

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER

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FACT BOOK

**Seventh Edition**

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**December, 2000**  
**Prepared by the Office of the**  
**Vice President for Fiscal Affairs**

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# PREFACE

## **PREFACE**

The Office of the Vice President for Fiscal Affairs is pleased to provide the Texas Tech University Health Sciences Center with a Fact Book. This edition is the seventh annual issue produced by this office as a service to the Health Sciences Center.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement; stimulating the greatest degree of meaningful research; and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC web page, [www.ttuhscc.edu](http://www.ttuhscc.edu).

We encourage and invite comments, reactions, suggestions and corrections as a means of improving future issues.

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# HISTORY

## **TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

### **History**

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center, leading the way for establishment of the Schools of Nursing, Allied Health and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a Pharmacy School to be located in Amarillo, with the Lubbock campus offering the first two years of the standard pharmacy curriculum and the Amarillo campus offering the final four years of the standard curriculum leading to the Pharm. D. degree. In addition, Allied Health programs were also expanded to Amarillo and the Permian Basin. The five schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a Health Sciences Center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogenous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 50% of the land mass and 13.9% of the population of the total state. This 131,000 square mile service area and population of 2.55 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on four geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the TTUHSC School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. Even though it has been a relatively short period of time since the school and its residency programs have been producing graduates, 20% of the physicians currently practicing in West Texas are Texas Tech medical school or residency graduates. Our Schools of Nursing and Allied Health continue their impact on the health care needs of West Texas with most of their graduates remaining in West Texas to pursue their chosen profession. The School of Pharmacy's charter class graduated in May, 2000. 52 of the total 54 graduates sat for and passed the national licensing examination and the Texas law examination. Of these 52 graduates, 51 have chosen to practice or pursue postdoctoral residency training programs in the State of Texas. The remaining 2 graduates did not take the licensing examination in Texas and are pursuing postdoctoral residencies in Alabama.

The Texas Tech University Health Sciences Center is by legislative mandate a separate institution from Texas Tech University. The same Board of Regents, however, serves both institutions. The Board of Regents reviews major issues and sets overall policy for the Health Sciences Center. In 1996, the Board of Regents approved a new organizational structure by creating the Office of the Chancellor and Offices of the President for both Texas Tech University and Texas Tech University Health Sciences Center. The first President of the Health Sciences Center was named in September, 1996 and

as such functions as the Chief Executive Officer for the institution. During the 76<sup>th</sup> Texas Legislative Session, Senate Bill 1088 provided for the establishment of the Texas Tech University System, if the Texas Higher Education Coordinating Board approved its creation not later than August 31, 1999. At the July 22, 1999 meeting of the Coordinating Board, formal action was taken to approve the creation of the Texas Tech University System.

The Deans of the Schools of Medicine, Nursing, Allied Health, Pharmacy and Graduate School of Biomedical Sciences report to the Chief Executive Officer of the Health Sciences Center. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the Texas Tech University Health Sciences Centers at Amarillo, El Paso, and Odessa. The Regional Deans of Medicine at Amarillo, El Paso, and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health utilize the same administrative mode. Regional Deans of Allied Health in Amarillo and Odessa and a Regional Dean of Nursing in Odessa report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas and to support the practice of medicine, nursing and allied health in this vast area. The Dean of Pharmacy is located in Amarillo and reports to the Chief Executive Officer. Regional Deans of Pharmacy are located in Lubbock and Dallas, and report to the Dean of Pharmacy.

Recognizing a need for an Institutional Clinical Compliance Program, a central office was established in 1996 for all compliance endeavors for Texas Tech University Health Sciences Center. The compliance program, approved by the Board of Regents, was developed and implemented to ensure compliance with all applicable standards, including, but not limited to, professional fee reimbursement, the Health Care Financing Administration (HCFA) regulations, CHAMPUS and Medicaid. The plan includes definition of accountable and responsible persons, audit programs, special investigations, education, and integrated compliance activities. A special telephone number is maintained within the Health Care Systems office to support TTUHSC's effort to provide the highest quality of care and to assist in identifying non-compliance or other concerns. Under the office of Health Care Systems, an Institutional Compliance Officer and a Deputy Compliance Officer were designated. At each campus, the compliance functions are carried out by Assistant Compliance Officers under the direction of the Regional Deans. Operational compliance responsibilities are delegated to the Regional Deans and the Chairpersons of the individual departments. A Compliance Advisory Committee, comprised of the Regional Deans, the Institutional Compliance Officer, and a legal counsel representative provide oversight and guidance for the program. A summary report of all compliance activities is provided to the Advisory Committee quarterly, and is subsequently forwarded to the President. The Compliance Advisory Committee, as well as the whole compliance program, are under the direction of the President of TTUHSC.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in the fall of 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents. Over 6,500 employees have attended the introductory customer awareness course. The curriculum for the program was redesigned in 1999, and 25 volunteer facilitators completed a certification process. The new curriculum and certification process has enhanced the quality and consistency of the program. The Office of Quality

Service was created in 1993 to serve as an advocate and focal point for customer service issues. The office serves under the Chancellor's Division and provides services to the university and the health sciences center. The office provides services in four key areas: internal consulting, employee and organizational development programs, employee recognition, and a resource library. The Office of Quality Service works with departments and top leadership to focus on systematic problem solving to remove barriers to quality service and improve the service systems affecting internal and external customers. The office also coordinates an annual, institution-wide quality service recognition program, the Texas Tech Quality Service Awards, for the staff of the university and the health sciences center. The Texas Tech Quality Service Award and the Chancellor's Award of Excellence program were kicked off in December, 1996. Employees who have been at Texas Tech in a benefits-eligible position for two years, who have completed the SERVICEplus educational program and who demonstrate excellence in service can be selected as Quality Service Award winners or Chancellor's Award of Excellence winners. Individuals and teams are recognized in an annual ceremony hosted by the Office of the President and the Office of the Chancellor. These awards may be presented to an individual or team. Honorees receive a plaque, certificate and a monetary award from \$500 to \$1,500.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now in fiscal year 2001, general revenue is approximately 24.7% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this young institution. Some of these include:

## **SCHOOL OF MEDICINE**

- Through June, 2000, the School of Medicine has graduated 2,199 physicians. Over the past nine years, approximately 59% of graduates have remained in Texas for complete residency training, and an average of 25% of School of Medicine graduates have remained in a Texas Tech program for residency training. In 2000, 24% of graduates selected Texas Tech School of Medicine residencies.
- Twenty percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.
- Over the past three years, an average of 57% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2000, 56% of graduates elected primary care specialties.

- Each of the four TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75 mile radius of the campus. The four campus system therefore has a positive impact on the geographic distribution of physicians throughout West Texas.
- In the summer of 1998, the School of Medicine began its joint venture with the College of Business Administration for a combined MD-MBA program, one of only two four-year programs in the country. Each year, 8-10 first-year students are admitted into the program.
- In May of 1999, the School of Medicine created a new department of Health Services Research and Management (HSRM). The department will conduct investigations into problems of health care access, cost, and quality, particularly as it relates to the elderly, residents of rural areas, and persons with chronic diseases. In addition to research, HSRM faculty will teach graduate-level courses in health services research and health care organization, provide lectures to medical students and residents, and collaborate with the MD-MBA program.
- The Office of Faculty Development was established in the School of Medicine on May 1, 1998 to concentrate and coordinate efforts to help medical school faculty develop and maintain the necessary competencies for scholarly success in research and education. The mission of the Office of Faculty Development is to assist faculty in achieving the highest level of personal attainment in teaching and research, and in sustaining their vitality both now and in the future. This office will play an instrumental role in planning and developing broad ranging programs for the academic development of both tenure and non-tenure track faculty as well as clinical faculty.
- The four campuses of the School of Medicine operate 28 individually accredited graduate medical education programs and 5 fellowship programs in West Texas. As of September, 2000, these programs had 503 total residents in training, including 17 fellows, of which 308 (61%) were in primary care fields of Family Practice, Internal Medicine, OB/GYN and Pediatrics. Of the 308 total primary care residents in training, 85 are specifically in Family Practice. The 28 residency programs have 136 first year trainees, and will graduate approximately 136 residents and fellows in 2001.
- The four campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of Centers of Excellence includes: Specialized Care for Women and Infants, including perinatal care and neonatal intensive care (four campuses), Pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, a border community breast care program, and a rural community mobile mammography program. Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2000, the combined four campuses of the

School of Medicine provided 558,521 clinical visits of care to 206,540 ambulatory patients. The School also served 45,465 inpatients in its affiliated hospitals. The four campuses provided 299,470 clinical visits of charity care to 83,192 patients valued at \$53,184,197.

## **GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

- The Graduate School of Biomedical Sciences was established in 1991 to coordinate the training of biomedical scientists in six M.S. and Ph.D. programs currently operating in the School of Medicine. It provides educational opportunities for students from this region who seek research careers in the biomedical sciences to advance our knowledge about normal and diseased conditions in humans.
- The Graduate School of Biomedical Sciences' seven graduate programs have a Fall, 2000 enrollment of 52 students in the seven programs and 12 Graduate Interdisciplinary students taking a course for one semester. The School has graduated 46 M.S. and 99 Ph.D. students since 1972, including the first three students who completed the formal M.D./Ph.D. combined degree program.
- Graduates of these programs now hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad. Some also work in private industry.
- The M.D./Ph.D. combined degree program has graduated four M.D./Ph.D. students. The program currently has three enrolled students.

## **SCHOOL OF NURSING**

- The School of Nursing Continuing Nursing Education Program (CNE) was the first in Texas to be accredited by a national organization and has experienced stability for several years. In part, this is due to continued service to rural health areas.
- Since its inception, the School of Nursing has planned its degree programs (BSN and MSN) to meet nursing needs. Students enter with no previous nursing background or as registered nurses in Lubbock and Odessa. Through use of telecampusing, numerous courses are available to meet demands. The largest enrollment to date was 488 students (across campuses and programs). A relatively low rate of attrition is reflective of the continued endeavors of faculty and staff to assure the success of the program.
- School of Nursing faculty maintain a faculty practice responsibility. The school pioneered this expectation of faculty and is still one of the few in Texas with this direction. As a result of this clinical involvement and the related 12-month employment, faculty provide enriched clinical education for students and uncompensated care to West Texas citizens.

- The Graduate Program offers a Master of Science in Nursing with a focus on Education or Administration in conjunction with a clinical focus in Community Health or Gerontics. The Master of Science in Nursing program's greatest increase in enrollment is in the Family Nurse Practitioner Program and the Post-Masters Family Nurse Practitioner Program. This can be attributed to its excellent reputation and the increased number of baccalaureate nursing graduates in the area. In 1995, a collaborative program with The University of Texas at Tyler School of Nursing was established to prepare Family Nurse Practitioners for the Tyler area. Additional practitioner programs are under consideration. The Nurse Practitioner courses are available via telecommunications.
- The Research Program offers assistance to faculty and students in conducting research, as well as applying for external and internal funding.
- The School of Nursing, in collaboration with the School of Nursing at The University of Texas Health Science Center at San Antonio, implemented a doctoral program in nursing to prepare clinical nurse scientists, effective 1991. The first doctoral students were admitted to the Lubbock campus in the fall of 1992. The Lubbock campus had its first doctoral graduate in Spring, 1997.

## **SCHOOL OF ALLIED HEALTH**

- In 1994, the educational program for physical therapists transitioned from the baccalaureate degree level to the entry-level master's degree level. In late 1999, the Texas Higher Education Coordinating Board approved a similar transition of the baccalaureate degree for occupational therapy to an entry-level master's degree, to commence with the entering class of 2000. Both the MPT and the MOT programs follow a 3 + 3 format. Students complete three years of general education-liberal arts studies prior to entering these three-year professional programs. The educational programs in Occupational Therapy and Physical Therapy are offered at the campuses in Amarillo, Lubbock and Odessa. The expansion of our programs to include two other campuses allowed the class size in those disciplines to double. Our expansion to the campuses in Amarillo and Odessa was motivated by the commitment to educate students locally and urge them to practice locally after graduation. The long range goal is to increase the number of clinicians in the regions. A number of students have said it clearly: "If you didn't have this program here at this location, I could not choose this major. I cannot relocate because of family and economic considerations."
- The Department of Communication Disorders includes baccalaureate, master's and doctoral educational programs. The baccalaureate degree is in communication disorders; graduate students choose either speech-language pathology or audiology as the major.
- An educational program for physician assistants began in 1999. This profession is one of the fastest growing in the nation. It is particularly well suited to the West Texas region because a large number of physician assistants choose to specialize in family medicine and other primary care specialties and to practice in small towns and rural areas. This program will transition from the baccalaureate degree level to the entry level master's degree in Summer 2001.

- The Clinical Laboratory Science Program is the only one in the nation which offers students the opportunity to choose among options: (1) traditional CLS curriculum; (2) pre-med option; and (3) business option. With the business option, a collaborative relationship with the College of Business Administration allows the student to earn a minor in Business and with only one year of post-baccalaureate study, an M.B.A. This option is available for students who aspire to supervisory and/or management positions in clinical labs.
- The School of Allied Health continues to receive hundreds of applications for admission.
- The 10 professional programs within the School are each independently accredited by a different accrediting agency. Thus, at least one program is always in the self-study process. All existing programs are fully accredited with maximum allowable terms of accreditation.
- A “first in Texas” baccalaureate (B.S.) in emergency medical systems management began in 2000. This program provides a long sought-after opportunity for practicing EMT’s to complete an undergraduate degree while preparing to assume leader positions in management of pre-hospital care systems. This program complements our expanding relationship with community colleges throughout the region. The EMS program in the School also houses the Texas EMS Education Advisor function for the Texas Department of Health.
- Personnel shortages continue in many of the allied health professions. They are most severe in the disciplines of communication disorders, clinical laboratory science and physician assistants.
- The School has an active faculty development program, including graduate fellowships for allied health clinicians who are making the transition to academe. With a critically small number of qualified faculty in the School’s disciplines, this “grow your own” philosophy is one approach to the solution of the problem.
- Departments within the School of Allied Health include:

Diagnostic and Primary Care

Clinical Laboratory Science (B.S.)

Physician Assistant (M.S.)

Emergency Medical Services (B.S. and Certificates)

Rehabilitation Sciences

Occupational Therapy (M.O.T.)

Physical Therapy (M.P.T.)

Vocational Rehabilitation (M.V.R.)

Athletic Training (M.A.T.)

Department of Communication Disorders (B.S. and M.S.)  
Speech Language Pathology (M.S.)  
Audiology (Aud.D.)  
Communication Disorders (B.S.)

## **SCHOOL OF PHARMACY**

- Texas Tech University Health Sciences Center School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. Each fall since 1996, the School has enrolled a new class, and in January of 2000, enrolled a class of 27 to participate in a year-round program. The founding class graduated in May, 2000.
- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is based around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- In addition to the traditional Pharm.D. program, the School also provides a non-traditional Pharm.D. program geared toward the practicing bachelor level pharmacist, as well as a Ph.D. program in the basic sciences.
- In June of 2000, the American Council of Pharmaceutical Education (ACPE) granted the SOP full accreditation status.
- To provide significant and varied clinical experiences during the last two years of the curriculum, students are assigned to clinical rotations in Amarillo, Lubbock, El Paso and Dallas.
- The School is committed to providing West Texas with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics and the Texas Department of Criminal Justice.
- In addition to its direct patient care initiatives, the School supports a significant research program. The School of Pharmacy building houses approximately 35,000 square feet of laboratory space. Current efforts include research targeted at drug delivery, drug metabolism, blood brain barrier, cancer, immunology, molecular biology, pharmaceuticals pharmacokinetics and pharmacoconomics. The School has received \$2,226,872 in research grants and contracts, including five AACP New Investigator Awards and five NIH grants. The annual Marsh Lectureship brings world renowned research experts in neuroscience and addiction to visit the School and give invited lectures to the TTUHSC Amarillo campus.

## **HEALTH CARE SYSTEMS**

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the Western part of the state. Of the approximately 130,000 inmates housed in TDCJ facilities, the Western sector has approximately 32,000 beds in 28 facilities at 19 sites. Included is a 550-bed psychiatric hospital located in Lubbock which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September 1996 with medical/surgical care provided by the TTUHSC School of Medicine. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. During the 1995 Legislative session, the Texas Legislature expanded the CMHCAC role allowing it to contract with other state agencies to provide them with managed care services. As a result of this action, effective September 1, 1995, TTUHSC began providing managed health care services to five Texas Youth Commission (TYC) facilities, with approximately 1,000 youth located in Brownwood, Pyote, Sheffield, Vernon, and El Paso. During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC) and three public members were added. Additionally, the Committee's oversight and compliance roles were strengthened.

Psychiatry support for TDCJ was moved to Health Care Systems on January 1, 1996, with TTUHSC providing the mental health care in West Texas. Pharmacy services for the TDCJ contract are provided through a central contract managed by the TTUHSC Pharmacy School in Amarillo.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ inmates by connecting correctional unit clinics with medical school consultants at TTUHSC in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists who service the prison hospitals. The telemedicine program has also been a public safety tool by reducing the need to transport inmates from prisons to receive specialty care. The correctional telemedicine system is located in 13 of the 26 prison units served by TTUHSC. With deployment of telemedicine in the larger units and at sites with multiple prison units, 92% of the inmates served by TTUHSC have telemedicine access.

The Center for TeleMedicine/TeleHealth was created September 1<sup>st</sup>, 1997 to act as a clearinghouse for all telemedicine activities within the TTUHSC system. With the established correctional telemedicine system emphasis is being placed on other telemedicine applications. This includes rural schools and communities, nursing home and geriatric care, and new specialty applications such as mental health and diabetes. TTUHSC has already established telemedicine programs that connect rural schools, rural clinics, and rural hospitals to its various campuses.

In October, 1995, Correctional Health Services was re-designated as the Office of Managed Health Care. This office was given the responsibility for all TTUHSC managed care activities, including contracting with private and government payers to provide medical services to patients and for developing new lines of business. In order to more effectively contract for healthcare business, this office created a physician group practice organization with a private, non-profit status. This physician organization became a partner in a newly formed health maintenance organization (HMO) called Texas

Universities Health Plan (TUHP). TUHP is offered to State of Texas and higher education employees, retirees and dependents in Lubbock and several surrounding counties. Additionally, this office has spearheaded the development of several new lines of business for TTUHSC and participating community physicians. These products include Texas Universities Transplant Consortium, Texas Healthy Kids, the Children's Health Insurance Program (CHIP), and a health plan for TTUHSC residents and their dependents. This office also coordinates the participation of all four TTUHSC campuses in the Texas Department of Health's women and children's health initiatives in West Texas through the Title V Program. In recognition of the continued expansion in the correctional and managed health care areas, the office was reorganized and renamed the Office of Health Care Systems in December, 1999.

Other initiatives for Health Care Systems include:

- Pilot program to provide mental health services for Texas Mental Health and Mental Retardation (TDMHMR) facilities, and the U.S. Immigration and Naturalization Service;
- Local contractual agreements with Lubbock Regional MHMR and El Paso Life Management Center;
- Responsibility for case management activities for high risk pregnant women and children participating in Medicaid or Title V Programs;
- Provision of onsite health services for the 500-bed Ector County Jail;
- Management of the Texas Tech Diabetes Center. The Diabetes Center provides education and research initiatives to ensure comprehensive diabetes self-management education for persons with diabetes in Lubbock and the surrounding counties of West Texas and Eastern New Mexico. This program is being established in accordance with National Standards for Diabetes Self-Management Education Programs of the American Diabetes Association.
- Management of TTUHSC Mobile Mammography program, which focuses on providing breast screening to the citizens of West Texas through mammography and clinical breast examinations. The Mobile Mammography clinic is accredited by the American College of Radiology and certified by the Texas Department of Health and the Food and Drug Administration.
- HCS supports the concept of localized delivery of outpatient-based health care through ventures such as Texas Tech Medical Center Southwest (TTMCSW), Southwest Lubbock Surgery Center, and the Laser Surgery and Vision Institute. Located in the former Southpark Hospital campus, TTMCSW offers area consumers easy access to a broad range of primary care and the latest in outpatient surgical technologies.
- HCS supports, maintains and finances the Institutional Clinical Compliance Office for all governmental health care systems. This includes all four campuses and all schools. The Institutional Clinical Compliance Office is an integral part of Health Care Systems and is considered to be a top priority of the President of TTUHSC.

## **RURAL AND COMMUNITY HEALTH**

Texas Tech University Health Sciences Center continues its longstanding commitment to rural health through the Office of Rural Health Planning and Research. With a declining but aging population, the continued loss of health care providers, and limited funding for health care, rural West Texans find it increasingly difficult to obtain primary and specialty health care. The Office of Rural Health Planning and Research serves as the TTUHSC liaison with communities and counties throughout rural West Texas, assists in the creation and implementation of rural health policies, acts as a rural health information clearinghouse, and helps to coordinate rural health care systems.

The Office incorporates the TTUHSC Center for Telemedicine. TTUHSC has pioneered the use of telemedicine in correctional settings and the technology holds great promise for improving health care access in rural Texas. The Vice President for Rural and Community Health serves as the medical director for telemedicine. Rural telemedicine initiatives are underway in schools, community clinics, rural hospitals and nursing homes.

## **COMPUTER SERVICES**

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic and service missions in order to further higher education and provide medical support to West Texas. TTUHSC has designed and utilizes state-of-the-art information systems technologies in the computing facilities infrastructure and the telecommunications infrastructure that service all four campuses, associated clinics and the Health Sciences Center outreach to rural communities and prison units of the Texas Department of Criminal Justice. A high speed ATM core network infrastructure, which allows enhanced connectivity, higher transmission speeds, and lays the groundwork for combining voice, video and data, has recently been implemented in all four campuses of the institution.

Computer Services currently provides the institution with support for information technology in the areas of computers, networking, programming support, data management, and systems management. The scope of Computer Services now extends to the following areas:

- Providing and supporting a wide area data network that supports all four campuses and outlying clinics.
- Providing and supporting a high speed ATM network infrastructure at each of the four campus locations.
- Providing institutional support for over 4,000 personal computers and terminals across the four campuses through telephone support and actual hands-on repair and replacement. This covers both hardware and institutionally supported software.
- Providing and supporting institutional data file storage and printing services.
- Providing and supporting Internet connectivity both through dialup services and through network connectivity on-site.
- Providing and supporting WEB development for academic and clinical information.
- Providing support for institutional applications such as Student Information Services, Central Stores, and Contracting.

## **HEALTHNET**

Recognizing the need for our outreach programs, the Legislature provided funding for HealthNet, an integrated health care education and rural practitioner support network, to sustain the educational and clinical outreach support mission of the Health Sciences Center. HealthNet maintains three telecommunication networks, MedLink, ESN and TechLink, to extend the resources of the TTUHSC to West Texas communities and beyond through interactive telecommunications, distribution of accredited medical education, and extension of TTUHSC's academic programs.

- **TechLink**

The TechLink network connects classrooms and conference rooms on TTUHSC's four campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live interactive capability among the four campuses for research, administrative, teaching and other educational support activities. Carrying more than 10,952 event hours in fiscal year 2000, the network:

- maximizes the outreach and impact of limited faculty resources;
- provides quality undergraduate and graduate courses to students on all campuses;
- facilitates curriculum consistency and continuity; and
- reduces faculty and student travel among the campuses.

- **MedLink**

The MedLink network utilizes compressed digital video and audio transmitted via satellite or terrestrial fiber optic lines to provide direct patient care and information to Texans. The MedLink network supports telemedicine activities through live interactive video consultations between medical specialists at all campuses of TTUHSC and primary care physicians, physician assistants, nurse practitioners and their patients in rural West Texas. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including diagnostic data and images. The practice of medicine through telecommunication technologies has increased access to quality health care in underserved rural communities. The availability of telemedicine services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **Educational Satellite Network (ESN)**

The Educational Satellite Network is a satellite-based continuing education network, one-way video and audio. The satellite network is supported by an interactive audio network. The system is used to extend the resources of TTUHSC's health care professionals working in remote health care facilities. Continuing education programs are delivered via ESN to physicians, nurses and allied health professionals at more than 66 rural hospitals and clinics in all regions of Texas and Eastern New Mexico, with a national market of more than 225 hospitals and military sites throughout the United States. The use of the

system has reduced professional isolation and has enabled practitioners to be exposed to the latest developments in their respective fields, and to maximize the time they can devote to direct patient care. Studies have shown that use of the continuing education programs has produced a measurable increase in the quality of patient care at remote health care facilities.

- **Rural Outreach**

TTUHSC HealthNet is partnering with other state and local entities to explore the potential use of telecommunications technologies in the maintenance of the rural community infrastructure. These include public education, public and social services program administration, public safety and legal services. Collaboration among various stakeholders in rural communities is essential in achieving the multiple use of these technologies which is necessary to strategically strengthen the infrastructures of these communities.

## **LIBRARIES OF THE HEALTH SCIENCES**

The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108 county West Texas service area of TTUHSC. The libraries, one at each of the four campuses of the system, are staffed by 17 professional librarians, 2 administrative staff and 24 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the TTUHSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. The libraries currently have over 50 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order that we might provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library expanded its hours to 99.5 per week in 1999. In the summer of 1998, the Lubbock library moved to a new 50,000 sq. ft. facility. It features 28 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated.

## **AREA HEALTH EDUCATION CENTER (AHEC)**

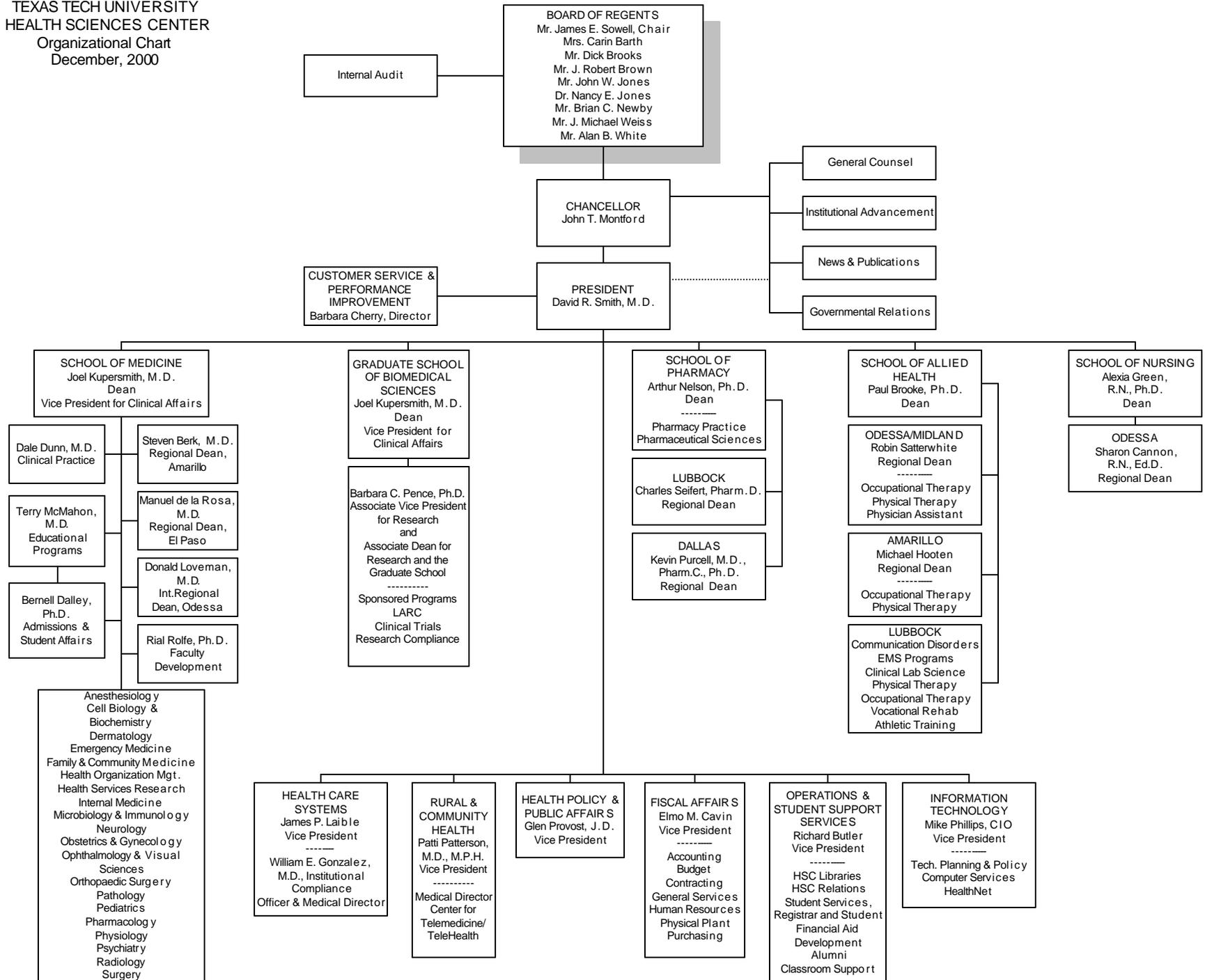
The Texas Tech Office of Border Health was created in 1994 to address health professions recruitment in the border area of Texas and border health issues. The office hosts the Texas Tech Area Health Education Center (AHEC) Program Office and the Health Education Training Centers Alliance of Texas (HETCAT) West Region Program Office. The AHEC and HETCAT programs share common goals with the Office of Border Health in health professions recruitment, development, distribution and retention, and health promotion at the community level. AHEC and HETCAT programs are supported with grants from the federal Health Resources and Services Administration.

## **TEXAS JOURNAL OF RURAL HEALTH**

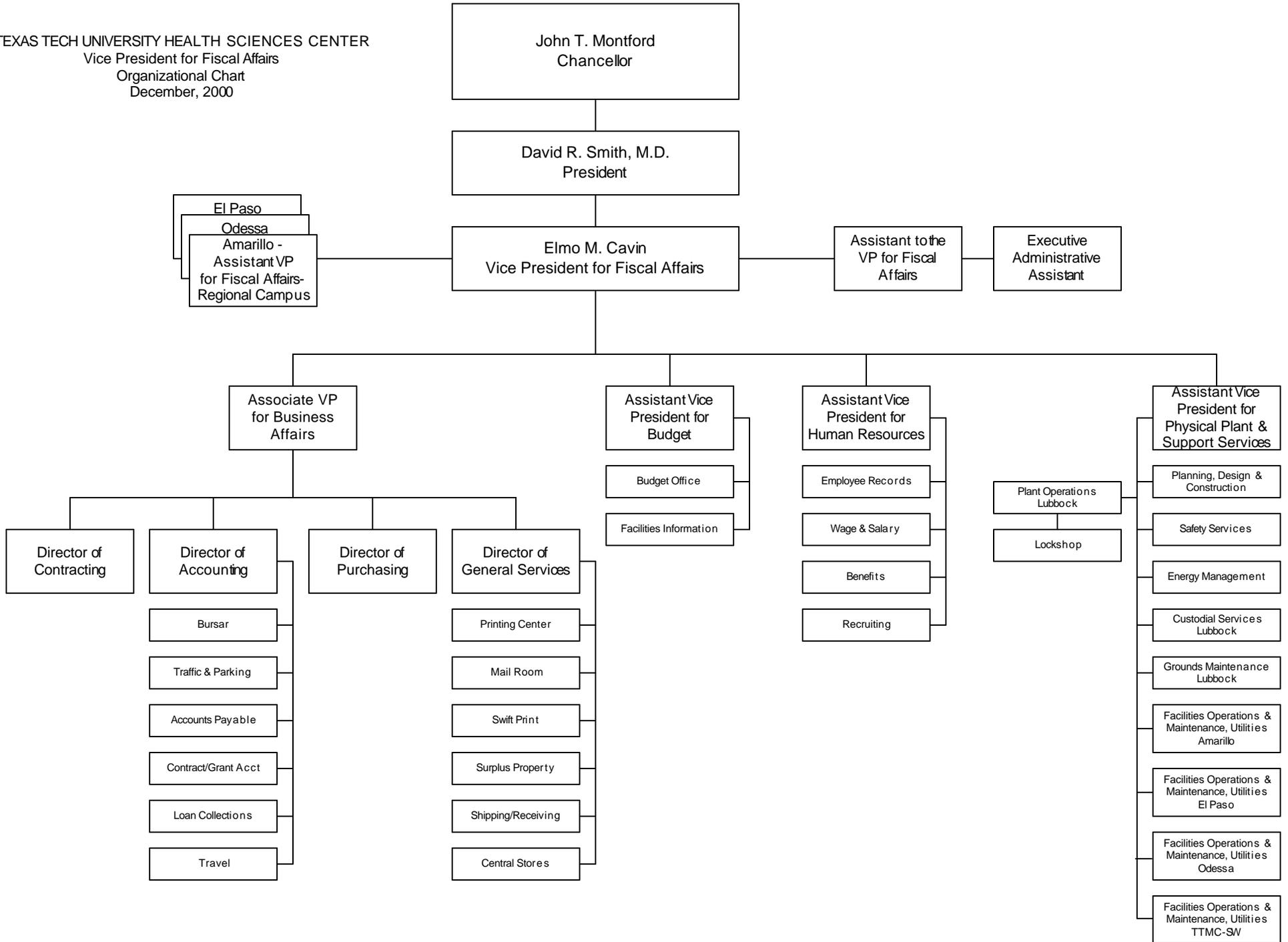
The *Texas Journal of Rural Health*, a quarterly journal published by TTUHSC, is the only one of its kind in Texas. The Editor and Managing Editor encourage authors to submit relevant and current research studies, as well as legislative and/or health policy manuscripts. The purpose of the journal is to provide a forum for sharing ideas on rural health issues. Articles are accepted for possible publication throughout the year.

# ORGANIZATIONAL CHARTS

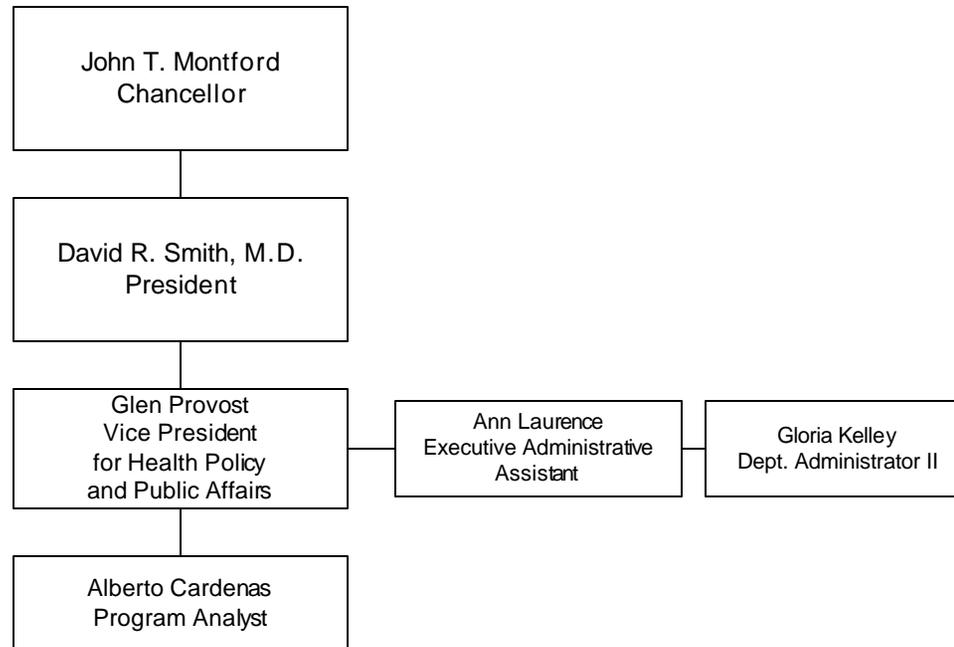
TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER  
Organizational Chart  
December, 2000



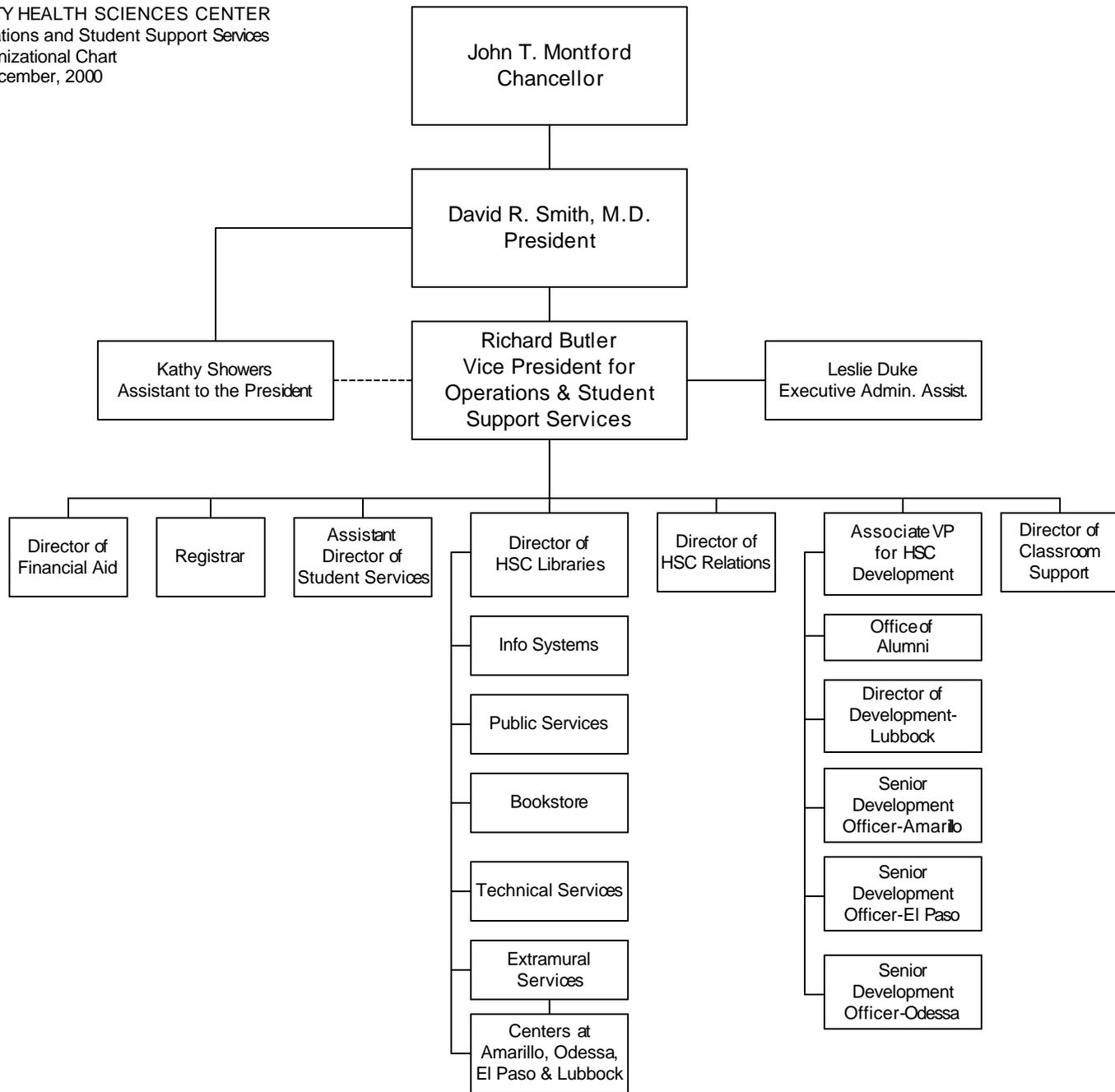
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Fiscal Affairs  
 Organizational Chart  
 December, 2000



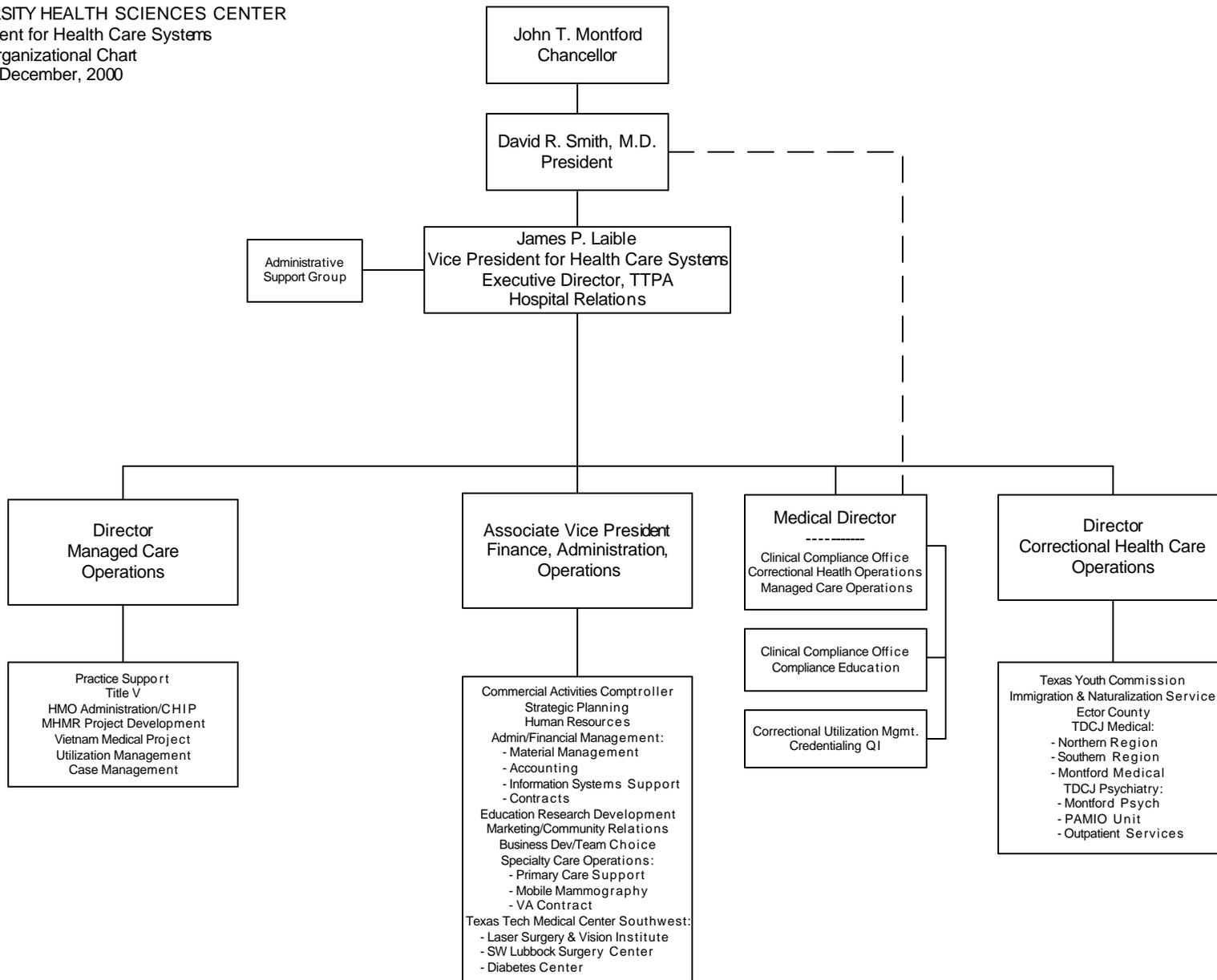
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Vice President for Health Policy and Public Affairs  
Organizational Chart  
December, 2000



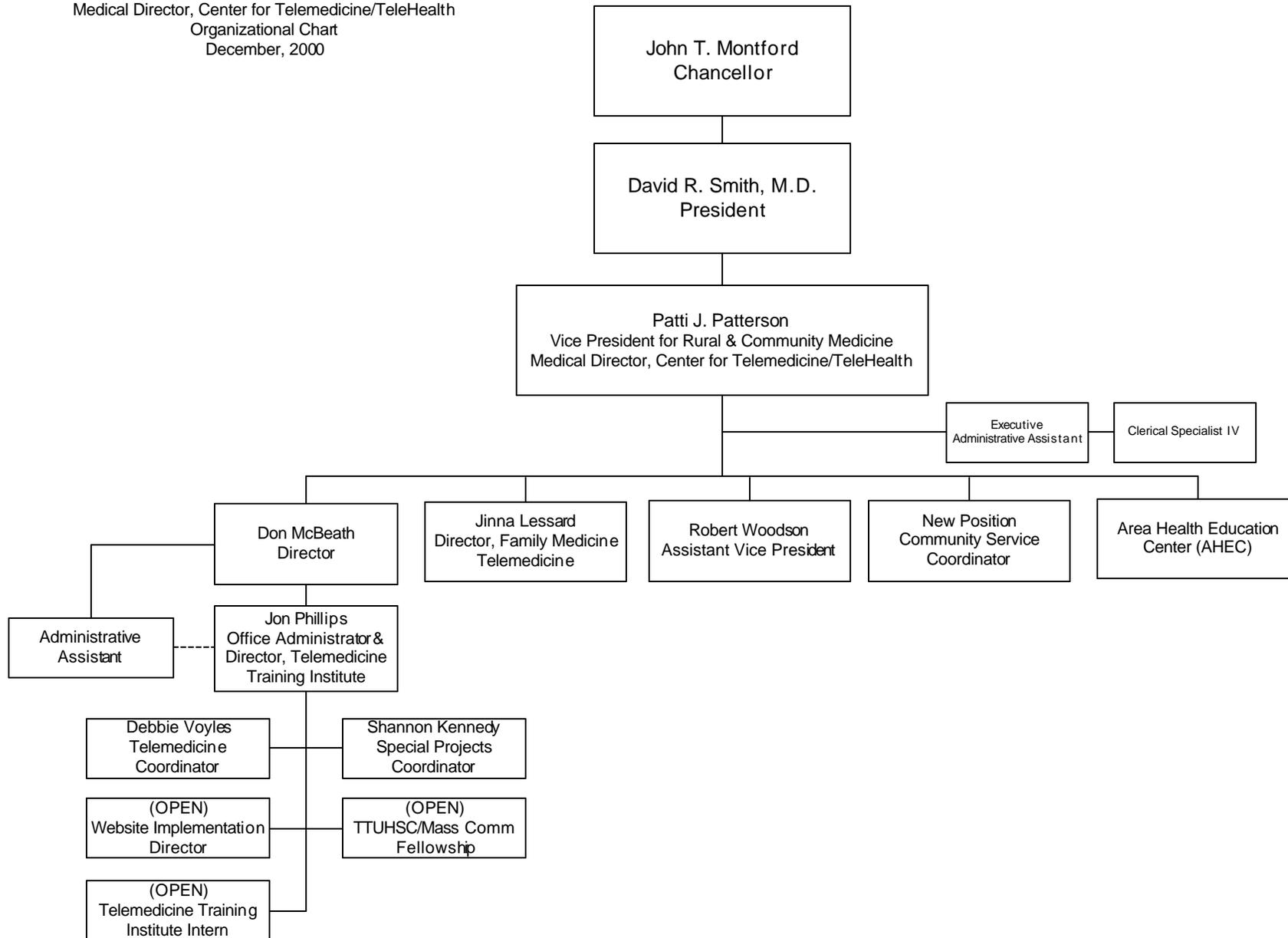
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Operations and Student Support Services  
 Organizational Chart  
 December, 2000



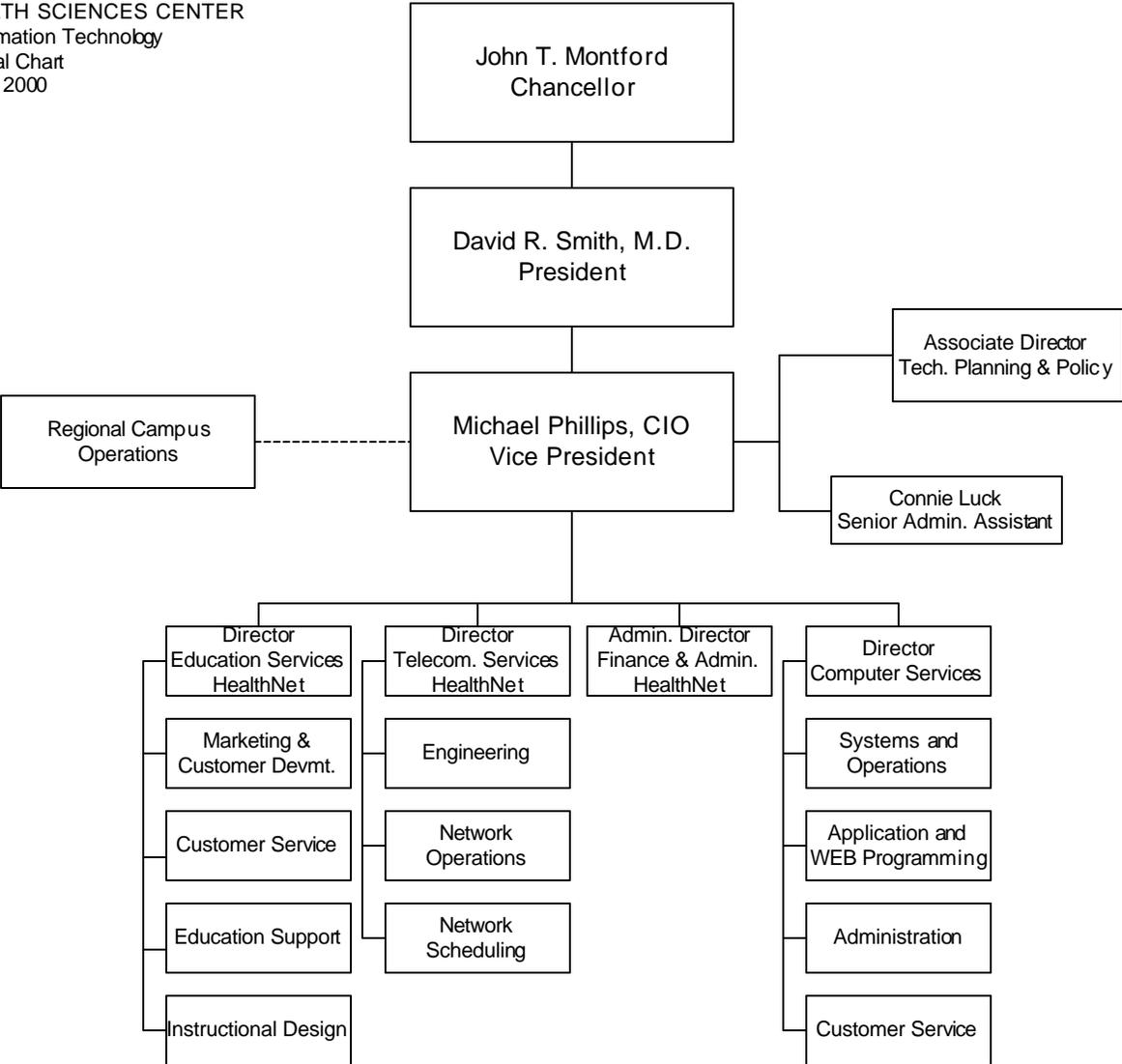
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Health Care Systems  
 Organizational Chart  
 December, 2000



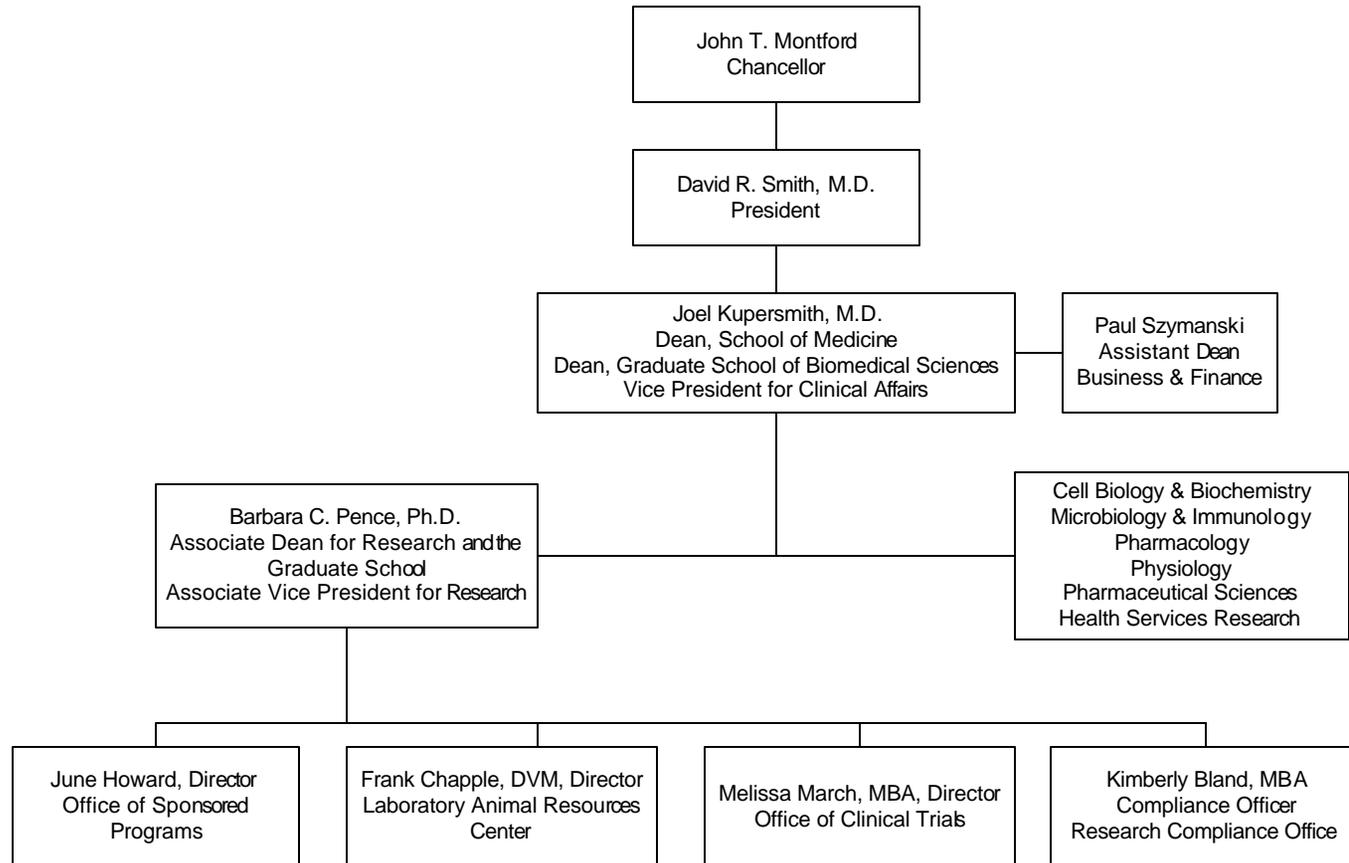
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Vice President for Rural and Community Health  
 Medical Director, Center for Telemedicine/TeleHealth  
 Organizational Chart  
 December, 2000



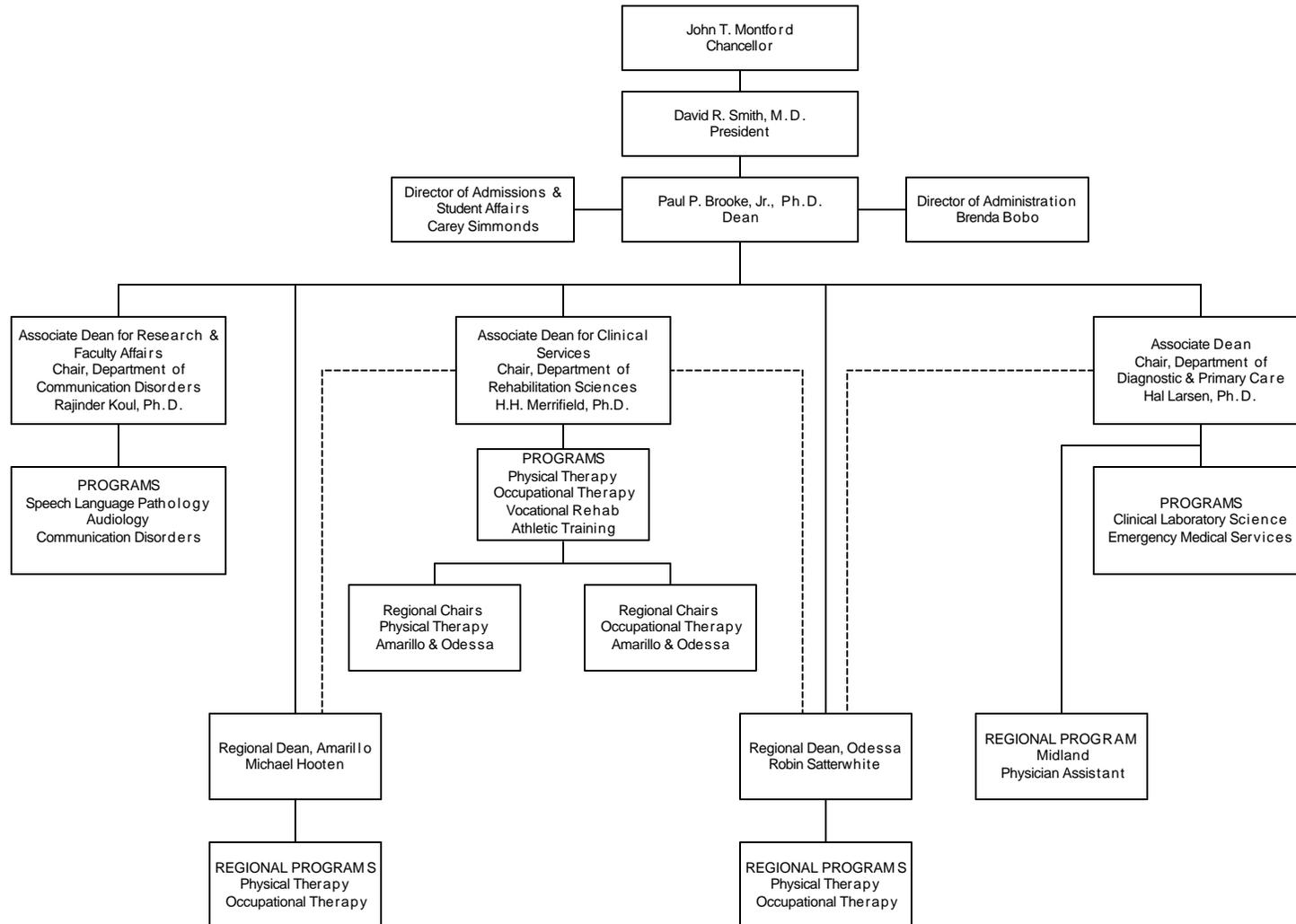
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Vice President for Information Technology  
Organizational Chart  
December, 2000



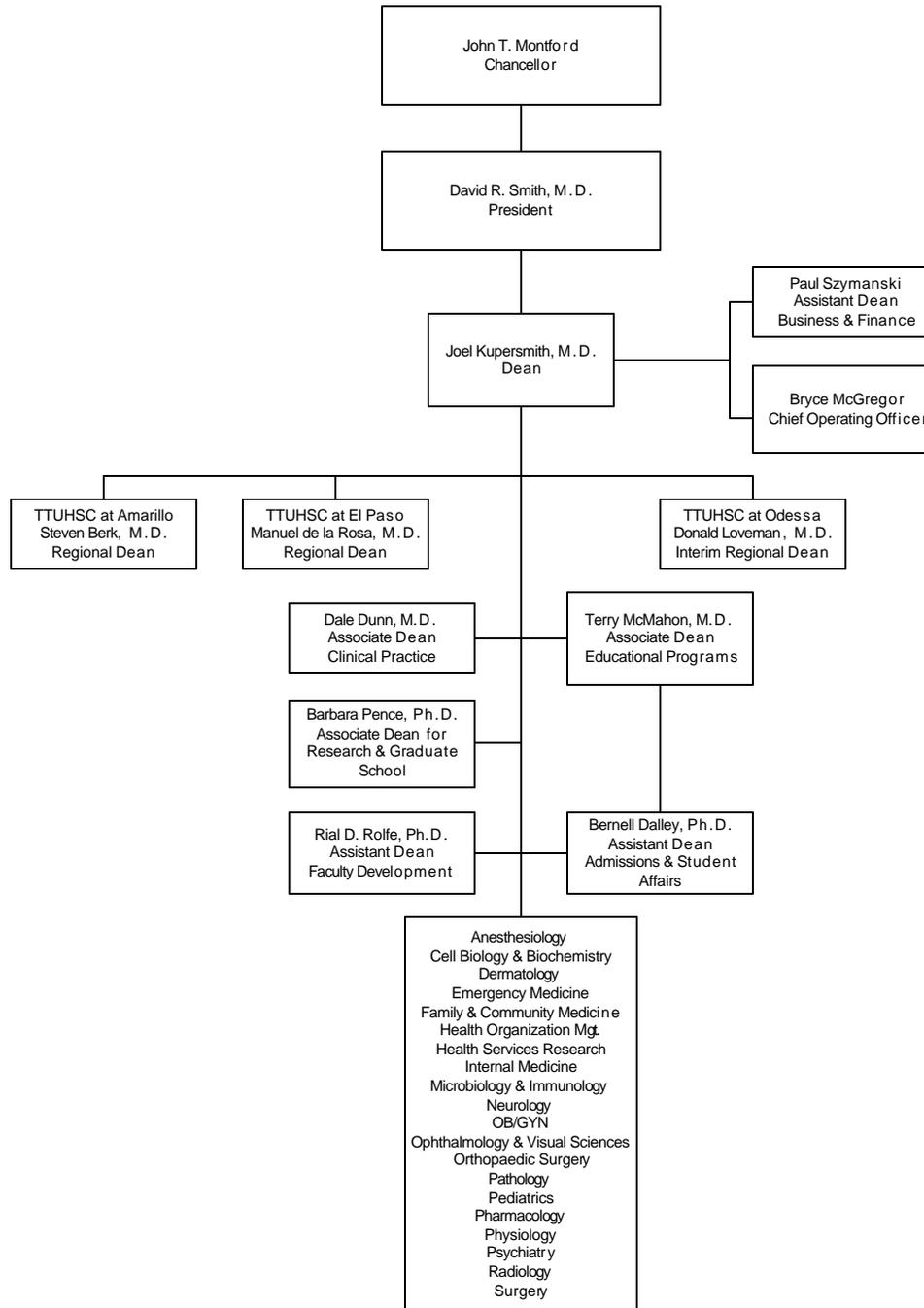
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Graduate School of Biomedical Sciences  
Organizational Chart  
December, 2000



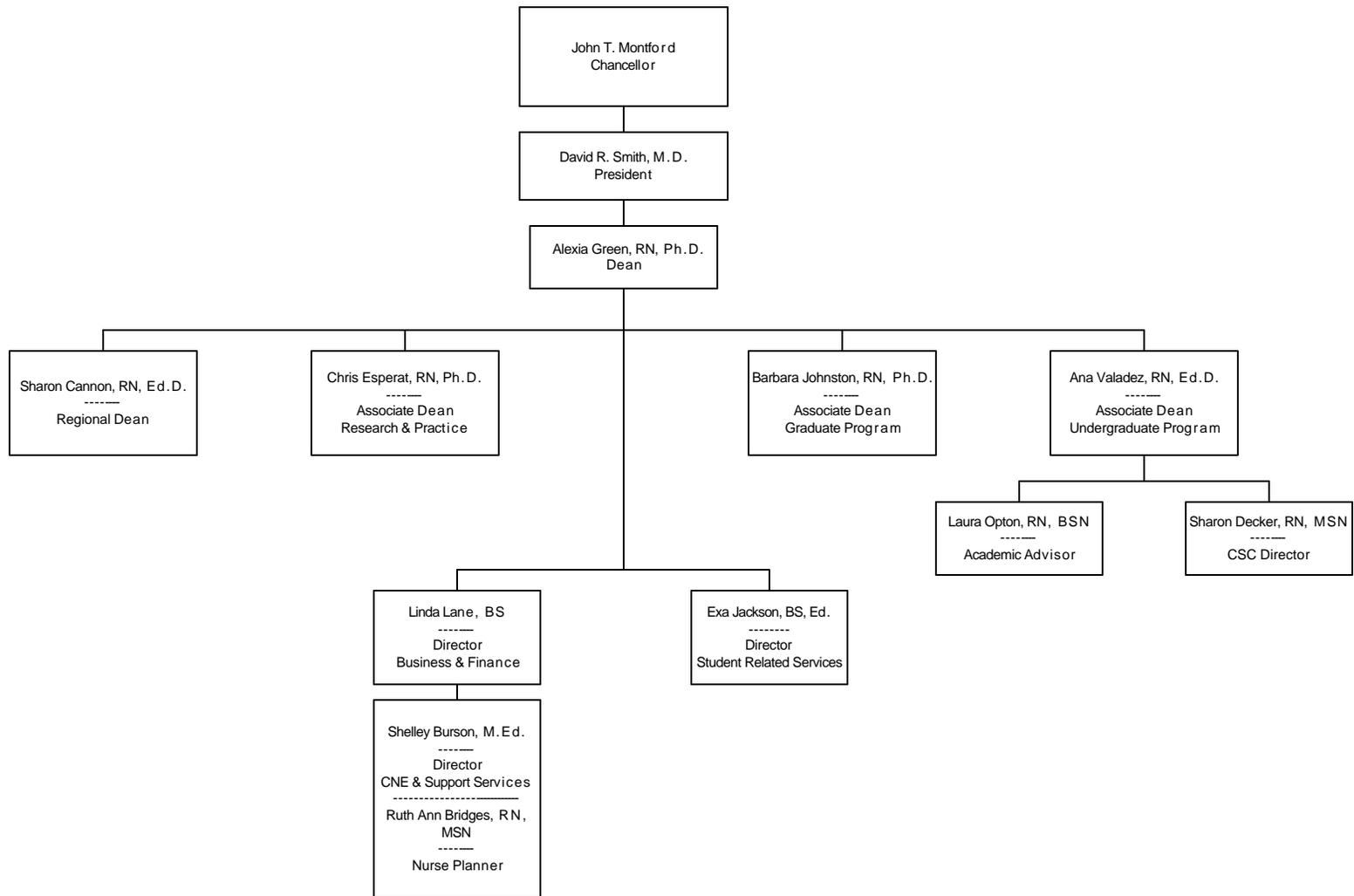
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Allied Health  
 Organizational Chart  
 December, 2000



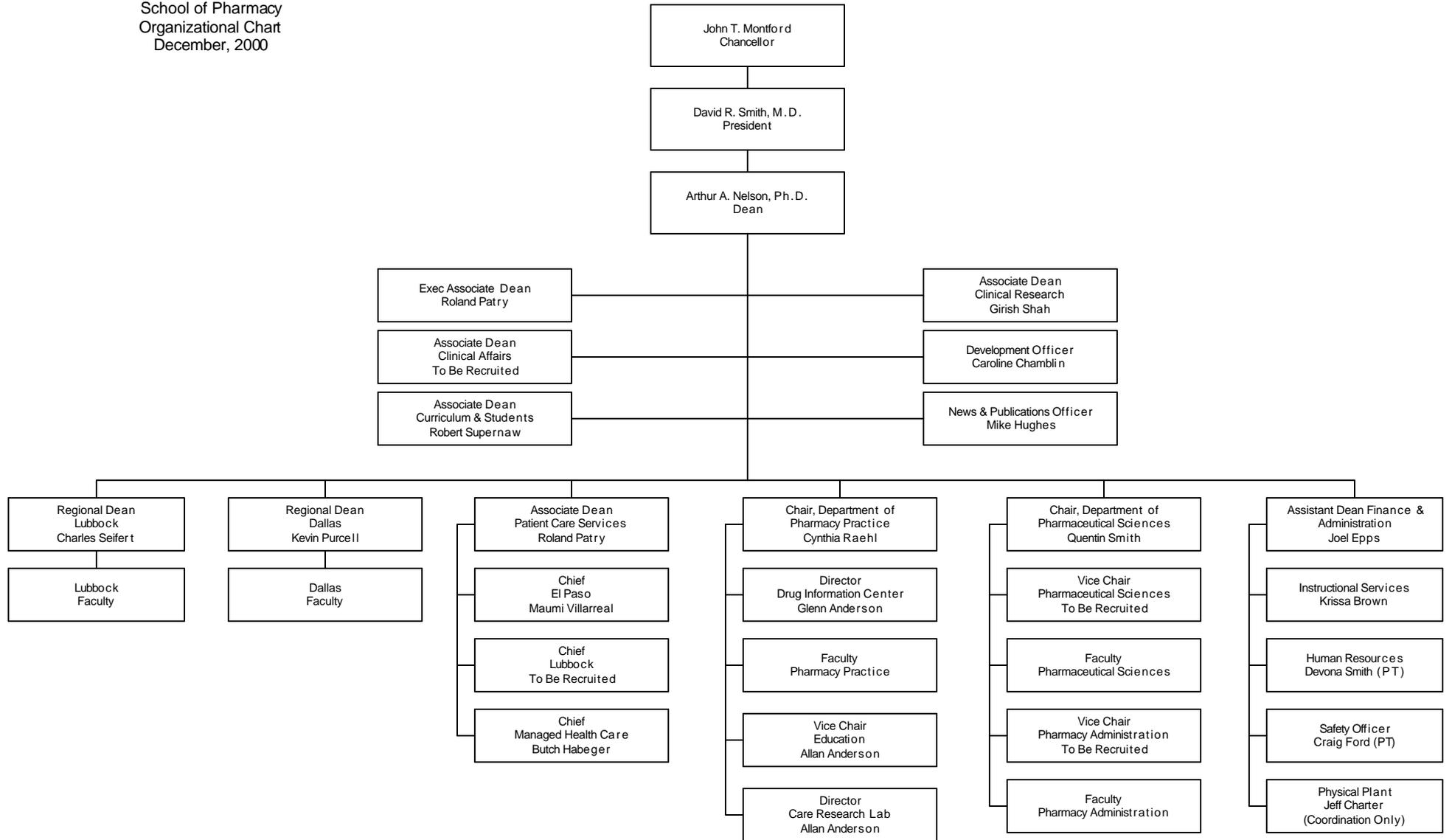
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Medicine  
 Organizational Chart  
 December, 2000



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
School of Nursing  
Organizational Chart  
December, 2000



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Pharmacy  
 Organizational Chart  
 December, 2000



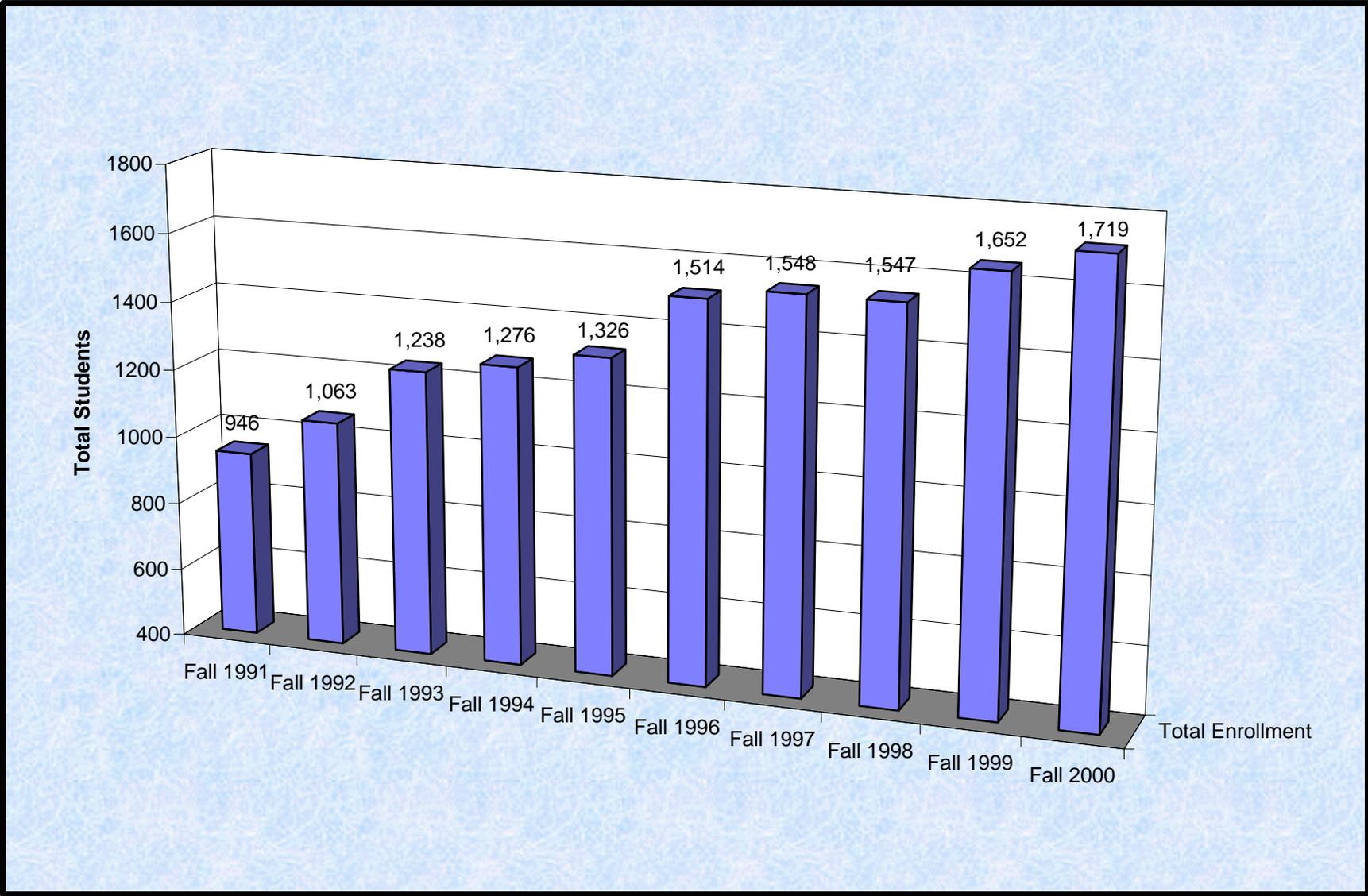
PROGRAMS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ACADEMIC PROGRAMS BY CAMPUS**

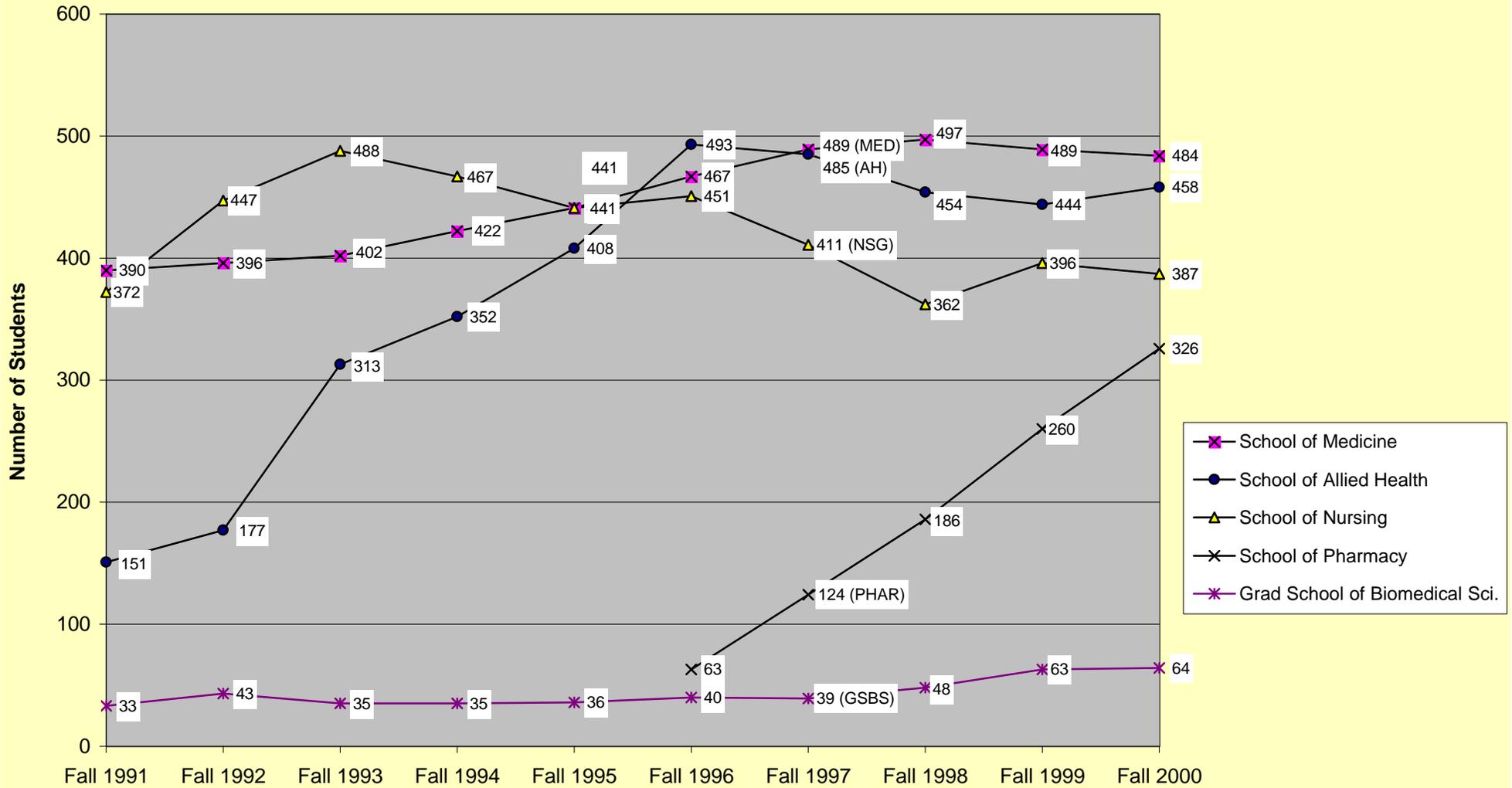
Location	Medicine	Allied Health	Nursing	Graduate School of Biomedical Sciences	Pharmacy
AMARILLO	School of Medicine	Occupational Therapy Physical Therapy	No Program	Pharmaceutical Sciences	School of Pharmacy Residents
EL PASO	School of Medicine	No Program	No Program	No Program	No Program
LUBBOCK	School of Medicine	Occupational Therapy Physical Therapy Vocational Rehabilitation Athletic Training Communication Disorders Clinical Lab Science Emergency Medical Services	BSN RN to BSN MSN Post Masters-FNP	Anatomy Medical Biochemistry Medical Microbiology Pharmacology Physiology Health Services Research	P3 and P4 Students Residents
MIDLAND	No Program	Physician Assistant	No Program	No Program	No Program
ODESSA	School of Medicine	Occupational Therapy Physical Therapy	RN to BSN MSN Post Masters-FNP	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	P4 Students Residents

STUDENTS

# TTUHSC Enrollment Trends Fall 1991 - Fall 2000

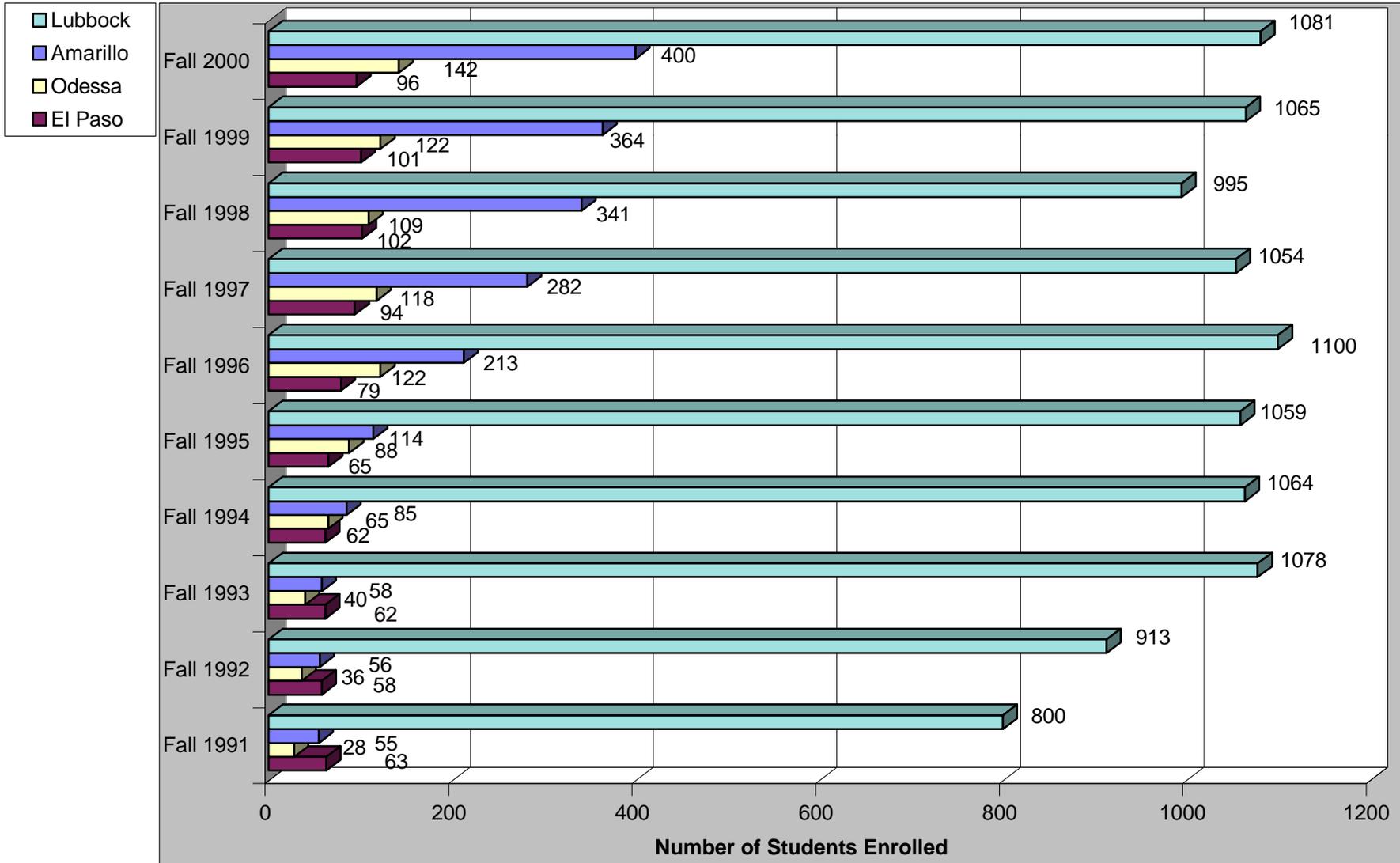


## TTUHSC Enrollment Trends by School Fall 1991 - Fall 2000



# Enrollment by TTUHSC Campus

## Fall 1991 - Fall 2000



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	16	4	23	5	29	5	24	5	27	7	28	6	21	7	19	6	21	5	25
American Indian	3	3	2	2	1	3	0	5	1	5	4	9	5	4	4	4	7	5	2	7
Asian	35	26	30	29	27	26	31	23	32	24	40	44	56	42	71	50	75	68	94	86
Hispanic	38	42	37	56	44	67	47	77	55	79	64	93	68	78	70	66	79	69	80	92
Non-Resident Alien	8	10	13	12	10	16	5	15	6	9	7	11	3	7	8	7	18	11	14	17
Other	1	0	1	0	1	0	0	0	0	0	0	0	0	0	0	2	2	0	3	2
White	309	453	336	518	351	658	372	672	397	686	464	743	492	766	489	750	470	821	450	842
Total Enrollment	396	550	423	640	439	799	460	816	496	830	586	928	630	918	649	898	657	995	648	1071

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	1	0	0	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian	0	0	0	0	0	0	1	0	1	0	1	3	1	1	3	3	2	6	6	5
Hispanic	1	1	1	1	1	1	1	0	2	0	1	0	2	0	3	0	2	1	1	1
Non-Resident Alien	8	2	12	5	8	7	3	6	3	6	5	9	3	7	7	6	11	8	10	9
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	1	0	0	1
White	13	8	13	11	10	7	16	8	18	6	14	7	17	8	16	7	19	13	13	17
Total Enrollment	22	11	26	17	19	16	21	14	24	12	21	19	23	16	29	19	35	28	30	34

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF ALLIED HEALTH**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	2	0	5	0	2	0	3	1	4	1	5	2	5	3	9	1	11
American Indian	0	0	0	0	0	1	0	3	0	3	1	6	3	2	2	1	2	1	0	3
Asian	4	2	2	3	1	4	4	2	6	5	3	10	7	7	4	6	3	7	4	11
Hispanic	3	10	5	16	4	20	3	15	5	13	9	22	13	18	17	19	22	18	19	27
Non-Resident Alien	0	0	0	0	1	1	1	2	0	1	0	0	0	0	0	0	1	0	1	1
Other	1	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
White	44	87	52	96	59	216	77	243	96	276	125	312	131	298	125	273	106	272	107	273
Total Enrollment	52	99	60	117	66	247	85	267	107	301	139	354	155	330	150	304	137	307	132	326

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF MEDICINE**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	2	1	1	1	1	1	0	2	0	2	1	2	1	2	1	1	1	0	3
American Indian	3	1	2	0	1	0	0	0	0	0	2	0	2	0	2	0	4	0	2	0
Asian	29	13	26	13	23	7	24	8	24	8	28	11	37	12	47	16	56	25	58	33
Hispanic	24	9	23	11	30	14	34	20	42	21	42	19	38	18	31	13	30	11	27	13
Non-Resident Alien	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0
White	218	90	225	94	234	91	240	95	255	89	276	86	275	104	261	124	234	127	213	133
Total Enrollment	275	115	277	119	289	113	299	123	323	118	350	117	354	135	343	154	325	164	302	182

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF NURSING**

	1991		1992		1993		1994		1995		1996		1997		1998		1999		2000	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	14	3	20	4	22	4	22	3	24	2	23	1	15	1	11	0	10	1	8
American Indian	0	2	0	2	0	2	0	2	1	2	1	1	0	0	0	1	1	2	0	2
Asian	2	11	2	13	3	15	2	13	1	11	4	14	4	11	3	7	0	5	0	10
Hispanic	10	22	8	28	9	32	9	42	6	45	8	50	8	37	6	28	8	30	6	30
Non-Resident Alien	0	8	1	7	1	8	1	7	3	2	2	2	0	0	1	1	2	3	2	5
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
White	34	268	46	317	48	344	39	326	28	315	33	311	31	304	37	266	34	301	28	295
Total Enrollment	47	325	60	387	65	423	55	412	42	399	50	401	44	367	48	314	45	351	37	350

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**SCHOOL OF PHARMACY**

	1996		1997		1998		1999		2000	
	M	F	M	F	M	F	M	F	M	F
African American	2	0	2	0	2	1	2	1	3	2
American Indian	0	2	0	2	0	2	0	2	0	2
Asian	4	6	7	11	14	18	14	25	26	27
Hispanic	4	2	7	5	13	6	17	9	27	21
Non-Resident Alien	0	0	0	0	0	0	4	0	1	2
Other	0	0	0	0	0	0	1	0	1	1
White	16	27	38	52	50	80	77	108	89	124
Total Enrollment	26	37	54	70	79	107	115	145	147	179

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
**ADMISSIONS STATISTICS**  
**Fall Semester**

<i>Applications Received</i>							
	SOM	GSBS	SON	SOAH	SOP	TOTAL	
1994	1,607	53	347	617	N/A	2,624	
1995	1,596	72	279	659	N/A	2,606	
1996	1,697	45	319	580	133	2,774	
1997	1,558	48	291	500	220	2,617	
1998	1,449	26	184	429	229	2,317	
1999	1,484	65	180	438	198	2,365	
2000	2,126	111	367	412	307	3,323	
<i>Offers Accepted and Admitted</i>							
	SOM	GSBS	SON	SOAH	SOP	TOTAL	
1994	+6 AIMS*	114	10	121	214	N/A	465
1995	+4 AIMS*	116	12	97	203	N/A	432
1996	+4 AIMS*	116	10	127	205	64	526
1997	Program Discontinued	118	11	91	179	66	465
1998		120	10	84	172	66	452
1999		123	13	80	177	55	448
2000		124	24	187	202	79	616

\*AIMS: Decelerated program for disadvantaged students who were selected from the rejected application pool of the previous year.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**CLINICAL LABORATORY SCIENCE**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
1989	100%	82%
1990	78%	78%
1991	100%	81%
1992	94%	86%
1993	88%	82%
1994	79%	80%
1995	83%	82%
1996	90%	80%
1997	90%	80%
1998	92%	78%
1999	84%	78%
2000	95%	77%

***TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES***

***OCCUPATIONAL THERAPY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>
1989	89%
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	98%
1997	95%
1998	96%
1999	95%
2000	93%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**PHYSICAL THERAPY\***

<b>YEAR</b>	<b>PASS RATE</b>
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	N/A (Program changed from Bachelor's to Master's Program - no graduating class.)
1997	82%
1998	85%
1999	85%
2000	98%

\* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. Therefore, most do not, and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
COMMUNICATION DISORDERS\***

***SPEECH-LANGUAGE PATHOLOGY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>
1989	100%
1990	100%
1991	100%
1992	90%
1993	90%
1994	80%
1995	100%
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%

\*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
COMMUNICATION DISORDERS\***

*Continued*

**AUDIOLOGY**

<b>YEAR</b>	<b>PASS RATE</b>
1989	100%
1990	N/A
1991	100%
1992	100%
1993	75%
1994	100%
1995	N/A
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%

\*Students sitting for the professional examination in Speech Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their “home department” receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF NURSING**

<b>YEAR</b>	<b>PASS RATE</b>
1990	93.0%
1991	90.0%
1992	92.3%
1993	88.0%
1994	79.3%
1995	93.2%
1996	89.2%
1997	85.7%
1998	86.5%
1999	77.8%
2000	89.3%

***TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PASS RATES FOR STATE & NATIONAL LICENSING  
EXAMINATION***

***SCHOOL OF PHARMACY***

<b><i>YEAR</i></b>	<b><i>PASS RATE</i></b>
2000	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

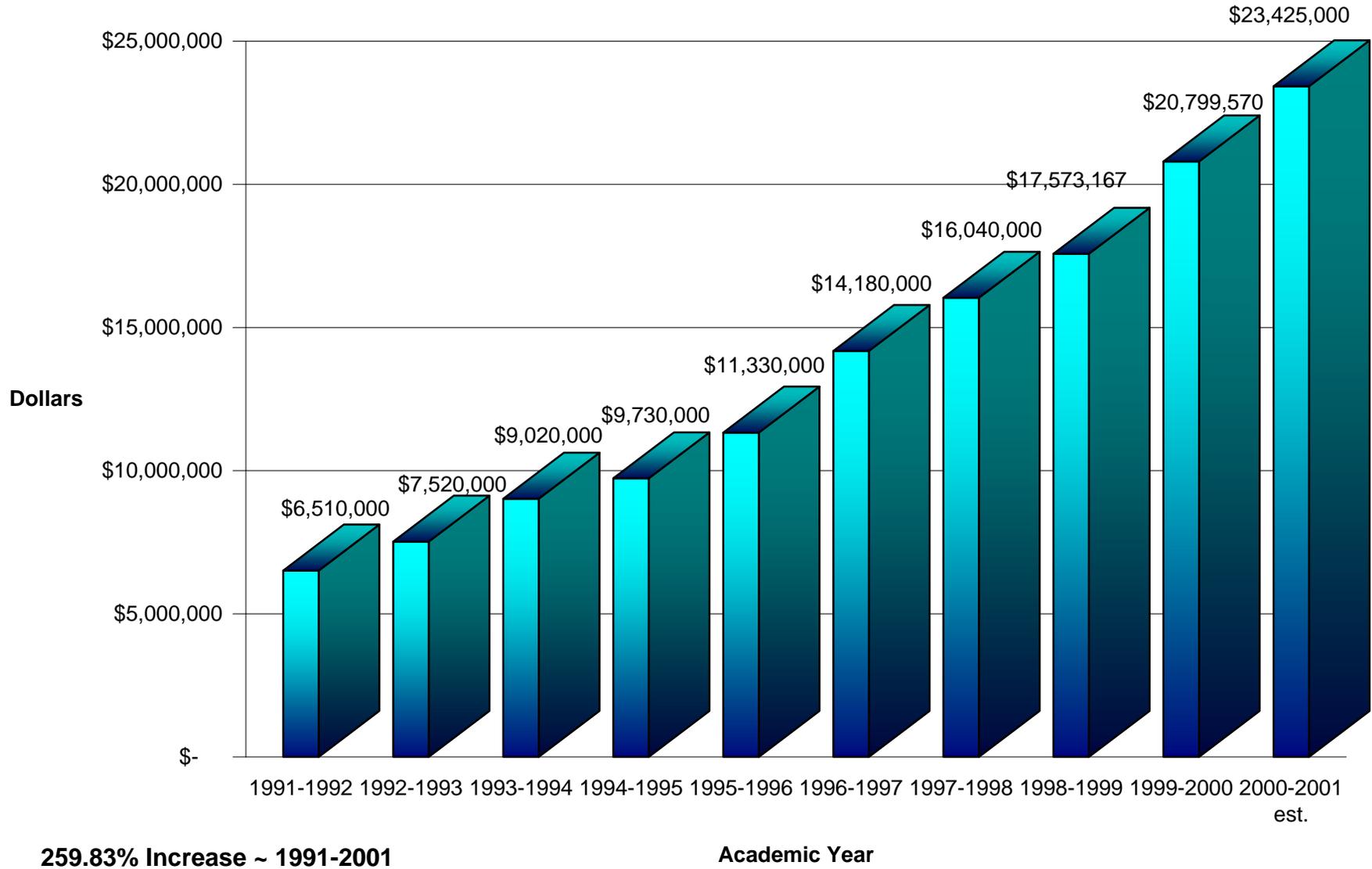
**SCHOOL OF MEDICINE**

**United States Medical Licensing Examination (USMLE)**

<b>CLASS YEAR</b>	<b>STEP I</b>	<b>STEP II</b>	<b>BOTH STEPS I &amp; II</b>
	<b>Sat/Passed (%)</b>	<b>Sat/Passed (%)</b>	<b>Sat/Passed (%)</b>
Class of 1995	96/80 (83%)	94/88 (94%)	92/79 (86%)
Class of 1996	91/86 (95%)	92/86 (95%)	91/83 (91%)
Class of 1997	99/95 (96%)	99/93 (94%)	99/91 (92%)
Class of 1998	112/108 (96%)	109/107 (98%)	109/104 (95%)
Class of 1999	126/119 (94%)	126/121 (96%)	126/119 (94%)
Class of 2000	121/117 (96%)	119/111 (94%)	119/110 (92%)

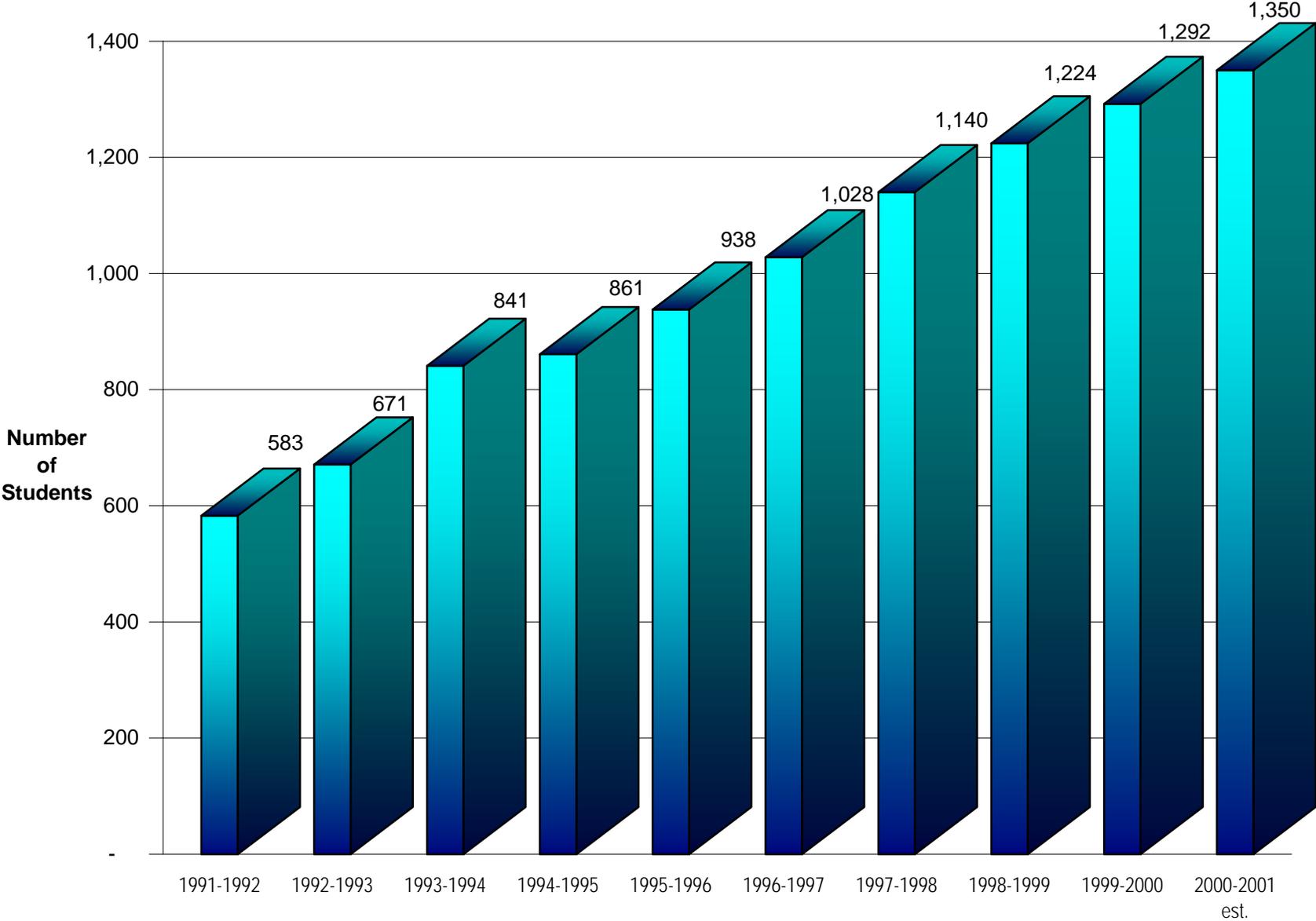
This table describes the USMLE performance of each graduating class of TTUHSC medical students. Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3. Step 2 must be taken during Year 4 prior to graduation.

# Financial Aid Dollars Awarded to Students 1991-92 through 2000-01 est.



# Number of Students Awarded Financial Aid

1991-92 through 2000-01 est.

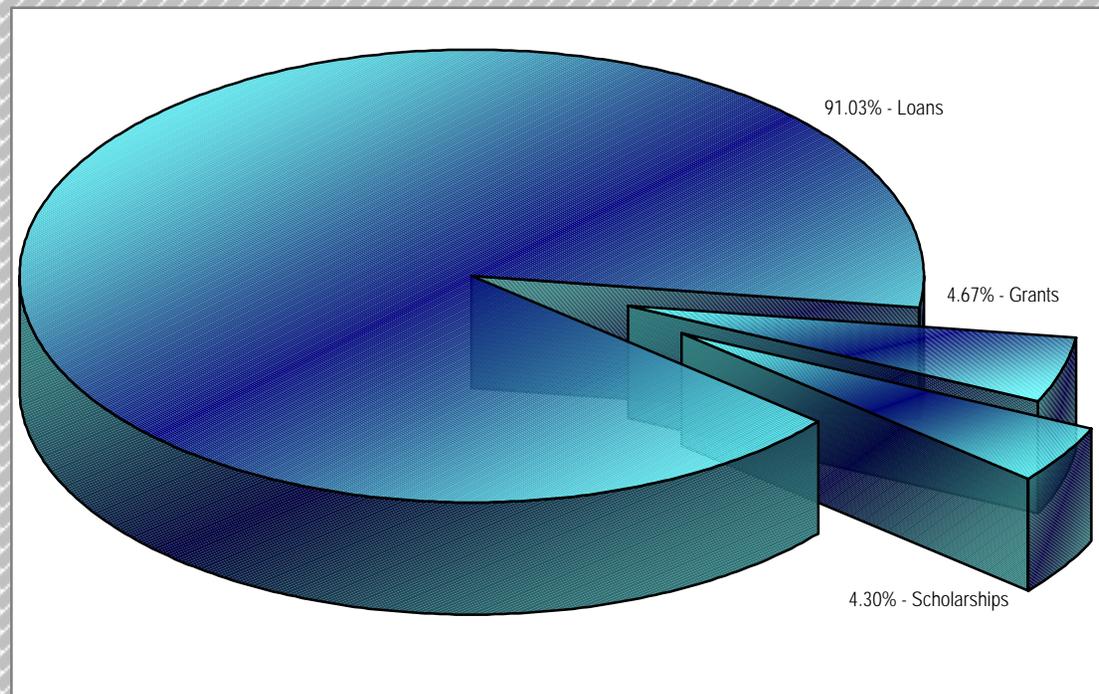


**131.56% Increase ~ 1991-2001**

**Academic Year**

Source: Office of Student Financial Aid

## Financial Aid Awarded by Category 1999-2000 Academic Year



**Loans - \$ 18,932,730**

**Grants - \$ 972,213**

**Scholarships - \$ 894,627**

RESIDENTS

**SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS**  
**SCHOOL OF MEDICINE**  
*As of September 1st*

	1996					1997					1998					1999					2000				
Ethnicity	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	46	65	114	16	241	49	64	115	15	243	51	68	117	16	252	48	67	117	16	248	44	67	121	20	252
Black	3	7	5	4	19	2	6	6	3	17	1	4	7	1	13	0	5	8	2	15	0	5	7	5	17
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0
Hispanic	4	65	13	6	88	2	48	11	7	68	4	54	16	7	81	4	58	19	8	89	4	65	23	9	101
Asian/Pac Islander	29	69	47	17	162	25	58	43	27	153	18	51	38	32	139	23	47	45	21	136	28	48	42	14	132
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	1	0	1
TOTAL	82	206	179	43	510	78	176	175	52	481	74	177	178	57	486	75	177	189	48	489	76	185	194	48	503
Sex	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	58	149	116	31	354	53	121	110	41	325	43	115	113	47	318	47	111	120	33	311	46	112	126	35	319
Female	24	57	63	12	156	25	55	65	11	156	31	62	65	10	168	28	66	69	15	178	30	73	68	13	184
TOTAL	82	206	179	43	510	78	176	175	52	481	74	177	178	57	486	75	177	189	48	489	76	185	194	48	503

**SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS**  
**SCHOOL OF PHARMACY**  
*As of September 1st*

	1999						2000					
Ethnicity	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
White	5	0	2	0	0	7	6	0	3	0	5	14
Black	2	0	0	0	0	2	0	0	0	0	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	0	0	0	0	0	0	0	0
Asian/Pac Islander	2	0	0	0	0	2	1	0	1	0	0	2
Other	0	0	0	0	0	0	2	0	0	0	0	2
TOTAL	9	0	2	0	0	11	9	0	4	0	5	18
Sex	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
Male	2	0	1	0	0	3	2	0	1	0	2	5
Female	7	0	1	0	0	8	7	0	3	0	3	13
TOTAL	9	0	2	0	0	11	9	0	4	0	5	18

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2000**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	11	29	0	40
Pain Management	0	0	5	0	5
Dermatology	0	0	7	0	7
Dermatopathology	0	0	1	0	1
Emergency Medicine	0	25	0	0	25
Family Practice	17	26	27	15	85
Internal Medicine	33	33	25	25	116
Cardiology	0	0	6	0	6
Gastroenterology	0	0	2	0	2
Nephrology	0	0	2	0	2
Obstetrics/Gynecology	13	13	12	8	46
Ophthalmology	0	0	8	0	8
Orthopaedic Surgery	0	17	11	0	28
Pathology	0	0	7	0	7
Pediatrics	13	29	19	0	61
Psychiatry	0	14	14	0	28
Surgery	0	12	19	0	31
Transitional	0	5	0	0	5
<b>TOTALS</b>	<b>76</b>	<b>185</b>	<b>194</b>	<b>48</b>	<b>503</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1999**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	9	28	0	37
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	18	24	27	16	85
Internal Medicine	30	30	23	24	107
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Obstetrics/Gynecology	14	15	12	8	49
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	17	11	0	28
Pathology	0	0	9	0	9
Pediatrics	13	28	19	0	60
Psychiatry	0	14	12	0	26
Surgery	0	12	18	0	30
Transitional	0	5	0	0	5
<b>TOTALS</b>	<b>75</b>	<b>177</b>	<b>189</b>	<b>48</b>	<b>489</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1998**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	6	18	0	24
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	23	0	0	23
Family Practice	18	25	27	21	91
Internal Medicine	29	28	27	21	105
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	7	7
Obstetrics/Gynecology	14	15	11	8	48
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	18	10	0	28
Pathology	0	0	7	0	7
Pediatrics	13	30	19	0	62
Psychiatry	0	14	12	0	26
Surgery	0	12	17	0	29
Transitional	0	6	0	0	6
<b>TOTALS</b>	<b>74</b>	<b>177</b>	<b>178</b>	<b>57</b>	<b>486</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1997**

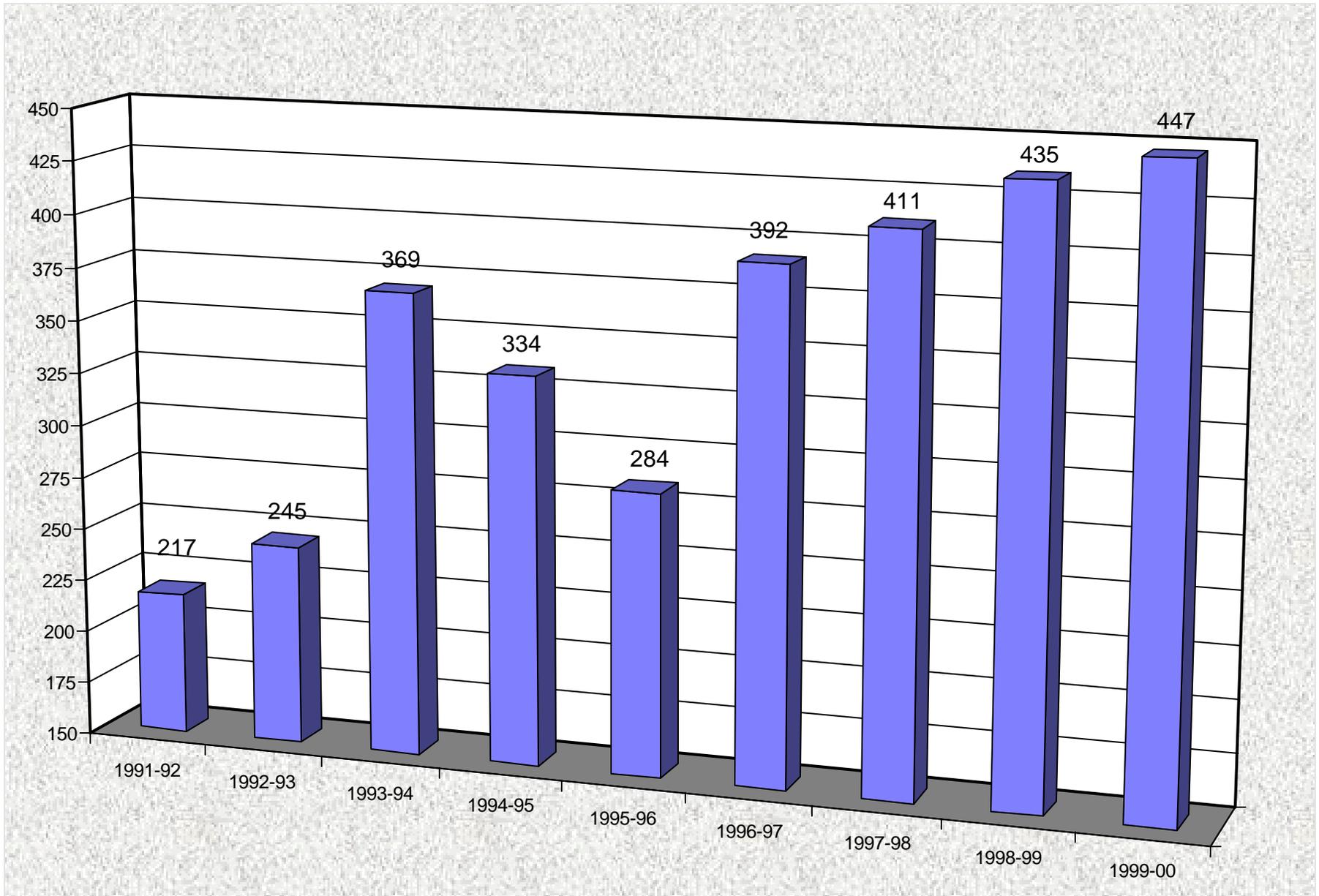
DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	10	15	0	25
Pain Management	0	0	4	0	4
Dermatology	0	0	6	0	6
Emergency Medicine	0	22	0	0	22
Family Practice	19	24	27	19	89
Internal Medicine	28	30	25	12	95
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	2	0	2
Medicine/Pediatrics	0	0	0	13	13
Neurology	0	0	3	0	3
Obstetrics/Gynecology	17	16	12	8	53
Ophthalmology	0	0	8	0	8
Orthopaedic Surgery	0	20	10	0	30
Pathology	0	2	6	0	8
Pediatrics	14	25	19	0	58
Psychiatry	0	12	11	0	23
Surgery	0	12	18	0	30
Transitional	0	3	0	0	3
<b>TOTALS</b>	<b>78</b>	<b>176</b>	<b>175</b>	<b>52</b>	<b>481</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE  
RESIDENT DISTRIBUTION  
SEPTEMBER 1, 1996**

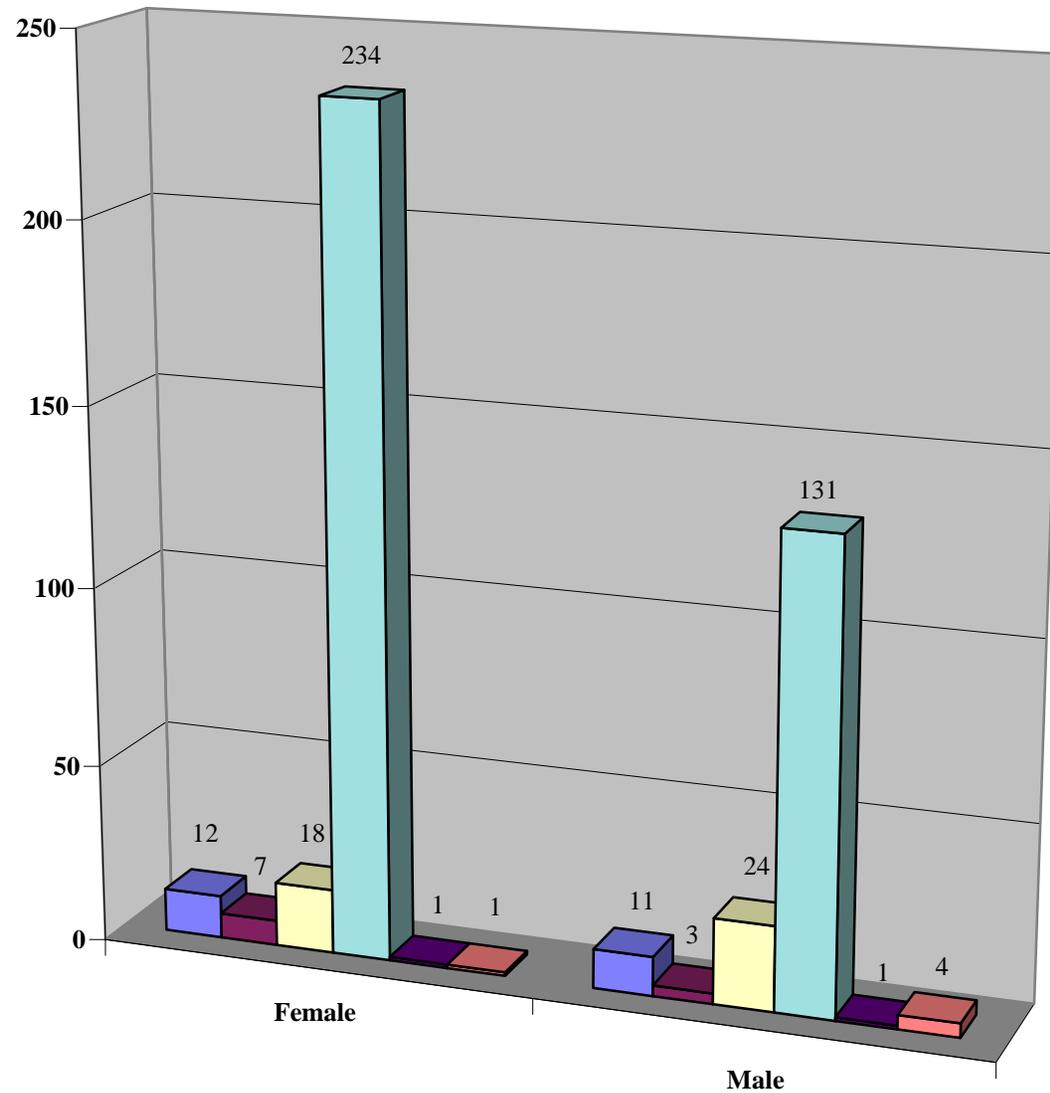
DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	12	15	0	27
Pain Management	0	0	5	0	5
Dermatology	0	0	6	0	6
Emergency Medicine	0	25	0	0	25
Family Practice	21	28	25	17	91
Internal Medicine	33	30	27	0	90
Cardiology	0	0	5	0	5
Gastroenterology	0	0	3	0	3
Nephrology	0	0	1	0	1
Medicine/Pediatrics	0	0	0	18	18
Neurology	0	0	4	0	4
Obstetrics/Gynecology	15	18	13	8	54
Ophthalmology	0	0	10	0	10
Orthopaedic Surgery	0	21	11	0	32
Pathology	0	6	4	0	10
Pediatrics	13	32	18	0	63
Psychiatry	0	18	15	0	33
Surgery	0	12	17	0	29
Transitional	0	4	0	0	4
<b>TOTALS</b>	<b>82</b>	<b>206</b>	<b>179</b>	<b>43</b>	<b>510</b>

DEGREES  
AWARDED

# TTUHSC Graduates by Academic Year 1991 - 2000



### TTUHSC Graduates by Sex/Ethnicity 1999 - 2000



■ Asian ■ African American ■ Hispanic ■ White ■ Foreign ■ American Indian

# PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**FULL-TIME EMPLOYEES**

<b>NON-INSTRUCTIONAL FULL-TIME EMPLOYEES:</b>	<b>Fall 1996</b>	<b>Percent</b>	<b>Fall 1997</b>	<b>Percent</b>	<b>Fall 1998</b>	<b>Percent</b>	<b>Fall 1999</b>	<b>Percent</b>	<b>Fall 2000</b>	<b>Percent</b>
<b>Total Employees</b>	2,431	100%	2,516	100%	2,678	100%	2,777	100%	2,827	100%
<b>Male</b>	567	23%	545	22%	606	23%	642	23%	652	23%
<b>Female</b>	1,864	77%	1,971	78%	2,072	77%	2,135	77%	2,175	77%
<b>White</b>	1,551	64%	1,561	62%	1,638	61%	1,713	62%	1,737	61%
<b>Black</b>	102	4%	106	4%	114	4%	110	4%	101	4%
<b>Hispanic</b>	724	30%	788	31%	862	32%	886	32%	916	32%
<b>Other</b>	54	2%	61	3%	64	3%	68	2%	73	3%
<b>INSTRUCTIONAL FULL-TIME EMPLOYEES:</b>	<b>Fall 1996</b>	<b>Percent</b>	<b>Fall 1997</b>	<b>Percent</b>	<b>Fall 1998</b>	<b>Percent</b>	<b>Fall 1999</b>	<b>Percent</b>	<b>Fall 2000</b>	<b>Percent</b>
<b>Total Employees</b>	520	100%	534	100%	516	100%	562	100%	564	100%
<b>Male</b>	351	67%	362	68%	338	66%	375	67%	373	66%
<b>Female</b>	169	33%	172	32%	178	34%	187	33%	191	34%
<b>White</b>	412	79%	422	79%	394	76%	425	76%	428	76%
<b>Black</b>	12	2%	11	2%	11	2%	11	2%	14	2%
<b>Hispanic</b>	42	8%	41	8%	45	9%	53	9%	55	10%
<b>Other</b>	54	11%	60	11%	66	13%	73	13%	67	12%

Source: Texas Tech Techris Automated Information System, October 2, 2000. NOTE: Full-time faculty count excludes academic administrators with faculty titles. Seventeen academic administrators are counted in (02) staff category in the President's Division. Twenty-six TTUHSC staff (3 Amarillo, 9 El Paso, 12 Lubbock, 2 Odessa) are counted in the Chancellor's Division of the TTU Plan. Forty-eight El Paso Health Care Systems staff are counted in Lubbock due to the administrative structure.

**BUDGETED FULL-TIME EQUIVALENT EMPLOYEES**

<b>CAMPUS</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2001</b>
<b>Lubbock</b>	1,938	2,081	2,334	2,351	2,366
<b>Amarillo</b>	721	846	866	963	960
<b>El Paso</b>	822	889	893	936	940
<b>Odessa</b>	248	282	376	370	360
<b>TOTAL</b>	3,729	4,098	4,469	4,620	4,626

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALL CENTERS  
FULL-TIME FACULTY  
FALL, 2000**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Full-Time Faculty	564	373	191	428	14	55	67	0
School of Allied Health	51	27	24	45	0	1	5	0
School of Medicine	422	317	105	307	10	50	55	0
School of Nursing	39	1	38	34	1	3	1	0
School of Pharmacy	52	28	24	42	3	1	6	0

Note: Full-time faculty count excludes 17 academic administrators. They are counted as a group (02) Academic Administration staff in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL  
FALL, 2000**

<b>AMARILLO:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	6	2	4	6	0	0	0	0
School of Medicine	49	36	13	34	3	2	10	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy *	41	24	17	32	3	1	5	0
<b>EL PASO:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	110	78	32	62	1	29	18	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	1	0	1	0	0	0	1	0
<b>LUBBOCK:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	40	23	17	35	0	0	5	0
School of Medicine	234	180	54	192	4	16	22	0
School of Nursing	36	1	35	32	1	2	1	0
School of Pharmacy	10	4	6	10	0	0	0	0
<b>ODESSA/MIDLAND:</b>	<b>TOTAL</b>	<b>MALE</b>	<b>FEMALE</b>	<b>WHITE</b>	<b>BLACK</b>	<b>HISPANIC</b>	<b>ASIAN/PI</b>	<b>AI/AN</b>
School of Allied Health	5	2	3	4	0	1	0	0
School of Medicine	29	23	6	19	2	3	5	0
School of Nursing	3	0	3	2	0	1	0	0
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

\* Includes Dallas campus

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME NON-INSTRUCTIONAL STAFF BY CAMPUS  
FALL, 2000**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	654	126	528	549	28	65	7	5
EL PASO CAMPUS	517	84	433	45	4	460	2	6
LUBBOCK CAMPUS	1,465	420	1,045	1,048	63	306	36	12
ODESSA CAMPUS	191	22	169	95	6	85	1	4
TOTAL	2,827	652	2,175	1,737	101	916	46	27

NOTES:

1. The breakout above shows the distribution of Academic Administrators in their respective locations, although Academic Administrators are actually counted as a staff group (02) in the President's Division in the Affirmative Action Plan (AAP).
2. There are 17 academic administrators this Fall, 2000.
3. Twenty-six TTUHSC staff (3 Amarillo, 9 El Paso and 12 Lubbock, 2 Odessa) are counted in the Chancellor's Division in the TTU-AAP.
4. Forty-eight El Paso Health Care Systems staff are counted in Lubbock totals due to the administrative structure.

SOURCE: Texas Tech University, TECHRIS automated personnel system, October 2, 2000.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
ALL CENTERS  
1996 TO 2001**

<b>FACULTY</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2001</b>
Amarillo	51	65	77	75	91	96
El Paso	121	128	118	115	124	111
Lubbock	285	292	300	287	308	320
Odessa	34	35	39	39	39	37
<b>TOTAL</b>	491	520	534	516	562	564

<b>STAFF</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2001</b>
Amarillo	343	534	564	608	630	654
El Paso	401	459	485	490	496	517
Lubbock	1,164	1,290	1,301	1,401	1,450	1,465
Odessa	86	148	166	179	201	191
<b>TOTAL</b>	1,994	2,431	2,516	2,678	2,777	2,827

<b>FACULTY &amp; STAFF</b>	<b>FY 1996</b>	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>	<b>FY 2001</b>
Amarillo	394	599	641	683	721	750
El Paso	522	587	603	605	620	628
Lubbock	1,449	1,582	1,601	1,688	1,758	1,785
Odessa	120	183	205	218	240	228
<b>TOTAL</b>	2,485	2,951	3,050	3,194	3,339	3,391

NOTE: Fiscal Year 2001 figures were taken from Texas Tech's TECHRIS system October 2, 2000.

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER  
INVENTORY**

***PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK***

	Fall 1997		Fall 1998		Fall 1999		Fall 2000	
Bound Volumes	144,701	\$7,694,905.00	147,817	\$8,289,283.52	150,089	\$8,578,751.43	154,357	\$9,441,120.51
A-V Material	6,920	431,904.46	6,966	431,316.92	7,009	436,231.41	7,047	438,769.16
TOTAL		\$8,126,809.46		\$8,720,600.44		\$9,014,982.84		\$9,879,889.67

***HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO***

	Fall 1997		Fall 1998		Fall 1999		Fall 2000	
Bound Volumes	40,856	\$1,730,146.61	41,812	\$1,852,897.68	43,072	\$2,001,758.98	44,279	\$2,191,803.39
A-V Material	2,496	142,591.54	2,513	140,207.14	2,528	141,738.29	2,611	145,548.63
TOTAL		\$1,872,738.15		\$1,993,104.82		\$2,143,497.27		\$2,337,352.02

***LIBRARY OF THE HEALTH SCIENCES, EL PASO***

	Fall 1997		Fall 1998		Fall 1999		Fall 2000	
Bound Volumes	39,827	\$1,786,880.35	40,485	\$1,895,938.89	41,248	\$2,030,843.06	42,246	\$2,174,582.22
A-V Material	1,833	53,936.80	1,860	56,058.55	1,849	58,589.80	1,947	63,039.04
TOTAL		\$1,840,817.15		\$1,951,997.44		\$2,089,432.86		\$2,237,621.26

***LIBRARY OF THE HEALTH SCIENCES, ODESSA***

	Fall 1997		Fall 1998		Fall 1999		Fall 2000	
Bound Volumes	21,284	\$1,004,869.62	22,241	\$1,075,610.09	23,284	\$1,154,456.62	24,448	\$1,257,561.10
A-V Material	2,014	89,225.10	2,074	92,566.39	2,087	92,939.30	2,102	93,270.06
TOTAL		\$1,094,094.72		\$1,168,176.48		\$1,247,395.92		\$1,350,831.16

FINANCIAL

**Texas Tech University Health Sciences Center  
Current Funds Revenues  
Fiscal Years 1996/97 - 1999/00**

	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>
Tuition/Fees	6,907,233	7,720,272	8,319,533	9,110,940
State Appropriations	79,996,449	89,195,262	90,074,106	100,790,860
Gifts, Grants, Contracts				
Federal	3,820,531	4,164,519	4,466,858	5,247,371
State	67,063,568	65,866,831	69,668,388	78,576,019
Local	32,442,958	38,725,047	40,184,627	43,079,237
Private	13,316,790	20,945,228	23,883,636	34,022,199
Endowment Income	670,894	762,384	986,990	2,885,046
Sales/Services from Educational Activities	2,259,166	2,334,293	2,221,751	2,438,616
Sales/Services from Auxiliary Enterprises	98,627	102,858	161,743	99,642
Professional Fees	73,269,490	78,689,495	77,751,697	82,878,265
Other Revenues	13,569,917	11,258,389	12,542,652	14,831,126
<b>TOTAL REVENUES</b>	<b>293,415,623</b>	<b>319,764,578</b>	<b>330,261,981</b>	<b>373,959,321</b>

**Texas Tech University Health Sciences Center  
Current Funds Expenditures By Function  
Fiscal Years 1996/97 - 1999/00**

	<b>FY 1997</b>	<b>FY 1998</b>	<b>FY 1999</b>	<b>FY 2000</b>
Instruction	125,364,190	128,476,641	131,750,205	142,131,616
Research	6,217,505	7,004,076	7,726,845	9,340,063
Public Service	74,193,217	77,345,780	83,927,355	93,777,771
Academic Support	49,583,259	64,270,258	67,028,714	73,788,958
Student Services	3,918,021	3,637,992	3,751,072	3,896,450
Institutional Support	10,608,230	14,429,739	17,380,350	18,526,756
Operation and Maintenance of Plant	12,537,707	12,107,497	11,876,516	13,071,202
Scholarships and Fellowships	1,546,058	1,711,698	1,646,395	1,851,639
Auxiliary Enterprises	350,863	266,959	334,521	350,950
<b>TOTAL EXPENDITURES</b>	<b>284,319,050</b>	<b>309,250,640</b>	<b>325,421,973</b>	<b>356,735,405</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY**

<b>Fiscal Year</b>	<b>Education &amp; General Funds</b>	<b>HEAF Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Restricted Funds</b>	<b>Total Expense Budget</b>	<b>% General Revenue</b>
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%
1989	\$44,105,758	\$4,333,333	\$37,316,482	\$56,000	\$24,811,584	\$110,623,157	39.6%
1988	\$40,175,943	\$4,333,333	\$28,389,033	\$73,022	\$20,395,285	\$93,366,616	45.2%
1987	\$41,370,224	\$4,333,333	\$23,225,243	\$43,097	\$20,372,490	\$89,344,387	48.9%
1986	\$42,595,406	\$4,333,333	\$18,183,096	\$0	\$24,815,353	\$89,927,188	47.7%
1985	\$45,968,686	\$0	\$18,610,764	\$0	\$19,965,044	\$84,544,494	49.8%
1984	\$55,795,219	\$0	\$14,700,000	\$0	\$16,496,137	\$86,991,356	60.6%
1983	\$41,701,614	\$0	\$10,244,447	\$0	\$13,496,427	\$65,442,488	60.2%
1982	\$37,134,300	\$0	\$2,371,128	\$0	\$11,948,353	\$51,453,781	68.4%
1981	\$30,909,610	\$0	\$1,956,946	\$0	\$9,444,803	\$42,311,359	69.1%
1980	\$30,938,251	\$0	\$1,330,403	\$0	\$7,090,845	\$39,359,499	78.6%
1979	\$25,018,240	\$0	\$1,171,968	\$0	\$5,354,661	\$31,544,869	79.3%
1978	\$26,148,861	\$0	\$737,963	\$0	\$3,508,436	\$30,395,260	86.0%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY BY CAMPUS**

<b>Fiscal Year</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>El Paso</b>	<b>Odessa</b>	<b>HEAF</b>	<b>Correctional Health</b>	<b>Total</b>
2001	\$145,638,546	\$35,447,024	\$64,795,890	\$22,412,934	\$7,735,000	\$74,100,000	\$350,129,394
2000*	\$137,633,706	\$33,283,030	\$59,992,822	\$22,002,897	\$7,735,000	\$74,100,000	\$334,747,455
1999	\$133,902,942	\$40,003,669	\$56,773,488	\$19,687,736	\$7,735,000	\$52,914,894	\$311,017,729
1998	\$133,935,608	\$39,135,877	\$55,639,611	\$17,957,601	\$7,735,000	\$50,000,000	\$304,403,697
1997	\$114,826,291	\$33,740,170	\$52,931,791	\$17,210,069	\$7,735,000	\$51,335,328	\$277,778,649
1996	\$109,288,124	\$31,567,730	\$48,363,699	\$15,533,314	\$7,735,000	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974	\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643	\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796	\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594	\$4,333,333	\$5,076,612	\$145,332,069

\* In FY 2000, Correctional Health represents 100% of the Correctional Health Care budget. In FY 1999, \$6,227,735 of the Correctional Health Care budget was included in Lubbock and \$9,600,000 was included in Amarillo.

SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FACILITIES INVENTORY REPORT**  
(\* - Including New Facilities or Additions Approved, Funded or Under Construction)

<i>LOCATION</i>	<i>BUILDING DEPARTMENT</i>	<i>GROSS SQ. FOOTAGE</i>
Lubbock	TTUHSC	886,886 *
Lubbock	Texas Tech Medical Center SW - Medical Office Bldg.	39,846
Lubbock	Texas Tech Medical Center SW - Averitt Bldg.	7,152
Lubbock	Texas Tech Medical Center SW - Fast Track/Occ. Medicine	3,702
Lubbock	Preston Smith Library	112,443
Lubbock	Classroom/Auditorium Building	57,978 *
Amarillo	TTUHSC at Amarillo	73,902
Amarillo	Facilities & Operations	2,447
Amarillo	Amarillo Clinic	36,038
Amarillo	Amarillo School of Pharmacy	112,895
Amarillo	TTUHSC SOM/Allied Health Academic Bldg.	155,000 *
Odessa	TTUHSC at Odessa	67,019
Odessa	Texas Tech Health Center at Odessa	78,641
Midland	Midland PA Bldg. (Midland College)	14,534 *
El Paso	TTUHSC at El Paso	68,683
El Paso	Texas Tech Medical Center at El Paso	172,841

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2000**

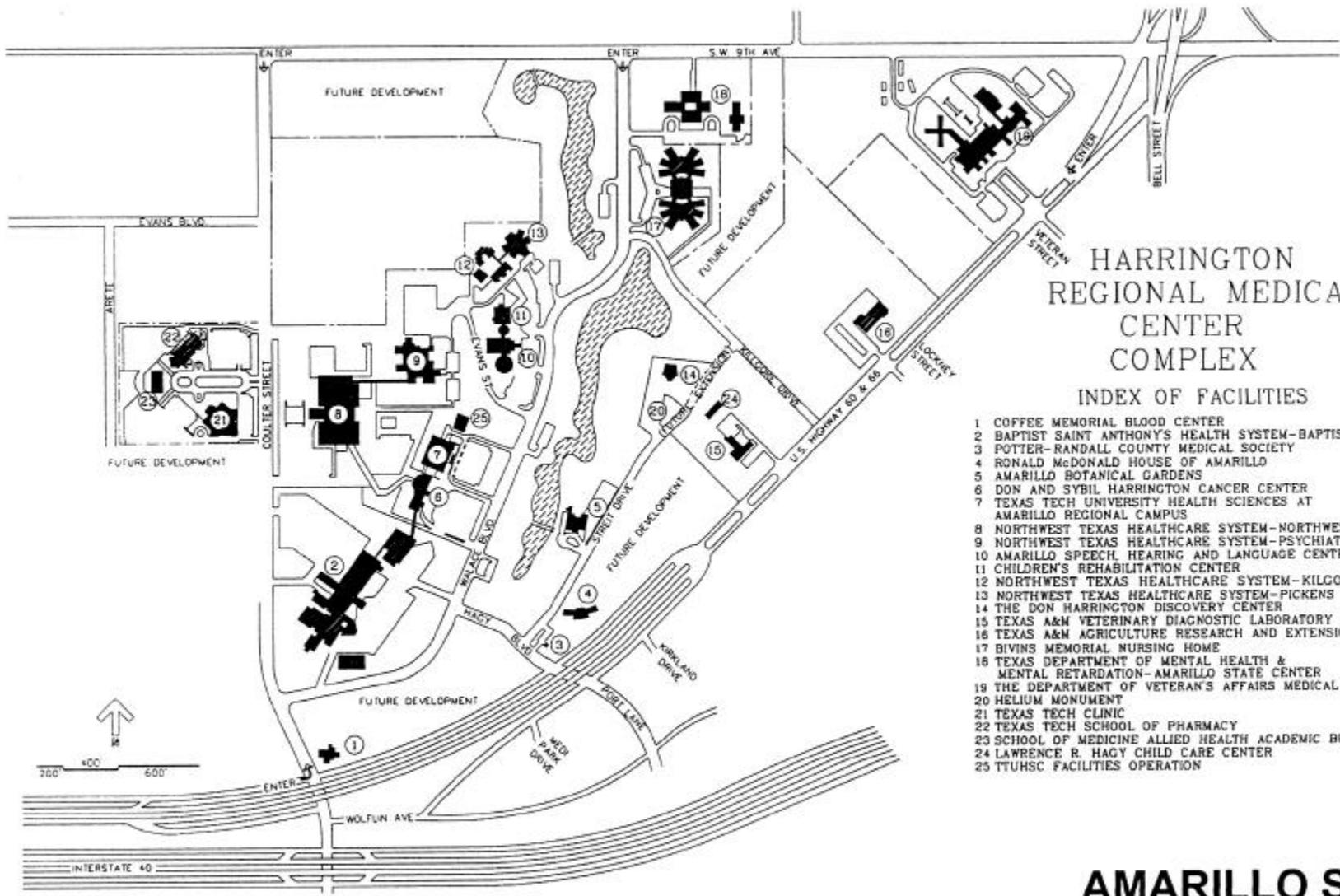
<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
Amarillo	Managed Health Care	Office	4,182
Amarillo	Allied Health	Office	3,172
Amarillo	Allied Health	Office	3,799
Amarillo	General Counsel	Storage	100
Amarillo	Pharmacy	Office	2,408
Amarillo	Computer Services	Storage	90
Amarillo	Allied Health	Storage	300
Amarillo	Office of the Reg. Dean	Storage	300
Amarillo	Family Medicine	Storage	300
Amarillo	Maintenance & Ops.	Storage	120
Amarillo	Internal Medicine	Storage	240
Amarillo	Family Medicine	Storage	300
Amarillo	Clinic Administration	Storage	300
Amarillo	Surgery	Storage	150
Amarillo	Research	Storage	240
Amarillo	MPIP	Storage	340
Amarillo	OB/GYN	Storage	320
Amarillo	Pediatrics	Clinic	2,455
Amarillo	OB/GYN	Clinic	7,028
		<b>Amarillo Sub-Total</b>	<b>26,144</b>
El Paso	Psychiatry	Clinic	11,446
El Paso	Family Medicine	Office & Clinic	3,300
El Paso	OB/GYN	Clinic	8,698
El Paso	OB/GYN	Clinic	4,440
El Paso	Pediatrics	Clinic	2,108
El Paso	Pediatrics	Clinic	1,200
El Paso	Fac Ops	Storage	990
El Paso	Family Medicine	Storage	150
El Paso	EMS	Office	5,340
El Paso	Administration	Office	1,959
El Paso	Family Medicine	Clinic	18,013
El Paso	Radiology	Office	840
		<b>El Paso Sub-Total</b>	<b>58,484</b>

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2000**

<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
Lubbock	Clinic Administration	Storage	80
Lubbock	MPIP	Storage	2,160
Lubbock	Administration	Storage	300
Lubbock	School of Pharmacy	Storage	50
Lubbock	Neuro/Psyc	Storage	25
Lubbock	Managed Health Care	Storage	80
Lubbock	Nursing	Clinic	7,200
Lubbock	Maintenance Ops sw	Storage	3,600
Lubbock	Radiology	Storage	250
Lubbock	Neuropsychiatry	Storage	500
Lubbock	Internal Medicine	Storage	250
Lubbock	Family Medicine	Storage	250
Lubbock	Strategic Planning	Storage	250
Lubbock	Orthopaedic Surgery	Storage	250
Lubbock	Medical Records	Storage	250
Lubbock	Pediatrics	Clinic	1,400
Lubbock	Managed Health Care	Office	5,629
Lubbock	Ophthalmology	Storage	240
Lubbock	Ophthalmology	Clinic	6,097
Lubbock	Various	Clinic	83,110
Lubbock	Ophthalmology	Clinic	3,100
Lubbock	Family Medicine	Clinic	2,890
Lubbock	Surgery	Clinic	3,025
Lubbock	Pediatrics	Clinic	2,388
Lubbock	Surgery	Clinic	1,877
Lubbock	Urology	Clinic	4,446
Lubbock	Internal Medicine	Clinic	3,376
Lubbock	Pediatrics/Card	Clinic	1,637
Lubbock	Otolaryn	Clinic	3,875
Lubbock	Internal Medicine	Clinic	2,387
Lubbock	Orthopaedic Surgery	Clinic	6,432
Lubbock	Healthnet	Storage	5,000
		<b>Lubbock Sub-Total</b>	<b>152,404</b>

**LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2000**

<b>LOCATION</b>	<b>DEPARTMENT</b>	<b>FUNCTION</b>	<b>SQUARE FOOTAGE</b>
Midland	Allied Health	Office	880
Midland	Heart Institute	Clinic	10,717
Odessa	Family Medicine	Storage	400
Odessa	OB/GYN	Clinic	1,370
Odessa	Pediatrics	Storage	240
Odessa	Facilities Planning & Ops	Storage	200
Odessa	Facilities Planning & Ops	Storage	200
Odessa	Administration	Storage	140
Odessa	MPIP	Storage	140
Odessa	OB/GYN	Storage	200
Odessa	Facilities Planning & Ops	Storage	200
Odessa	Facilities Planning & Ops	Storage	400
Odessa	Internal Medicine	Storage	240
Odessa	Pediatrics	Storage	240
Odessa	WIC Program	Clinic	1,614
Odessa	WIC Program	Clinic	4,050
Odessa	OB/GYN	Clinic	4,400
Odessa	WIC Program	Clinic	1,100
Odessa	WIC Program	Clinic	2,400
Odessa	MIHA	Clinic	1,495
Odessa	WIC Program	Clinic	2,327
		<b>Odessa Sub-Total</b>	<b>32,953</b>
		<b>TTUHSC - Total</b>	<b>269,985</b>



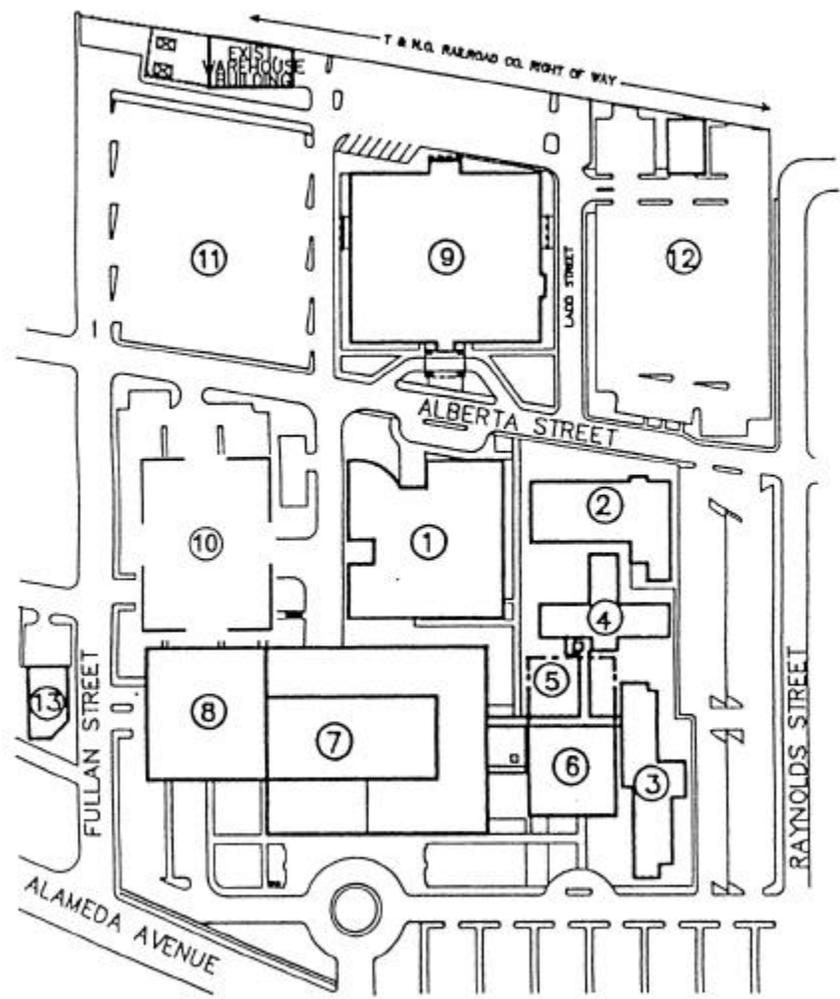
# HARRINGTON REGIONAL MEDICAL CENTER COMPLEX

## INDEX OF FACILITIES

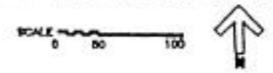
- 1 COFFEE MEMORIAL BLOOD CENTER
- 2 BAPTIST SAINT ANTHONY'S HEALTH SYSTEM-BAPTIST CAMPUS
- 3 POTTER-RANDALL COUNTY MEDICAL SOCIETY
- 4 RONALD McDONALD HOUSE OF AMARILLO
- 5 AMARILLO BOTANICAL GARDENS
- 6 DON AND SYBIL HARRINGTON CANCER CENTER
- 7 TEXAS TECH UNIVERSITY HEALTH SCIENCES AT AMARILLO REGIONAL CAMPUS
- 8 NORTHWEST TEXAS HEALTHCARE SYSTEM-NORTHWEST TEXAS HOSPITAL
- 9 NORTHWEST TEXAS HEALTHCARE SYSTEM-PSYCHIATRIC PAVILION
- 10 AMARILLO SPEECH HEARING AND LANGUAGE CENTER
- 11 CHILDREN'S REHABILITATION CENTER
- 12 NORTHWEST TEXAS HEALTHCARE SYSTEM-KILGORE UNIT
- 13 NORTHWEST TEXAS HEALTHCARE SYSTEM-PICKENS UNIT
- 14 THE DON HARRINGTON DISCOVERY CENTER
- 15 TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
- 16 TEXAS A&M AGRICULTURE RESEARCH AND EXTENSION CENTER
- 17 BIVINS MEMORIAL NURSING HOME
- 18 TEXAS DEPARTMENT OF MENTAL HEALTH & MENTAL RETARDATION-AMARILLO STATE CENTER
- 19 THE DEPARTMENT OF VETERAN'S AFFAIRS MEDICAL CENTER
- 20 HELIUM MONUMENT
- 21 TEXAS TECH CLINIC
- 22 TEXAS TECH SCHOOL OF PHARMACY
- 23 SCHOOL OF MEDICINE ALLIED HEALTH ACADEMIC BUILDING
- 24 LAWRENCE R. HAGY CHILD CARE CENTER
- 25 TTUHSC FACILITIES OPERATION

# AMARILLO SITE

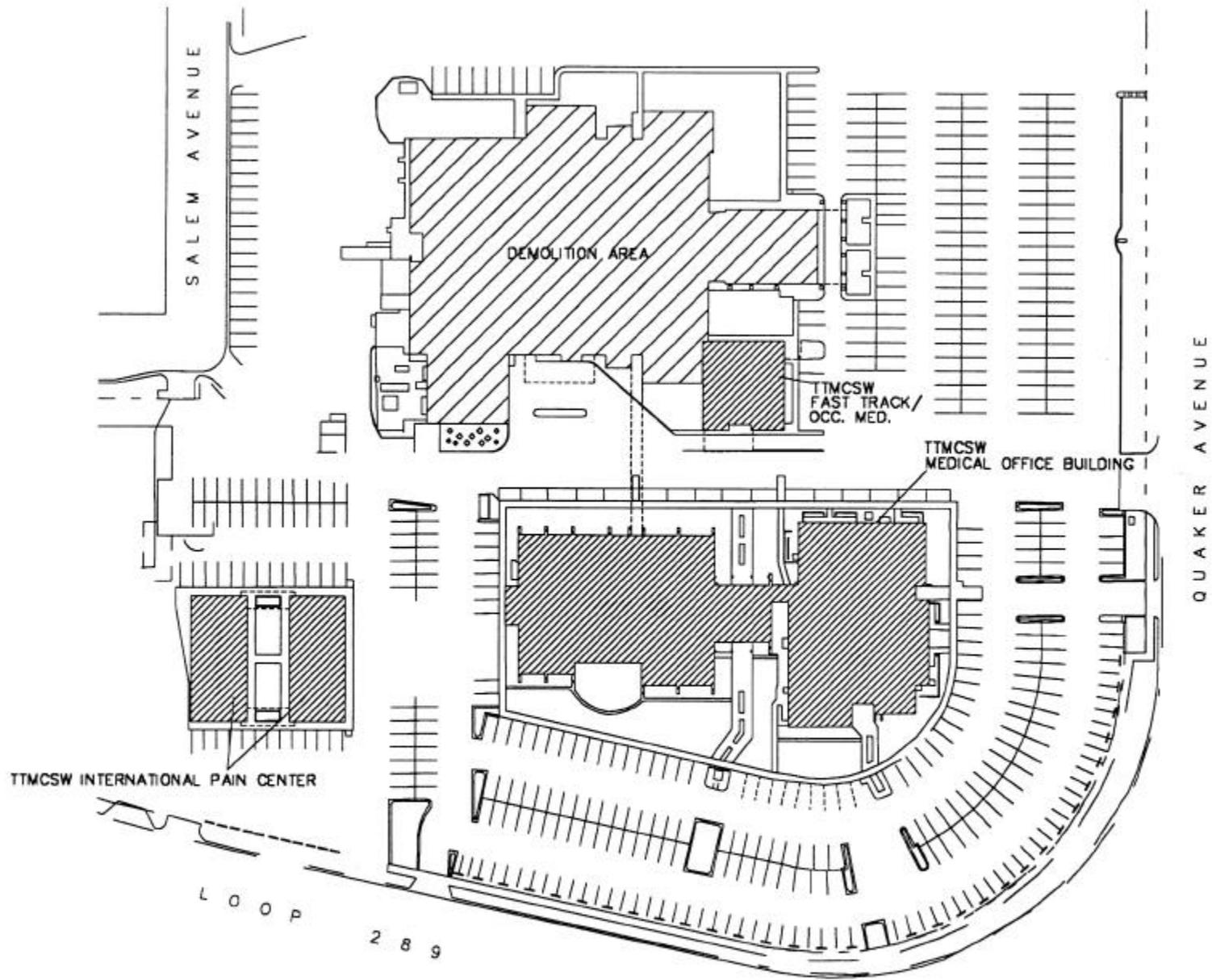
# EL PASO MEDICAL CENTER



- ① TTUHSC AT EL PASO
- ② R.E. THOMASON ANNEX
- ③ BUILDING #1
- ④ BUILDING #2
- ⑤ FUTURE EXPANSION (20,000 G.S.F.)
- ⑥ MEDICAL RECORDS & PHARMACY
- ⑦ R.E. THOMASON HOSPITAL
- ⑧ NEW ADDITION - R.E. THOMASON
- ⑨ TEXAS TECH MEDICAL CENTER
- ⑩ AREA UNDER CONSTRUCTION
- ⑪ CLINIC PARKING
- ⑫ CLINIC EMPLOYEE PARKING
- ⑬ R.E. THOMASON HOSPITAL

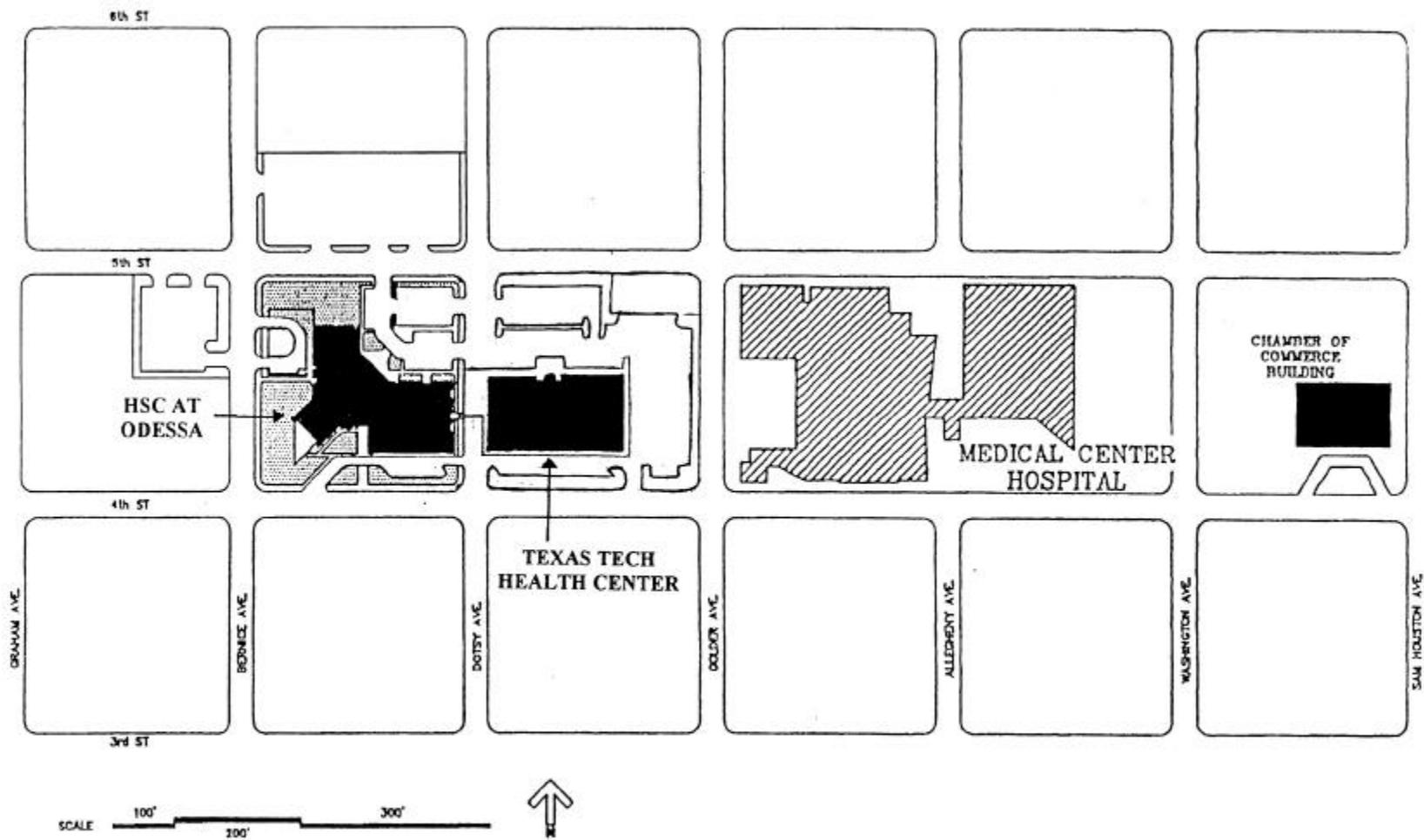






TEXAS TECH MEDICAL CENTER SOUTHWEST

NO SCALE      OCTOBER, 2000



# ODESSA SITE

ALUMNI

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
**SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING**  
**FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES**  
**As of September 1st**

<b>RESIDENCIES IN TEXAS</b>							
<b>DESCRIPTION</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>
Total Graduates	93	98	91	99	112	126	119
Primary Care (% of Total Graduates)	39 (41.9%)	39 (39.8%)	38 (41.8%)	41 (41.4%)	47 (41.96%)	41 (32.5%)	43 (36.1%)
Family Medicine	12	15	17	21	24	19	17
Internal Medicine *	13	8	9	10	13	9	15
Pediatrics	6	9	8	5	3	7	7
Med/Pediatrics	0	1	0	0	0	0	0
Ob/Gyn	8	6	4	5	7	6	4

<b>RESIDENCIES IN AND OUT OF TEXAS</b>							
<b>DESCRIPTION</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>
Total Graduates	93	98	91	99	112	126	119
Primary Care (% of Total Graduates)	54 (58.1%)	58 (59.2%)	57 (62.6%)	61 (61.0%)	63 (56.3%)	71 (56.3%)	66 (55.5%)
Family Medicine	14	22	20	24	28	31	20
Internal Medicine *	21	14	15	16	16	16	22
Pediatrics	11	12	15	11	9	12	15
Med/Pediatrics	0	2	2	2	0	1	0
Ob/Gyn	8	8	5	8	10	11	9

\* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF ALLIED HEALTH**

**COUNTIES**

Anderson - 2	Cameron - 2	Denton - 4	Grayson - 2	Jasper - 1
Andrews - 1	Camp	DeWitt	Gregg - 4	Jeff Davis
Angelina - 1	Carson - 2	Dickens	Grimes	Jefferson - 5
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer - 1	Castro - 3	Donley	Hale - 6	Jim Wells
Armstrong - 2	Chambers	Duval	Hall	Johnson - 6
Atascosa	Cherokee - 1	Eastland - 3	Hamilton	Jones - 2
Austin	Childress - 3	Ector - 34	Hansford	Karnes
Bailey - 1	Clay	Edwards	Hardeman	Kaufman - 1
Bandera	Cochran - 1	Ellis - 1	Hardin	Kendall - 1
Bastrop	Coke	El Paso - 18	Harris - 43	Kenedy
Baylor	Coleman - 1	Erath	Harrison - 1	Kent
Bee	Collin - 31	Falls - 1	Hartley	Kerr - 3
Bell - 8	Collingsworth - 2	Fannin	Haskell - 3	Kimble
Bexar - 26	Colorado	Fayette - 3	Hays	King
Blanco	Comal - 4	Fisher	Hemphill - 1	Kinney
Borden - 1	Comanche - 2	Floyd - 5	Henderson - 1	Kleberg
Bosque	Concho	Foard	Hidalgo - 2	Knox
Bowie - 3	Cooke - 2	Fort Bend - 5	Hill - 2	Lamar - 8
Brazoria	Coryell - 1	Franklin	Hockley - 8	Lamb - 5
Brazos - 3	Cottle	Freestone	Hood - 1	Lampasas - 1
Brewster - 1	Crane	Frio	Hopkins - 2	La Salle
Briscoe	Crockett	Gaines - 7	Houston	Lavaca
Brooks	Crosby - 3	Galveston - 5	Howard - 7	Lee
Brown - 2	Culberson	Garza - 1	Hudspeth - 1	Leon
Burleson	Dallam - 3	Gillespie	Hunt - 2	Liberty
Burnet - 4	Dallas - 74	Glasscock	Hutchinson - 5	Limestone
Caldwell	Dawson - 1	Goliad	Irion	Lipscomb - 1
Calhoun - 1	Deaf Smith - 1	Gonzales	Jack	Live Oak
Callahan - 1	Delta	Gray - 3	Jackson	Llano - 1

**TTUHSC Alumni By County**  
**School of Allied Health**  
**Page 2**

Loving	Panola	Stephens - 1	Wilson
Lubbock - 241	Parker - 5	Sterling - 2	Winkler - 2
Lynn	Parmer - 5	Stonewall - 1	Wise - 1
Madison	Pecos - 1	Sutton	Wood
Marion	Polk - 1	Swisher - 1	Yoakum - 2
Martin	Potter - 52	Tarrant - 51	Young - 1
Mason	Presidio	Taylor - 23	Zapata
Matagorda	Rains	Terrell	Zavala
Maverick - 1	Randall - 7	Terry - 4	
McCulloch	Reagan	Throckmorton - 1	
McLennan - 2	Real	Titus - 1	
McMullen	Red River	Tom Green - 12	
Medina	Reeves	Travis - 18	
Menard	Refugio	Trinity	
Midland - 33	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills	Rockwall - 1	Upton	
Mitchell	Runnels - 1	Uvalde	
Montague	Rusk	Val Verde - 2	
Montgomery	Sabine - 1	Van Zandt - 2	
Moore	San Augustine	Victoria - 1	
Morris	San Jacinto	Walker - 1	
Motley	San Patricio	Waller	
Nacogdoches - 1	San Saba	Ward	
Navarro - 1	Schleicher	Washington - 2	
Newton	Scurry - 4	Webb - 4	
Nolan - 1	Shackelford	Wharton	
Nueces - 7	Shelby	Wheeler	
Ochiltree - 2	Sherman	Wichita - 7	
Oldham - 1	Smith - 8	Wilbarger - 3	
Orange	Somervell	Willacy	
Palo Pinto - 1	Starr	Williamson - 11	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF MEDICINE & GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

**COUNTIES**

Anderson - 4	Cameron - 8	Denton - 15	Grayson - 9	Jasper
Andrews	Camp	DeWitt - 1	Gregg - 5	Jeff
Angelina	Carson	Dickens	Grimes	Jefferson - 10
Aransas - 1	Cass - 2	Dimmit	Guadalupe - 1	Jim Hogg
Archer	Castro - 1	Donley	Hale - 8	Jim Wells
Armstrong	Chambers	Duval	Hall	Johnson - 3
Atascosa - 1	Cherokee - 1	Eastland - 1	Hamilton	Jones
Austin	Childress - 2	Ector - 12	Hansford	Karnes
Bailey	Clay	Edwards	Hardeman	Kaufman - 2
Bandera	Cochran	Ellis - 4	Hardin	Kendall - 2
Bastrop	Coke	El Paso - 72	Harris - 120	Kenedy
Baylor	Coleman - 2	Erath - 2	Harrison - 4	Kent
Bee - 1	Collin - 36	Falls	Hartley	Kerr - 1
Bell - 35	Collingsworth	Fannin	Haskell	Kimble
Bexar - 69	Colorado	Fayette - 1	Hays - 1	King
Blanco	Comal - 4	Fisher	Hemphill	Kinney
Borden	Comanche - 4	Floyd - 4	Henderson - 3	Kleberg
Bosque	Concho	Foard	Hidalgo - 6	Knox
Bowie - 5	Cooke	Fort Bend - 7	Hill - 4	Lamar - 5
Brazoria	Coryell - 2	Franklin - 1	Hockley - 3	Lamb - 2
Brazos - 13	Cottle	Freestone	Hood - 2	Lampasas - 1
Brewster	Crane - 1	Frio	Hopkins - 2	La Salle
Briscoe	Crockett	Gaines - 1	Houston	Lavaca - 1
Brooks	Crosby	Galveston - 23	Howard - 3	Lee
Brown - 5	Culberson	Garza	Hudspeth	Leon
Burleson	Dallam	Gillespie - 1	Hunt - 2	Liberty - 2
Burnet - 1	Dallas - 127	Glasscock	Hutchinson - 1	Limestone - 1
Caldwell	Dawson	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith - 1	Gonzales - 2	Jack	Live
Callahan	Delta	Gray - 1	Jackson	Llano

**TTUHSC Alumni By County  
School of Medicine & Graduate School  
of Biomedical Sciences**

**Page 2**

Lubbock - 204	Panola	Starr - 1	Willacy
Lynn - 1	Parker - 4	Stephens - 1	Williamson - 14
Madison	Parmer - 1	Sterling	Wilson
Marion	Pecos	Stonewall	Winkler
Martin	Polk	Sutton	Wise
Mason	Potter - 71	Swisher	Wood
Matagorda - 1	Presidio	Tarrant - 69	Yoakum
Maverick	Rains	Taylor - 16	Young - 3
McCulloch - 2	Randall - 5	Terrell	Zapata
McLennan - 16	Reagan	Terry - 3	Zavala
McMullen	Real	Throckmorton	
Medina - 1	Red River	Titus	
Menard	Reeves	Tom Green - 16	
Midland - 9	Refugio	Travis - 48	
Milam	Roberts	Trinity	
Mills	Robertson	Tyler	
Mitchell	Rockwall - 2	Upshur	
Montague - 4	Runnels - 3	Upton	
Montgomery - 4	Rusk - 2	Uvalde - 1	
Moore	Sabine	Val Verde	
Morris - 3	San Augustine	Van Zandt	
Motley	San Jacinto	Victoria - 2	
Nacogdoches - 3	San Patricio	Walker - 1	
Navarro	San Saba	Waller	
Newton	Schleicher	Ward	
Nolan	Scurry	Washington - 2	
Nueces - 22	Shackelford	Webb - 2	
Ochiltree - 2	Shelby - 1	Wharton	
Oldham	Sherman	Wheeler	
Orange	Smith - 19	Wichita - 13	
Palo Pinto - 1	Somervell	Wilbarger - 1	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF NURSING**

**COUNTIES**

Anderson	Cameron - 1	Denton - 11	Grayson - 1	Jasper
Andrews - 7	Camp	DeWitt	Gregg - 3	Jeff Davis
Angelina	Carson	Dickens	Grimes	Jefferson
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer	Castro - 1	Donley	Hale - 2	Jim Wells
Armstrong - 1	Chambers	Duval	Hall	Johnson - 3
Atascosa	Cherokee	Eastland	Hamilton	Jones - 1
Austin	Childress - 2	Ector - 56	Hansford	Karnes
Bailey	Clay - 1	Edwards	Hardeman - 1	Kaufman
Bandera	Cochran - 1	Ellis - 1	Hardin	Kendall
Bastrop - 1	Coke - 1	El Paso - 11	Harris - 28	Kenedy
Baylor - 1	Coleman - 2	Erath	Harrison	Kent
Bee	Collin - 21	Falls - 1	Hartley	Kerr - 5
Bell - 8	Collingsworth	Fannin	Haskell	Kimble - 1
Bexar - 16	Colorado	Fayette	Hays	King
Blanco	Comal - 1	Fisher	Hemphill	Kinney
Borden	Comanche	Floyd - 2	Henderson	Kleberg - 2
Bosque	Concho	Foard	Hidalgo - 1	Knox
Bowie - 1	Cooke	Fort Bend - 5	Hill	Lamar
Brazoria	Coryell	Franklin - 1	Hockley - 6	Lamb - 2
Brazos - 2	Cottle	Freestone	Hood - 1	Lampasas
Brewster - 3	Crane - 1	Frio	Hopkins - 1	La Salle
Briscoe - 1	Crockett	Gaines - 1	Houston	Lavaca
Brooks	Crosby - 2	Galveston - 1	Howard - 24	Lee
Brown - 1	Culberson	Garza - 2	Hudspeth	Leon
Burleson	Dallam - 1	Gillespie - 2	Hunt	Liberty
Burnet - 1	Dallas - 56	Glasscock	Hutchinson - 2	Limestone
Caldwell	Dawson - 7	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith - 2	Gonzales - 1	Jack	Live Oak
Callahan - 1	Delta	Gray	Jackson	Llano

**TTUHSC Alumni By County**  
**School of Nursing**  
**Page 2**

Loving	Panola	Stephens - 2	Wilson - 1
Lubbock - 273	Parker - 1	Sterling	Winkler - 1
Lynn - 2	Parmer	Stonewall	Wise
Madison	Pecos - 2	Sutton	Wood - 1
Marion	Polk	Swisher	Yoakum
Martin - 1	Potter - 4	Tarrant - 24	Young - 2
Mason - 2	Presidio	Taylor - 11	Zapata
Matagorda	Rains	Terrell	Zavala
Maverick	Randall	Terry - 1	
McCulloch	Reagan	Throckmorton	
McLennan	Real	Titus	
McMullen	Red River - 1	Tom Green - 5	
Medina	Reeves - 1	Travis - 12	
Menard	Refugio	Trinity	
Midland - 55	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills - 1	Rockwall - 1	Upton - 1	
Mitchell	Runnels - 3	Uvalde	
Montague	Rusk	Val Verde - 1	
Montgomery	Sabine	Van Zandt - 1	
Moore	San Augustine	Victoria - 1	
Morris	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches	San Saba	Ward - 3	
Navarro - 1	Schleicher	Washington	
Newton	Scurry - 5	Webb	
Nolan - 4	Shackelford	Wharton	
Nueces - 2	Shelby	Wheeler	
Ochiltree	Sherman	Wichita - 4	
Oldham	Smith - 6	Wilbarger - 1	
Orange	Somervell	Willacy	
Palo Pinto	Starr	Williamson - 13	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALUMNI BY COUNTY  
SCHOOL OF PHARMACY**

**COUNTIES**

Anderson	Cameron	Denton - 1	Grayson	Jasper
Andrews	Camp - 1	DeWitt	Gregg	Jeff Davis
Angelina	Carson	Dickens	Grimes	Jefferson
Aransas	Cass	Dimmit	Guadalupe	Jim Hogg
Archer	Castro	Donley	Hale	Jim Wells
Armstrong	Chambers	Duval	Hall	Johnson
Atascosa	Cherokee	Eastland	Hamilton	Jones
Austin	Childress	Ector	Hansford	Karnes
Bailey	Clay	Edwards	Hardeman	Kaufman
Bandera	Cochran	Ellis	Hardin	Kendall
Bastrop	Coke	El Paso - 1	Harris - 2	Kenedy
Baylor	Coleman	Erath	Harrison	Kent
Bee	Collin - 3	Falls	Hartley	Kerr
Bell	Collingsworth	Fannin	Haskell	Kimble
Bexar - 3	Colorado	Fayette	Hays	King
Blanco	Comal	Fisher	Hemphill	Kinney
Borden	Comanche	Floyd	Henderson	Kleberg
Bosque	Concho	Foard	Hidalgo	Knox
Bowie	Cooke	Fort Bend	Hill	Lamar
Brazoria	Coryell	Franklin	Hockley	Lamb
Brazos	Cottle	Freestone	Hood	Lampasas
Brewster	Crane	Frio - 1	Hopkins	La Salle
Briscoe	Crockett	Gaines	Houston	Lavaca
Brooks	Crosby	Galveston	Howard	Lee
Brown	Culberson	Garza	Hudspeth	Leon
Burleson	Dallam	Gillespie	Hunt	Liberty
Burnet	Dallas - 3	Glasscock	Hutchinson - 1	Limestone
Caldwell	Dawson	Goliad	Irion	Lipscomb
Calhoun	Deaf Smith	Gonzales	Jack	Live Oak
Callahan	Delta	Gray	Jackson	Llano

**TTUHSC Alumni By County**  
**School of Pharmacy**  
**Page 2**

Loving	Panola	Stephens	Wilson
Lubbock - 5	Parker	Sterling	Winkler
Lynn	Parmer - 1	Stonewall	Wise
Madison	Pecos	Sutton	Wood
Marion	Polk	Swisher - 1	Yoakum
Martin	Potter - 6	Tarrant - 6	Young
Mason	Presidio	Taylor	Zapata
Matagorda	Rains	Terrell	Zavala
Maverick	Randall - 2	Terry	
McCulloch	Reagan	Throckmorton	
McLennan	Real	Titus	
McMullen	Red River	Tom Green	
Medina	Reeves	Travis	
Menard	Refugio	Trinity	
Midland	Roberts	Tyler	
Milam	Robertson	Upshur	
Mills	Rockwall	Upton	
Mitchell - 1	Runnels	Uvalde	
Montague - 1	Rusk	Val Verde	
Montgomery	Sabine	Van Zandt	
Moore - 1	San Augustine	Victoria	
Morris	San Jacinto	Walker	
Motley	San Patricio	Waller	
Nacogdoches	San Saba	Ward	
Navarro	Schleicher	Washington	
Newton	Scurry	Webb	
Nolan	Shackelford	Wharton	
Nueces	Shelby	Wheeler	
Ochiltree	Sherman	Wichita	
Oldham	Smith	Wilbarger	
Orange	Somervell	Willacy	
Palo Pinto	Starr	Williamson - 1	

MEDICAL  
PRACTICE  
INCOME PLAN

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	Total
<b>1. PROVIDER PLAN INCOME: 1990-2000</b>												
<b>A. GROSS AMOUNT</b>												
<b>1. Gross Charges</b>												
Lubbock	\$37,250,608	\$41,076,618	\$49,615,147	\$58,884,405	\$65,158,463	\$66,974,073	\$69,970,879	\$68,147,380	\$71,353,642	\$75,092,413	\$81,746,294	\$685,269,922
Amarillo	9,534,544	10,186,221	14,707,148	15,075,499	15,730,285	17,655,615	19,677,426	19,565,451	18,928,988	18,975,774	22,268,767	182,305,718
El Paso	31,570,904	33,405,294	44,407,494	50,063,096	57,817,273	66,351,314	64,156,916	58,272,252	59,452,051	62,502,138	74,178,421	602,177,153
Odessa	4,641,658	5,091,896	5,869,109	5,273,951	6,807,099	7,556,563	7,908,524	8,367,247	9,181,321	9,391,212	10,176,776	80,265,356
Total	82,997,714	89,760,029	114,598,898	129,296,951	145,513,120	158,537,565	161,713,745	154,352,330	158,916,002	165,961,537	188,370,258	1,550,018,149
<b>2. Net Collections</b>												
Lubbock	20,744,807	22,556,055	24,035,656	27,997,492	30,952,368	30,808,725	30,481,362	28,789,495	31,179,260	30,984,450	34,089,390	312,619,060
Amarillo	6,412,498	6,598,631	7,322,656	8,627,972	9,001,069	9,598,108	10,864,027	11,057,614	9,773,522	9,429,714	10,216,273	98,902,084
El Paso	12,050,586	14,030,281	16,882,488	18,438,415	18,509,154	20,326,418	21,168,961	19,812,811	20,919,316	21,510,122	24,733,218	208,381,770
Odessa	2,569,961	2,824,291	3,306,507	2,964,296	3,610,138	3,859,504	3,712,268	4,246,604	4,250,689	4,296,203	4,590,822	40,231,283
Total	41,777,852	46,009,258	51,547,307	58,028,175	62,072,729	64,592,755	66,226,618	63,906,524	66,122,787	66,220,489	73,629,703	660,134,197
<b>B. ADJUSTMENTS</b>												
<b>1. Total Amount</b>												
Lubbock								32,559,900	36,462,038	35,202,069	40,899,196	145,123,203
Amarillo								8,560,398	8,427,939	8,066,199	9,569,663	34,624,199
El Paso								28,940,408	29,411,177	29,878,499	35,915,773	124,145,857
Odessa								3,882,264	4,088,690	3,886,223	4,512,236	16,369,413
Total								73,942,970	78,389,844	77,032,990	90,896,868	320,262,672
<b>2. Non-Indigent Adjustments</b>												
Lubbock								15,626,121	18,756,646	21,335,363	24,821,728	80,539,858
Amarillo								2,604,776	2,115,952	2,215,606	2,955,537	9,891,871
El Paso								4,817,567	5,647,579	6,468,593	8,421,899	25,355,638
Odessa								497,196	793,613	1,074,929	1,513,507	3,879,245
Total								23,545,660	27,313,790	31,094,491	37,712,671	119,666,612
<b>C. BAD DEBT AMOUNT</b>												
Lubbock	6,139,675	3,377,015	3,496,948	5,992,618	3,196,978	5,373,814	12,005,992	12,513,574	7,621,187	6,748,517	7,836,577	74,302,895
Amarillo	844,417	610,494	281,995	572,639	601,233	457,002	2,265,923	2,127,774	755,626	1,423,710	1,414,994	11,355,807
El Paso	6,974,041	10,472,793	6,069,528	11,433,742	7,929,382	19,127,634	17,639,466	16,696,352	10,929,500	11,122,735	12,532,844	130,928,017
Odessa	926,915	757,042	609,277	320,197	435,302	468,392	1,409,508	1,422,924	871,039	1,437,042	1,298,179	9,955,817
Total	14,885,048	15,217,344	10,457,748	18,319,196	12,162,895	25,426,842	33,320,889	32,760,624	20,177,352	20,732,004	23,082,594	226,542,536
<b>D. UNCOMPENSATED CHARITY CARE</b>												
<b>1. Charges (Measure of actual effort)</b>												
Lubbock	21,920,589	24,738,369	25,972,322	30,436,103	37,919,984	39,563,257	24,289,635	22,747,788	23,287,415	23,739,455	26,575,567	301,190,484
Amarillo	5,203,995	5,889,065	6,592,285	9,391,525	10,306,939	11,754,805	10,809,912	10,912,997	10,810,563	10,990,884	12,229,229	104,892,199
El Paso	20,084,507	19,677,277	26,419,799	29,596,495	32,373,296	38,945,936	33,981,562	29,545,890	29,829,439	33,181,399	39,354,117	332,989,717
Odessa	2,900,907	3,559,611	4,119,462	3,840,003	4,618,637	5,307,410	5,144,591	5,383,947	5,410,228	4,923,093	5,031,268	50,239,157
Total	50,109,998	53,864,322	63,103,868	73,264,126	85,218,856	95,571,408	74,225,700	68,590,622	69,337,645	72,834,831	83,190,181	789,311,557

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>1990</b>	<b>1991</b>	<b>1992</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>Total</b>
<b>2. Unreimbursed Charity Care</b>												
Lubbock	11,860,371	13,167,494	16,770,782	20,414,060	25,839,019	26,384,741	19,154,597	16,933,779	17,705,392	13,866,706	16,077,468	198,174,409
Amarillo	2,377,028	2,641,512	2,598,957	3,821,305	5,626,691	6,072,562	5,872,105	5,955,622	6,311,987	5,850,593	6,614,126	53,742,488
El Paso	8,875,585	9,579,518	15,976,638	19,052,178	26,868,693	28,812,376	28,418,791	24,122,841	23,763,598	23,409,906	27,493,874	236,373,998
Odessa	1,363,011	1,747,439	1,915,159	1,860,472	2,316,628	2,683,638	3,341,523	3,385,068	3,295,077	2,811,294	2,998,729	27,718,038
<b>Total</b>	<b>24,475,995</b>	<b>27,135,963</b>	<b>37,261,536</b>	<b>45,148,015</b>	<b>60,651,031</b>	<b>63,953,317</b>	<b>56,787,016</b>	<b>50,397,310</b>	<b>51,076,054</b>	<b>45,938,499</b>	<b>53,184,197</b>	<b>516,008,933</b>
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>												
<b>1. Number of Clinic Visits</b>												
Lubbock	136,428	142,726	153,807	175,987	186,619	183,327	186,622	184,741	193,400	199,716	212,812	1,956,185
Amarillo	54,404	63,660	68,277	77,930	83,159	85,400	86,309	88,675	86,035	85,400	96,899	876,148
El Paso	128,881	129,878	165,450	153,554	165,620	174,709	196,555	204,597	212,133	206,485	210,813	1,948,675
Odessa	35,841	32,064	32,053	31,128	40,670	41,858	42,705	40,776	38,028	38,880	37,997	412,000
<b>Total</b>	<b>355,554</b>	<b>368,328</b>	<b>419,587</b>	<b>438,599</b>	<b>476,068</b>	<b>485,294</b>	<b>512,191</b>	<b>518,789</b>	<b>529,596</b>	<b>530,481</b>	<b>558,521</b>	<b>5,193,008</b>
<b>2. Number of Patients Served</b>												
Lubbock	48,391	50,624	51,838	56,524	61,362	61,576	64,306	71,308	76,293	78,558	84,918	705,698
Amarillo	28,421	26,258	28,162	27,893	29,696	28,226	33,132	37,525	35,402	32,208	31,941	338,864
El Paso	55,148	55,576	56,272	62,579	54,680	61,178	66,524	70,817	73,889	73,536	75,369	705,568
Odessa	10,197	9,123	8,536	8,778	10,837	9,679	9,906	13,842	13,912	14,539	14,312	123,661
<b>Total</b>	<b>142,157</b>	<b>141,581</b>	<b>144,808</b>	<b>155,774</b>	<b>156,575</b>	<b>160,659</b>	<b>173,868</b>	<b>193,492</b>	<b>199,496</b>	<b>198,841</b>	<b>206,540</b>	<b>1,873,791</b>
<b>3. Number of Inpatients Served</b>												
Lubbock					14,045	13,859	14,331	13,104	12,974	13,218	14,435	95,966
Amarillo					8,068	8,575	9,545	8,617	8,837	9,879	8,290	61,811
El Paso					21,099	21,697	20,882	17,246	17,201	16,244	17,358	131,727
Odessa					4,622	5,097	4,753	4,893	5,385	6,095	5,382	36,227
<b>Total</b>					<b>47,834</b>	<b>49,228</b>	<b>49,511</b>	<b>43,860</b>	<b>44,397</b>	<b>45,436</b>	<b>45,465</b>	<b>325,731</b>
<b>2. INDIGENT PATIENTS: 1990-2000</b>												
<b>A. NUMBER SERVED</b>												
<b>1. Number of Indigent Visits</b>												
Lubbock	75,554	79,048	96,238	104,803	116,851	111,765	73,750	66,713	70,662	71,607	73,343	940,334
Amarillo	29,873	31,066	35,640	39,746	51,190	56,483	56,857	65,439	57,387	62,526	80,152	566,359
El Paso	47,776	48,140	83,028	93,158	87,900	104,449	93,858	83,273	91,150	101,102	125,318	959,152
Odessa	22,361	20,004	21,606	22,055	27,362	31,090	30,056	24,984	21,758	21,094	20,657	263,027
<b>Total</b>	<b>175,564</b>	<b>178,258</b>	<b>236,512</b>	<b>259,762</b>	<b>283,303</b>	<b>303,787</b>	<b>254,521</b>	<b>240,409</b>	<b>240,957</b>	<b>256,329</b>	<b>299,470</b>	<b>2,728,872</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>1990</b>	<b>1991</b>	<b>1992</b>	<b>1993</b>	<b>1994</b>	<b>1995</b>	<b>1996</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>Total</b>
<b>2. Number of Indigents Served</b>												
Lubbock	23,271	24,343	26,415	27,983	31,183	28,335	19,486	18,450	19,110	19,299	21,530	259,405
Amarillo	6,167	10,352	16,193	19,664	22,305	22,421	23,067	26,179	22,047	14,309	20,711	203,415
El Paso	12,315	12,408	19,375	21,268	22,617	28,786	27,596	25,040	26,134	27,018	34,720	257,277
Odessa	5,247	4,695	4,817	5,366	6,263	5,852	5,358	6,949	6,408	6,144	6,231	63,330
Total	47,000	51,798	66,800	74,281	82,368	85,394	75,507	76,618	73,699	66,770	83,192	783,427
<b>3. MEDICAID REIMBURSEMENT: 1990-2000</b>												
<b>A. TOTAL BILLINGS</b>												
Lubbock	11,364,018	12,483,337	15,187,442	17,401,000	21,125,301	22,311,137	20,134,465	18,995,511	19,217,459	19,070,906	21,349,309	198,639,885
Amarillo	3,733,959	4,552,426	5,062,546	7,086,378	7,584,633	8,591,689	9,785,426	10,209,202	10,042,340	10,219,609	11,284,500	88,152,708
El Paso	10,246,548	12,380,660	15,826,705	21,577,017	20,190,376	29,495,977	27,177,179	22,794,090	23,172,510	24,848,146	28,835,204	236,544,412
Odessa	2,653,689	3,324,770	3,923,663	3,606,720	4,077,584	4,658,759	4,548,454	4,949,689	4,942,695	4,588,880	4,491,407	45,766,310
Total	27,998,214	32,741,193	40,000,356	49,671,115	52,977,894	65,057,562	61,645,524	56,948,492	57,375,004	58,727,541	65,960,420	569,103,315
<b>B. AMOUNT RECEIVED</b>												
Lubbock	5,039,227	5,737,878	6,857,390	7,288,736	8,676,265	8,498,614	8,115,709	6,717,246	7,320,239	7,260,325	8,558,875	80,070,504
Amarillo	2,184,488	2,757,426	3,093,724	3,793,310	4,222,634	4,291,115	4,780,812	5,077,710	4,424,560	4,470,035	4,765,541	43,861,355
El Paso	5,052,819	6,654,967	8,706,009	9,671,802	10,906,741	11,279,849	10,866,487	9,161,718	9,410,166	9,833,393	10,895,311	102,439,262
Odessa	1,315,935	1,609,035	2,043,047	1,892,212	2,133,169	2,336,439	2,101,065	2,409,078	2,086,656	2,089,226	1,914,866	21,930,728
Total	13,592,469	16,759,306	20,700,170	22,646,060	25,938,809	26,406,017	25,864,073	23,365,752	23,241,621	23,652,979	26,134,593	248,301,849
<b>C. NUMBER OF MEDICAID CLIENTS</b>												
<b>1. Number of Medicaid Visits</b>												
Lubbock	41,802	43,726	51,021	57,751	67,289	74,673	63,507	55,975	59,643	59,493	61,726	636,606
Amarillo	23,189	29,848	33,124	28,588	29,674	33,106	33,885	36,925	35,723	55,895	54,540	394,497
El Paso	31,950	32,192	45,481	57,230	60,662	79,560	84,218	71,416	78,155	81,899	88,928	711,691
Odessa	18,646	16,680	18,388	18,444	22,572	26,550	27,261	23,655	20,515	19,806	18,538	231,055
Total	115,587	122,446	148,014	162,013	180,197	213,889	208,871	187,971	194,036	217,093	223,732	1,973,849
<b>2. Number of Medicaid Served</b>												
Lubbock	12,019	12,796	14,261	16,707	18,827	18,782	17,223	16,006	16,398	16,816	18,738	178,573
Amarillo	8,546	7,369	9,903	8,904	9,749	16,471	17,896	20,002	18,290	10,725	10,564	138,419
El Paso	8,162	8,225	9,703	17,014	14,275	21,938	24,984	21,733	22,961	22,994	27,975	199,964
Odessa	4,492	4,070	4,153	4,705	5,205	4,885	4,859	6,424	5,943	5,958	5,627	56,321
Total	33,219	32,460	38,020	47,330	48,056	62,076	64,962	64,165	63,592	56,493	62,904	573,277

# PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES  
2000-2001 Biennium**

<b>MEASURE</b>	<b>1999</b>	<b>2000</b>
<b>MEDICAL EDUCATION</b>		
Percent of students passing parts 1 or 2 of the national licensing exam on the first attempt	96.0%	92.0%
Percent of graduates entering a primary care residency	56.0%	56.0%
Percent of graduates practicing primary care in Texas	26.0%	22.0%
Percent of graduates practicing primary care in a Texas under-served area	1.4%	3.0%
Percent of residency completers practicing in Texas	46.0%	45.0%
Total gross charges for unsponsored charity care provided by faculty	45,938,499	53,184,197
Total gross charges for patient care (excluding unsponsored charity care) provided by faculty	120,023,038	135,186,061
Outpatient-related charges as a percent of all charges by faculty	53.0%	53.0%
Percent of charges to managed care contracts by faculty	13.0%	17.0%
Medical School enrollment	497	490
Minority admissions as a percent of total M.D./D.O. admissions	3.3%	11.4%
Total number of residents	492	506
Minority residents as a percent of total residents	20.0%	17.0%
Minority graduates as a percent of total M.D./D.O. graduates	12.6%	12.6%
Total number of outpatient visits	729,315	720,199
Total number of inpatient days	141,958	162,113

<b>MEASURE</b>	<b>1999</b>	<b>2000</b>
<b>GRADUATE BIOMEDICAL SCIENCE EDUCATION</b>		
Graduate School enrollment	48	60
<b>ALLIED HEALTH EDUCATION</b>		
Percent of graduates passing the certification / licensure exam on the first attempt	89.0%	94.0%
Percent of graduates who are licensed or certified in Texas	87.0%	76.4%
Allied Health enrollment	454	444
<b>NURSING EDUCATION</b>		
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	79.0%	86.0%
Percent of BSN graduates who are licensed in Texas	93.0%	96.0%
Percent of MSN graduates granted Advanced Practice Status in Texas	57.0%	71.0%
Nursing School enrollment	391	396
<b>PHARMACY EDUCATION</b>		
Percent of graduates passing the national licensing exam on the first attempt	N/A	100.0%
Percent of graduates who are licensed in Texas	N/A	N/A
Pharmacy School enrollment	207	260
<b>CONDUCT RESEARCH</b>		
Total external research expenditures	5,314,135	6,600,929
Research expenditures as a percent of state appropriated expenditures	6.62%	8.11%
Research expenditures as a percent of state appropriations for research	252.58%	251.23%
<b>INSTITUTIONAL SUPPORT</b>		
Administrative Cost	5.55%	5.49%

<b>MEASURE</b>	<b>1999</b>	<b>2000</b>
<b>INSTITUTIONAL UNIQUE MEASURES</b>		
Rural admissions as a percent of total admissions to degree programs (all schools)	31.0%	19.4%
Annual event hours of distance education	38,707	47,051
Percentage change in revenue from competitive federal and state research grants	28.3%	64.0%
<b>ALL SCHOOLS</b>		
Total number of post-doctoral research trainees	21	23
Minority admissions as a percent of total first-year admissions	11.3%	12.2%
Total number of degrees or certificates awarded	435	453
Minority graduates as a percent of total graduates	11.5%	12.6%