Journal of Rural Health*, is the only one of its kind in Texas. The new Editor and Managing Editor, Leonel Vela, M.D. and Lee Ann Paradise, respectively, encourage authors to submit relevant and current research studies, as well as legislative and/or health policy manuscripts. The purpose of the journal is to provide a forum for sharing ideas on rural health issues. Articles are accepted for possible publication throughout the year.

Submitted manuscripts include complete referencing material in APA form. Manuscripts undergo a blind peer review, and the process normally takes four to six weeks. Upon completion of the review, the authors are contacted regarding the outcome. In an effort to expand readership, free subscriptions to the journal are offered. The national and international subscription list is constantly growing and includes a wide range of people such as hospital presidents, administrators, professors, legislators, health care workers, and people from various state agencies and rural communities all over the country.

Recent contributors to the journal are affiliated with places such as the University of North Dakota, Big Bend Regional Medical Center, MD Anderson Cancer Center, University of Alabama at Birmingham, SUNY Health Science Center at Syracuse, Andrews County Health Department, Texas A & M, The University of Texas, University of New Hampshire, LaSalle University, University of North Carolina at Chapel Hill, and TTUHSC.

The journal's board will be expanding in the near future and is currently comprised of the following medical professionals: Paul Brooke, Ph.D., Dean, School of Allied Health, TTUHSC; George Burke, Dr.PH., Professor, Department of Health Administration, Southwest Texas State University; Ceretha S. Cartwright, Dr.PH., Assistant Professor, Department of Obstetrics & Gynecology, TTUHSC at Odessa; Marvin Cole, CEO & President, Fayette Memorial Hospital; Richard Hoeth, Director of the Office of Rural Health and Hospital Affairs, Texas Hospital Association; Andrew James, Dr.PH., J.D., Assistant Director of Health and Human Services, City of Houston; Susan Pollock, Ph.D., Associate Dean for Research, TTUHSC; Ted Sparling, Dr.PH., Associate Professor, Department of Health Care Administration, Trinity University; Mary Walker, Ph.D., Executive Director, Texas Hospital Trustees; and Darryl Williams, M.D., Medical Director, Kellogg Community Partnership.

ORGANIZATIONAL CHARTS

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
Organizational Chart
December, 1998

Internal Audit

BOARD OF REGENTS
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Cell Biology & Biochemistry
Dermatology
Emergency Medicine
Family & Community Medicine
Health Organization Mgt.
Health Services Research
Internal Medicine
Microbiology & Immunology
Neurology
Obstetrics & Gynecology
Ophthalmology & Visual Sciences
Orthopaedic Surgery
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Pediatrics
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Dean

ODESSA
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Regional Dean

Occupational Therapy
Physical Therapy

AMARILLO
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Regional Dean

Occupational Therapy
Physical Therapy

LUBBOCK
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Clinical Lab Science
Physician Assistant

Rehabilitation Sciences
H.H. Merrifield, Ph.D. Assoc. Dean & Chair
Physical Therapy
Occupational Therapy

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LUBBOCK
Helen Cox,
Executive Associate Dean

ODESSA
TBA
Regional Dean

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Vice President

Medical Director
Center for Telemedicine/ Telehealth

PROGRAM PLANNING & POLICY ANALYSIS
Glen Provost, J.D.
Vice President

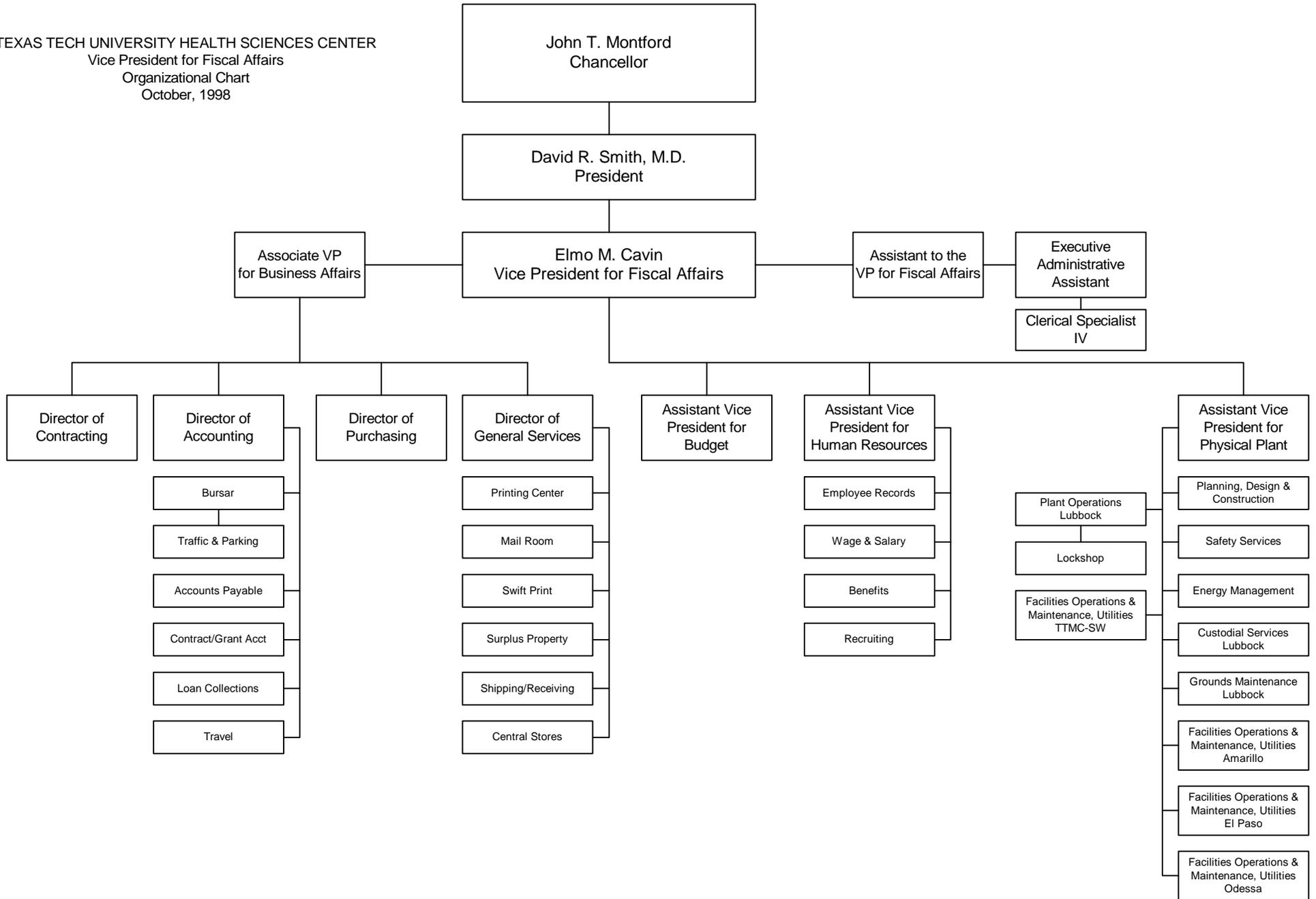
FISCAL AFFAIRS
Elmo M. Cavin, Vice President

Accounting
Budget
Contracting
General Services
Human Resources
Physical Plant
Purchasing

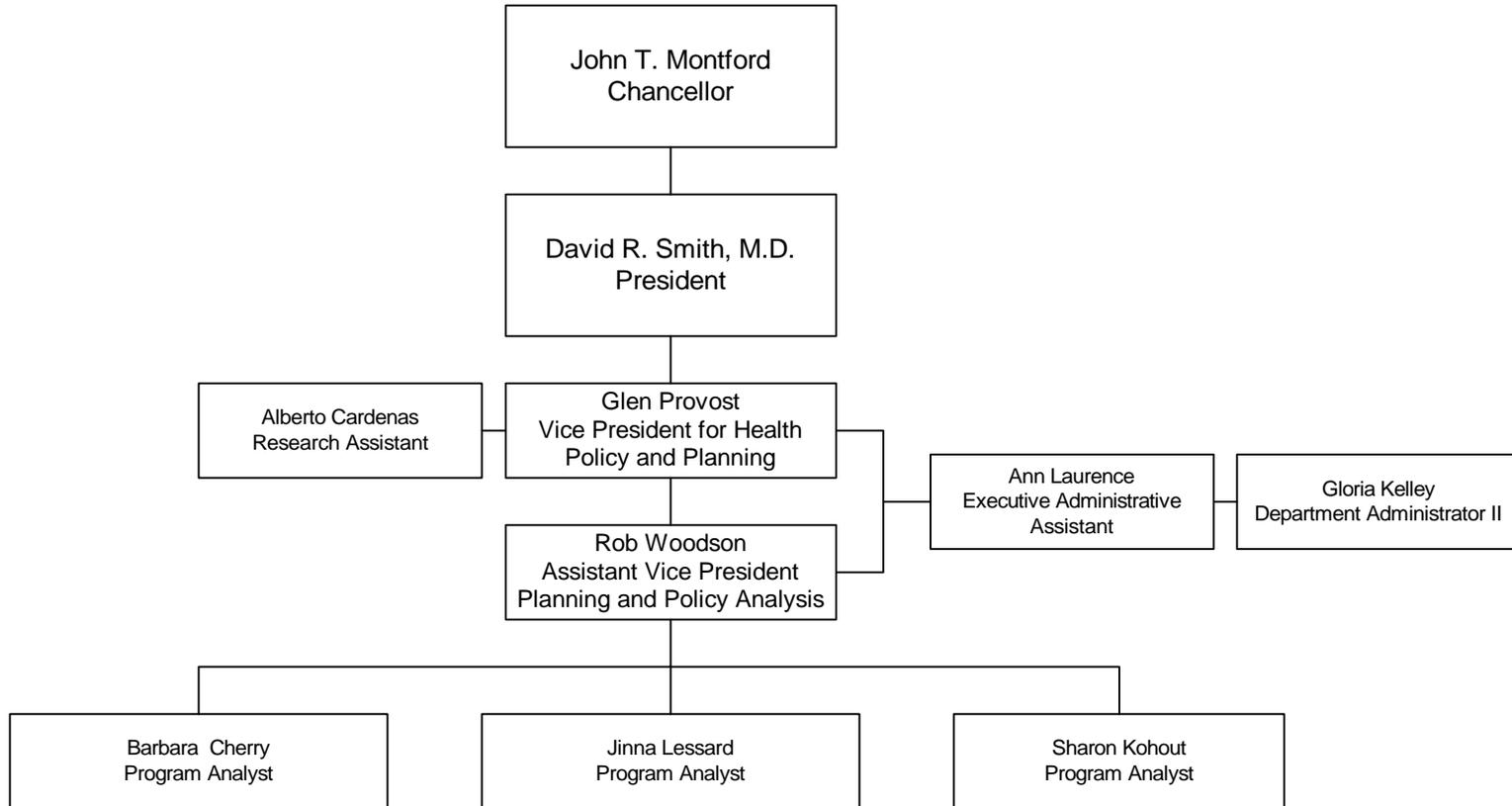
OPERATIONS & STUDENT SUPPORT SERVICES
Richard Butler, Vice President

Computer Services
HSC Libraries
HealthNet
HSC Relations
Student Services,
Registrar and Student
Financial Aid

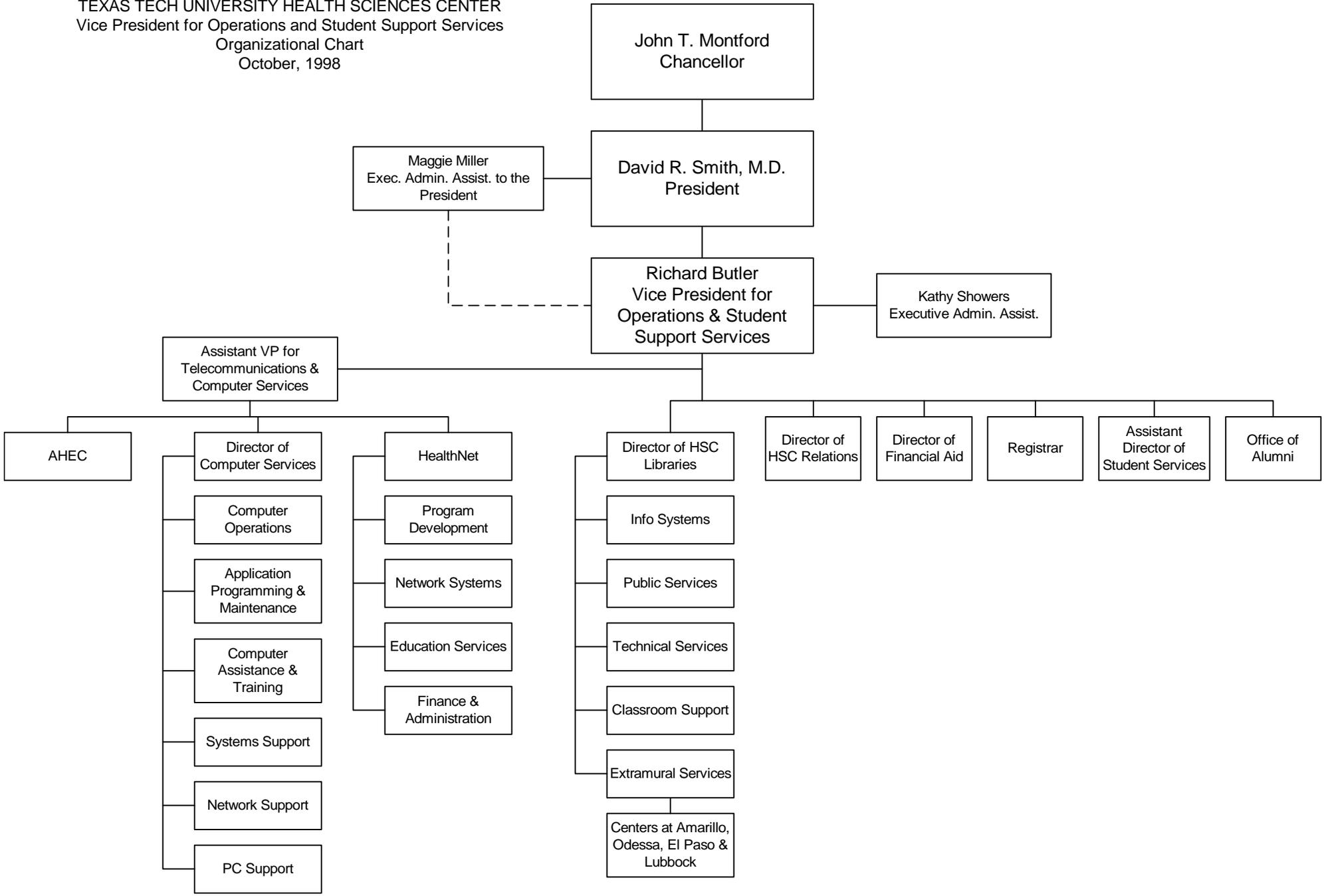
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Vice President for Fiscal Affairs
 Organizational Chart
 October, 1998



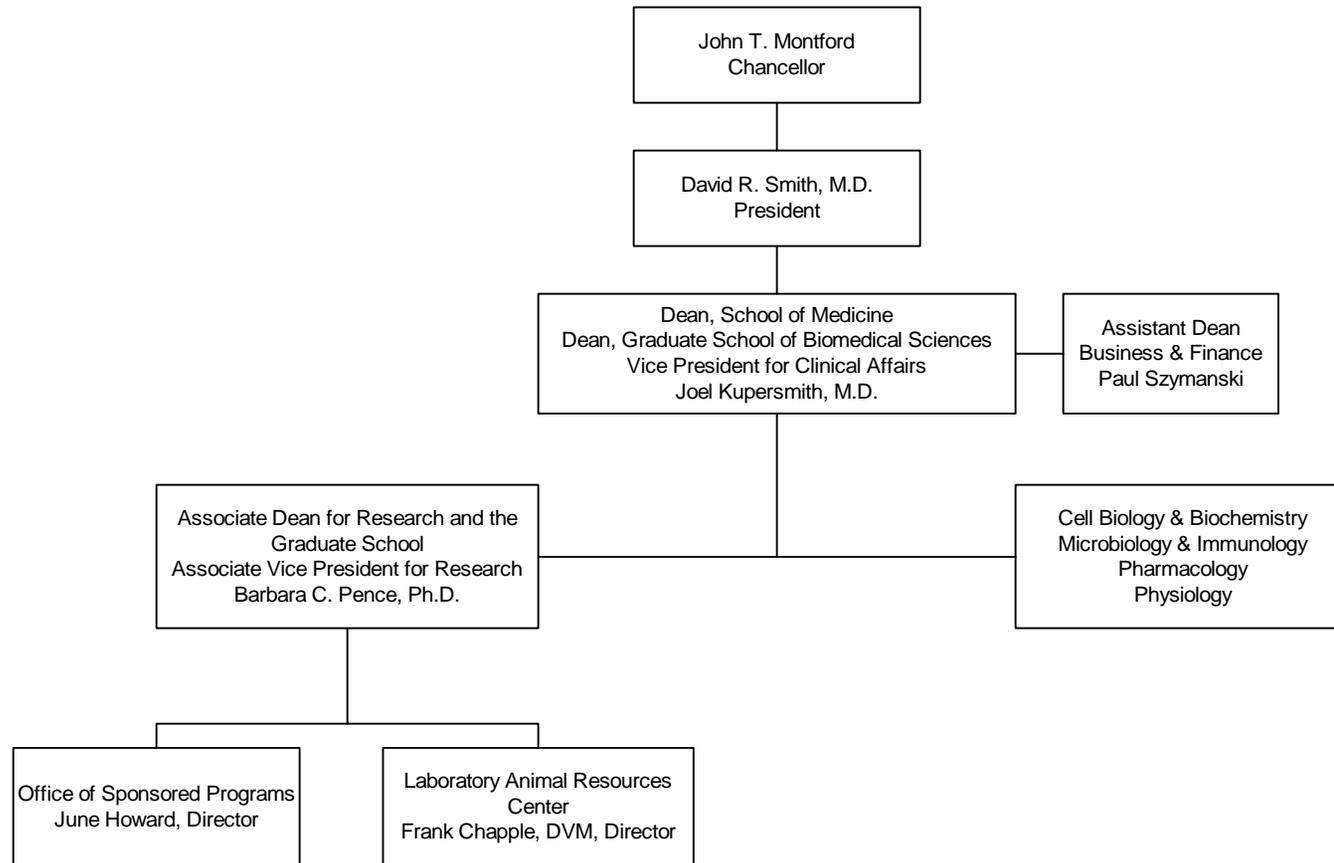
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Vice President for Health Policy and Planning
Organizational Chart
October, 1998



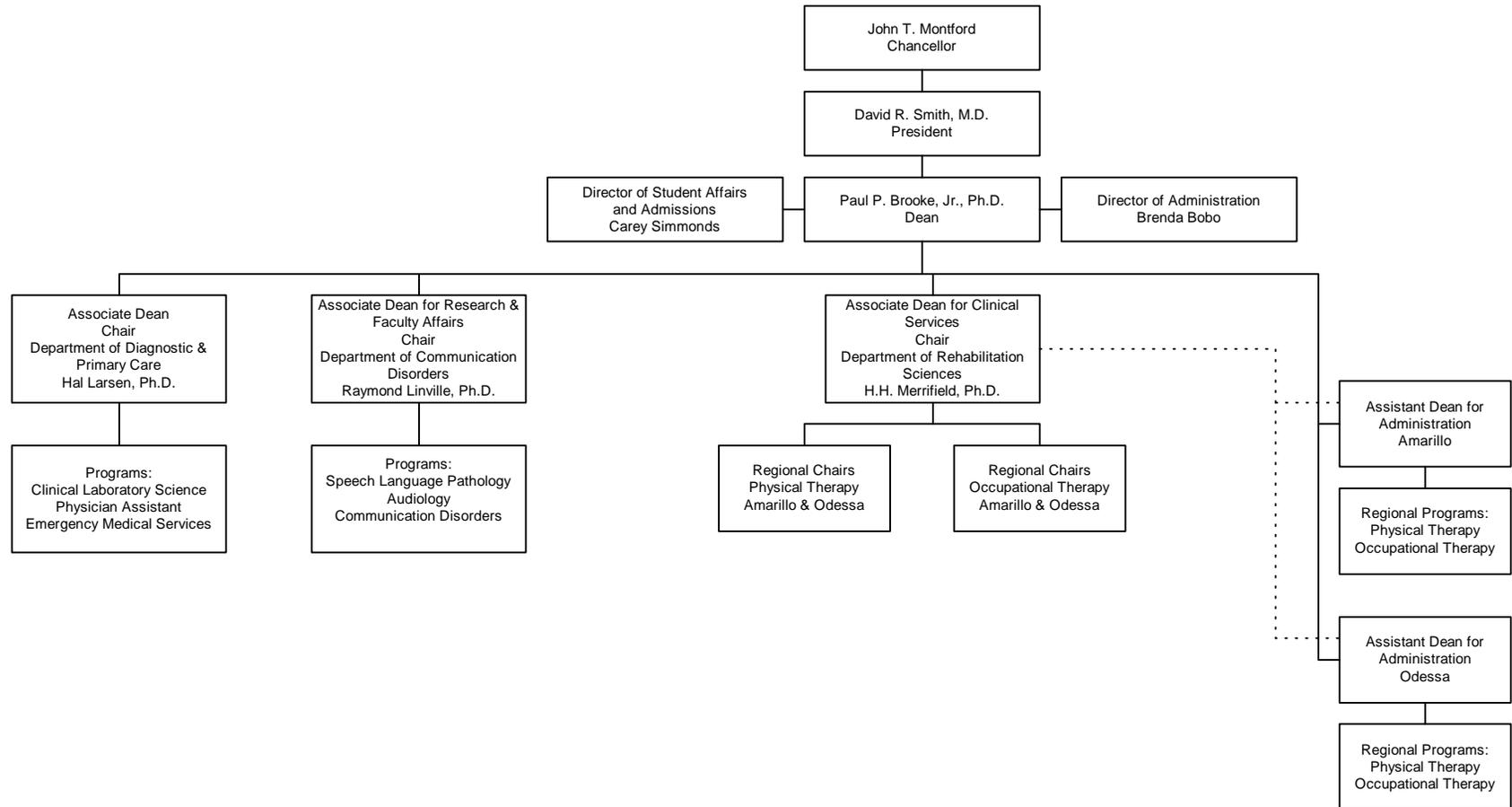
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Vice President for Operations and Student Support Services
 Organizational Chart
 October, 1998



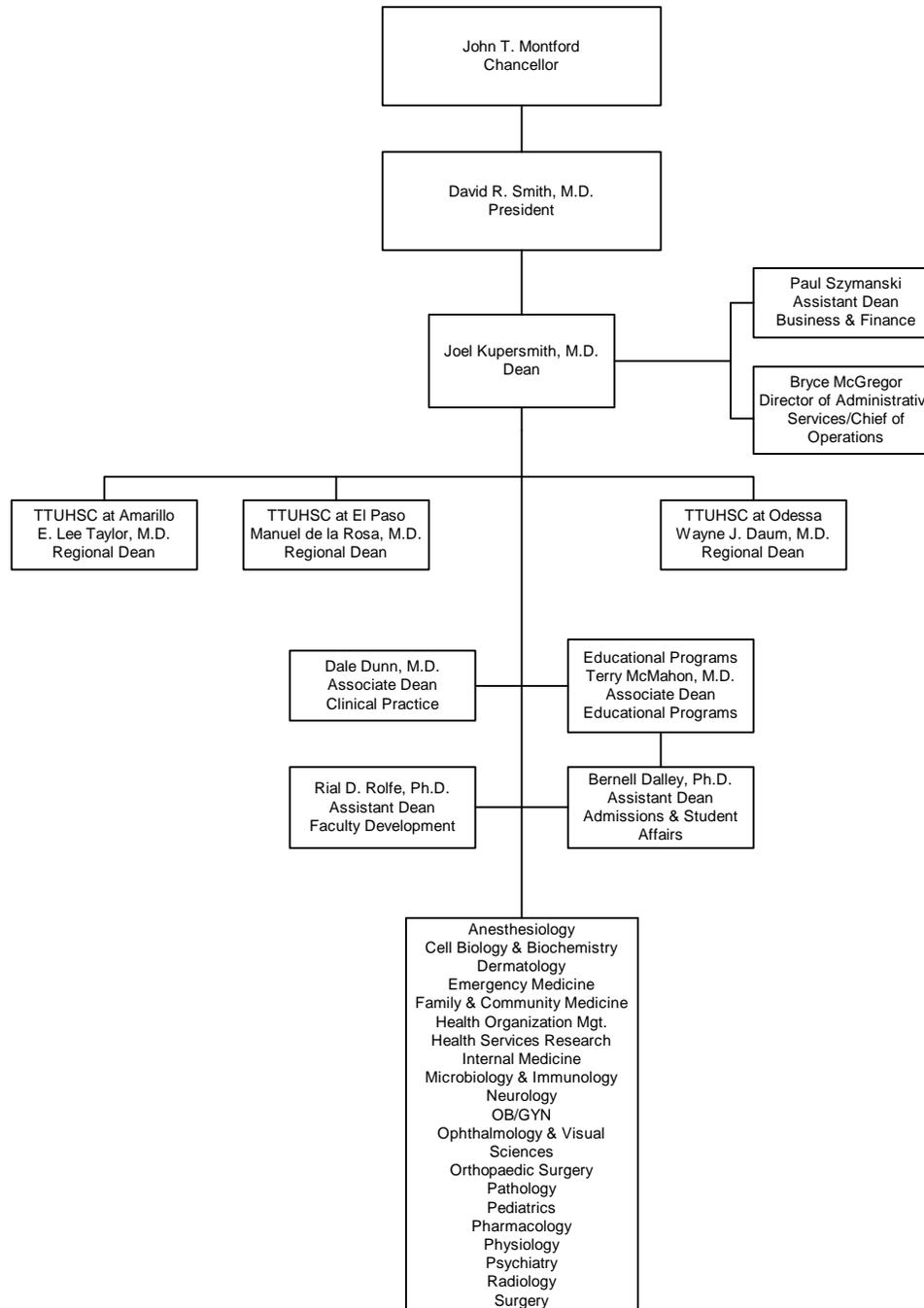
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Graduate School of Biomedical Sciences
Organizational Chart
November, 1998



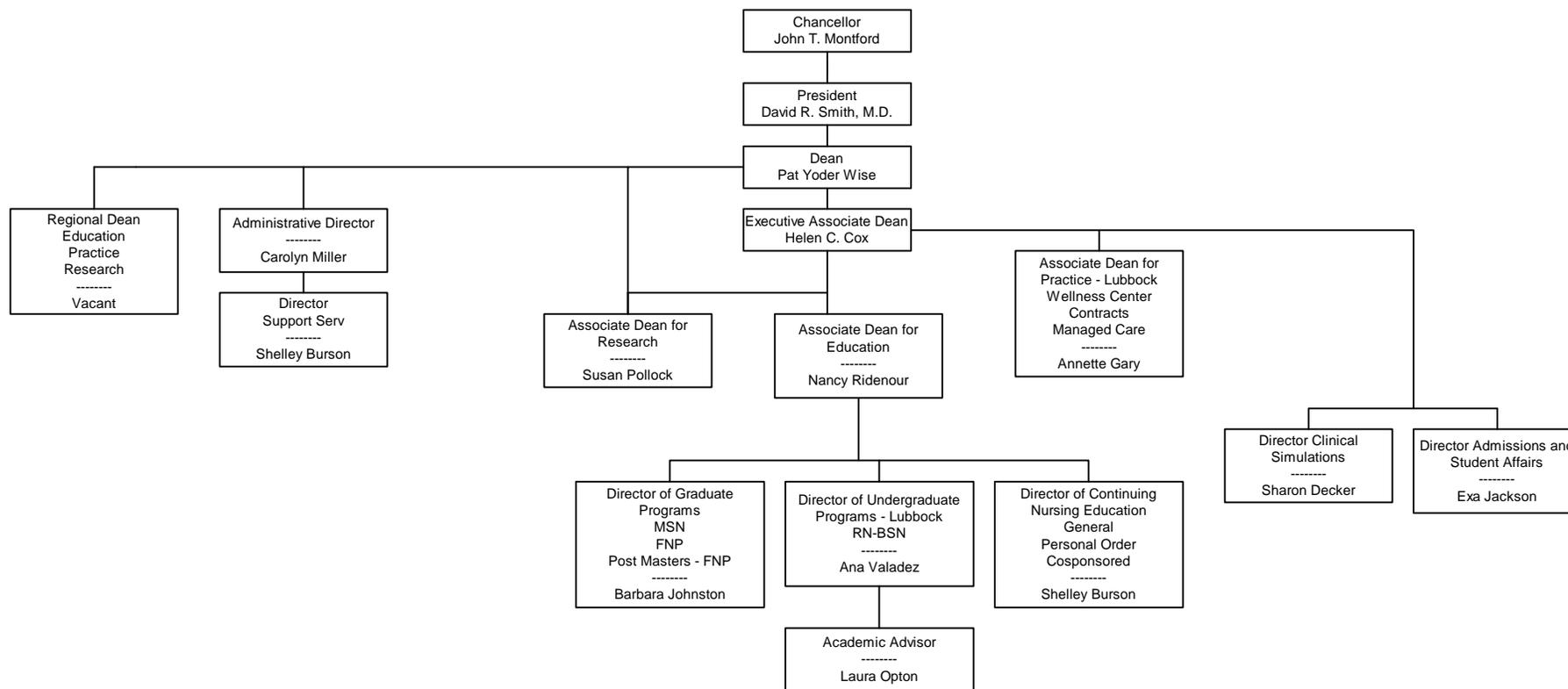
TEXAS TECH UNIVERSITY
 HEALTH SCIENCES CENTER
 School of Allied Health
 Organizational Chart
 October, 1998



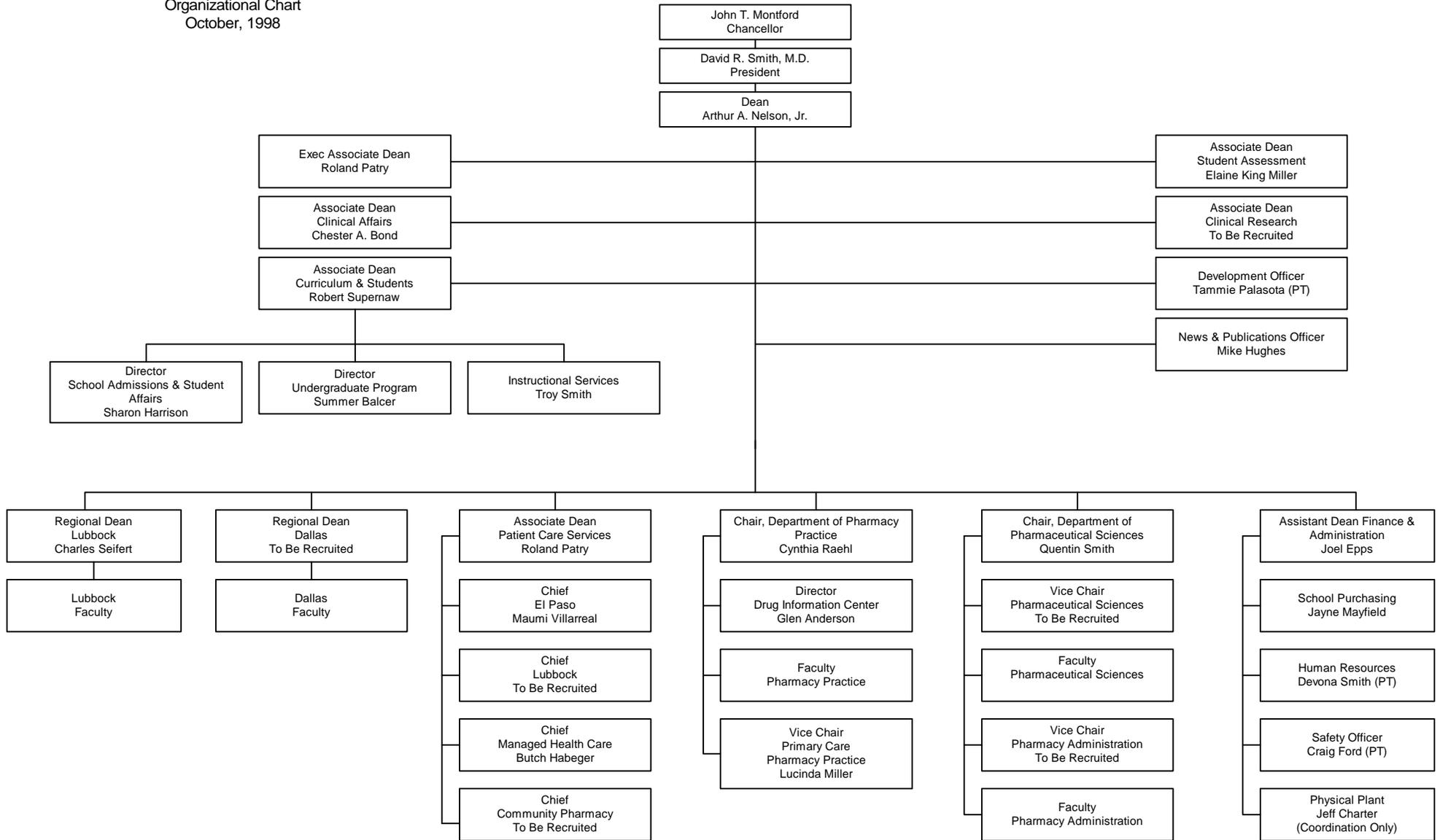
TEXAS TECH UNIVERSITY
 HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 November, 1998



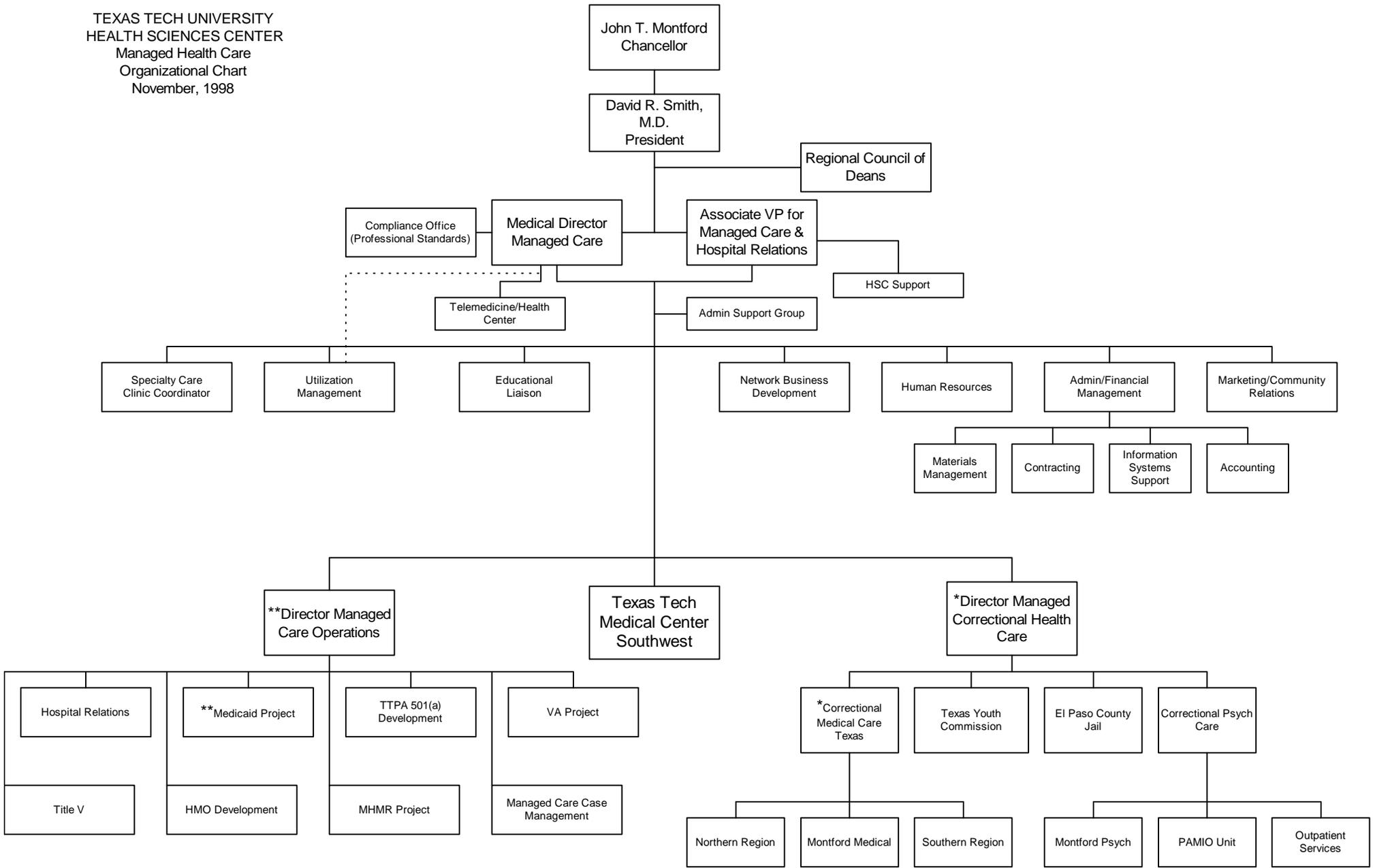
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 November, 1998



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Pharmacy
 Organizational Chart
 October, 1998



TEXAS TECH UNIVERSITY
 HEALTH SCIENCES CENTER
 Managed Health Care
 Organizational Chart
 November, 1998

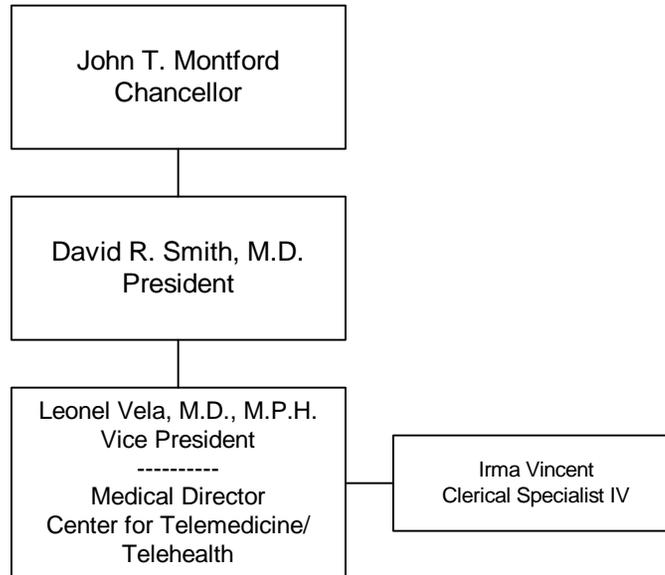


* Dual Hat Position

** Dual Hat Position

.....
 Medical Director has technical authority for this position

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Vice President for Rural and Community Health
Medical Director, Center for Telemedicine/Telehealth
Organizational Chart
November, 1998



PROGRAMS

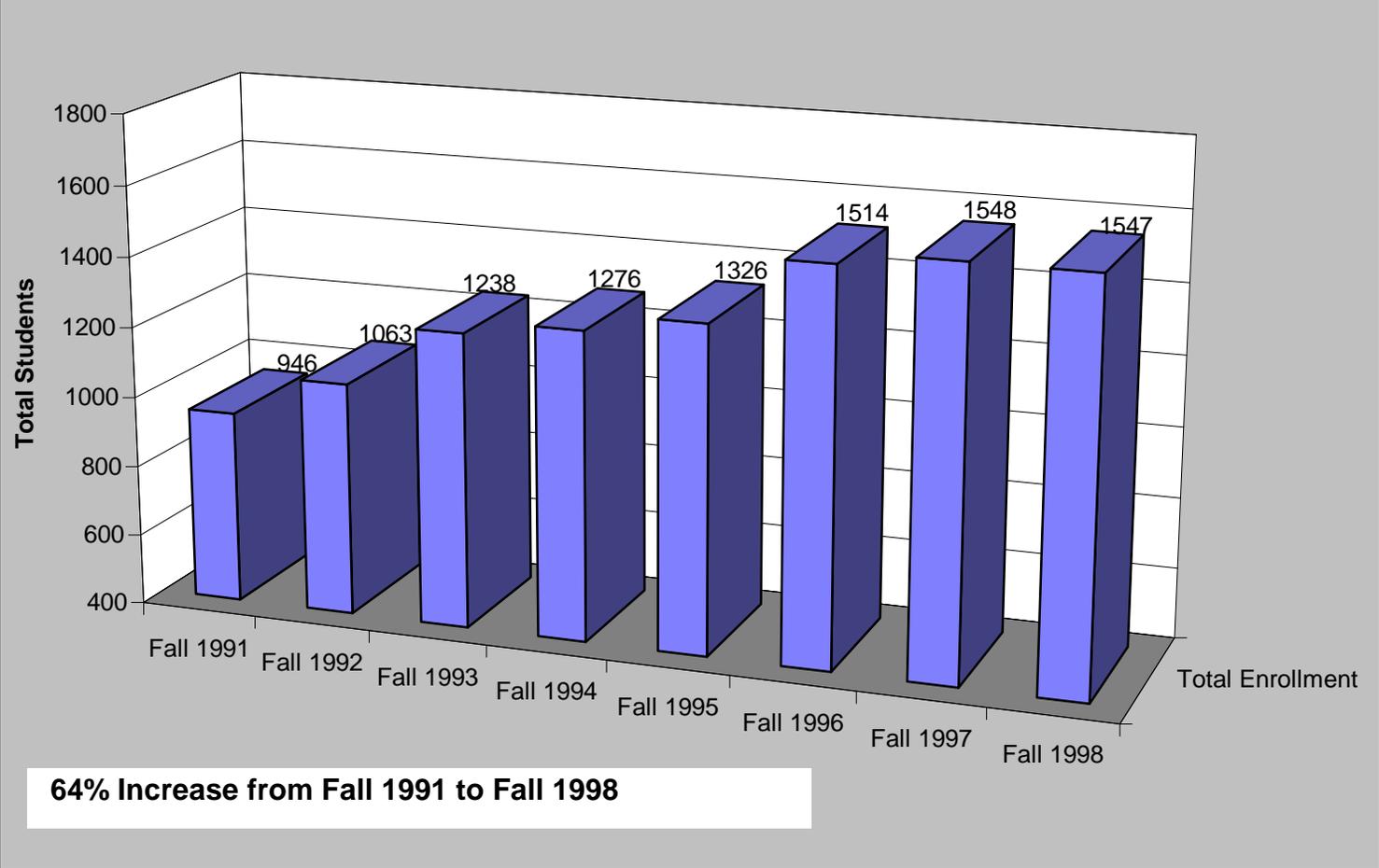
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ACADEMIC PROGRAMS BY CAMPUS**

Location	Medicine	Allied Health	Nursing	Biomedical Sciences	Pharmacy
AMARILLO	School of Medicine	Occupational Therapy Physical Therapy	No Program	No Program	School of Pharmacy
EL PASO	School of Medicine	No Program	No Program	No Program	No Program
LUBBOCK	School of Medicine	Occupational Therapy Physical Therapy Communication Disorders Clinical Lab Science Emergency Medical Services	School of Nursing	Graduate School of Biomedical Sciences: Anatomy Medical Biochemistry Medical Microbiology Pharmacology Physiology	No Program (Regional Dean & Faculty Began 1997-98 Academic Year)
MIDLAND	No Program	Physician Assistant Program (planning & implementation in progress; anticipate 1st class by June, 1999)	No Program	No Program	No Program
ODESSA	School of Medicine	Occupational Therapy Physical Therapy	School of Nursing	No Program	No Program

STUDENTS

TTUHSC Enrollment Trends

Fall 1991 - Fall 1998



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	1992		1993		1994		1995		1996		1997		1998	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F
BLACK	4	23	5	29	5	24	5	27	7	28	6	21	7	19
AMERICAN INDIAN	2	2	1	3	0	5	1	5	4	9	5	4	4	4
ASIAN	30	29	27	26	31	23	32	24	40	44	56	42	71	50
HISPANIC	37	56	44	67	47	77	55	79	64	93	68	78	70	66
NON-RESIDENT ALIEN	13	12	10	16	5	15	6	9	7	11	3	7	8	7
OTHER	1	0	1	0	0	0	0	0	0	0	0	0	0	2
WHITE	336	518	351	658	372	672	397	686	464	743	492	766	489	750
TOTAL ENROLLMENT	423	640	439	799	460	816	496	830	586	928	630	918	649	898

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT INFORMATION**

SCHOOL OF ALLIED HEALTH

	1992		1993		1994		1995		1996		1997		1998	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F
BLACK	0	2	0	5	0	2	0	3	1	4	1	5	2	5
AMERICAN INDIAN	0	0	0	1	0	3	0	3	1	6	3	2	2	1
ASIAN	2	3	1	4	4	2	6	5	3	10	7	7	4	6
HISPANIC	5	16	4	20	3	15	5	13	9	22	13	18	17	19
NON-RESIDENT ALIEN	0	0	1	1	1	2	0	1	0	0	0	0	0	0
OTHER	1	0	1	0	0	0	0	0	0	0	0	0	0	0
WHITE	52	96	59	216	77	243	96	276	125	312	131	298	125	273
TOTAL ENROLLMENT	60	117	66	247	85	267	107	301	139	354	155	330	150	304

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT INFORMATION**

SCHOOL OF MEDICINE

	1992		1993		1994		1995		1996		1997		1998	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F
BLACK	1	1	1	1	1	0	2	0	2	1	2	1	2	1
AMERICAN INDIAN	2	0	1	0	0	0	0	0	2	0	2	0	2	0
ASIAN	26	13	23	7	24	8	24	8	28	11	37	12	47	16
HISPANIC	23	11	30	14	34	20	42	21	42	19	38	18	31	13
NON-RESIDENT ALIEN	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WHITE	225	94	234	91	240	95	255	89	276	86	275	104	261	124
TOTAL ENROLLMENT	277	119	289	113	299	123	323	118	350	117	354	135	343	154

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT INFORMATION**

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

	1992		1993		1994		1995		1996		1997		1998	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F
BLACK	0	0	0	1	0	0	0	0	0	0	0	0	0	1
AMERICAN INDIAN	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ASIAN	0	0	0	0	1	0	1	0	1	3	1	1	3	4
HISPANIC	1	1	1	1	1	0	2	0	1	0	2	0	3	0
NON-RESIDENT ALIEN	12	5	8	7	3	6	3	6	5	9	3	7	7	6
OTHER	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WHITE	13	11	10	7	16	8	18	6	14	7	17	8	16	8
TOTAL ENROLLMENT	26	17	19	16	21	14	24	12	21	19	23	16	29	19

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT INFORMATION**

SCHOOL OF NURSING

	1992		1993		1994		1995		1996		1997		1998	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F
BLACK	3	20	4	22	4	22	3	24	2	23	1	15	1	11
AMERICAN INDIAN	0	2	0	2	0	2	1	2	1	1	0	0	0	1
ASIAN	2	13	3	15	2	13	1	11	4	14	4	11	3	7
HISPANIC	8	28	9	32	9	42	6	45	8	50	8	37	6	28
NON-RESIDENT ALIEN	1	7	1	8	1	7	3	2	2	2	0	0	1	1
OTHER	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WHITE	46	317	48	344	39	326	28	315	33	311	31	304	37	266
TOTAL ENROLLMENT	60	387	65	423	55	412	42	399	50	401	44	367	48	314

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ADMISSIONS STATISTICS
Fall Semester**

<i>Applications Received</i>						
	SOM	GSBS	SON	SOAH	SOP	TOTAL
1992	1248	70	373	372	N/A	2063
1993	1512	44	432	580	N/A	2568
1994	1607	53	347	617	N/A	2624
1995	1596	72	279	659	N/A	2606
1996	1697	45	319	580	133	2774
1997	1558	48	291	500	220	2617
1998	1449	26	184	429	229	2317

<i>Offers Accepted and Admitted</i>							
	SOM	GSBS	SON	SOAH	SOP	TOTAL	
1992	+5 AIMS*	96	23	94	85	N/A	303
1993	+7 AIMS*	97	15	107	159	N/A	385
1994	+6 AIMS*	114	10	121	214	N/A	465
1995	+4 AIMS*	116	12	97	203	N/A	432
1996	+ 4 AIMS*	116	10	127	205	64	526
1997	Program Discontinued	118	11	91	179	66	465
1998		120	10	84	276	66	556

*AIMS: Decelerated program for disadvantaged students who were selected from the rejected application pool of the previous year.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

CLINICAL LABORATORY SCIENCE

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
1989	100%	82%
1990	78%	78%
1991	100%	81%
1992	94%	86%
1993	88%	82%
1994	79%	80%
1995	83%	82%
1996	90%	80%
1997	90%	80%
1998	92%	78%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

OCCUPATIONAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>
1989	89%
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	98%
1997	95%
1998	96%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

PHYSICAL THERAPY*

<i>YEAR</i>	<i>PASS RATE</i>
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	N/A (Program changed from Bachelor's to Master's Program - no graduating class.)
1997	82%
1998	Data not yet available.

* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. Therefore, most do not, and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES
COMMUNICATION DISORDERS***

SPEECH-LANGUAGE PATHOLOGY

<i>YEAR</i>	<i>PASS RATE</i>
1989	100%
1990	100%
1991	100%
1992	90%
1993	90%
1994	80%
1995	100%
1996	100%
1997	100%
1998	100%

*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES
COMMUNICATION DISORDERS***

Continued

AUDIOLOGY

<i>YEAR</i>	<i>PASS RATE</i>
1989	100%
1990	N/A
1991	100%
1992	100%
1993	75%
1994	100%
1995	N/A
1996	100%
1997	100%
1998	100%

*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

SCHOOL OF NURSING

<i>YEAR</i>	<i>PASS RATE</i>
1990	93.0%
1991	90.0%
1992	92.3%
1993	88.0%
1994	79.3%
1995	93.0%
1996	89.2%
1997	86.7%
1998	85.5%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

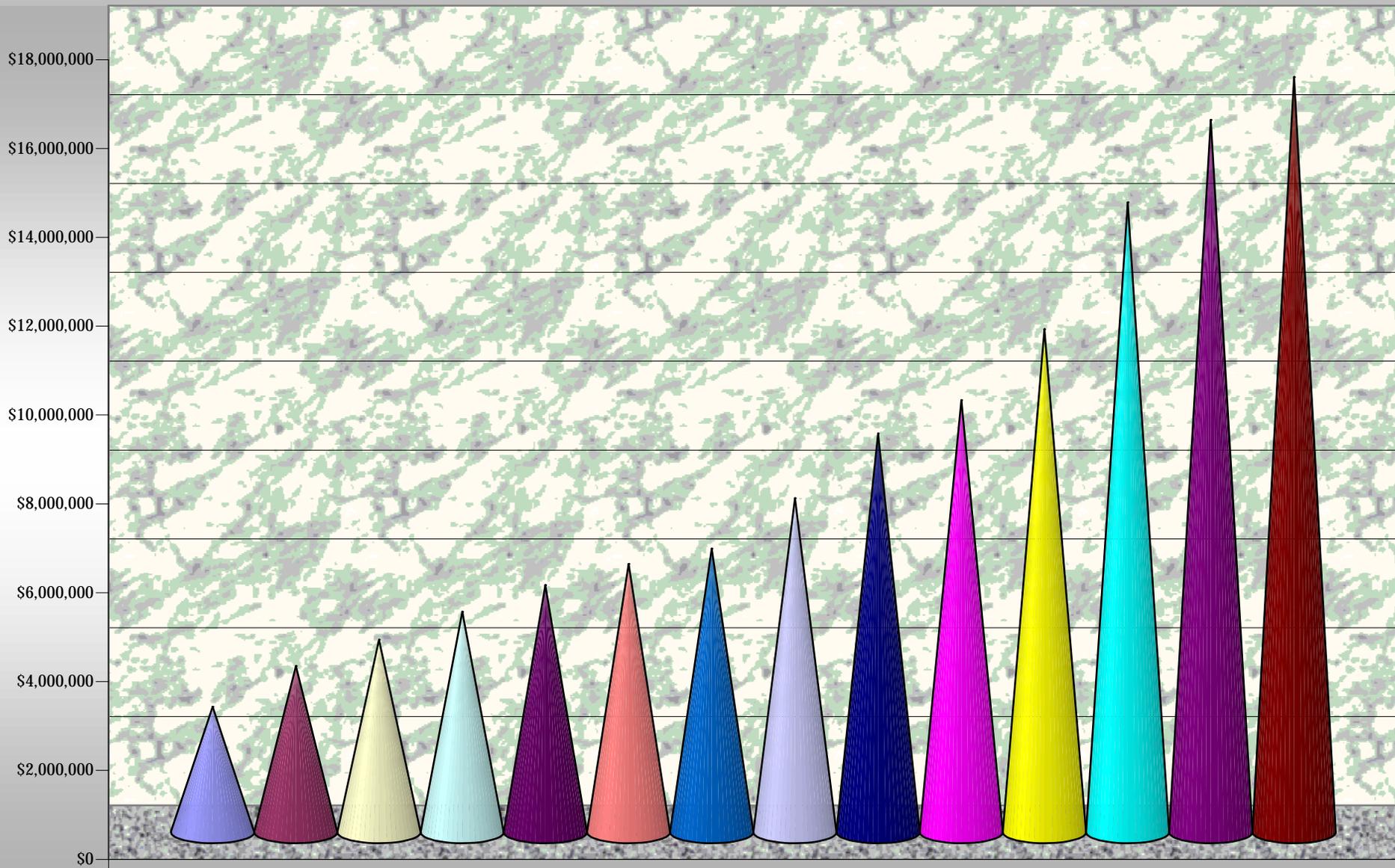
SCHOOL OF MEDICINE

USMLE

<i>YEAR</i>	<i>PART I</i>	<i>PART II</i>	<i>PARTS I & II</i>
	Sat/Passed (%)	Sat/Passed (%)	Sat/Passed (%)
Class of 1995	97/80 (82%)*	98/91 (93%)	97/76 (78%)*
Class of 1996	87/82 (94%)	89/85 (96%)	85/76 (89%)
Class of 1997	99/95 (96%)	99/93 (94%)	99/92 (93%)
Class of 1998	112/109 (97%)	107/105 (98%)	107/103 (96%)

- Does not include one individual who transferred to Texas Tech after Part I.

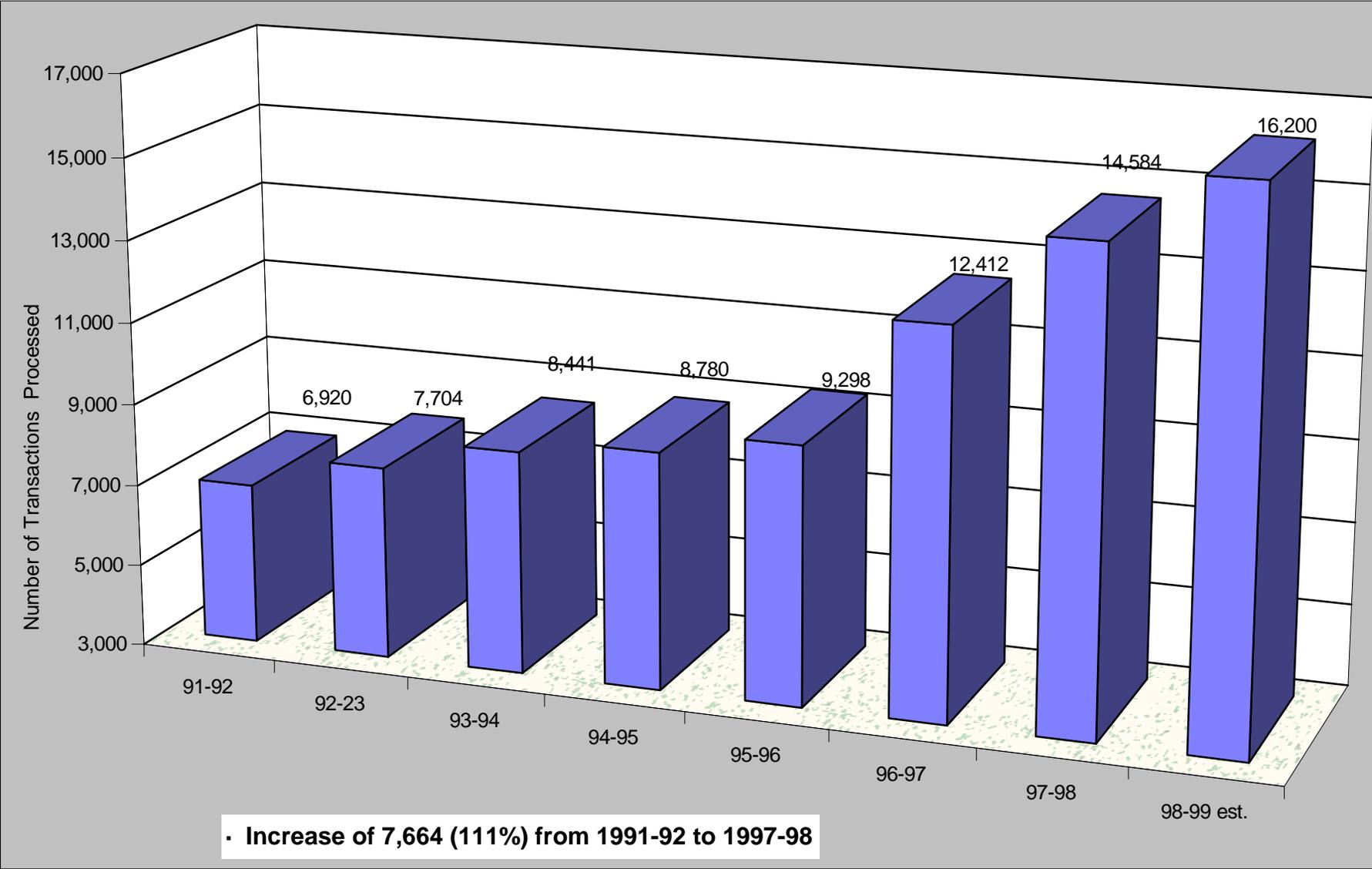
Financial Aid Dollars Awarded



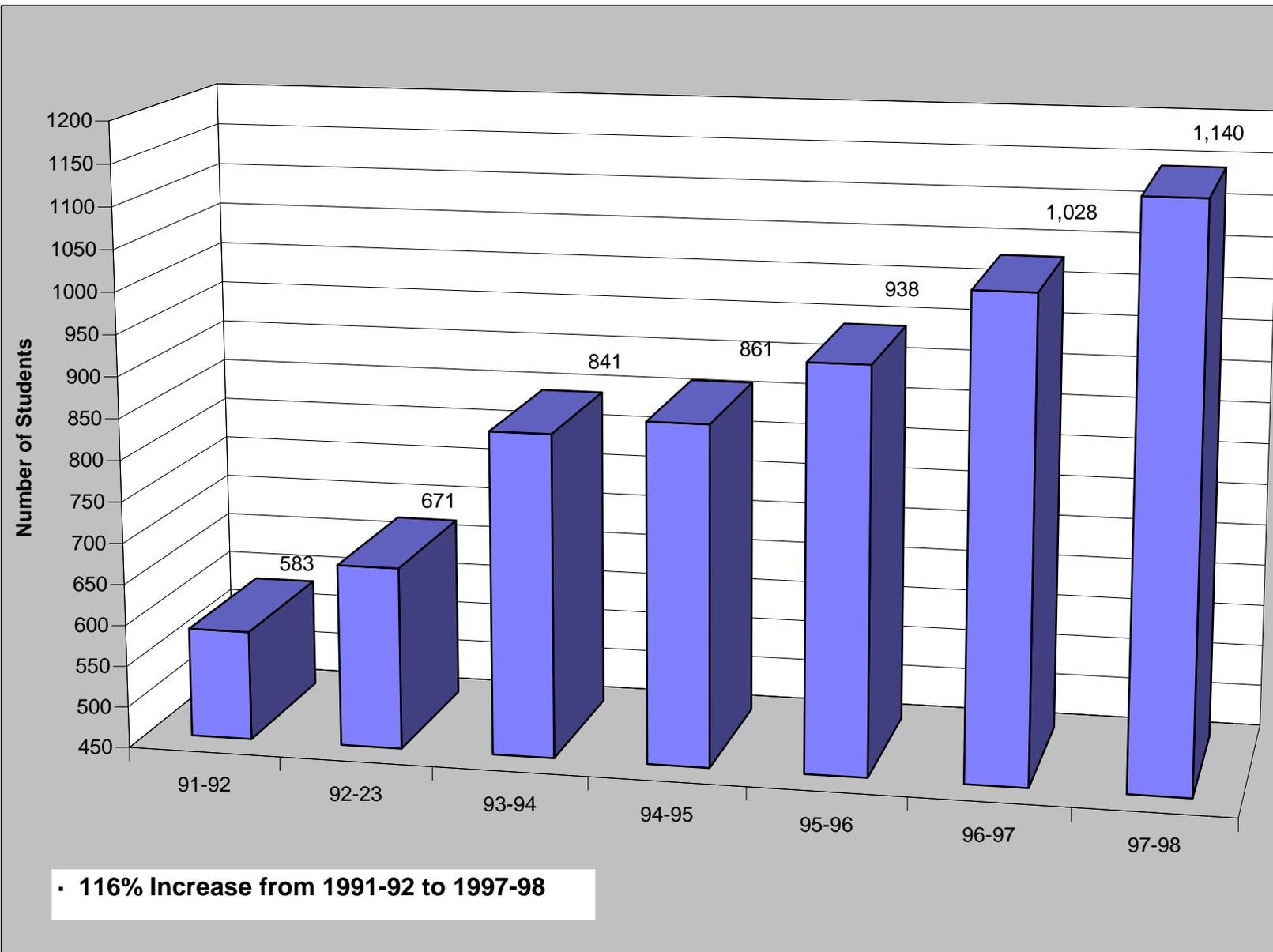
85-86 86-87 87-88 88-89 89-90 90-91 91-92 92-93 93-94 94-95 95-96 96-97 97-98 98-99 Est.

Financial Aid Award Transactions

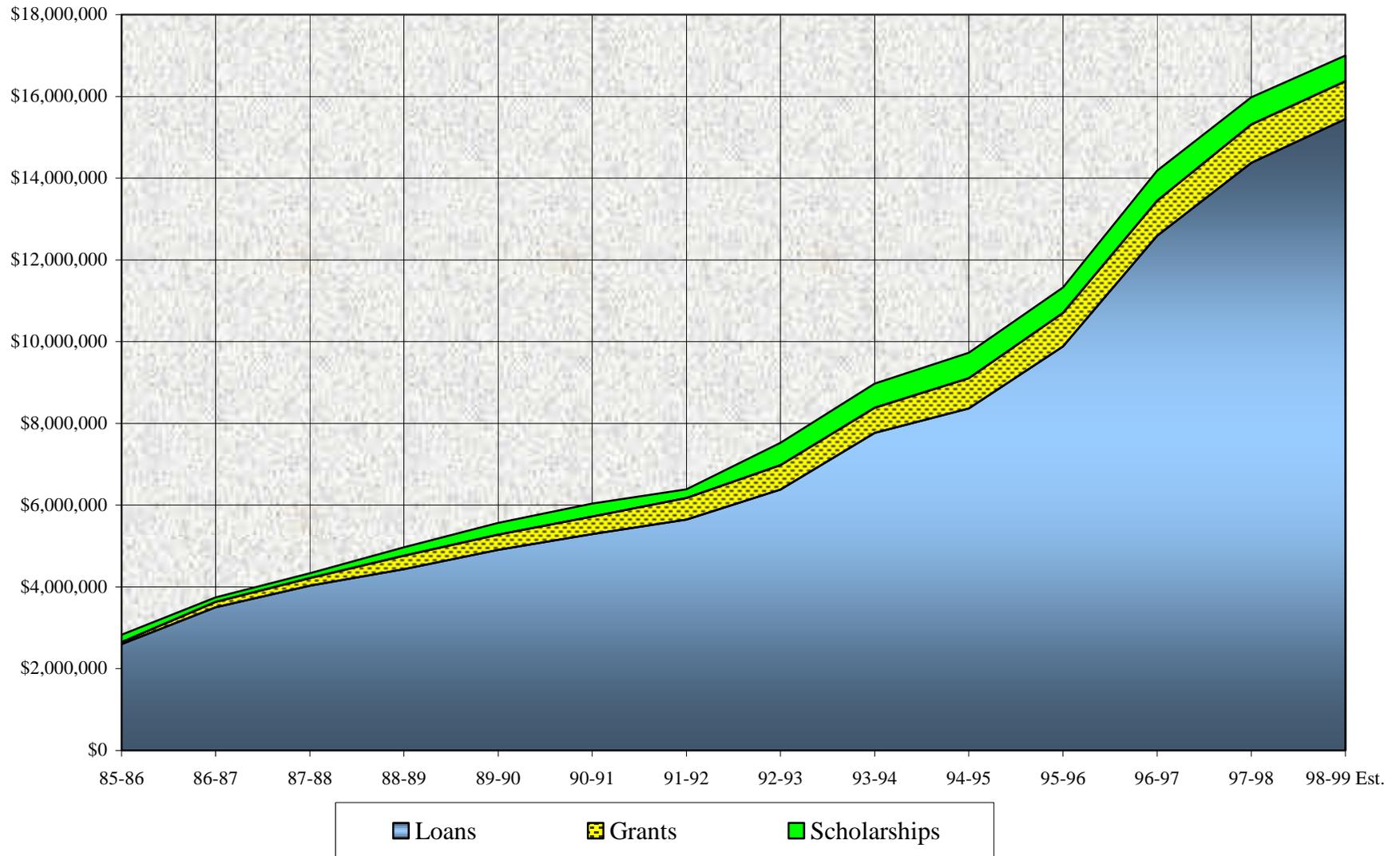
1991-92 Through 1998-99



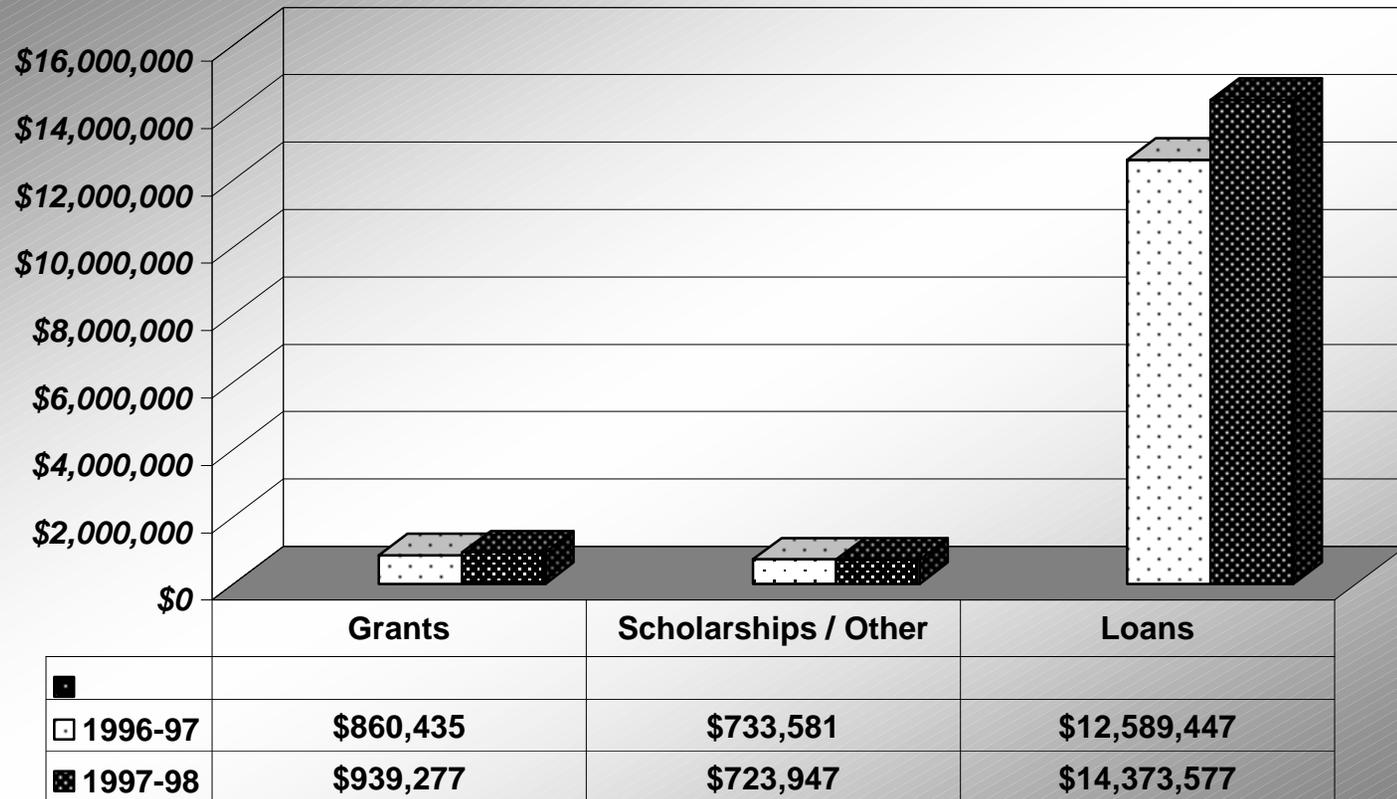
Number of Students Awarded Financial Aid



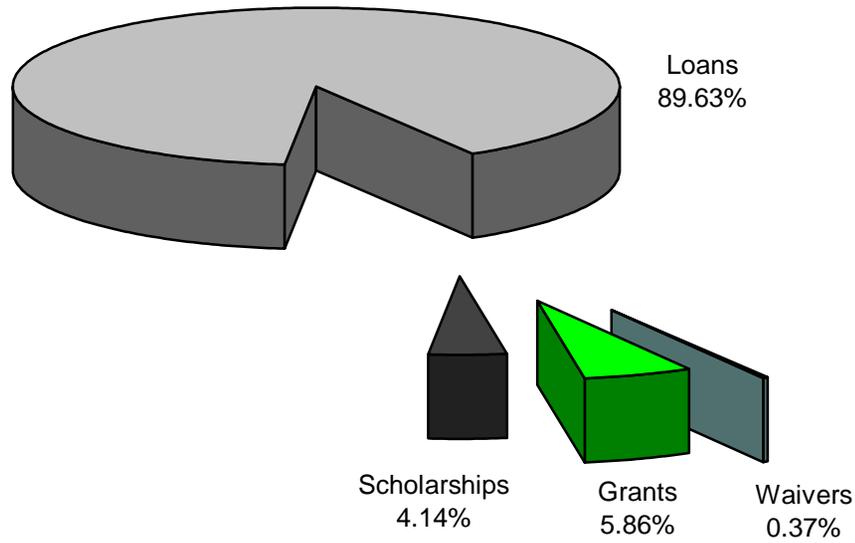
Financial Aid Dollars Awarded by Program



Comparison 1996-97 and 1997-98



Financial Aid Awarded by Category 1997-98 Academic Year



■ Grants	\$ 939,277
■ Scholarships	\$ 663,990
■ Loans	\$ 14,373,577
■ Waivers	\$ 59,957
Total Dollars	\$ 16,036,801

RESIDENTS

SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS

	1994				1995					1996					1997					1998				
Ethnicity	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	60	103	11	200	37	63	109	14	223	46	65	114	16	241	49	64	115	15	243	51	68	117	16	252
Black	0	3	4	9	4	7	4	5	20	3	7	5	4	19	2	6	6	3	17	1	4	7	1	13
American Indian	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	75	14	3	105	8	68	14	6	96	4	65	13	6	88	2	48	11	7	68	4	54	16	7	81
Asian/Pac Islander	64	56	19	168	31	58	52	19	160	29	69	47	17	162	25	58	43	27	153	18	51	38	32	139
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1
TOTAL	200	176	37	483	80	196	179	44	499	82	206	179	43	510	78	176	175	52	481	74	177	178	57	486
Sex	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	156	124	24	353	61	140	116	30	347	58	149	116	31	354	53	121	110	41	325	43	115	113	47	321
Female	44	52	13	130	19	56	63	14	152	24	57	63	12	156	25	55	65	11	156	31	62	65	10	168
TOTAL	200	176	37	483	80	196	179	44	499	82	206	179	43	510	78	176	175	52	481	74	177	178	57	486

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
RESIDENT DISTRIBUTION
SEPTEMBER 1, 1998**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	6	18	0	24
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	18	25	27	21	91
Internal Medicine	29	28	27	21	105
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	7	7
Obstetrics/Gynecology	14	15	11	8	48
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	18	10	0	28
Pathology	0	0	7	0	7
Pediatrics	13	30	19	0	62
Psychiatry	0	14	12	0	26
Surgery	0	12	17	0	29
Transitional	0	6	0	0	6
TOTALS	74	177	178	57	486

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
RESIDENT DISTRIBUTION
SEPTEMBER 1, 1997**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	10	15	0	25
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	22	0	0	22
Family Practice	19	24	27	19	89
Internal Medicine	28	30	25	12	95
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	13	13
Neurology	0	0	3	0	3
Obstetrics/Gynecology	17	16	12	8	53
Ophthalmology	0	0	8	0	8
Orthopaedic Surgery	0	20	10	0	30
Pathology	0	2	6	0	8
Pediatrics	14	25	19	0	58
Psychiatry	0	12	11	0	23
Surgery	0	12	18	0	30
Transitional	0	3	0	0	3
TOTALS	78	176	175	52	481

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
RESIDENT DISTRIBUTION
SEPTEMBER 1, 1996**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	12	15	0	27
Pain Management	0	0	5	0	5
Dermatology	0	0	6	0	6
Emergency Medicine	0	25	0	0	25
Family Practice	21	28	25	17	91
Internal Medicine	33	30	27	0	90
Cardiology	0	0	5	0	5
Gastroenterology	0	0	3	0	3
Nephrology	0	0	1	0	1
Medicine/Pediatrics	0	0	0	18	18
Neurology	0	0	4	0	4
Obstetrics/Gynecology	15	18	13	8	54
Ophthalmology	0	0	10	0	10
Orthopaedic Surgery	0	21	11	0	32
Pathology	0	6	4	0	10
Pediatrics	13	32	18	0	63
Psychiatry	0	18	15	0	33
Surgery	0	12	17	0	29
Transitional	0	4	0	0	4
TOTALS	82	206	179	43	510

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
RESIDENT DISTRIBUTION
SEPTEMBER 1, 1995**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	10	22	0	32
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	24	0	0	24
Family Practice	21	28	24	17	90
Internal Medicine	34	28	25	0	87
Cardiology	0	0	5	0	5
Gastroenterology	0	0	3	0	3
Nephrology	0	0	1	0	1
Medicine/Pediatrics	0	0	0	19	19
Neurology	0	0	5	0	5
Obstetrics/Gynecology	14	17	13	8	52
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	21	11	0	32
Pathology	0	7	2	0	9
Pediatrics	11	27	19	0	57
Psychiatry	0	17	12	0	29
Surgery	0	11	18	0	29
Transitional	0	6	0	0	6
TOTALS	80	196	179	44	499

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
RESIDENT DISTRIBUTION
SEPTEMBER 1, 1994**

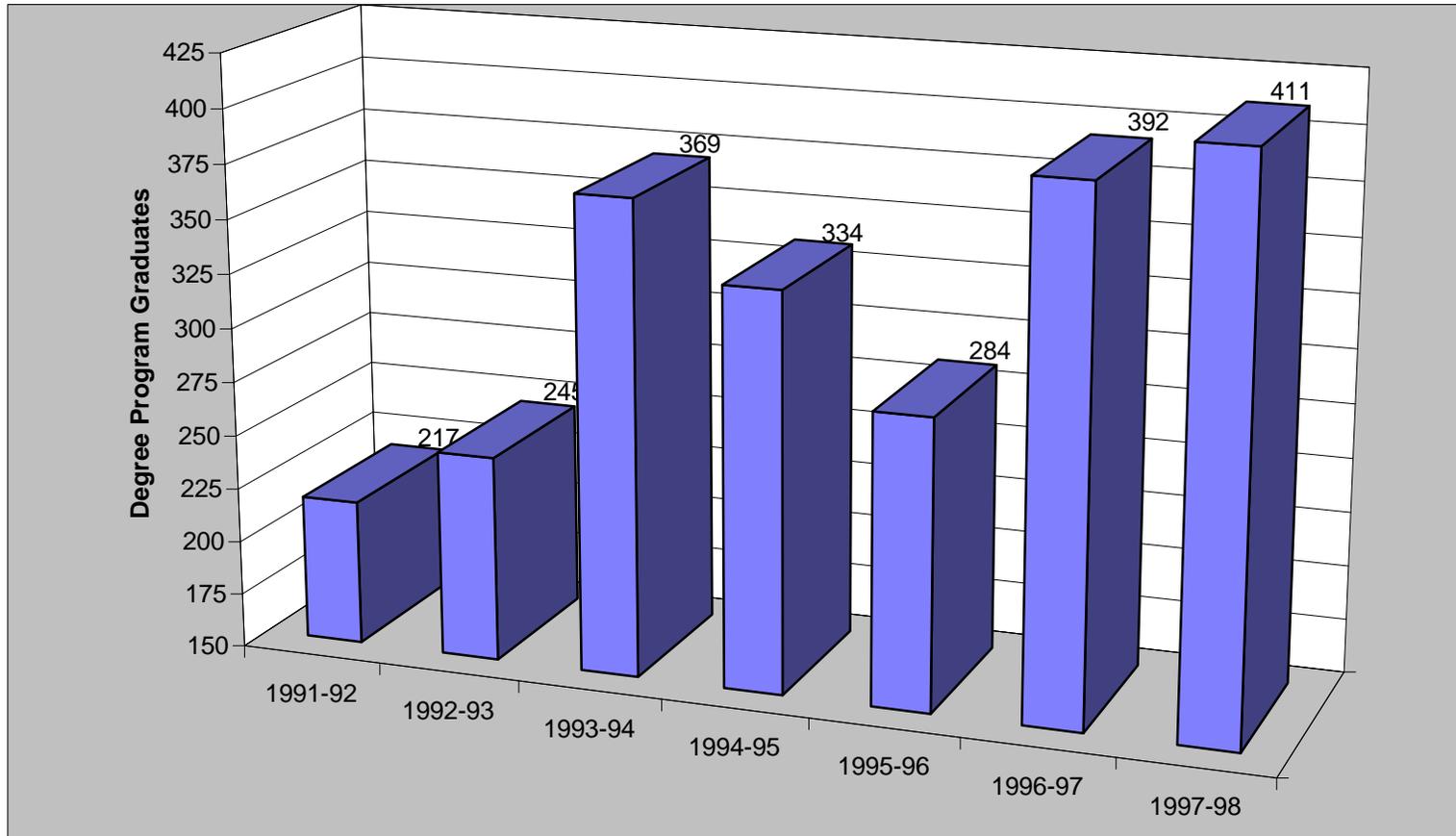
DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	18	24	0	42
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	16	24	21	15	76
Internal Medicine	36	29	39	0	104
Medicine/Pediatrics	0	0	0	14	14
Neurology	0	0	6	0	6
Obstetrics/Gynecology	14	17	13	8	52
Ophthalmology	0	0	10	0	10
Orthopaedic Surgery	0	22	11	0	33
Pathology	0	6	0	0	6
Pediatrics	4	30	17	0	51
Psychiatry	0	14	12	0	26
Surgery	0	11	17	0	28
Transitional	0	6	0	0	6
TOTALS	70	200	176	37	483

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
RESIDENT DISTRIBUTION
SEPTEMBER 1, 1993**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	22	27	0	49
Dermatology	0	0	6	0	6
Emergency Medicine	0	22	0	0	22
Family Practice	11	19	21	12	63
Internal Medicine	37	24	40	0	101
Medicine/Pediatrics	0	0	0	9	9
Neurology	0	0	7	0	7
Obstetrics/Gynecology	12	15	13	8	48
Ophthalmology	0	0	10	0	10
Orthopaedic Surgery	0	20	11	0	31
Pathology	0	3	0	0	3
Pediatrics	0	24	18	0	42
Psychiatry	0	14	14	0	28
Surgery	0	11	18	0	29
Transitional	0	7	0	0	7
TOTALS	60	181	185	29	455

**DEGREES
AWARDED**

TTUHSC Graduates by Academic Year



PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME EMPLOYEES**

NON-INSTRUCTIONAL FULL-TIME EMPLOYEES:	1994	Percent	1995	Percent	1996	Percent	1997	Percent	1998	Percent
Total Employees	1726	100%	1994	100%	2431	100%	2516	100%	2678	100%
Male	378	22%	465	23%	567	23%	545	22%	606	23%
Female	1348	78%	1529	77%	1864	77%	1971	78%	2072	77%
White	1116	65%	1299	65%	1551	64%	1561	62%	1638	61%
Black	54	3%	78	4%	102	4%	106	4%	114	4%
Hispanic	511	29%	570	29%	724	30%	788	31%	862	32%
Other	45	3%	47	2%	54	2%	61	3%	64	2%
INSTRUCTIONAL FULL-TIME EMPLOYEES:	1994	Percent	1995	Percent	1996	Percent	1997	Percent	1998	Percent
Total Employees	450	100%	491	100%	520	100%	534	100%	516	100%
Male	313	70%	336	68%	351	67%	362	68%	338	66%
Female	137	30%	155	32%	169	33%	172	32%	178	34%
White	366	81%	389	79%	412	79%	422	79%	394	76%
Black	5	1%	9	2%	12	2%	11	2%	11	2%
Hispanic	40	9%	43	9%	42	8%	41	8%	45	9%
Other	39	9%	50	10%	54	11%	60	11%	66	13%

Source: Texas Tech Techris Automated Information System, October 2, 1998. NOTE: Full-time faculty count excludes academic administrators with faculty titles. Twenty-three academic administrators are counted in (02) staff category in the President's division.

BUDGETED FULL-TIME EQUIVALENT EMPLOYEES

CAMPUS	1993	1994	1995	1996	1997	1998	1999
Lubbock	1,346	1,532	1,622	1,849	1,938	2,081	2,334
Amarillo	363	426	518	670	721	846	866
El Paso	614	671	781	799	822	889	893
Odessa	130	158	173	227	248	282	376
TOTAL	2,453	2,787	3,094	3,545	3,729	4,098	4469

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL, 1998**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Full-Time Faculty	516	338	178	394	11	45	64	2

School of Allied Health	35	18	17	31	0	0	4	0
School of Medicine	406	299	107	298	11	39	56	2
School of Nursing	40	1	39	34	0	5	1	0
School of Pharmacy	35	20	15	31	0	1	3	0

Note: Full-time faculty count excludes 23 academic administrators. They are counted as a group (02) staff in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME NON-INSTRUCTIONAL STAFF BY CAMPUS
FALL, 1998**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	608	128	480	508	23	66	7	4
EL PASO CAMPUS	490	81	409	48	7	431	2	2
LUBBOCK CAMPUS	1401	375	1026	992	76	287	37	9
ODESSA CAMPUS	179	22	157	90	8	78	1	2
TOTAL	2678	606	2072	1638	114	862	47	17

Note: The breakout above shows the distribution of Academic Administrators in their respective locations, although Academic Administrators are actually counted as a staff group (02) in the President's Division in the Affirmative Action Plan. There are 23 academic administrators this year.

Source: Texas Tech University, TECHRIS automated personnel system, October 2, 1998.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 FULL-TIME FACULTY AND STAFF HISTORY
 ALL CENTERS
 1994 TO 1999**

FACULTY	1994	1995	1996	1997	1998	1999
Amarillo	55	52	51	65	77	75
El Paso	104	110	121	128	118	115
Lubbock	252	265	285	292	300	287
Odessa	28	23	34	35	39	39
TOTAL	439	450	491	520	534	516

STAFF	1994	1995	1996	1997	1998	1999
Amarillo	244	308	343	534	564	608
El Paso	348	369	401	459	485	490
Lubbock	903	961	1,164	1,290	1,301	1,401
Odessa	80	88	86	148	166	179
TOTAL	1,575	1,726	1,994	2,431	2,516	2,678

FACULTY & STAFF	1994	1995	1996	1997	1998	1999
Amarillo	299	360	394	599	641	683
El Paso	452	479	522	587	603	605
Lubbock	1,155	1,226	1,449	1,582	1,601	1,688
Odessa	108	111	120	183	205	218
TOTAL	2,014	2,176	2,485	2,951	3,050	3,194

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER
INVENTORY**

<i>PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK</i>								
	1995		1996		1997		1998	
Bound Volumes	138,824	\$6,865,118.99	142,501	\$7,370,400.79	144,701	\$7,694,905.00	147,817	\$8,289,283.52
A-V Material	6,877	428,850.91	6,881	430,216.95	6,920	431,904.46	6,966	431,316.92
TOTAL		\$7,293,969.90		\$7,800,617.74		\$8,126,809.46		\$8,720,600.44
<i>HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO</i>								
	1995		1996		1997		1998	
Bound Volumes	40,285	\$1,511,833.36	39,156	\$1,560,423.11	40,856	\$1,730,146.61	41,812	\$1,852,897.68
A-V Material	2,306	131,972.03	2,391	137,809.70	2,496	142,591.54	2,513	140,207.14
TOTAL		\$1,643,805.39		\$1,698,232.81		\$1,872,738.15		\$1,993,104.82
<i>LIBRARY OF THE HEALTH SCIENCES, EL PASO</i>								
	1995		1996		1997		1998	
Bound Volumes	38,198	\$1,570,962.67	39,237	\$1,686,061.98	39,827	\$1,786,880.35	40,485	\$1,895,938.89
A-V Material	1,840	57,252.74	1,807	51,986.39	1,833	53,936.80	1,860	56,058.55
TOTAL		\$1,628,215.41		\$1,738,048.37		\$1,840,817.15		\$1,951,997.44
<i>LIBRARY OF THE HEALTH SCIENCES, ODESSA</i>								
	1995		1996		1997		1998	
Bound Volumes	18,531	\$806,007.85	19,872	\$899,302.09	21,284	\$1,004,869.62	22,241	\$1,075,610.09
A-V Material	1,960	85,876.66	1,991	87,334.37	2,014	89,225.10	2,074	92,566.39
TOTAL		\$891,884.51		\$986,636.46		\$1,094,094.72		\$1,168,176.48

FINANCIAL

Texas Tech University Health Sciences Center

Current Funds Revenues

Fiscal Years 1994/95 - 1997/98

	FY 1995	FY 1996	FY 1997	FY 1998
Tuition/Fees	5,065,855	5,838,466	6,907,233	7,720,272
State Appropriations	67,661,856	81,233,297	79,996,449	89,195,262
Gifts, Grants, Contracts				
Federal	5,708,561	3,614,484	3,820,531	4,164,519
State	29,511,916	59,597,069	67,063,568	66,011,837
Local	27,893,790	32,588,681	32,442,958	38,790,148
Private	8,300,169	9,414,499	13,316,790	20,967,694
Endowment Income	541,624	629,243	670,894	762,384
Sales/Services from Educational Activities	2,219,994	2,965,106	2,259,166	2,334,293
Sales/Services from Auxiliary Enterprises	132,088	121,693	98,627	102,858
Professional Fees	87,233,668	80,042,688	73,269,490	78,689,495
Other Revenues	6,879,373	8,034,312	17,666,091	11,258,389
TOTAL REVENUES	241,148,894	284,079,538	297,511,797	319,997,151

Texas Tech University Health Sciences Center

Current Funds Expenditures By Function

Fiscal Years 1994/95 - 1997/98

	FY 1995	FY 1996	FY 1997	FY 1998
Instruction	112,307,144	119,278,936	125,364,190	128,476,641
Research	7,535,270	6,522,620	6,217,505	7,004,076
Public Service	31,922,097	66,397,792	74,193,217	77,345,780
Academic Support	54,823,130	59,178,731	49,583,259	64,270,258
Student Services	3,501,639	3,381,274	3,918,021	3,637,992
Institutional Support	780,064	5,427,989	10,608,230	14,429,739
Operation and Maintenance of Plant	10,144,869	11,098,095	12,537,707	12,107,497
Scholarships and Fellowships	1,158,835	1,336,508	1,546,058	1,711,698
Auxiliary Enterprises	268,270	375,664	350,863	266,959
TOTAL EXPENDITURES	222,441,318	272,997,609	284,319,050	309,250,640

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Year	Education &	HEAF	Designated	Auxiliary	Restricted	Total Expense	% General
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%
1989	\$44,105,758	\$4,333,333	\$37,316,482	\$56,000	\$24,811,584	\$110,623,157	39.6%
1988	\$40,175,943	\$4,333,333	\$28,389,033	\$73,022	\$20,395,285	\$93,366,616	45.2%
1987	\$41,370,224	\$4,333,333	\$23,225,243	\$43,097	\$20,372,490	\$89,344,387	48.9%
1986	\$42,595,406	\$4,333,333	\$18,183,096	\$0	\$24,815,353	\$89,927,188	47.7%
1985	\$45,968,686	\$0	\$18,610,764	\$0	\$19,965,044	\$84,544,494	49.8%
1984	\$55,795,219	\$0	\$14,700,000	\$0	\$16,496,137	\$86,991,356	60.6%
1983	\$41,701,614	\$0	\$10,244,447	\$0	\$13,496,427	\$65,442,488	60.2%
1982	\$37,134,300	\$0	\$2,371,128	\$0	\$11,948,353	\$51,453,781	68.4%
1981	\$30,909,610	\$0	\$1,956,946	\$0	\$9,444,803	\$42,311,359	69.1%
1980	\$30,938,251	\$0	\$1,330,403	\$0	\$7,090,845	\$39,359,499	78.6%
1979	\$25,018,240	\$0	\$1,171,968	\$0	\$5,354,661	\$31,544,869	79.3%
1978	\$26,148,861	\$0	\$737,963	\$0	\$3,508,436	\$30,395,260	86.0%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Year	Lubbock	Amarillo	El Paso	Odessa	HEAF	Correctional	Total
1999	\$133,902,942	\$40,003,669	\$56,773,488	\$19,687,736	\$7,735,000	\$52,914,894	\$311,017,729
1998	\$133,935,608	\$39,135,877	\$55,639,611	\$17,957,601	\$7,735,000	\$50,000,000	\$304,403,697
1997	\$114,826,291	\$33,740,170	\$52,931,791	\$17,210,069	\$7,735,000	\$51,335,328	\$277,778,649
1996	\$109,288,124	\$31,567,730	\$48,363,699	\$15,533,314	\$7,735,000	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974	\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643	\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796	\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594	\$4,333,333	\$5,076,612	\$145,332,069

SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACILITIES INVENTORY REPORT
(Including Facilities Approved or Under Construction)**

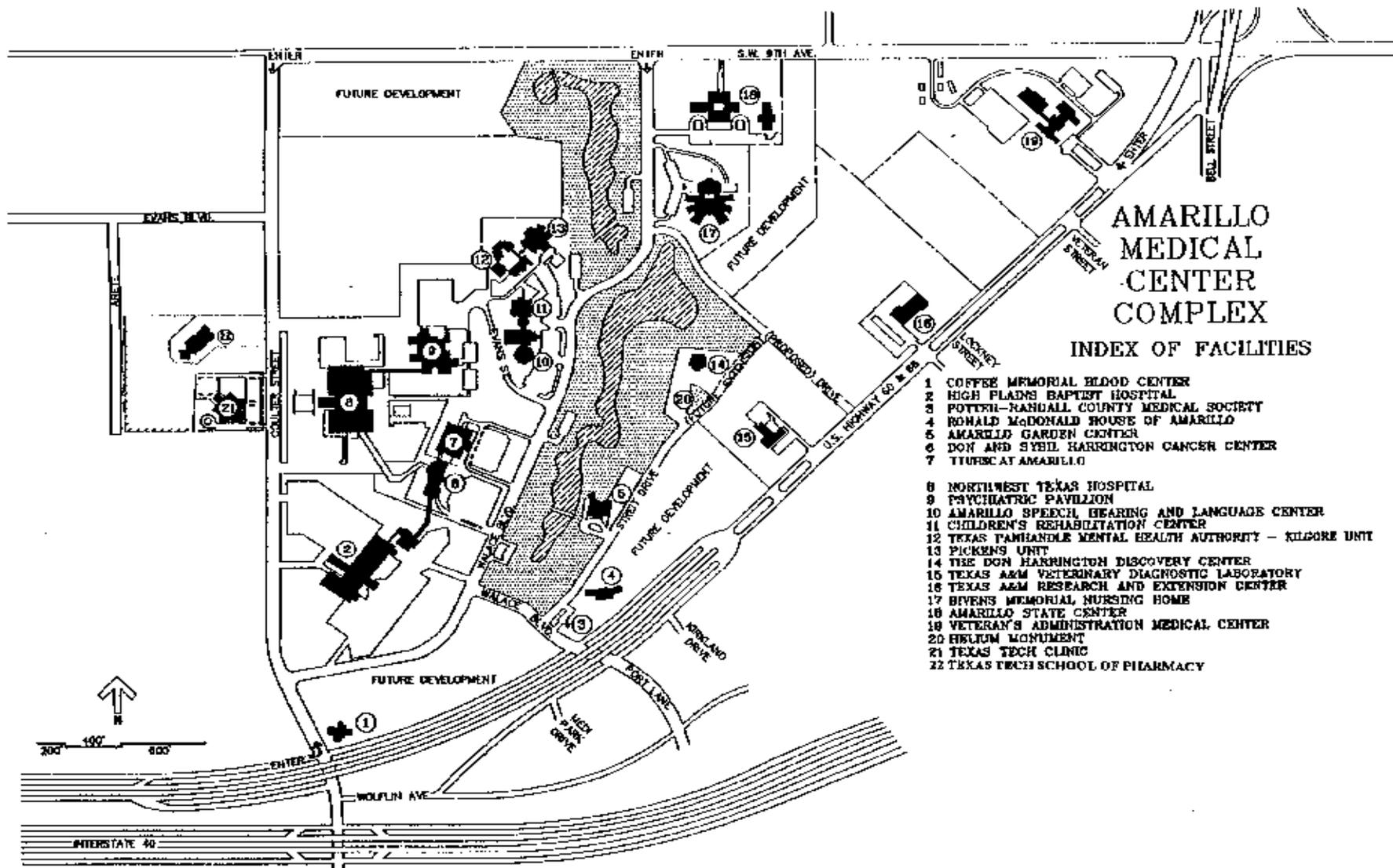
<i>LOCATION</i>	<i>BUILDING DEPARTMENT</i>	<i>SQ. FOOTAGE</i>
Lubbock	TTUHSC	869,200
Lubbock	Texas Tech Medical Center Southwest	129,604
Lubbock	Library/Teleconference Center	108,328
Amarillo	TTUHSC at Amarillo	73,902
Amarillo	Facilities & Operations	2,447
Amarillo	Amarillo Clinic	36,081
Amarillo	Amarillo School of Pharmacy	103,027
Odessa	TTUHSC at Odessa	67,019
Odessa	Ambulatory Clinic	82,331
El Paso	TTUHSC at El Paso	68,683
El Paso	Texas Tech Medical Center	130,841

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
LEASED SPACE REPORT**

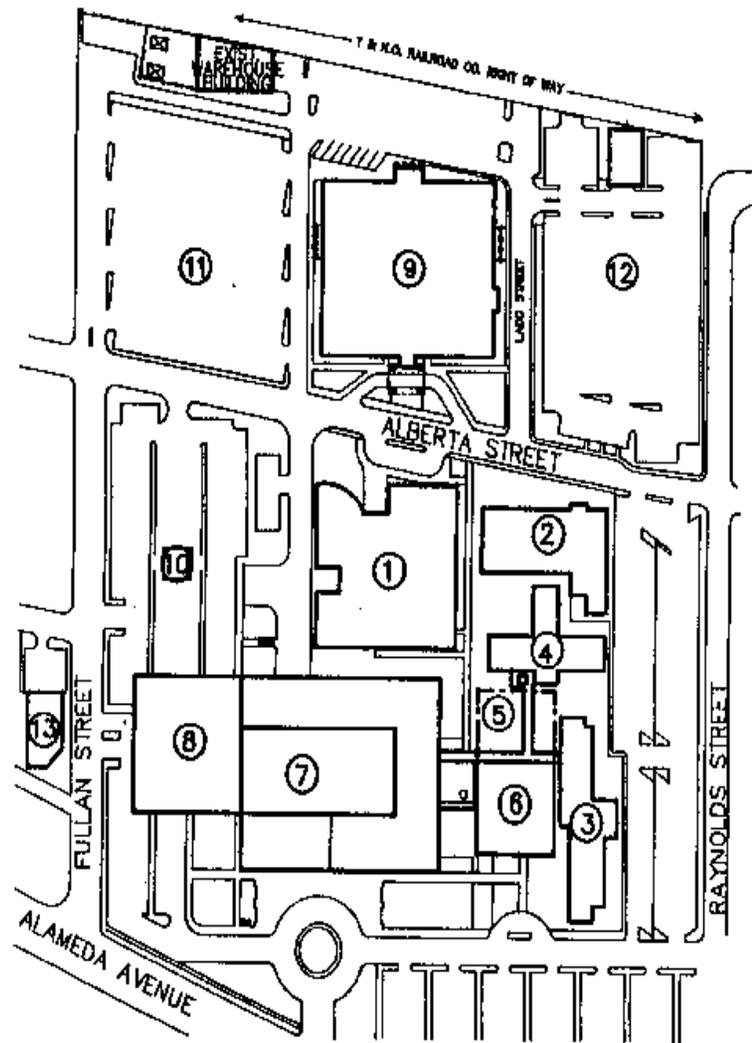
LOCATION	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Amarillo	Internal Medicine	Clinic	1,310
Amarillo	OB/GYN	Clinic	3,385
Amarillo	OB/GYN	Clinic	3,643
Amarillo	Pediatrics	Clinic	2,455
Amarillo	Allied Health	Classroom & Office	3,799
Amarillo	Managed Health Care	Office	4,182
Amarillo	Allied Health	Classroom & Office	5,157
Amarillo	Business Office	Storage	240
Amarillo	OB/GYN	Storage	380
Amarillo	Pediatrics	Storage	100
Amarillo	MHC	Storage	300
Amarillo	School of Pharmacy	Storage	420
Amarillo	ORD	Storage	300
Amarillo	Clinic Administration	Storage	300
Amarillo	Family Medicine	Storage	300
Amarillo	Internal Medicine	Storage	120
Amarillo	Internal Medicine	Storage	120
Amarillo	Pediatrics	Storage	300
Amarillo	Children' Miracle Network	Storage	225
		Amarillo Sub-Total	27,036
El Paso	Family Medicine	Office & Clinic	12,848
El Paso	EMS	Office	5,340
El Paso	Pediatrics	Clinic	2,108
El Paso	OB/GYN	Clinic	4,440
El Paso	Family Medicine	Storage	150
El Paso	OB/GYN	Clinic	8,698
El Paso	Pediatrics	Clinic	2,800
El Paso	Family Medicine	Clinic	3,300
El Paso	Psychiatric Center	Clinic	11,446
El Paso	Radiology	Clinic	500
		El Paso Sub-Total	51,630
Lubbock	Family Medicine	Clinic	2,890
Lubbock	Surgery	Clinic	2,195
Lubbock	Pediatrics	Clinic	2,388

Lubbock	Surgery	Clinic	1,877
Lubbock	Urology	Clinic	4,446
Lubbock	Internal Medicine	Clinic	3,376
Lubbock	Pedi Cardiology	Clinic	1,637
Lubbock	Otolaryngology	Clinic	3,875
Lubbock	Cardiology	Clinic	2,387
Lubbock	Orthopaedics	Clinic	6,432
Lubbock	Business Office	Storage	1,260
Lubbock	Correctional Health	Storage	1,502
Lubbock	Healthnet	Storage	5,000
Lubbock	Radiology	Storage	250
Lubbock	Neuropsychiatry	Storage	250
Lubbock	Internal Medicine	Storage	250
Lubbock	Family Medicine	Storage	250
Lubbock	Strategic Planning	Storage	250
Lubbock	Orthopaedic Surgery	Storage	250
Lubbock	Medical Records	Storage	250
Lubbock	Neurology	Clinic	980
Lubbock	MHC	Storage	80
Lubbock	Thompson Hall: Ophth., Stdnt. Hlth., Prev. Med., CARE, C.P. Clinic, Pedi-Ortho Treatment Ctr., Devel., Nursing, Wellness Center	Office & Clinic	83,110
		Lubbock Sub-Total	125,185
Odessa	Allied Health	Classroom & Office	9,170
Odessa	OB/GYN	Clinic	10,784
Odessa	Administration	Clinic	1,100
Odessa	Administration	Storage	140
Odessa	OB/GYN	Storage	600
Odessa	Internal Medicine	Storage	240
Odessa	Pediatrics	Storage	240
Odessa	Family Medicine	Storage	200
Odessa	WIC Program	Clinic	1,370
Odessa	WIC Program	Clinic	2,340
Odessa	WIC Program	Clinic	4,400
Odessa	OB/GYN	Clinic	800
Odessa	WIC Program	Clinic	1,614
Odessa	WIC Program	Clinic	1,495

Odessa	Administration	Office	160
		Odessa Sub-Total	34,653
Texas Tech University Health Sciences Center Total:			238,504



**AMARILLO
SITE**



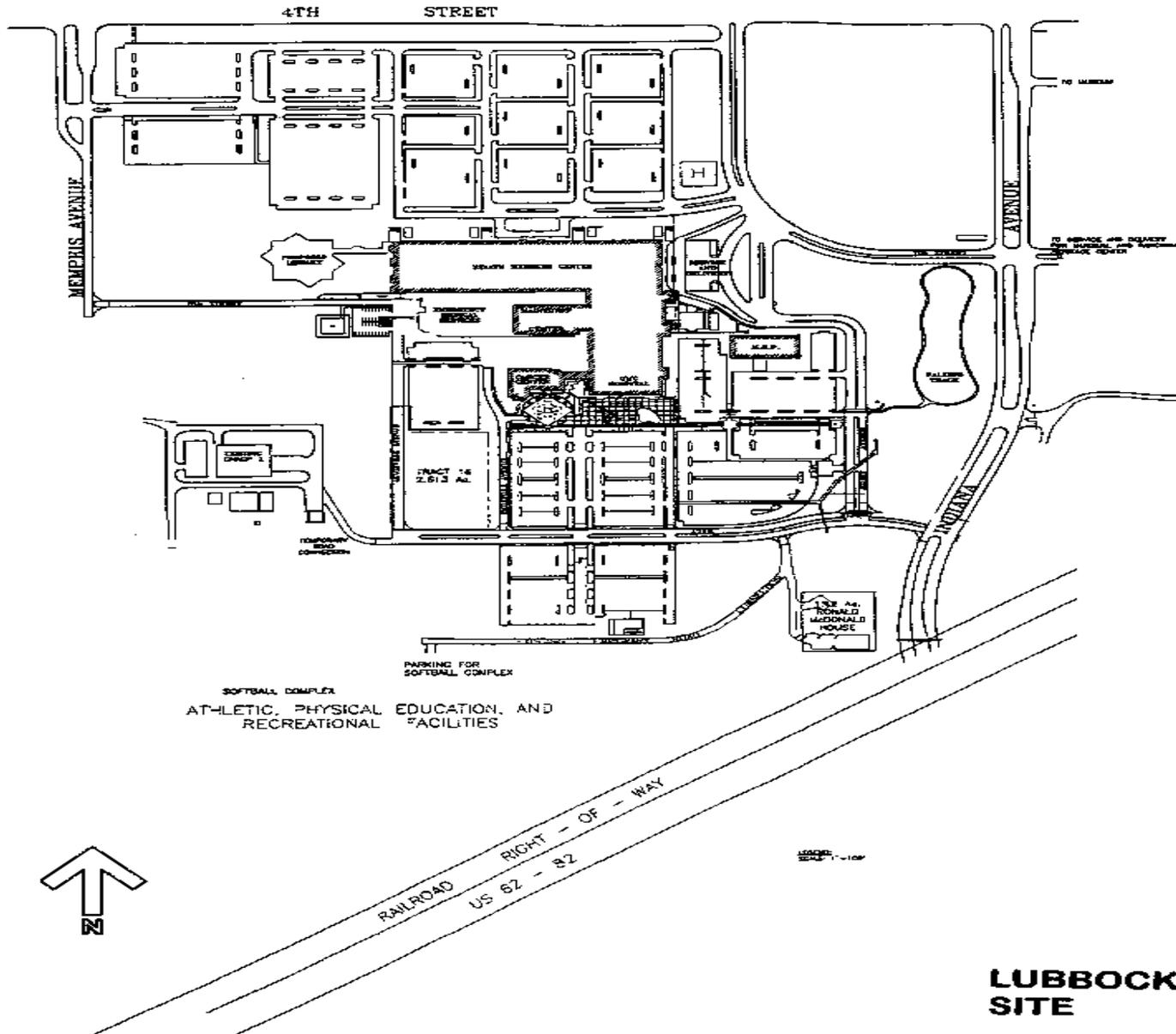
EL PASO MEDICAL CENTER

- ① TTUHSC
- ② R.E. THOMASON ANNEX
- ③ BUILDING #1
- ④ BUILDING #2
- ⑤ FUTURE EXPANSION (20,000 G.S.F.)
- ⑥ MEDICAL RECORDS & PHARMACY
- ⑦ R.E. THOMASON HOSPITAL
- ⑧ NEW ADDITION - R.E. THOMASON
- ⑨ TEXAS TECH MEDICAL CENTER
- ⑩ HELIPORT
- ⑪ CLINIC PARKING
- ⑫ CLINIC EMPLOYEE PARKING
- ⑬ R.E. THOMASON HOSPITAL

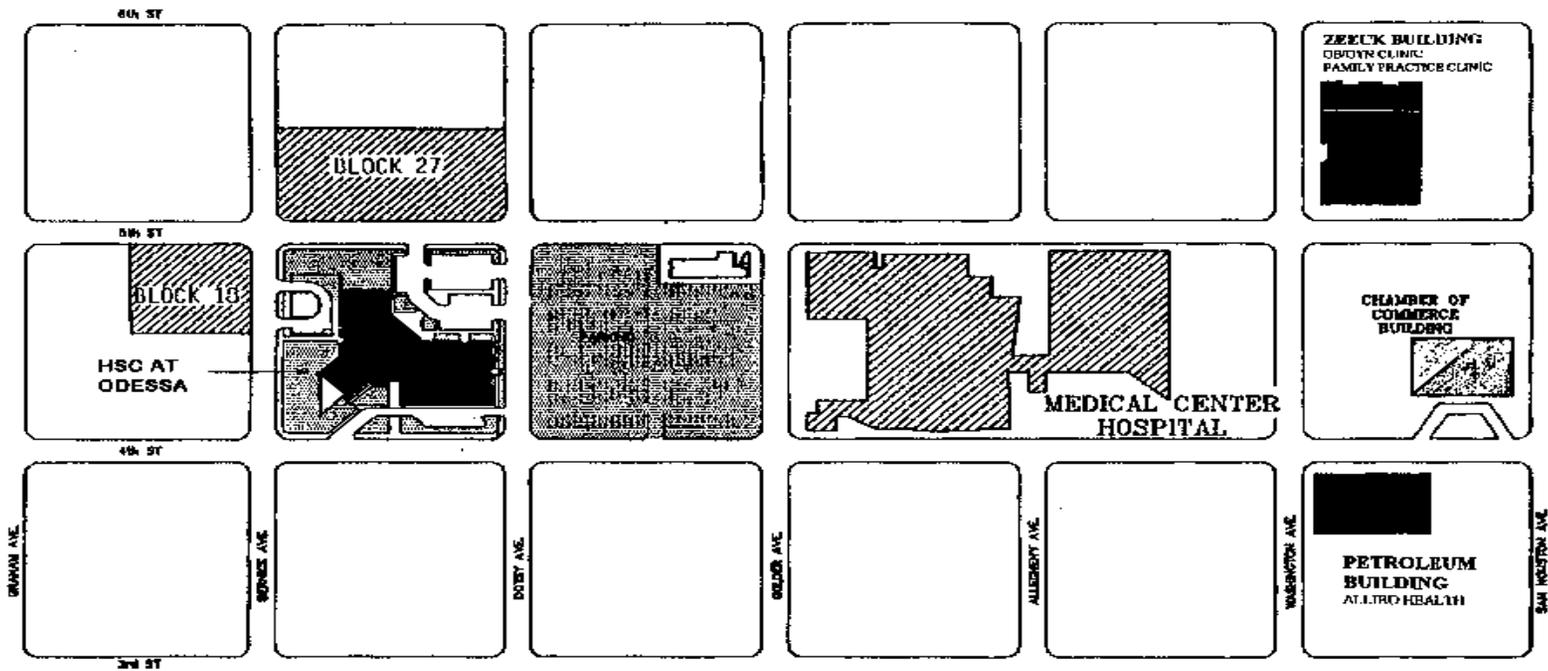
SCALE 1" = 100'



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER



**LUBBOCK
SITE**



**ODESSA
SITE**

ALUMNI

FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES

RESIDENCIES IN TEXAS						
DESCRIPTION	1993	1994	1995	1996	1997	1998
Total Graduates	86	93	98	91	99	112
Primary Care	26	39	39	38	41	47
Family Medicine	7	12	15	17	21	24
Internal Medicine *	9	13	8	9	10	13
Pediatrics	1	6	9	8	5	3
Med/Pediatrics	1	0	1	0	0	0
Ob/Gyn	8	8	6	4	5	7

RESIDENCIES IN AND OUT OF TEXAS						
DESCRIPTION	1993	1994	1995	1996	1997	1998
Total Graduates	86	93	98	91	99	112
Primary Care	42	54	58	57	61	63
Family Medicine	15	14	22	20	24	28
Internal Medicine *	12	21	14	15	16	16
Pediatrics	2	11	12	15	11	9
Med/Pediatrics	1	0	2	2	2	0
Ob/Gyn	12	8	8	5	8	10

*The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH
UNIVERSITY HEALTH SCIENCES CENTER
ALUMNI BY COUNTY
SCHOOL OF MEDICINE & GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

COUNTIES

Anderson - 2	Callahan	Delta	Gray	Jackson
Andrews	Cameron - 5	Denton - 9	Grayson - 4	Jasper
Angelina	Camp	DeWitt - 1	Gregg - 3	Jeff
Aransas - 1	Carson	Dickens	Grimes	Jefferson - 10
Archer	Cass - 1	Dimmit	Guadalupe - 1	Jim Hogg
Armstrong	Castro	Donley	Hale - 4	Jim Wells
Atascosa - 1	Chambers	Duval	Hall	Johnson - 1
Austin	Cherokee	Eastland - 1	Hamilton	Jones
Bailey	Childress - 2	Ector - 10	Hansford	Karnes
Bandera	Clay	Edwards	Hardeman	Kaufman - 1
Bastrop	Cochran	Ellis - 4	Hardin	Kendall
Baylor	Coke	El Paso - 60	Harris - 87	Kenedy
Bee - 1	Coleman - 1	Erath - 2	Harrison - 1	Kent
Bell - 33	Collin - 17	Falls	Hartley	Kerr - 2
Bexar - 70	Collingsworth	Fannin	Haskell	Kimble
Blanco	Colorado	Fayette - 1	Hays - 1	King
Borden	Comal - 5	Fisher	Hemphill	Kinney
Bosque	Comanche - 3	Floyd - 4	Henderson - 2	Kleberg
Bowie - 7	Concho	Foard	Hidalgo - 6	Knox
Brazoria	Cooke	Fort Bend - 2	Hill - 1	Lamar - 1
Brazos - 10	Coryell	Franklin	Hockley - 4	Lamb - 1
Brewster	Cottle	Freestone	Hood	Lampasas - 1
Briscoe	Crane - 1	Frio	Hopkins - 1	La Salle
Brooks	Crockett	Gaines - 1	Houston	Lavaca - 1
Brown - 2	Crosby	Galveston - 13	Howard - 4	Lee
Burleson	Culberson	Garza	Hudspeth	Leon
Burnet - 1	Dallam	Gillespie - 1	Hunt - 1	Liberty
Caldwell	Dallas - 94	Glasscock	Hutchinson - 2	Limestone - 1
Calhoun	Dawson	Goliad	Irion	Lipscomb
	Deaf Smith - 2	Gonzales - 1	Jack	Live

Llano
Lubbock - 183
Lynn - 1
Madison
Marion
Martin
Mason
Matagorda - 1
Maverick
McCulloch - 2
McLennan - 14
McMullen
Medina - 1
Menard
Midland - 7
Milam
Mills
Mitchell
Montague - 4
Montgomery - 3
Moore
Morris - 2
Motley
Nacogdoches - 2
Navarro
Newton
Nolan
Nueces - 13
Ochiltree - 2
Oldham
Orange - 1
Palo Pinto - 1
Panola - 1
Parker - 3
Parmer - 1
Pecos

Polk
Potter - 66
Presidio
Rains
Randall - 4
Reagan
Real
Red River
Reeves
Refugio
Roberts
Robertson
Rockwall - 1
Runnels - 3
Rusk - 1
Sabine
San Augustine
San Jacinto
San Patricio
San Saba
Schleicher
Scurry
Shackelford
Shelby
Sherman
Smith - 17
Somervell
Starr
Stephens
Sterling
Stonewall
Sutton
Swisher
Tarrant - 62
Taylor - 13
Terrell

Terry - 1
Throckmorton
Titus
Tom Green - 11
Travis - 41
Trinity
Tyler
Upshur
Upton
Uvalde - 1
Val Verde
Van Zandt - 1
Victoria - 2
Walker - 1
Waller
Ward
Washington - 1
Webb - 2
Wharton
Wheeler
Wichita - 5
Wilbarger - 1
Willacy
Williamson - 8
Wilson
Winkler - 1
Wise
Wood
Yoakum
Young - 4
Zapata
Zavala

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALUMNI BY COUNTY
SCHOOL OF ALLIED HEALTH**

COUNTIES

Anderson - 2	Camp	Dickens	Guadalupe - 1	Jim Wells - 1
Andrews	Carson - 2	Dimmit	Hale - 3	Johnson - 2
Angelina	Cass	Donley	Hall	Jones - 1
Aransas	Castro - 2	Duval	Hamilton	Karnes
Archer	Chambers	Eastland - 1	Hansford	Kaufman - 1
Armstrong - 2	Cherokee - 1	Ector - 25	Hardeman	Kendall
Atascosa	Childress - 3	Edwards	Hardin	Kenedy
Austin	Clay	Ellis - 1	Harris - 29	Kent
Bailey - 3	Cochran	El Paso - 16	Harrison	Kerr
Bandera	Coke	Erath	Hartley	Kimble
Bastrop	Coleman - 1	Falls - 1	Haskell - 1	King
Baylor	Collin - 14	Fannin	Hays - 1	Kinney
Bee	Collingsworth -1	Fayette - 2	Hemphill - 1	Kleberg
Bell - 6	Colorado	Fisher - 1	Henderson	Knox - 1
Bexar - 20	Comal - 4	Floyd - 4	Hidalgo - 3	Lamar - 5
Blanco	Comanche - 2	Foard	Hill - 1	Lamb - 3
Borden	Concho	Fort Bend - 4	Hockley - 5	Lampasas
Bosque	Cooke - 2	Franklin	Hood - 1	La Salle
Bowie - 1	Coryell - 2	Freestone	Hopkins - 4	Lavaca
Brazoria - 2	Cottle	Frio	Houston	Lee
Brazos - 3	Crane	Gaines - 4	Howard - 6	Leon
Brewster - 1	Crockett	Galveston - 3	Hudspeth	Liberty
Briscoe	Crosby - 2	Garza - 2	Hunt - 1	Limestone
Brooks	Culberson	Gillespie	Hutchinson - 3	Lipscomb
Brown - 3	Dallam - 1	Glasscock	Irion	Live Oak
Burleson - 1	Dallas - 62	Goliad	Jack	Llano
Burnet - 2	Dawson - 2	Gonzales	Jackson	Loving
Caldwell - 1	Deaf Smith - 1	Gray - 1	Jasper	Lubbock - 225
Calhoun - 1	Delta	Grayson - 2	Jeff Davis	Lynn
Callahan - 1	Denton - 5	Gregg - 3	Jefferson - 3	Madison
Cameron	DeWitt	Grimes	Jim Hogg	Marion

Martin - 1
Mason
Matagorda - 1
Maverick
McCulloch
McLennan - 2
McMullen
Medina
Menard
Midland - 16
Milam
Mills
Mitchell - 1
Montague
Montgomery - 1
Moore
Morris
Motley
Nacogdoches - 1
Navarro - 1
Newton
Nolan - 2
Nueces - 5
Ochiltree - 1
Oldham
Orange
Palo Pinto
Panola
Parker - 2
Parmer - 1
Pecos - 1
Polk
Potter - 50
Presidio
Rains
Randall - 8

Reagan
Real
Red River
Reeves
Refugio
Roberts
Robertson
Rockwall
Runnels
Rusk
Sabine
San Augustine
San Jacinto
San Patricio
San Saba
Schleicher
Scurry - 2
Shackelford
Shelby
Sherman
Smith - 6
Somervell
Starr
Stephens
Sterling - 1
Stonewall - 1
Sutton
Swisher - 2
Tarrant - 36
Taylor - 17
Terrell
Terry - 4
Throckmorton
Titus - 1
Tom Green - 9
Travis - 12

Trinity
Tyler
Upshur - 1
Upton
Uvalde
Val Verde - 1
Van Zandt - 3
Victoria - 1
Walker
Waller
Ward
Washington - 4
Webb - 3
Wharton
Wheeler
Wichita - 9
Wilbarger - 2
Willacy
Williamson - 7
Wilson
Winkler - 2
Wise
Wood
Yoakum - 1
Young - 1
Zapata
Zavala

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALUMNI BY COUNTY
SCHOOL OF NURSING**

COUNTIES

Anderson	Camp	Dickens	Guadalupe	Jim Wells
Andrews - 4	Carson	Dimmit	Hale - 3	Johnson - 4
Angelina	Cass	Donley	Hall	Jones
Aransas	Castro - 1	Duval	Hamilton	Karnes
Archer	Chambers	Eastland	Hansford	Kaufman - 1
Armstrong	Cherokee	Ector - 52	Hardeman - 1	Kendall
Atascosa	Childress - 2	Edwards	Hardin	Kenedy
Austin	Clay - 1	Ellis - 2	Harris - 24	Kent - 1
Bailey	Cochran - 1	El Paso - 7	Harrison	Kerr
Bandera	Coke - 1	Erath	Hartley	Kimble - 1
Bastrop	Coleman - 2	Falls - 1	Haskell	King
Baylor - 1	Collin - 12	Fannin	Hays	Kinney
Bee	Collingsworth	Fayette	Hemphill	Kleberg - 1
Bell - 9	Colorado	Fisher	Henderson	Knox
Bexar - 15	Comal - 2	Floyd - 2	Hidalgo - 4	Lamar
Blanco	Comanche	Foard	Hill	Lamb - 2
Borden	Concho	Fort Bend - 2	Hockley - 9	Lampasas
Bosque	Cooke	Franklin	Hood	La Salle
Bowie - 1	Coryell - 1	Freestone	Hopkins - 1	Lavaca
Brazoria	Cottle	Frio	Houston	Lee
Brazos - 2	Crane - 1	Gaines - 1	Howard - 26	Leon
Brewster - 1	Crockett	Galveston	Hudspeth	Liberty
Briscoe - 1	Crosby - 2	Garza	Hunt	Limestone
Brooks	Culberson	Gillespie	Hutchinson	Lipscomb
Brown - 1	Dallam - 1	Glasscock	Irion	Live Oak
Burleson	Dallas - 38	Goliad	Jack	Llano
Burnet	Dawson - 5	Gonzales	Jackson	Loving
Caldwell	Deaf Smith - 1	Gray - 2	Jasper	Lubbock - 322
Calhoun	Delta	Grayson	Jeff Davis	Lynn - 1
Callahan	Denton - 11	Gregg - 2	Jefferson - 1	Madison
Cameron - 2	DeWitt	Grimes	Jim Hogg	Marion

Martin - 2
Mason - 1
Matagorda
Maverick
McCulloch - 1
McLennan - 1
McMullen
Medina
Menard
Midland - 55
Milam
Mills - 1
Mitchell
Montague
Montgomery
Moore
Morris
Motley
Nacogdoches
Navarro

Newton
Nolan - 3
Nueces - 2
Ochiltree
Oldham
Orange
Palo Pinto
Panola
Parker
Parmer
Pecos - 1
Polk
Potter - 4
Presidio
Rains
Randall
Reagan
Real
Red River
Reeves - 1

Refugio
Roberts
Robertson
Rockwall
Runnels - 1
Rusk
Sabine
San Augustine
San Jacinto
San Patricio
San Saba
Schleicher
Scurry - 5
Shackelford
Shelby
Sherman
Smith - 5
Somervell
Starr
Stephens - 1

Sterling
Stonewall
Sutton
Swisher
Tarrant - 14
Taylor - 10
Terrell
Terry - 1
Throckmorton
Titus
Tom Green - 4
Travis - 14
Trinity
Tyler
Upshur
Upton - 1
Uvalde - 1
Val Verde - 1
Van Zandt - 1
Victoria - 2

Walker
Waller
Ward - 4
Washington
Webb - 1
Wharton
Wheeler
Wichita - 2
Wilbarger - 1
Willacy
Williamson - 7
Wilson
Winkler - 1
Wise
Wood
Yoakum
Young - 1
Zapata
Zavala

**MEDICAL
PRACTICE
INCOME PLAN**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS

1. PROVIDER PLAN INCOME: 1988-1998

A. GROSS AMOUNT

1. Gross Charges

	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	Total
Lubbock	\$27,935,772	\$33,821,048	\$37,250,608	\$41,076,618	\$49,615,147	\$58,884,405	\$65,158,463	\$66,974,073	\$69,970,879	\$68,147,380	\$71,353,642	\$590,188,034
Amarillo	7,251,702	9,136,713	9,534,544	10,186,221	14,707,148	15,075,499	15,730,285	17,655,615	19,677,426	19,565,451	18,928,988	157,449,592
El Paso	20,907,955	27,189,099	31,570,904	33,405,294	44,407,494	50,063,096	57,817,273	66,351,314	64,156,916	58,272,252	59,452,051	513,593,648
Odessa	3,593,160	4,217,945	4,641,658	5,091,896	5,869,109	5,273,951	6,807,099	7,556,563	7,908,524	8,367,247	9,181,321	68,508,473
Total	59,688,589	74,364,805	82,997,714	89,760,029	114,598,898	129,296,951	145,513,120	158,537,565	161,713,745	154,352,330	158,916,002	1,329,739,747

2. Net Collections

Lubbock	15,053,104	17,748,240	20,744,807	22,556,055	24,035,656	27,997,492	30,952,368	30,808,725	30,481,362	28,789,495	31,179,260	280,346,564
Amarillo	4,533,784	5,781,535	6,412,498	6,598,631	7,322,656	8,627,972	9,001,069	9,598,108	10,864,027	11,057,614	9,773,522	89,571,416
El Paso	5,834,069	8,646,572	12,050,586	14,030,281	16,882,488	18,438,415	18,509,154	20,326,418	21,168,961	19,812,811	20,919,316	176,619,071
Odessa	1,972,000	2,080,049	2,569,961	2,824,291	3,306,507	2,964,296	3,610,138	3,859,504	3,712,268	4,246,604	4,250,689	35,396,307
Total	27,392,957	34,256,396	41,777,852	46,009,258	51,547,307	58,028,175	62,072,729	64,592,755	66,226,618	63,906,524	66,122,787	581,933,357

B. CONTRACTUAL ADJUSTMENTS

1. Total Amount

Lubbock	6,085,572	5,736,235	10,023,529	10,722,228	13,543,141	17,401,255	21,878,523	24,639,888	26,444,941	26,856,314	35,644,445	198,976,071
Amarillo	1,693,735	1,712,524	2,255,444	2,466,194	2,629,977	4,213,946	5,637,200	6,372,274	6,567,340	7,633,366	8,499,204	49,681,204
El Paso	3,105,008	3,975,725	6,962,328	7,633,742	12,433,912	14,566,278	19,090,295	22,014,513	22,044,948	18,753,968	20,745,899	151,326,616
Odessa	743,000	809,126	1,363,011	1,746,807	1,962,375	1,940,001	2,398,642	2,709,227	2,983,632	3,395,565	3,606,954	23,658,340
Total	11,627,315	12,233,610	20,604,312	22,568,971	30,569,404	38,121,480	49,004,660	55,735,902	58,040,861	56,639,213	68,496,502	423,642,230

2. Non-Indigent Contractual Adjustments

Lubbock			0	732	801,897	1,447,568	2,292,271	2,777,973	14,920,457	14,615,610	22,174,846	59,031,354
Amarillo			282,206	213,757	261,890	425,448	266,387	509,485	1,755,825	2,037,367	2,783,895	8,536,260
El Paso			12,538	66,016	144,667	205,524	263,255	471,409	4,475,722	3,767,586	5,022,595	14,429,313
Odessa			68,551	10,684	48,679	81,225	130,878	147,203	519,078	427,958	796,239	2,230,495
Total			363,295	291,189	1,257,133	2,159,765	2,952,791	3,906,070	21,671,082	20,848,521	30,777,575	84,227,422

C. BAD DEBT AMOUNT

Lubbock	1,556,741	5,958,556	6,139,675	3,377,015	3,496,948	5,992,618	3,196,978	5,373,814	12,005,992	12,513,574	7,621,187	67,233,098
Amarillo	259,582	1,557,340	844,417	610,494	281,995	572,639	601,233	457,002	2,265,923	2,127,774	755,626	10,334,025
El Paso	2,363,811	11,360,343	6,974,041	10,472,793	6,069,528	11,433,742	7,929,382	19,127,634	17,639,466	16,696,352	10,929,500	120,996,592
Odessa	735,240	192,060	926,915	757,042	609,277	320,197	435,302	468,392	1,409,508	1,422,924	871,039	8,147,896
Total	4,915,374	19,068,299	14,885,048	15,217,344	10,457,748	18,319,196	12,162,895	25,426,842	33,320,889	32,760,624	20,177,352	206,711,611

D. UNCOMPENSATED CHARITY CARE

1. Charges (Measure of actual effort)

Lubbock	12,493,181	17,176,921	21,920,589	24,738,369	25,972,322	30,436,103	37,919,984	39,563,257	24,289,635	22,747,788	23,287,415	280,545,564
Amarillo	2,720,270	4,099,936	5,203,995	5,889,065	6,592,285	9,391,525	10,306,939	11,754,805	10,809,912	10,912,997	10,810,563	88,492,292
El Paso	12,544,773	13,743,522	20,084,507	19,677,277	26,419,799	29,596,495	32,373,296	38,945,936	33,981,562	29,545,890	29,829,439	286,742,496
Odessa	1,812,000	2,167,658	2,900,907	3,559,611	4,119,462	3,840,003	4,618,637	5,307,410	5,144,591	5,383,947	5,410,228	44,264,454
Total	29,570,224	37,188,037	50,109,998	53,864,322	63,103,868	73,264,126	85,218,856	95,571,408	74,225,700	68,590,622	69,337,645	700,044,806

2. Unreimbursed Charity Care

Lubbock	9,689,741	7,214,929	11,860,371	13,167,494	16,770,782	20,414,060	25,839,019	26,384,741	19,154,597	16,933,779	17,705,392	185,134,905
Amarillo	1,201,837	1,731,923	2,377,028	2,641,512	2,598,957	3,821,305	5,626,691	6,072,562	5,872,105	5,955,622	6,311,987	44,211,529
El Paso	10,461,404	8,292,655	8,875,585	9,579,518	15,976,638	19,052,178	26,868,693	28,812,376	28,418,791	24,122,841	23,763,598	204,224,277
Odessa	985,304	809,281	1,363,011	1,747,439	1,915,159	1,860,472	2,316,628	2,683,638	3,341,523	3,385,068	3,295,077	23,702,600
Total	22,338,286	18,048,788	24,475,995	27,135,963	37,261,536	45,148,015	60,651,031	63,953,317	56,787,016	50,397,310	51,076,054	457,273,311

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	Total
E. TOTAL NUMBER OF PATIENTS SERVED												
1. Number of Clinic Visits												
Lubbock	115,153	123,875	136,428	142,726	153,807	175,987	186,619	183,327	186,622	184,741	193,400	1,782,685
Amarillo	59,075	58,838	54,404	63,660	68,277	77,930	83,159	86,070	86,309	88,675	86,035	812,432
El Paso	113,916	118,511	128,881	129,878	165,450	153,554	165,620	174,709	196,555	204,597	212,133	1,763,804
Odessa	28,070	29,963	35,841	32,064	32,053	31,128	40,670	41,858	42,705	40,776	38,028	393,156
Total	316,214	331,187	355,554	368,328	419,587	438,599	476,068	485,964	512,191	518,789	529,596	4,752,077
2. Number of Patients Served												
Lubbock	40,845	43,938	48,391	50,624	51,838	56,524	61,362	61,576	64,306	71,308	76,293	627,004
Amarillo	32,232	31,062	28,421	26,258	28,162	27,893	29,696	28,226	33,132	37,525	35,402	338,009
El Paso	48,745	50,711	55,148	55,576	56,272	62,579	54,680	61,178	66,524	70,817	73,889	656,118
Odessa	7,986	8,524	10,197	9,123	8,536	8,778	10,837	9,679	9,906	13,842	13,912	111,320
Total	129,807	134,236	142,157	141,581	144,807	155,774	156,575	160,659	173,868	193,492	199,496	1,732,452
3. Number of Inpatients Served												
Lubbock							14,045	13,859	14,331	13,104	12,974	68,313
Amarillo							8,068	8,575	9,545	8,617	8,837	43,642
El Paso							21,099	21,697	20,882	17,246	17,201	98,125
Odessa							4,622	5,097	4,753	4,893	5,385	24,750
Total							47,834	49,228	49,511	43,861	44,397	234,831
2. INDIGENT PATIENTS: 1988-1998												
A. NUMBER SERVED												
1. Number of Indigent Visits												
Lubbock	63,772	68,602	75,554	79,048	96,238	104,803	116,851	111,765	73,750	66,713	70,662	927,757
Amarillo	30,518	30,396	29,873	31,066	35,640	39,746	51,190	56,483	56,857	65,439	57,387	484,595
El Paso	42,229	43,932	47,776	48,140	83,028	93,158	87,900	104,449	93,858	83,273	91,150	818,892
Odessa	17,513	18,694	22,361	20,004	21,606	22,055	27,362	31,090	30,056	24,984	21,758	257,482
Total	154,031	161,624	175,564	178,257	236,512	259,761	283,303	303,787	254,521	240,409	240,957	2,488,726
2. Number of Indigents Served												
Lubbock	19,642	21,130	23,271	24,343	26,415	27,983	31,183	28,335	19,486	18,450	19,110	259,348
Amarillo	6,994	6,740	6,167	10,352	16,193	19,664	22,305	22,421	23,067	26,179	22,047	182,130
El Paso	10,885	11,324	12,315	12,408	19,375	21,268	22,617	28,786	27,596	25,040	26,134	217,747
Odessa	4,110	4,387	5,247	4,695	4,817	5,366	6,263	5,852	5,358	6,949	6,408	59,452
Total	41,631	43,581	47,000	51,798	66,800	74,281	82,368	85,394	75,507	76,618	73,699	718,677
3. MEDICAID REIMBURSEMENT: 1988-1998												
A. TOTAL BILLINGS												
Lubbock	9,910,645	8,742,669	11,364,018	12,483,337	15,187,442	17,401,000	21,125,301	22,311,137	20,134,465	18,995,511	19,217,459	176,872,984
Amarillo	1,460,785	2,779,914	3,733,959	4,552,426	5,062,546	7,086,378	7,584,633	8,591,689	9,785,426	10,209,202	10,042,340	70,889,298
El Paso	3,349,321	6,862,048	10,246,548	12,380,660	15,826,705	21,577,017	20,190,376	29,495,977	27,177,179	22,794,090	23,172,510	193,072,431
Odessa	1,143,000	1,942,297	2,653,689	3,324,770	3,923,663	3,606,720	4,077,584	4,658,759	4,548,454	4,949,689	4,942,695	39,771,320
Total	15,863,751	20,326,928	27,998,214	32,741,193	40,000,356	49,671,115	52,977,894	65,057,562	61,645,524	56,948,492	57,375,004	480,606,033
B. AMOUNT RECEIVED												
Lubbock	2,681,978	3,217,730	5,039,227	5,737,878	6,857,390	7,288,736	8,676,265	8,498,614	8,115,709	6,717,246	7,320,239	70,151,012
Amarillo	513,028	1,284,320	2,184,488	2,757,426	3,093,724	3,793,310	4,222,634	4,291,115	4,780,812	5,077,710	4,424,560	36,423,127
El Paso	1,556,370	2,688,221	5,052,819	6,654,967	8,706,009	9,671,802	10,906,741	11,279,849	10,866,487	9,161,718	9,410,166	85,955,149
Odessa	628,500	820,153	1,315,935	1,609,035	2,043,047	1,892,212	2,133,169	2,336,439	2,101,065	2,409,078	2,086,656	19,375,289
Total	5,379,876	8,010,424	13,592,469	16,759,306	20,700,170	22,646,060	25,938,809	26,406,017	25,864,073	23,365,752	23,241,621	211,904,577

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS

	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	Total
C. NUMBER OF MEDICAID CLIENTS												
1. Number of Medicaid Visits												
Lubbock	35,283	37,955	41,802	43,726	51,021	57,751	67,289	74,673	63,507	55,975	59,643	588,624
Amarillo	23,689	23,594	23,189	29,848	33,124	28,588	29,674	33,106	33,885	36,925	35,723	331,345
El Paso	28,240	29,379	31,950	32,192	45,481	57,230	60,662	79,560	84,218	71,416	78,155	598,482
Odessa	14,603	15,588	18,646	16,680	18,388	18,444	22,572	26,550	27,261	23,655	20,515	222,902
Total	101,815	106,516	115,586	122,445	148,014	162,013	180,197	213,889	208,871	187,971	194,036	1,741,354
2. Number of Medicaid Served												
Lubbock	10,145	10,913	12,019	12,796	14,261	16,707	18,827	18,782	17,223	16,006	16,398	164,078
Amarillo	9,692	9,340	8,546	7,369	9,903	8,904	9,749	16,471	17,896	20,002	18,290	136,163
El Paso	7,214	7,505	8,162	8,225	9,703	17,014	14,275	21,938	24,984	21,733	22,961	163,714
Odessa	3,518	3,754	4,492	4,070	4,153	4,705	5,205	4,885	4,859	6,424	5,943	52,008
Total	30,569	31,513	33,219	32,460	38,020	47,330	48,056	62,076	64,962	64,165	63,592	515,962

PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

MEASURE	1995	1996	1997	1998
MEDICAL EDUCATION				
Total number of students passing parts 1 & 2 of the licensure examination on the first try	76	81	92	100
Total number of graduates going into internal medical, pediatrics, OB/GYN, psychiatry & emergency medicine residencies	44	43	43	49
Total number of graduates going into a family practice residency	22	20	24	28
Total number of graduates going into a residency or internship location in a Texas Health Professional Shortage Area (HPSA)	14	17	21	14
Total number of graduates completing first-time licensure	63	72	79	70
Total number of minority graduates completing first-time licensure	3	3	8	3
Total number of filled positions in institutional residency programs	440	469	478	452
Total number of minorities in institutional residency positions	83	83	75	59
Total number of filled residency positions in internal medicine, pediatrics, OB/GYN, psychiatry & Emergency medicine	252	261	257	257
Total number of filled residency positions in family practice	76	90	91	89
Total number of filled residency positions in Texas Health Professional Shortage Areas (HPSAs)	223	230	245	218
Total gross charges for unsponsored charity care provided by faculty	\$51,266,101	\$56,787,016	\$50,397,310	\$51,076,054
Total gross charges for patient care provided by faculty (excluding unsponsored charity care)	\$107,300,000	\$104,900,000	\$103,955,000	\$107,839,000
Total number of outpatient visits	484,980	512,191	518,789	705,676
Total number of inpatient days	n/a	n/a	155,724	175,844
Total number of admissions	120	120	120	117

MEASURE	1995	1996	1997	1998
Total number of minority admissions	19	19	14	8
Total number of graduations	98	91	99	112
Total number of minority graduations	8	12	12	17
GRADUATE BIOMEDICAL SCIENCE EDUCATION				
Total number of filled post-doctoral research positions	14	12	18	19
Total number of minorities in post-doctoral research positions	0	1	1	1
Total number of admissions	10	13	10	11
Total number of U.S. admissions	10	9	6	7
Total number of international admissions	0	4	4	4
Total number of U.S. minority admissions	0	1	0	1
Total number of master's degree graduates	1	1	3	1
Total number of U.S. master's degree graduates	1	1	1	1
Total number of international master's degree graduates	0	0	2	0
Total number of U.S. minority master's degree graduates	0	0	0	0
Total number of doctoral degree graduates	3	2	4	6
Total number of U.S. doctoral degree graduates	1	2	2	4
Total number of international doctoral degree graduates	2	0	2	2
Total number of U.S. minority doctoral degree graduates	0	1	0	0
ALLIED HEALTH EDUCATION				
Total number of graduates who become licensed or certified	80	50	135	130

MEASURE	1995	1996	1997	1998
Total number of graduates passing licensure or certification examination on the first try	80	50	135	124
Total number of admissions	190	196	210	180
Total number of minority admissions	15	18	24	14
Total number of graduates in programs not requiring external certification or licensure	44	43	48	58
Total number of minority graduates in programs not requiring external certification or licensure	4	2	9	7
Total number of graduates in programs with external certification or licensure	80	50	135	138
Total number of minority graduates with external certification or licensure	5	5	6	9
NURSING EDUCATION				
Total number of graduates who become licensed	73	61	54	76
Total number of minority graduates who become licensed	14	6	7	15
Total number of graduates passing the licensure examination on the first try	68	55	46	66
Total number of Bachelor of Science in Nursing graduates with prior Registered Nurse licensure	23	14	18	39
Total number of minority Bachelor of Science in Nursing Graduates with prior Registered Nurse licensure	3	1	5	6
Total number of Bachelor of Science in Nursing graduates without prior Registered Nurse licensure	73	65	77	96
Total number of minority Bachelor of Science in Nursing graduates without prior Registered Nurse licensure	13	6	13	21
Total number of regular program master's degree graduates	9	13	7	8
Total number of regular program minority master's degree graduates	1	2	1	1
Total number of admissions	173	134	205	162
Total number of minority admissions	26	25	29	13

MEASURE	1995	1996	1997	1998
PHARMACY EDUCATION				
Total number of graduates who become licensed	0	0	0	0
Total number of minority graduates who become licensed	0	0	0	0
State licensure examination pass rate of Pharmacy graduates	0	0	0	0
Total number of graduates	0	0	0	0
Total number of minority graduates	0	0	0	0
Total number of admissions	0	0	63	63
Total number of minority admissions	0	0	11	6
CONDUCT RESEARCH				
Total expenditures for conduct of other sponsored activities	\$1,418,848	\$578,339	\$2,095,390	\$1,147,740
Total expenditures for conduct of research & development	\$8,610,815	\$7,529,539	\$7,293,378	\$8,126,026
External research expenditures as a percentage of state appropriations for research			256.8%	248.8%
INSTITUTIONAL SUPPORT				
Administrative Cost	--	--	4.0%	5.04%