

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

FACT BOOK

Eleventh Edition

November, 2004
Prepared by the Office of the
Executive Vice President for Finance & Administration

PREFACE

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the eleventh annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page, www.ttuhscc.edu.

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

MISSION AND VISION STATEMENTS

MISSION STATEMENT

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing educational opportunities for students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

VISION STATEMENT

Texas Tech University Health Sciences Center will be recognized nationally as a top-ranked health sciences university.

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HISTORY

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing and Allied Health Sciences, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Allied Health Sciences programs were also expanded to Amarillo and the Permian Basin. The five schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 48% of the land mass and 12.5% of the population of the total state. This 131,000 square mile service area and population of 2.6 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on four geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. Over 20% of the physicians currently practicing in West Texas are Texas Tech medical school or residency graduates. With increasing demand for medical education, primarily along the Texas/Mexico border, legislation was signed in October, 2003 establishing a new four-year medical school in El Paso. The Schools of Nursing and Allied Health Sciences continue their impact on the health care needs of West Texas, with most of their graduates remaining in West Texas to pursue their chosen profession. Since graduating its first class in 2000, over 85% of School of Pharmacy graduates have chosen to practice in Texas.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the Texas Tech University Board of Regents, which sets overall policy for the Texas Tech University System, Texas Tech University, and TTUHSC. The current members of the Texas Tech University Board of Regents are as follows:

<u>Regent</u>	<u>Term Ends</u>	<u>Hometown</u>
Carin M. Barth	Jan. 31, 2005	Houston, Texas
C. Robert “Bob” Black, Chair	Jan. 31, 2007	Horseshoe Bay, Texas
E.R. “Dick” Brooks	Jan. 31, 2005	Granbury, Texas
F. Scott Dueser	Jan. 31, 2009	Abilene, Texas
L. Frederick “Rick” Francis	Jan. 31, 2007	El Paso, Texas
J. Frank Miller, III	Jan. 31, 2009	Dallas, Texas
Brian C. Newby, Vice Chair	Jan. 31, 2005	Fort Worth, Texas
Windy Sitton	Jan. 31, 2009	Lubbock, Texas
Dr. Bob L. Stafford	Jan. 31, 2007	Amarillo, Texas

The Deans of the Schools of Medicine, Nursing, Allied Health Sciences, Pharmacy and the Graduate School of Biomedical Sciences report to the Chief Executive Officer of the Health Sciences Center. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo, El Paso, and Odessa. The Regional Deans of Medicine at Amarillo, El Paso, and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health Sciences utilize the same administrative mode. Regional Deans of Allied Health Sciences in Amarillo and Odessa, and a Regional Dean of Nursing in Odessa report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and allied health sciences in this vast area. The Dean of Pharmacy is located in Amarillo and reports to the Chief Executive Officer. Regional Deans of Pharmacy are located in Lubbock and Dallas, and report to the Dean of Pharmacy.

The Billing and Compliance Program has been implemented at the four HSC campuses. The program’s primary compliance monitoring tool is the use of a risk-based audit plan that focuses program efforts and resources on areas that are most likely to present risk exposures to the individual and the institution. To support this effort, the program staff has been developing a relational database to track, trend, and report audit results and other related data. Education and prompt feedback remain cornerstones to the success of the program. The Billing Compliance education program features a combination of general and specific educational offerings focused by employee group – faculty, residents, nurses, front desk staff, and administrative staff. The compliance education program also sponsors related audio and teleconferences to further the professional development of the Billing Compliance Program staff, faculty, residents, departmental coders/billers, and other staff. The Billing Compliance Program website has also been revised and provides additional information and resources that support the program’s education mission. The Billing Compliance Program to operate with the intent of ensuring that we conduct our programs in an ethical manner, compliant with the laws of the land.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of HSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed at Texas Tech in a benefits-eligible position for at least two years, who have completed the *SERVICEplus* educational program, and who demonstrate excellence in service. Two levels of awards exist: the Quality Service Award and the Chancellor's Award of Excellence, whereby honorees receive a plaque, certificate, and a monetary award ranging from \$500 to \$1,500.

Since 1990, things have evolved and additional initiatives were put in place, including *PATIENTfirst*, *STUDENTfirst*, and *PEOPLEfirst* - all meant to put our patients, students and staff first. In 2001, the *PEOPLEfirst* committee, comprised of a cross functional team of TTUHSC employees from Lubbock, Health Care Systems, and the three regional centers in Amarillo, El Paso, and Odessa, began looking at ways to improve organizational services, policies and procedures. Throughout the process, the need for enhanced staff education and training was a recurring theme.

As a result of their findings, the *PEOPLEfirst* committee adopted a vision in which TTUHSC would create a learning environment where training is valued and knowledge is seen as key to employee productivity. This recommendation was presented to senior leadership, and a decision was made to establish a Training and Staff Development office (TSD) that would exist to meet the unique training and development needs of employees at all levels and locations throughout TTUHSC. TTUHSC Training and Staff Development officially became operational on September 1, 2003.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now, in fiscal year 2005, general revenue is approximately 24.7% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution. Some of these include:

SCHOOL OF MEDICINE

- Through June, 2003, the School of Medicine has graduated 2,436 physicians. Over the past five years, approximately 57% of graduates have remained in Texas to complete residency training, and an average of 20% of School of Medicine graduates have remained in a Texas Tech program for residency training.
- Over 20% percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.
- Over the past four years, an average of 47% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2004, 47% of graduates elected primary care specialties.
- Each of the four TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The four campus system, therefore, has a positive impact on the geographic distribution of physicians throughout West Texas.
- In the summer of 1998, the School of Medicine began its joint venture with the College of Business Administration for a combined MD-MBA program, one of only two four-year programs in the country. Each year, 8-10 first-year students are admitted into the program. In June, 2001, the School of Medicine graduated its first three MD-MBA students; six graduates completed the combined degree program in May, 2002, an additional six completed the program in May, 2003, and seven completed in May, 2004.
- The four campuses of the School of Medicine operate 28 individually accredited residency programs and 5 fellowship programs in West Texas. As of October, 2004, these programs had 492 total residents in training, including 18 fellows, of which 314 (64%) were in primary care fields of Family Practice, Internal Medicine, Med/Peds, OB/GYN and Pediatrics. Of the 314 total primary care residents in training, 87 are specifically in Family Practice. The 33 residency programs have 160 first year trainees, and will graduate approximately 143 residents and fellows in 2005.
- The four campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: Care for Women and Infants, including perinatal care and neonatal intensive care (four campuses), Pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, and a border community breast care program. Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.

- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2004, the combined four campuses of the School of Medicine provided 572,096 clinical visits of care to 210,626 patients. The School also served 49,438 inpatients in its affiliated hospitals. The four campuses provided 299,513 clinical visits of charity care to 87,305 patients valued at \$75,175,492.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. The M.S. and Ph.D. programs provide educational opportunities for students from this region who seek research careers in the biomedical sciences to advance our knowledge about normal and diseased conditions in humans.
- The Graduate School of Biomedical Sciences currently has eight graduate programs, with a Fall, 2004 enrollment of 99 students. The School has graduated 76 M.S. and 124 Ph.D. students since 1972. Some graduates of these programs work in private industry, however, most hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad.
- The M.D./Ph.D. combined degree program has graduated six M.D./Ph.D. students, and has four students currently enrolled. GSBS graduated their first husband and wife team in May, 2002, awarding both with an MD/PhD degree.

SCHOOL OF NURSING

The School of Nursing (SON) continues to push beyond the limits of current norms with a mission core focused on people and values adhering to the highest standards of quality related to the organizational mission of education, practice, research, and service. Our values adhere to the highest standards of integrity related to innovative education, practice, research, and service. We value:

- ◆ Individual uniqueness
- ◆ A spirit of trust and caring
- ◆ Loyal, creative and culturally diverse students, faculty and staff
- ◆ A dedicated community of stakeholders

- ❖ The School of Nursing began in 1979 with the development and accreditation of the Continuing Nursing Education (CNE) Program. The CNE Program was the first nationally accredited program in the State of Texas, and continues today to meet the needs of West Texas nurses with timely topics made available to rural health areas. Since inception, the School of Nursing has planned degree programs to meet the needs of Texas residents.
 - Baccalaureate students were admitted in Lubbock in 1981, and four years later in the Permian Basin. The baccalaureate program is for both pre-licensure and licensed RN students. Pre-licensure students attend class at the Lubbock campus, while licensed RN students attend class via distance education methodologies.
 - The Master of Science in Nursing program enrolled the first students in 1988. Today, the Graduate Program offers classes in Lubbock, Tyler, Hill Country and Marble Falls. By using a variety of methods including interactive television and web-based technology, the Graduate Program has educational tracks in:
 - ◆ Administration
 - ◆ Education
 - ◆ Five advanced practice areas: Family Nurse Practitioner, Acute Nurse Practitioner, Pediatric Nurse Practitioner, Geriatric Nurse Practitioner & Clinical Research Management
 - ◆ Post-masters certificates for the five advanced practice areas: Family Nurse Practitioner, Acute Nurse Practitioner, Pediatric Nurse Practitioner, Geriatric Nurse Practitioner & Clinical Research Management
 - ◆ Several collaborative programs: Advanced Practice Program with the University of Texas at Tyler; A collaborative Ph.D. program with Texas Woman's University and Master of Science in Nursing/Master of Business Administration in collaboration with Texas Tech University College of Business Administration
- ❖ Accomplishments are grouped around the five foci of the Texas Tech University System Strategic Plan: ***people, partnerships, growth, diversity and recognition***. Emphasis is on continuous quality improvement in all five areas.
 - ***People, Partnerships and Recognition:*** The School of Nursing is a nationally recognized leader in geriatric education, partnering with other disciplines in the Health Sciences Center and providing state-of-the-art research, education and practice experiences at the Mildred and Shirley L. Garrison Geriatric Education and Care Center. The School received the top national award for Exceptional Baccalaureate Curriculum in Gerontologic Nursing from the Hartford Institute for Geriatric Nursing in collaboration with the American Association of Colleges in Nursing in Fall, 2002.
 - ***People, Partnerships, Growth, Diversity and Recognition:*** The School of Nursing focuses on improving the health care of people by creating partnerships with public and private communities to expand health care services to underserved populations.

- There is a continued focus on people who are aging and experience health disparities such as diabetes, hypertension, asthma or obesity. **The Larry Combest Community Health & Wellness Center**, a primary care clinic, serves residents in East Lubbock within a medically-underserved area. The non-profit nurse managed clinic provides essential health care to nine Lubbock economically deprived census tracts. Collaborative medical oversight is provided by TTUHSC Departments of Family Medicine and Internal Medicine. The Senior House Calls Program and a Diabetes Education Center are under the supervision of the Wellness Center. Additionally, the clinic serves as a clinical learning site for students. Goals of the Center include:
 - ◆ Conduct a comprehensive health education program targeted at obesity, hypertension, diabetes and asthma
 - ◆ Collaborate with Lubbock ISD to recruit disadvantaged students into health care careers
 - ◆ Provide clinical experiences for SON graduate and undergraduate students in Wellness Center health care and service areas

- The Permian Basin Health Career Consortium, chaired by the School of Nursing Regional Dean-Permian Basin, is currently composed of 17 member organizations from Midland and Odessa including hospitals, community colleges, independent school districts, chambers of commerce, newspapers, the Permian Basin Workforce Board and the Permian Basin Area Health Education Centers (PB AHEC). The Consortium was recognized for successful achievements at the Economic Development Conference and in an article in the American Hospital Association Journal.

- During Academic Year (AY) 2004, the School of Nursing took the lead in creating another partnership, the Alliance for Innovation in Nursing Education. Austin Community College joined forces with TTUHSC School of Nursing to address nursing workforce needs in Central Texas and Austin areas. Together we are building pathways for students to enter the field of nursing with the initiation of an alternate entry program designed specifically for students who already have a baccalaureate degree in a field other than nursing utilizing distance education technologies and preceptors in the students' local communities.

- **Diversity:** The School of Nursing is strategically positioned for recognition by the Hispanic and other communities as an integral and dynamic partner in education and health care delivery.
 - The first South Plains Association of Hispanic Nurses was established under the leadership of School of Nursing faculty
 - The School of Nursing provided leadership in the development of the Culturally and Linguistically Appropriate Services (CLAS) initiative, aimed at moving Texas Tech University Health Sciences Center (TTUHSC) and the School of Nursing towards adherence to the nationally established CLAS standards. Among the first activities the School of Nursing-led CLAS task force conducted was providing a HRSA-sponsored technical workshop on CLAS standards for the campus. The outgrowth of the workshop was the institutionalization of the CLAS initiative committee which meets regularly and with the participation of the TTUHSC Vice President for Diversity and Multicultural Affairs provides support for the continuation of the CLAS initiative at the School of Nursing as well as at the TTUHSC level.

- **Growth:** Nursing program growth was one of the key objectives of the School for AY 2004.
- Enrollments increased from 578 students (unduplicated head count) in AY 2003 to 700 students (unduplicated head count)
 - Scholarships awarded to students have seen an overall growth with nursing students receiving scholarships totaling \$766,333
 - The Research Program offers assistance to faculty and students in conducting research, as well as applying for external and internal funding. The remaining funding is from the practice plan, grants, contracts and endowment funds.
 - Many initiatives are underway to improve the research enterprise throughout TTUHSC. The Strategic Plan of the School of Nursing includes increasing extramural funding through research and grants as part of the research mission. Within the School of Nursing, grant and research funding have increased substantially. Over \$4 million were received from grants and external sources as compared to \$3.6 million for AY 2003. Grant application programs include the funding agencies of Lubbock Area Foundation, City of Lubbock Community Development, Carillon Senior Living Center, The CH Foundation, Texas Department of Human Services, WorkSource of the South Plains, South Plains Regional Workforce Development Board, UCSF Center for the Health Professions, National League for Nursing, Health Resources and Services Administration in the United States Department of Health and Human Services (HRSA), Bureau of Health Professions in the United States Department of Health and Human Services, U.S. Department of Education and the U.S. Department of Labor.

SCHOOL OF ALLIED HEALTH SCIENCES

- The School of Allied Health Sciences offers fourteen different doctoral, masters and baccalaureate health professions degree programs in the rehabilitation sciences, clinical laboratory sciences, speech, language and hearing sciences, and disciplines related to primary care. With a Fall 2004 enrollment exceeding 700 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is the largest School of Allied Health Sciences in Texas, and one of the most diverse and fastest growing institutions of its kind in the nation. The School has successfully developed and implemented ten new or upgraded academic degree programs since 1998. These programs are already producing their first cohorts of highly qualified allied health professionals who are serving the people of West Texas, the state and the nation.
- Academic degree programs offered include Ph.D. in Communication Science and Disorders, Doctor of Audiology (Au.D.); Doctor of Science in Physical Therapy (Sc.D., PT); Master of Science degrees in Molecular Pathology, Rehabilitation Science, and Speech-Language Pathology; professional Masters' degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physical Therapy (MPT), Physician Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science, Speech, Language and Hearing Sciences, and Clinical Services Management.
- To increase educational access to allied health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The Sc.D., PT employs a unique combination of weekend clinical clusters in communities around the state and nation that are

supported by distance education technology, as well as short, intensive periods on campus, to offer practicing Physical Therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The M.S. in Rehabilitation Science provides an internet-based opportunity for baccalaureate degreed PT's, OT's and other health professionals to upgrade their knowledge and skills, without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelors of Science in Clinical Services Management provides a web-based baccalaureate opportunity for graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.

- With the Summer 2002 session, the School admitted its first cohort of students into its “first-in-the-nation” Master of Science in Molecular Pathology program. This program, which is supported by extensive institutional investments in a state-of-the-art “gene-testing” laboratory, offers students the theoretical knowledge and technical skills needed by molecular diagnostics and forensics laboratories within the state and throughout the country.
- In addition to its fourteen different degree programs, all of which are accredited for the maximum periods allowable by their respective accrediting bodies, the School operates two Centers that have been approved by the Board of Regents:
 - The Center for Brain Mapping and Cortical Studies, within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplining efforts in research, teaching and patient care that are aimed at increased understanding of the human nervous system and enhanced treatment of neural pathology.
 - The Center for Clinical Rehabilitation Assessment within the Department of Rehabilitation Sciences consists of three clinical research laboratories (Gait Evaluation Laboratory, Balance Assessment Laboratory, and Energy Cost Assessment Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences.
- Personnel shortages continue in many of the Allied Health Sciences professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists and physician assistants. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.

- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School's disciplines, this "grow your own" approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Allied Health Sciences include:

Laboratory Sciences and Primary Care

M.S., Molecular Pathology
 Master of Physician Assistant Studies (M.P.A.S.)
 B.S., Clinical Laboratory Science

Rehabilitation Sciences

Doctor of Science (Sc.D.) in Physical Therapy
 M.S., Rehabilitation Science
 Master of Athletic Training (M.A.T.)
 Master of Occupational Therapy (M.O.T.)
 Master of Physical Therapy (M.P.T.)
 Master of Rehabilitation Counseling (M.R.C.)
 B.S., Clinical Services Management

Speech, Language and Hearing Sciences

Doctor of Audiology (Au.D.)
 M.S., Speech-Language Pathology
 B.S., Speech, Language and Hearing Sciences
 Ph.D., Communication Science and Disorders

SCHOOL OF PHARMACY

- Texas Tech University Health Sciences Center School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. Each fall since 1996, the School has enrolled a new class. The founding class graduated in May, 2000.
- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners

dedicated to providing a high standard of care for their patients. The curriculum is based around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.

- In addition to the traditional Pharm.D. program, the School also provides a Ph.D. program in the basic pharmaceutical sciences.
- In June of 2000, the American Council of Pharmaceutical Education (ACPE) granted the School full accreditation status.
- To provide significant and varied clinical experiences during the last two years of the curriculum, students are assigned to clinical rotations in Amarillo, Lubbock, El Paso and Dallas/Fort Worth.
- The School is committed to providing West Texas with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external health care institutions including hospitals, community pharmacies, nursing homes, clinics and the Texas Department of Criminal Justice.
- The School manages five pharmacies. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:
 - Amarillo: Amarillo Pharmaceutical Care Center
 - Dallas: Texas Tech Pharmacy at Central Dallas Ministries Clinic
 - El Paso: El Paso Pharmaceutical Care Center
 - Lubbock: International Pain Center Pharmacy
Medical Office Building Pharmacy Southwest
- In addition to its direct patient care initiatives, the School supports a significant research program. The School of Pharmacy building houses approximately 15,000 square feet of laboratory space. Current efforts include research targeted at drug delivery, drug metabolism, blood brain barrier, cancer, immunology, molecular biology, pharmaceuticals pharmacokinetics and pharmacoconomics. The School has received significant research grants and contracts. The ongoing research is supported by over \$2.9 million in extramural funding, which includes 17 NIH grants. The annual Marsh Lectureship brings world renowned research experts in neuroscience and addiction to visit the School and give invited lectures to the TTUHSC Amarillo campus.
- The School has three research centers, Stroke, Pediatric Pharmacology, and Cancer, and collaborates with the School of Medicine and local hospitals to fund research at the Women's Health Research Institute.

- The School's Dallas/Fort Worth campus relocated to the North Texas Veterans Affairs Medical Center in Dallas in July 2002. The VA totally renovated a building to house the School. The facility was expanded by an additional 3,000 square feet during the summer of 2003 to allow for case study rooms, additional faculty offices, and a student lounge.
- The School has clinical affiliations with some of the leading chain and independent pharmacies and hospitals throughout its four-campus region.

HEALTH CARE SYSTEMS

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 130,000 inmates housed in TDCJ facilities, the western sector has approximately 32,000 beds in 26 facilities at 19 sites. Included is a 550-bed psychiatric hospital located in Lubbock which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September, 1996 with medical/surgical care provided by the TTUHSC School of Medicine. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. During the 1995 Legislative session, the Texas Legislature expanded the CMHCAC role allowing it to contract with other state agencies to provide them with managed care services. As a result of this action, effective September 1, 1995, TTUHSC began providing managed health care services to six Texas Youth Commission (TYC) facilities, with approximately 1,300 youth located in Brownwood, Bronte, Pyote, Sheffield, Vernon, and El Paso. During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC) and three public members were added. Additionally, the Committee's oversight and compliance roles were strengthened.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. Pharmacy services for the TDCJ contract are provided through a central contract managed by the TTUHSC School of Pharmacy in Amarillo.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ inmates by connecting correctional unit clinics with medical school consultants at TTUHSC in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists who service the prison hospitals. The telemedicine program has also been a public safety tool by reducing the need to transport inmates from prisons to receive specialty care. The correctional telemedicine system is located in 16 of the 26 prison units served by TTUHSC. With deployment of telemedicine in the larger units and at sites with multiple prison units, 92% of the inmates served by TTUHSC have telemedicine access.

In October, 1995, Correctional Health Services was re-designated as the Office of Managed Health Care. This office was given the responsibility for all TTUHSC managed care activities, including contracting with private and government payers to provide medical services to patients and for developing new lines of business. In order to more effectively contract for health care business, this office created a physician group practice organization with a private, non-profit status, which was named Texas Tech Physician Associates (TTPA). This office also spearheaded the development of several new lines of business for TTUHSC and participating community physicians, including Texas Healthy Kids, Children's Health Insurance Program (CHIP), and a health plan for TTUHSC residents and their dependents. This office coordinates the participation of all four TTUHSC campuses in the Texas Department of Health's women and children's health initiatives in West Texas through the Title V Program. In recognition of the continued expansion in the correctional and managed health care areas, the office was reorganized and renamed the Office of Health Care Systems in December, 1999.

Other initiatives for Health Care Systems (HCS) include:

- Local contractual agreements with Lubbock Regional MHMR and El Paso MHMR;
- Responsibility for case management activities for high risk pregnant women and children participating in Medicaid or Title V Programs;
- Provision of onsite health services for the 500-bed Ector County Detention Center and 48-bed Youth Center;
- HCS supports the concept of localized delivery of outpatient-based health care through ventures such as Texas Tech Medical Center Southwest (TTMCSW) and the Laser Vision Institute. Located in the former Southpark Hospital campus, TTMCSW offers area consumers easy access to a broad range of primary care and the latest in outpatient surgical technologies.
- Developing and managing the Team Choice provider network.
- HCS assumed management of the Lubbock County Medical Examiners Office (LCME) in January, 2001. The LCME Office investigates deaths in Lubbock County and performs autopsies upon request for approximately 80 West Texas counties.
- The International Forensic Sciences Institute of the Texas Tech University System is being managed by Health Care Systems. The development of the Forensic Institute is presently being guided by an advisory group. Membership is composed of outstanding and dedicated professionals representing the general academic campus, the health sciences center, the law school and various community representatives. The advisory group will be developing goals, specific programs and implementation plans for the Institute. The purpose of the Institute is to be a world class center that integrates the disciplines or forensic sciences through academic programs, research, training and service.

RURAL AND COMMUNITY HEALTH

Texas Tech University Health Sciences Center exhibits its longstanding commitment to the health and well-being of the communities and rural areas of West Texas through the Office of Rural and Community Health. Established in 1997, this office develops and coordinates a wide range of rural health and community projects, which include assisting with the creation and implementation of sound rural health policies; focusing on health education and health workforce development; sponsoring and conducting applied research and policy analysis; providing telemedicine services and research; and providing rural health student scholarships.

The Office of Rural and Community Health (www.ttuhsdc.edu/ruralhealth) also acts as a rural health resources clearinghouse and serves as the primary liaison with communities across the 108 county TTUHSC service area. It is the goal of the Office to develop community partnerships, which provide both the framework and the mechanism for achieving the Office's mission of improving the health of West Texans.

Priority initiatives of the Texas Tech University Health Sciences Center Office of Rural and Community Health include:

- **West Texas Area Health Education Center (AHEC)** - The West Texas Area Health Education Program, as a service of the TTUHSC Office of Rural and Community Health, directs a variety of activities aimed at improving the supply, retention, geographic distribution, and quality of health care professionals in the region. AHEC centers promote continuing education for current health care professionals, community based education experiences for students and interns, and information regarding health awareness. Among K-12 and undergraduate students, AHEC projects seek to create greater interest in rural health careers with mentoring and shadowing programs, summer camps, and health facility tours. The West Texas AHEC program currently operates four centers in Amarillo, Plainview, Midland, and Abilene, serving most of the West Texas area. The centers are in partnership with West Texas A&M University, the Hale County Hospital Authority, Permian Basin Workforce Development Board, and the West Central Texas Council of Governments. A fifth AHEC Center to serve the El Paso and far West Texas region is planned and funding is still being sought. The West Texas AHEC Program is funded by TTUHSDC and a three-year \$2.5 million grant from the Health Resources and Service Administration.
- **Research, Interdisciplinary and Community Projects** - The Office of Rural and Community Health sponsors and conducts a wide range of studies on the dynamics of health care access, on aging and chronic diseases that affect rural populations disproportionately, and on issues of rural economic development. The findings of this work are regularly reported at national conferences and in peer-reviewed scholarly publications. Projects include 1) an epidemiological study of childhood obesity, especially among Hispanics, and of the effectiveness of community-based, family-centered interventions; 2) children's health and fitness involving a partnership with school health professionals in the collection and analysis of Body Mass Index (BMI) and health status information of more than 15,000 students; and 3) a project in concert with the academic campus of Texas Tech

University that employs geographical information system (GIS) technology to create a series of detailed maps on the landscape, people, economy, and health care needs of West Texas.

- **Telemedicine** - The Office of Rural and Community Health, through its Center for Telemedicine, is responsible for all telemedicine activities of the institution. The Vice President of Rural and Community Health serves as the TTUHSC Medical Director for Telemedicine. As one of the national pioneers of telemedicine, developing and expanding this state-of-the-art medical tool continues to be a priority of TTUHSC. From the inception of the TTUHSC telemedicine program in 1990 to its current level of more than 2,500 electronic patient examinations annually, the program remains on the cutting edge of telemedicine service, research, and education. TTUHSC telemedicine activities focus on serving as a resource for communities and providers interested in telemedicine, educating current and future health care providers about telemedicine, and assisting with the development of sound public policy on telemedicine. Telemedicine clinical services include prisons, rural clinics and hospitals, schools, and a growing focus area of nursing homes. TTUHSC also initiated the first Telepharmacy project in Texas in 2002.

All of these programs, activities and projects are elements of the goal of the Office of Rural and Community Health to develop comprehensive, sustainable programs that will reinforce the public health infrastructures of rural and medically underserved communities, increase the numbers of health care providers, improve access to health care, and reduce disparities in the health status of West Texas.

INFORMATION TECHNOLOGY

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects TTUHSC's campuses and clinics together as a system and extends the institution's outreach to communities in need. The division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, and HealthNet departments. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, networking, programming support, data management, systems management, video teleconferencing, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting an ATM-wide area data network that supports all regional campuses and outlying clinics;
- ▶ Providing and supporting a high speed ATM or Gigabit Ethernet network infrastructure at all campus locations;
- ▶ Providing institutional support for over 5,000 personal computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting Institutional data file storage, printing services, and e-mail services;

- ▶ Providing essential backup services of Institutional data;
- ▶ Providing support, maintenance and backup of departmental servers;
- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, dial-up services and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting WEB and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications; and
- ▶ Providing and operating a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities.

- **Digital Network**

The existing digital network infrastructure consists of an ATM or Gigabit Ethernet campus LAN environment with core speeds of 625 or 1,000 megabits per second, and ATM OC-3 (155 megabits per second) connectivity to each regional campus. The core infrastructure equipment that supports the primary Institutional servers operates at OC-12 (622 Mbits) transmission speeds. Network connectivity for faculty, staff and students is available at 10/100 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout our campuses. Access to information resources exists through Texas Tech University's access to Internet 2. Currently Texas Tech University has an OC-3 connection to Internet 2 services. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both Texas Tech University and Texas Tech University Health Sciences Center.

- **Information Systems**

The Information Technology Division of TTUHSC provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and MedLink), discussion forums, and electronic mail – all used by the Schools to support their educational programs. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and health care services. Students also use network file servers to store and access peer tutoring and other educational materials compiled by students. TechLink services that are used to support instruction include interactive multimedia classrooms and web-based material/communications. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-

to-student, student-to-faculty and student-to-student communication is supported. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience.

- **Educational Support**

The TechLink network connects 37 distance learning classrooms and 14 conference rooms on all TTUHSC campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching and other educational support activities. Carrying nearly 14,000 event hours in fiscal year 2004, the network:

- maximizes the outreach and impact of limited faculty resources;
- provides quality undergraduate and graduate courses to students on all campuses;
- facilitates curriculum consistency and continuity; and
- reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and health care matters reducing the need for frequent travel.

- **MedLink**

The MedLink network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The MedLink network includes more than 30 campus, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including diagnostic data and images. A video teleconferencing portal is available to the MedLink network, enabling health care providers in West Texas to enhance their services by consulting with colleagues at health care facilities outside the TTUHSC system on a variety of health care and related matters. The practice of medicine through telecommunication technologies has increased access to quality health care in State correctional facilities and underserved rural communities. The availability of telemedicine services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **HealthNet**

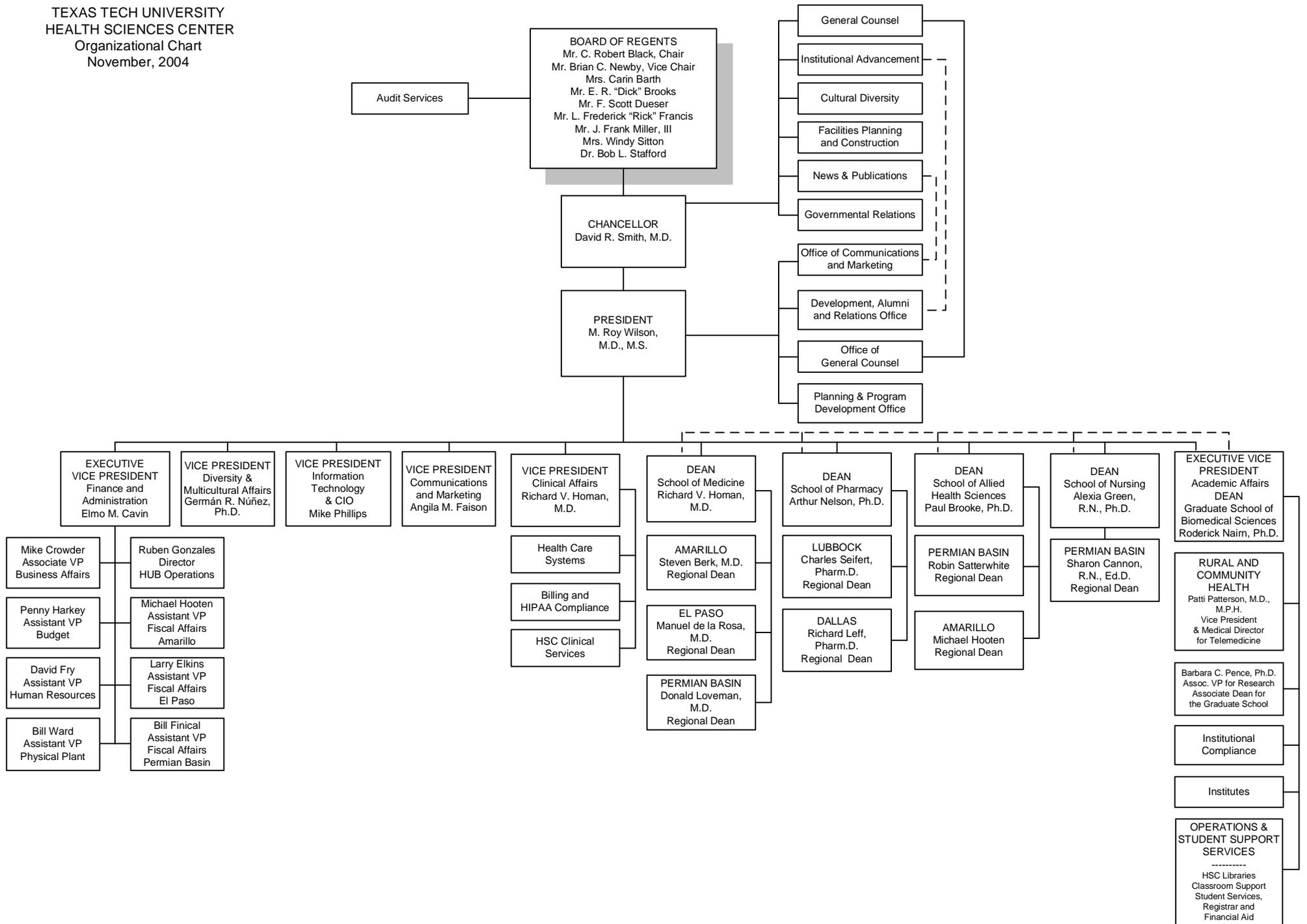
HealthNet is a multi-format continuing education and in-service training provider. HealthNet is supported by a comprehensive online learning management system, and is used to extend the resources of health care facilities and professionals working in diverse health care areas. Over 200 hours of new continuing education and training programs are delivered to health care professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via HealthNet to physicians, nurses, allied health professionals and facility staff at more than 202 hospitals and clinics in all regions of Texas, including 60 fragile Critical Access Hospitals. The services are provided at no cost to these essential community resources under a partnership developed with the Office of Rural and Community Health. In addition to the facilities in Texas, HealthNet provides education services to over 491 hospitals, civilian and military, throughout the United States. Extended accreditation periods and multiple cross-accreditation programming have increased the approved hours for health care professional disciplines to over 525 hours per year. Expanded programming, such as wellness, personal enrichment, safety, and patient and community education, has significantly added quality and value to the services offered to all health care staff and their community. The use of HealthNet has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

LIBRARIES OF THE HEALTH SCIENCES

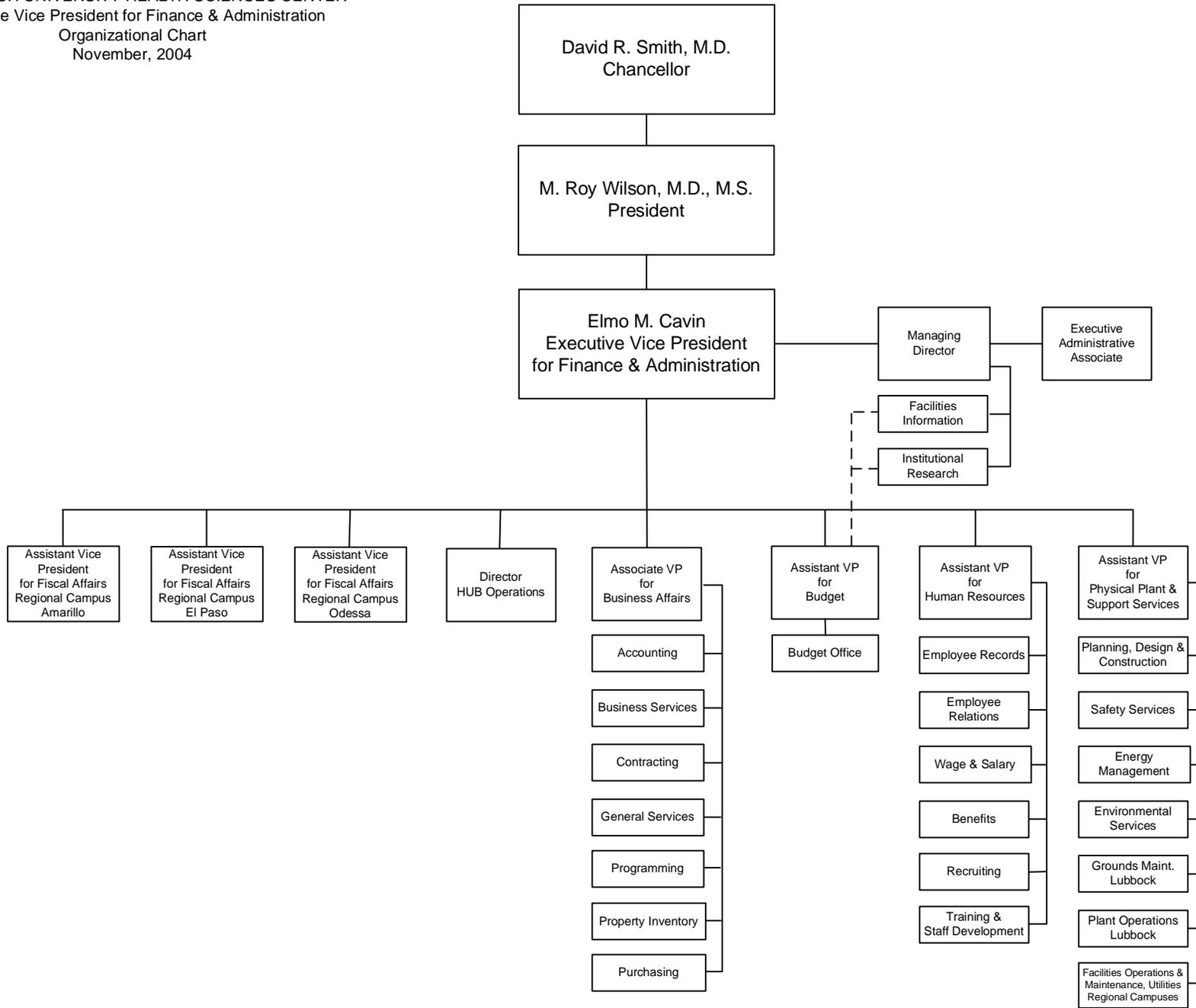
The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108 county West Texas service area of TTUHSC. The libraries, one at each of the four campuses, are staffed by 19 professional librarians, 2 administrative staff and 25 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to over 2,500 electronic journals and over 24,000 electronic books. Through a proxy server, users may access this material from off-site locations as well. All four libraries have an electronic document reserve system and an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have over 50 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order that we might provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week. In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 28 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated. In the Summer of 2000, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences.

ORGANIZATIONAL CHARTS

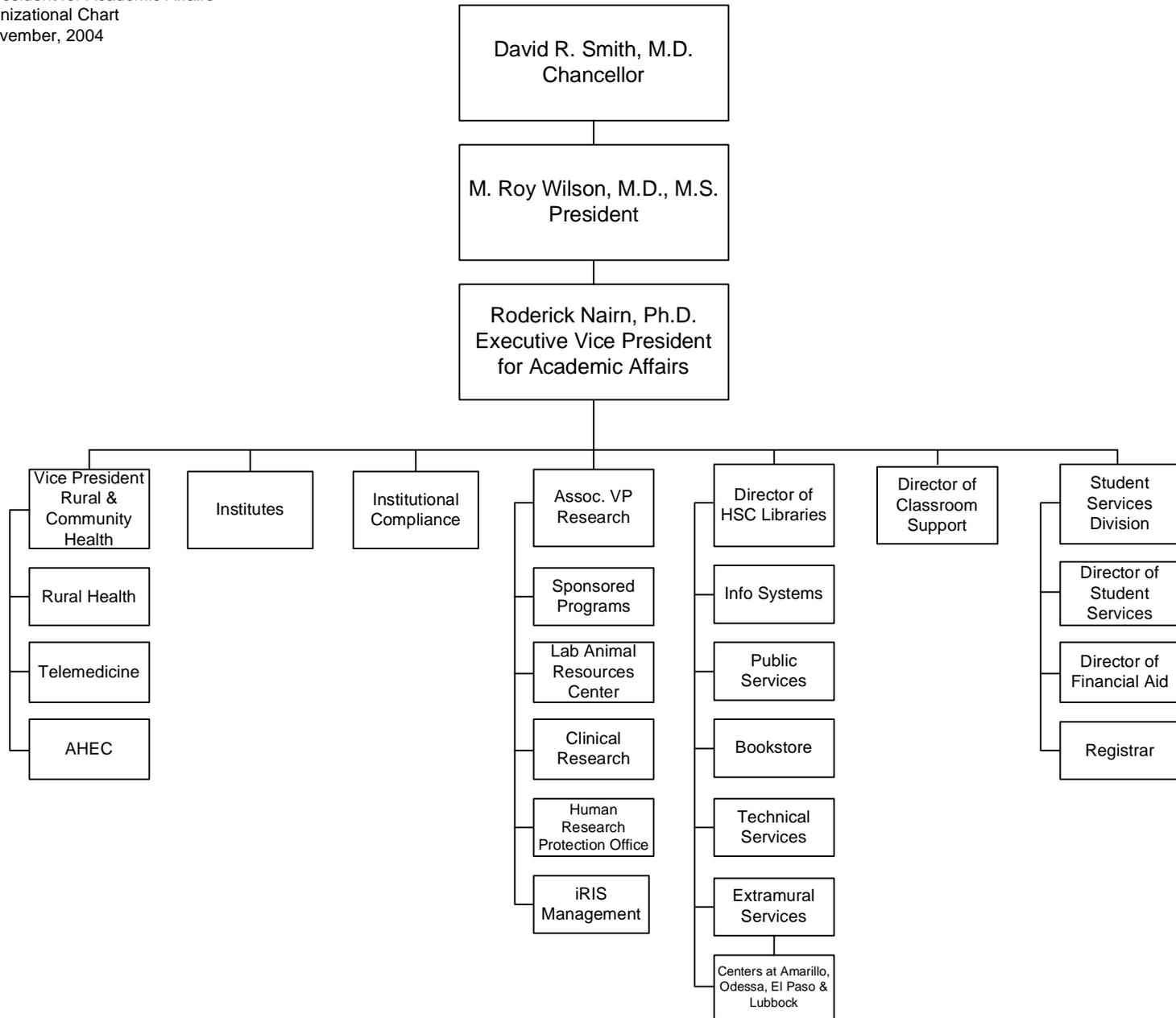
TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER
Organizational Chart
November, 2004



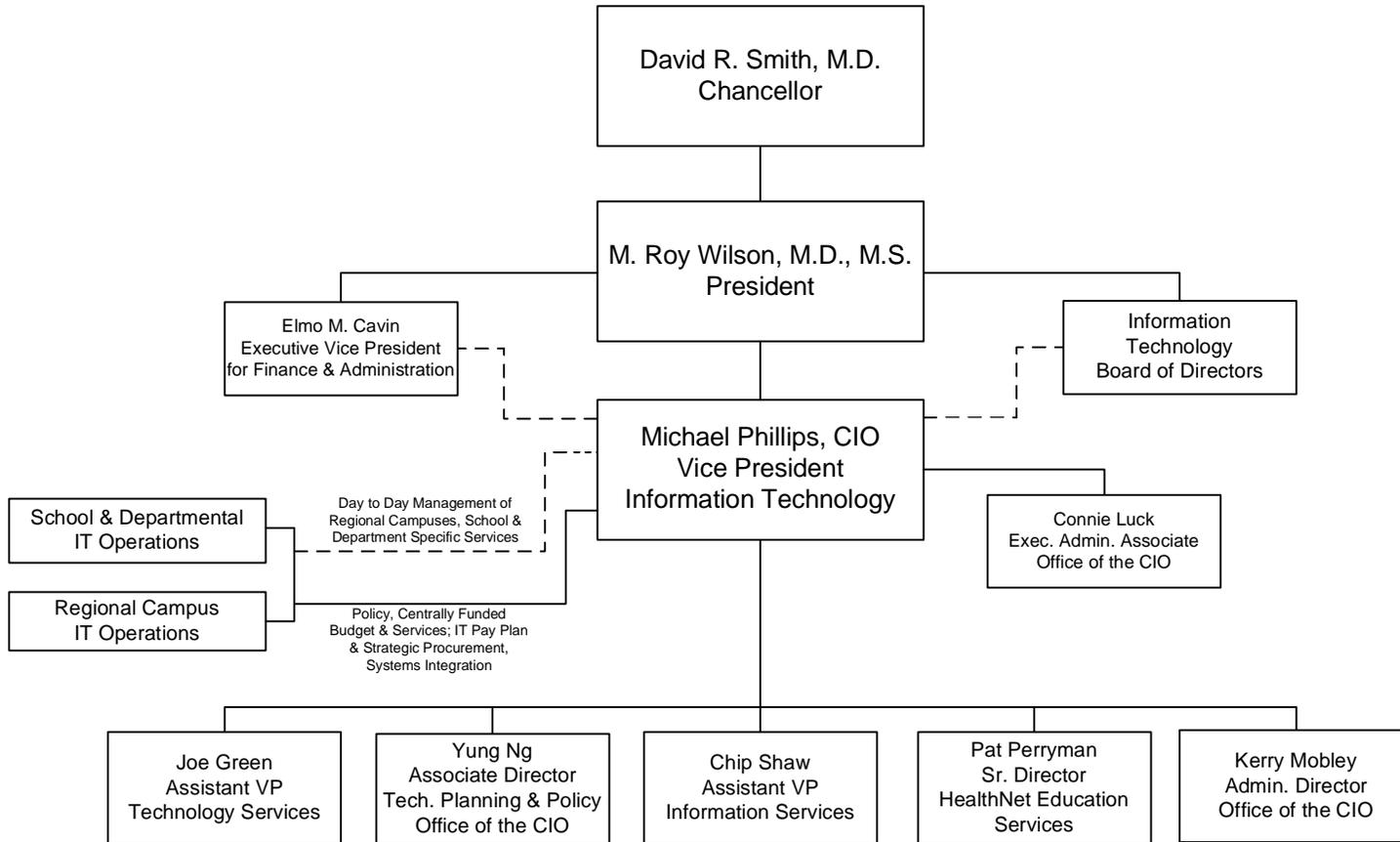
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Executive Vice President for Finance & Administration
 Organizational Chart
 November, 2004

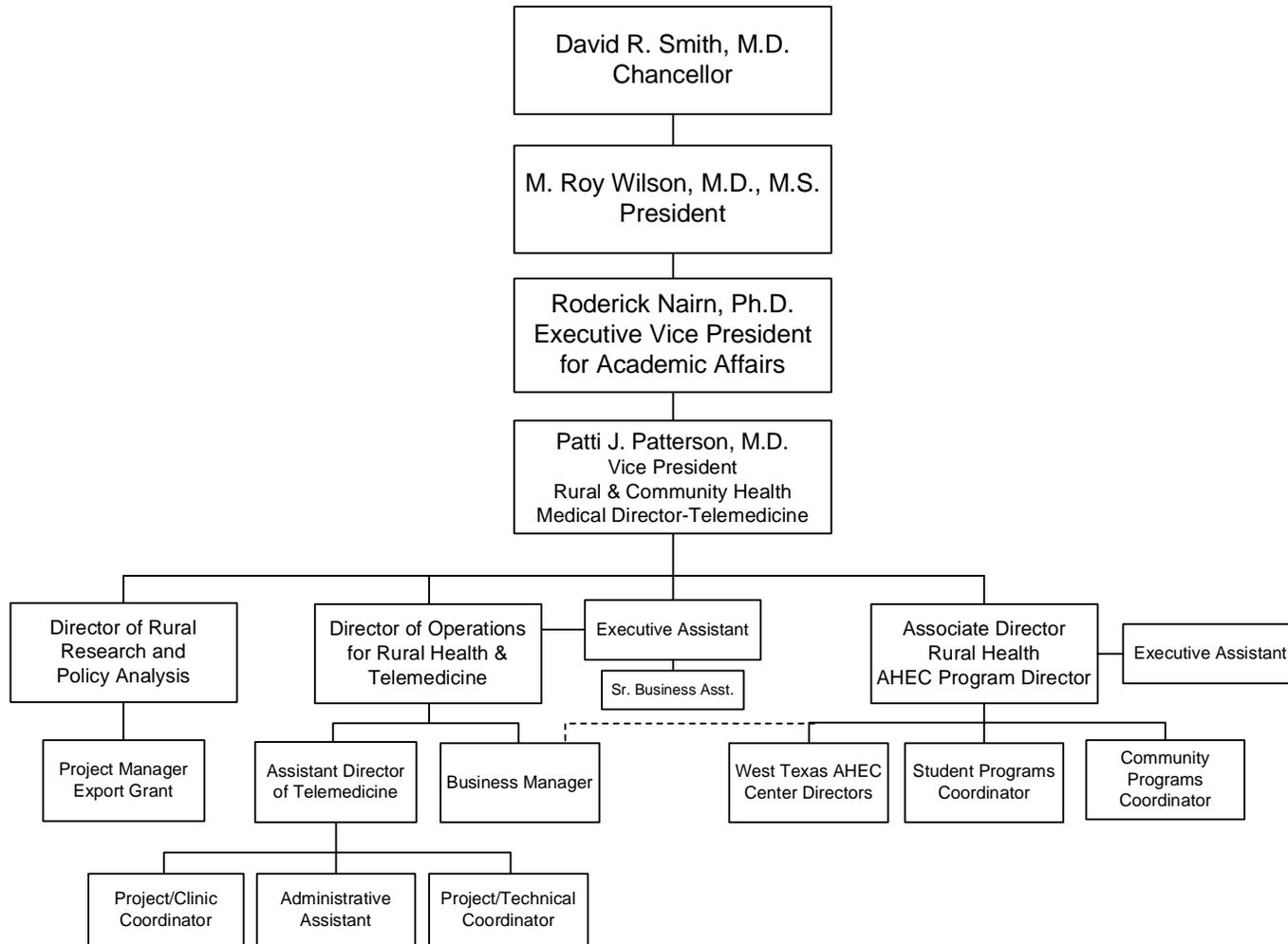


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Executive Vice President for Academic Affairs
Organizational Chart
November, 2004

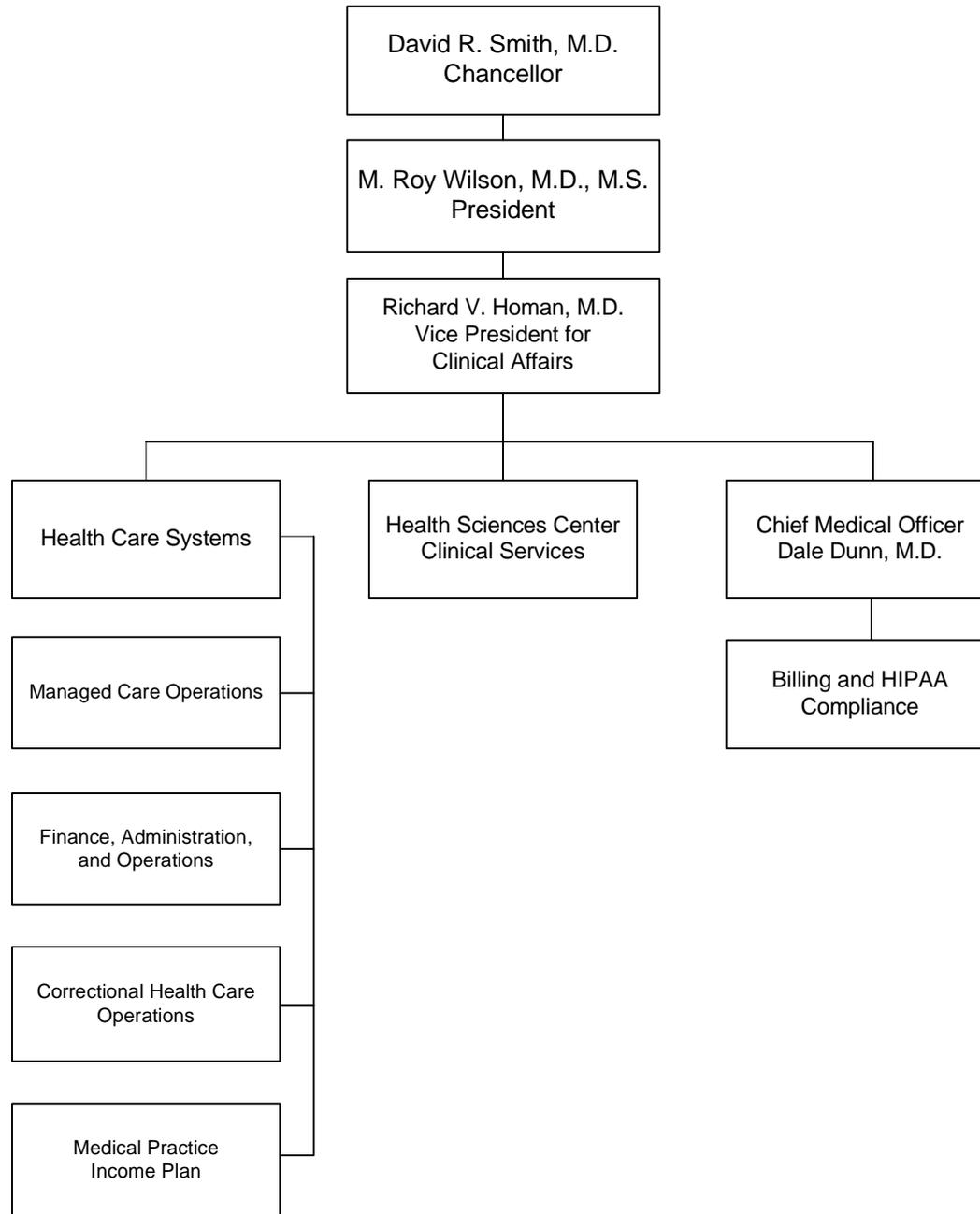


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Information Technology
Organizational Chart
November, 2004

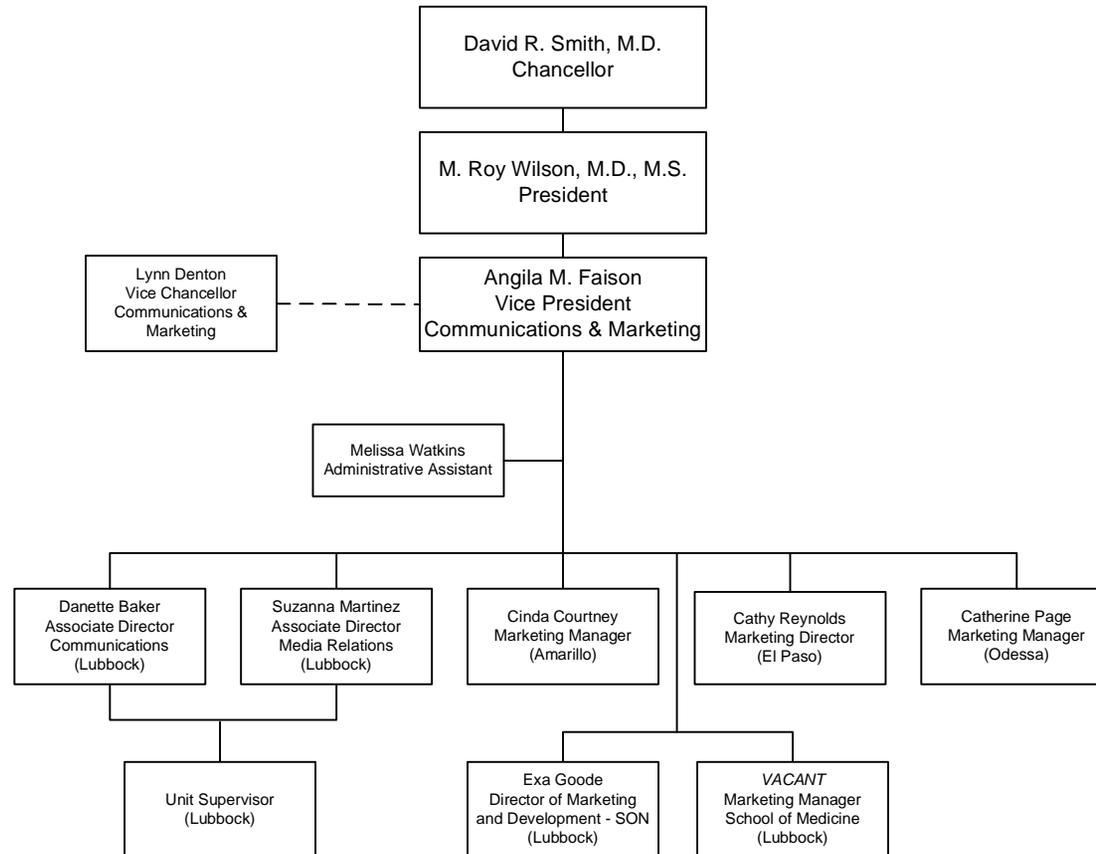




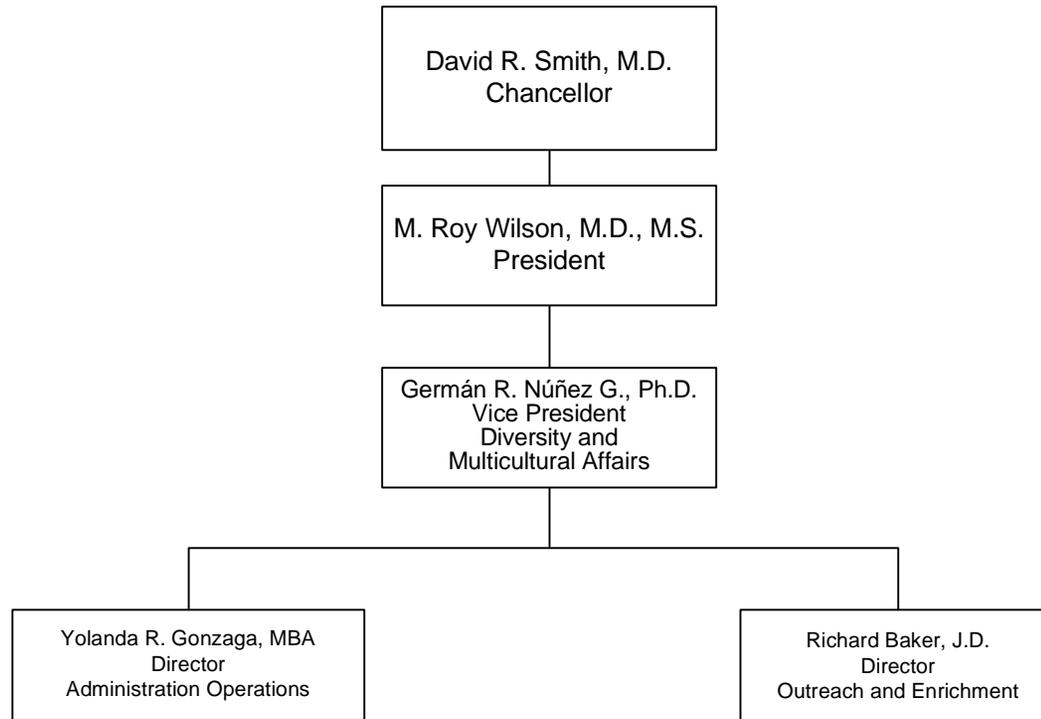
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Clinical Affairs
Organizational Chart
November, 2004



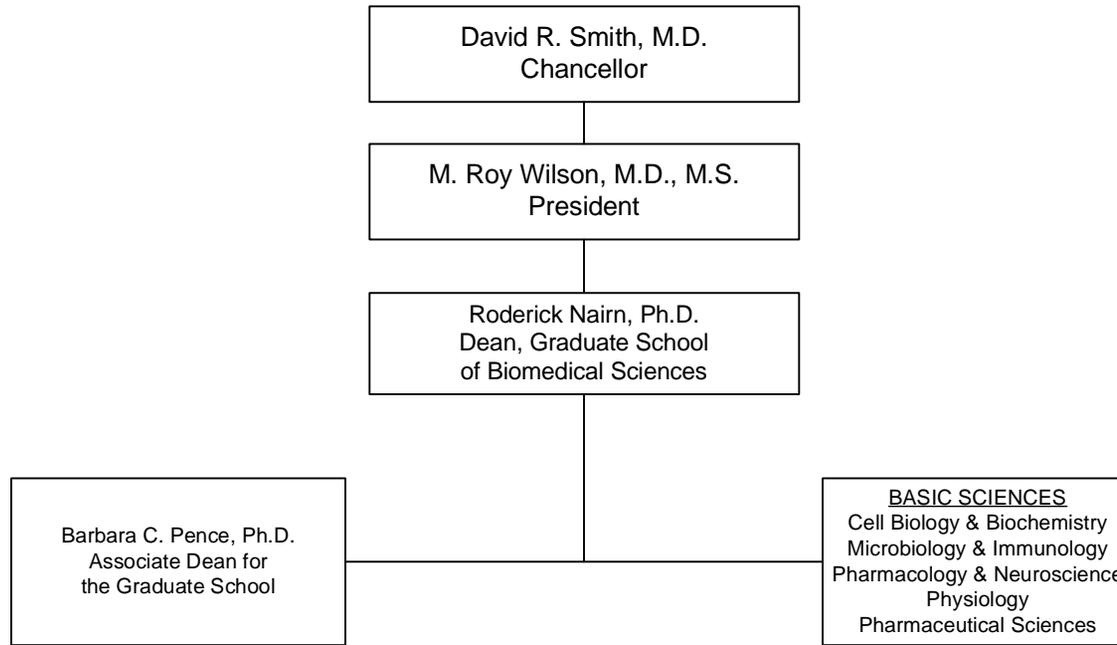
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Communications & Marketing
Organizational Chart
November, 2004



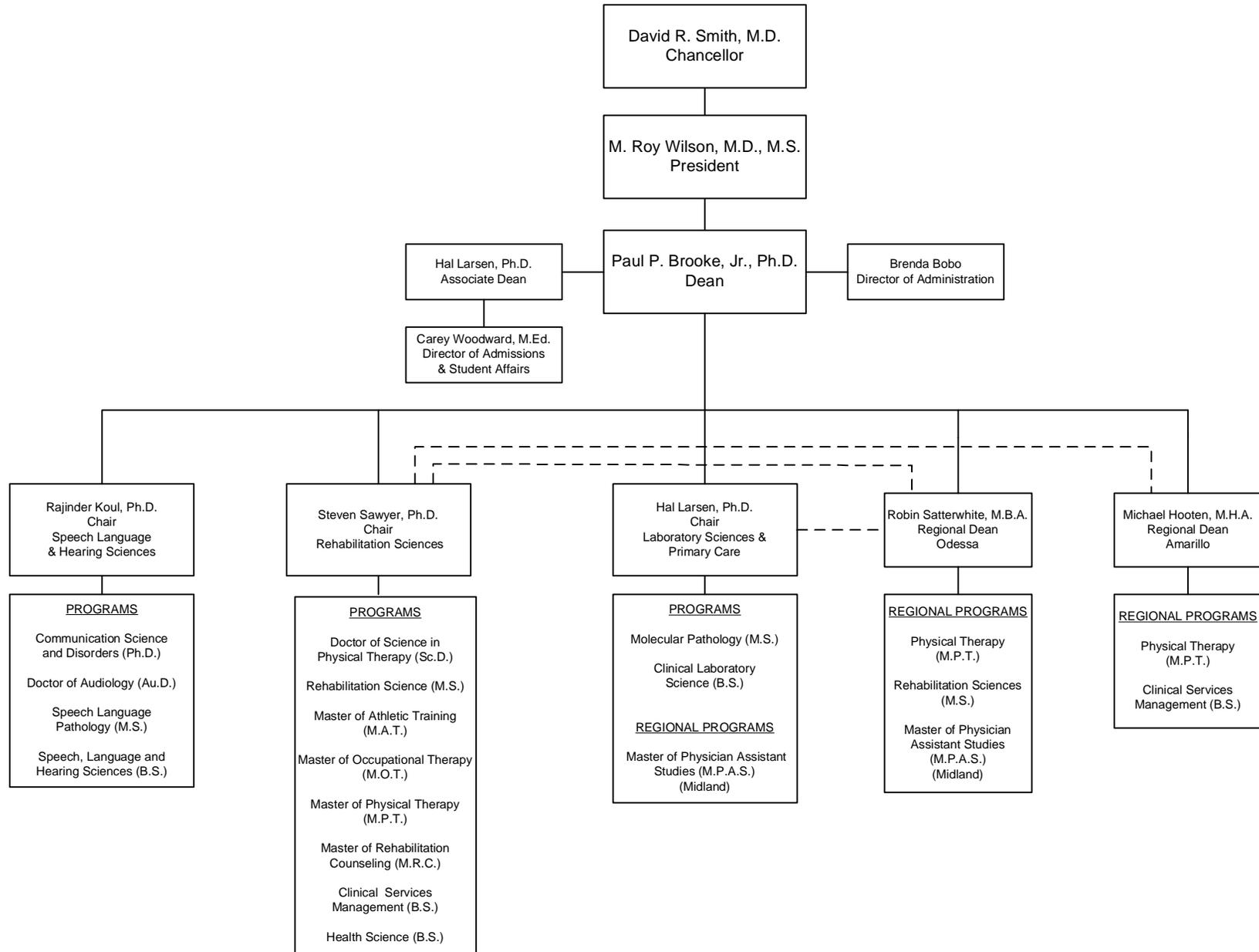
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Diversity and Multicultural Affairs
Organizational Chart
November, 2004



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Graduate School of Biomedical Sciences
Organizational Chart
November, 2004

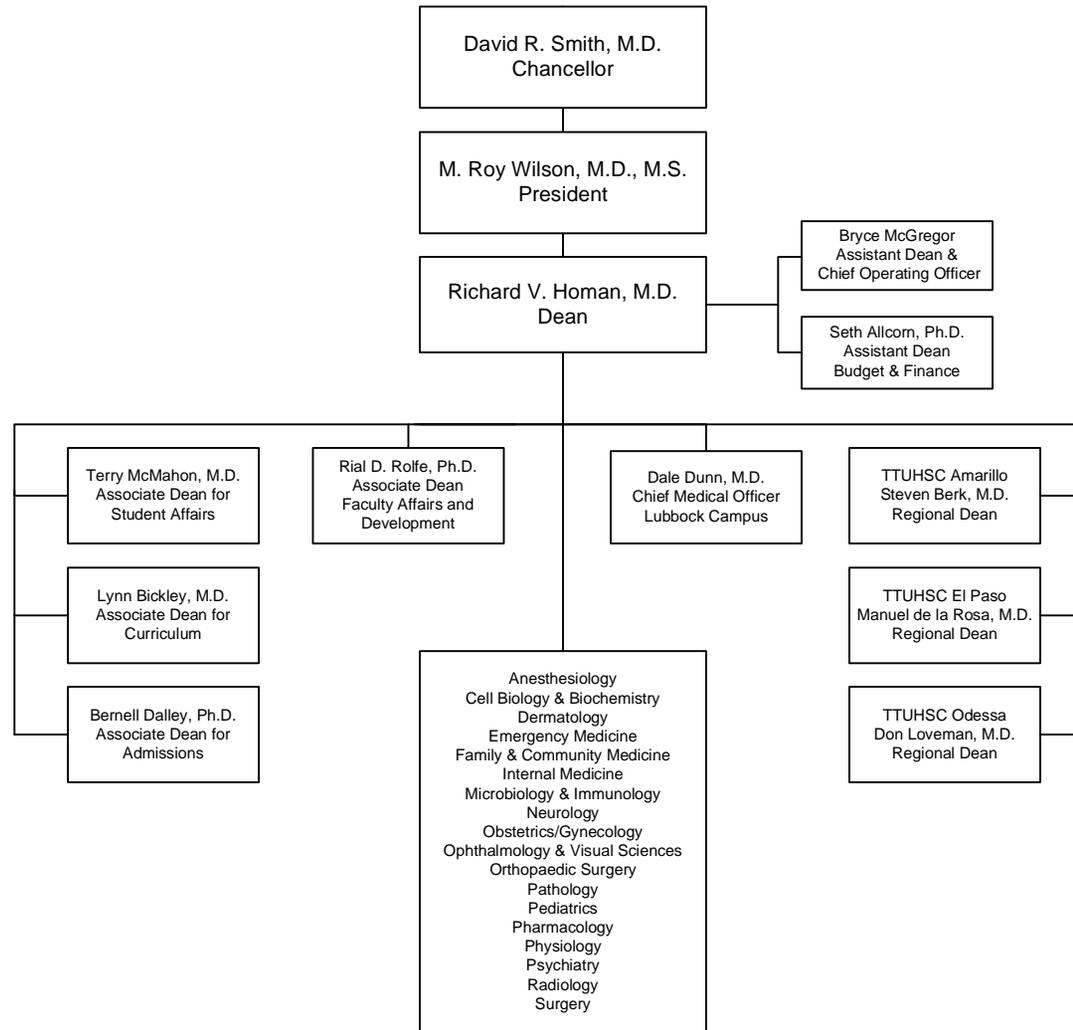


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Allied Health Sciences
 Organizational Chart
 November, 2004

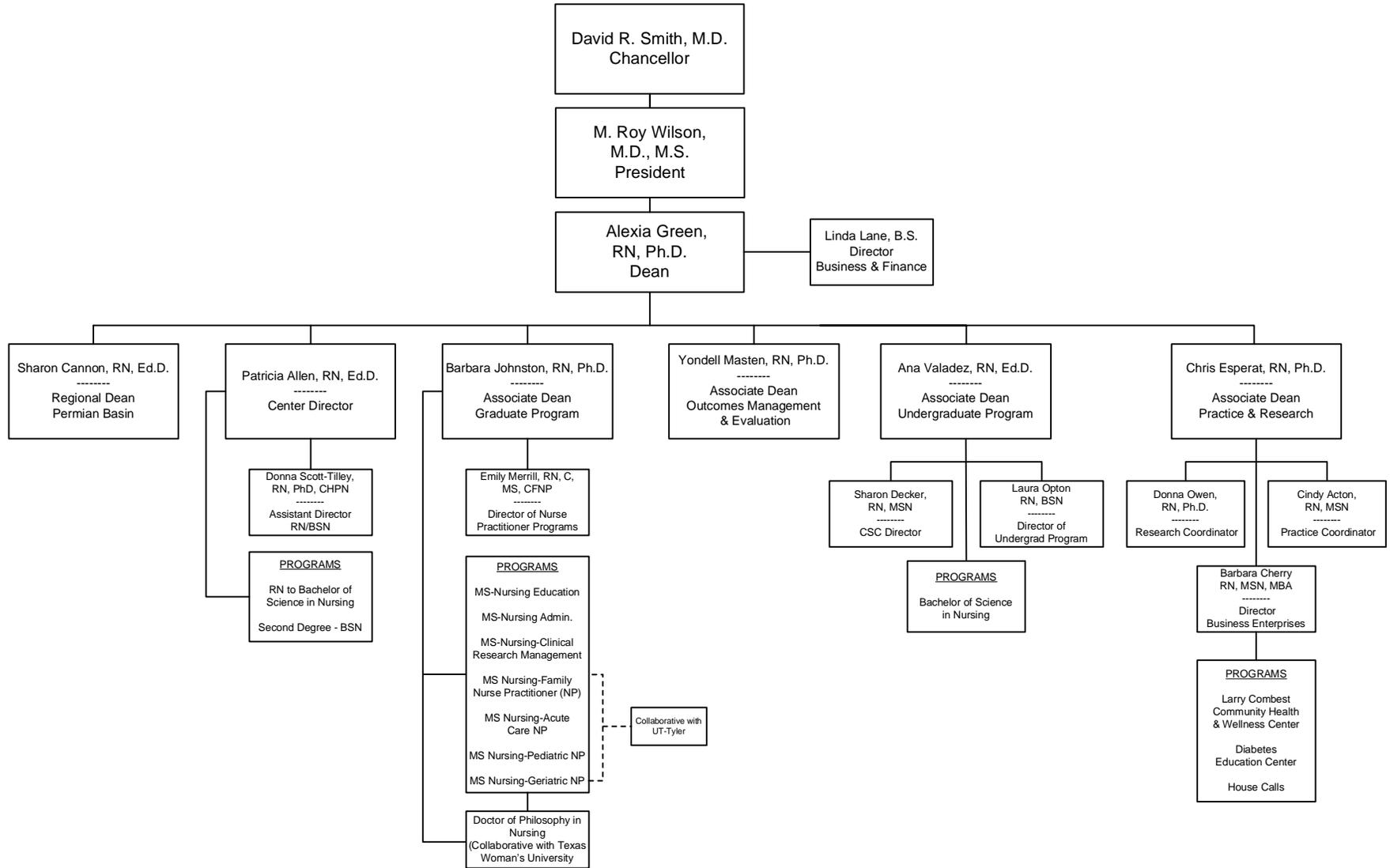


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

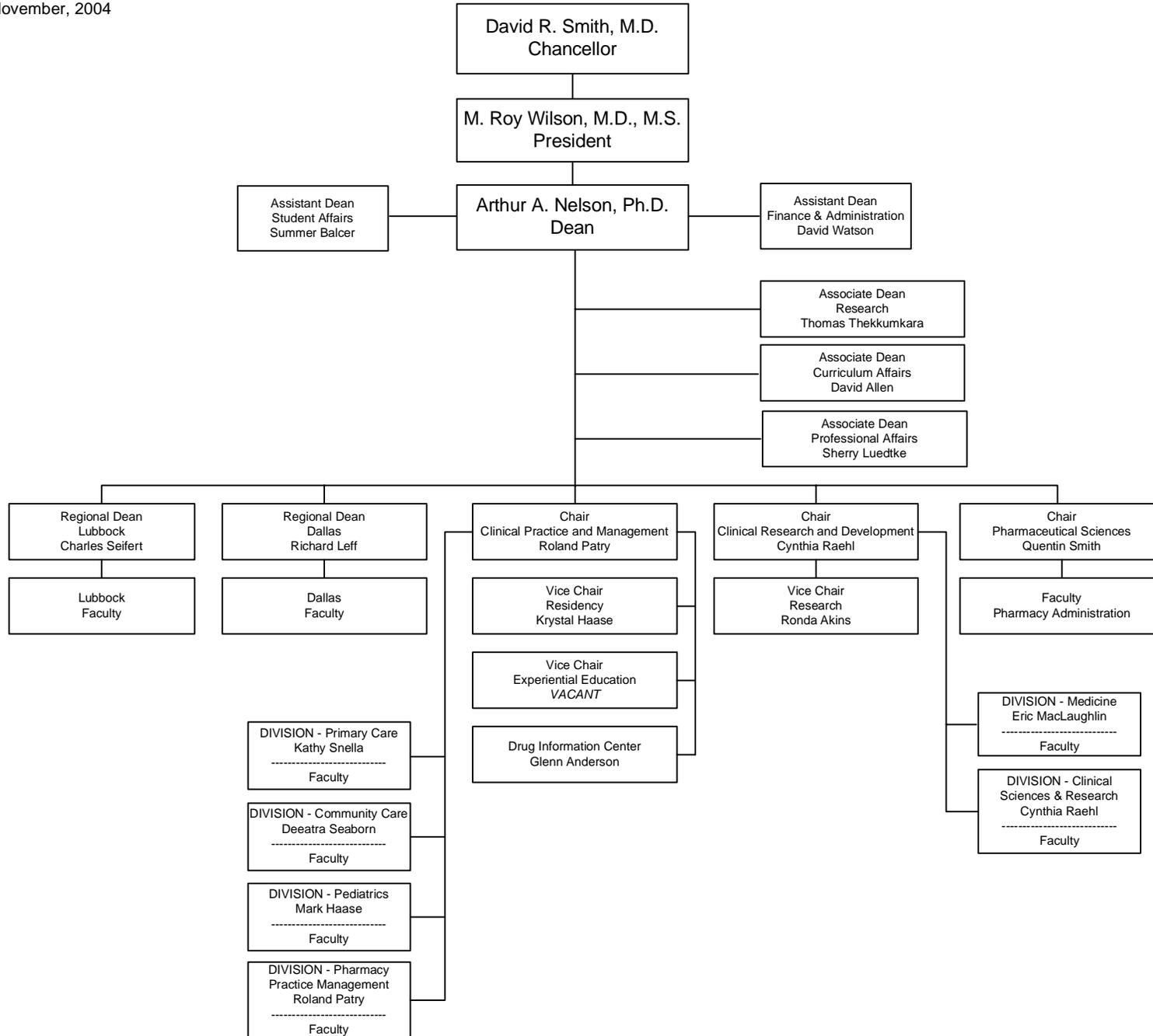
School of Medicine
Organizational Chart
November, 2004



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 November, 2004



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Pharmacy
 Organizational Chart
 November, 2004



PROGRAMS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ACADEMIC PROGRAMS BY CAMPUS**

Location	School of Medicine	School of Allied Health Sciences	School of Nursing	Graduate School of Biomedical Sciences	School of Pharmacy
AMARILLO	School of Medicine	Clinical Services Management Physical Therapy (MPT&ScD)	No Program	Pharmaceutical Sciences	School of Pharmacy Residents
EL PASO	School of Medicine	No Program	No Program	No Program	P3 and P4 Students Residents
LUBBOCK	School of Medicine	Communication Science & Disorders Occupational Therapy Physical Therapy (MPT&ScD) Rehabilitation Counseling Speech, Language & Hearing Sciences Athletic Training Speech-Language Pathology Audiology Clinical Lab Science Molecular Pathology	BSN RN to BSN MSN MSN/MBA Advanced Nursing Practice Post Master's-Adv. Nursing Practice PhD-Collaborative w/TWU	Cell & Molecular Biology Medical Biochemistry Medical Microbiology Pharmacology Physiology Health Services Research Biotechnology	P3 and P4 Students Residents
MIDLAND	No Program	Physician Assistant	No Program	No Program	No Program
ODESSA	School of Medicine	Physical Therapy (MPT & ScD) Rehabilitation Sciences	RN to BSN MSN MSN/MBA Advanced Nursing Practice Post Master's-Adv. Nursing Practice PhD-Coll. w/TWU	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	P3 and P4 Students Residents

STUDENTS

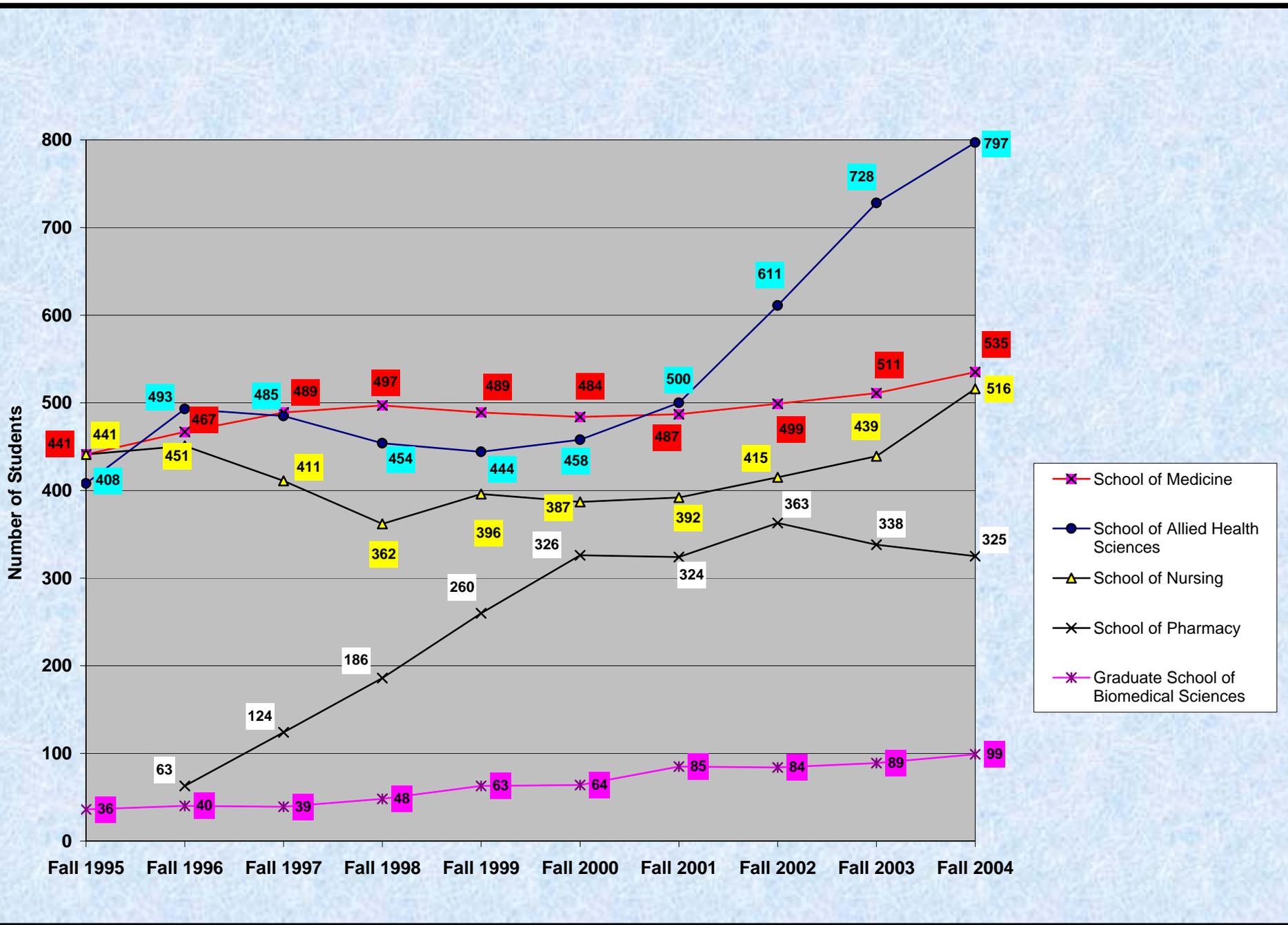
TTUHSC 10-Year Enrollment Trend

Fall 1995 - Fall 2004



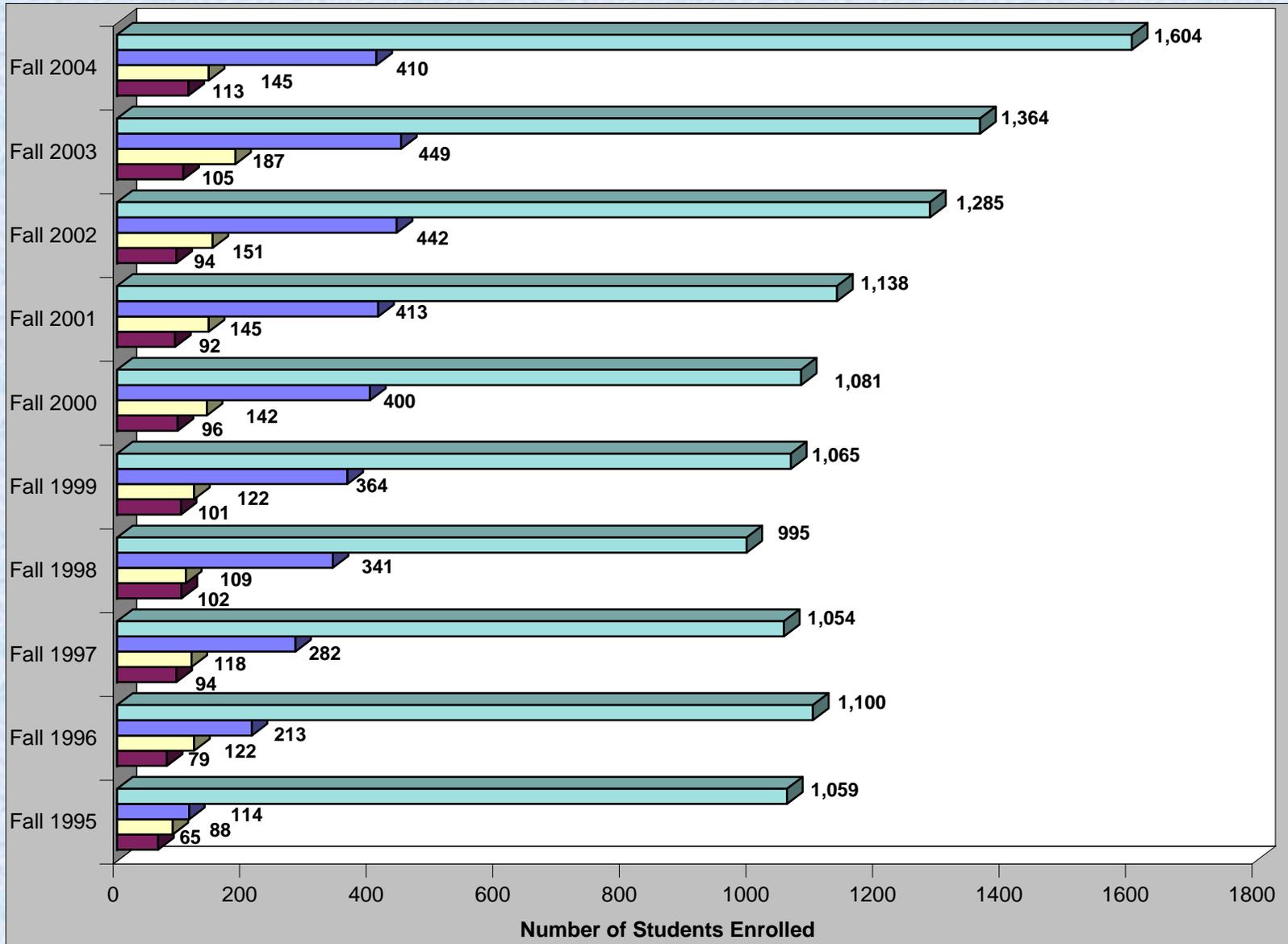
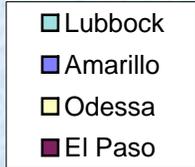
TTUHSC 10-Year Enrollment Trend by School

Fall 1995 - Fall 2004



Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

TTUHSC 10 Year Enrollment by Campus Fall 1995 - Fall 2004



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL FALL ENROLLMENT - BY ETHNICITY AND GENDER**

	1995		1996		1997		1998		1999		2000		2001		2002		2003		2004	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	5	27	7	28	6	21	7	19	6	21	5	25	8	29	12	40	15	43	24	64
American Indian	1	5	4	9	5	4	4	4	7	5	2	7	3	7	5	12	2	14	5	12
Asian	32	24	40	44	56	42	71	50	75	68	94	86	99	75	100	89	106	96	100	109
Hispanic	55	79	64	93	68	78	70	66	79	69	80	92	79	108	100	125	104	134	106	150
Non-Resident Alien	6	9	7	11	3	7	8	7	18	11	14	17	29	21	23	23	23	22	25	21
Other	0	0	0	0	0	0	0	2	2	0	3	2	11	8	19	16	18	25	17	38
White	397	686	464	743	492	766	489	750	470	821	450	842	450	861	490	918	490	1013	502	1099
Total Enrollment	496	830	586	928	630	918	649	898	657	995	648	1071	679	1109	749	1223	758	1347	779	1493

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL FALL ENROLLMENT - BY ETHNICITY AND GENDER
GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	1995		1996		1997		1998		1999		2000		2001		2002		2003		2004		
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	
African American	0	0	0	0	0	0	0	1	0	0	0	1	0	0	1	0	0	0	0	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian	1	0	1	3	1	1	3	3	2	6	6	5	1	1	1	1	2	5	2	3	
Hispanic	2	0	1	0	2	0	3	0	2	1	1	1	2	0	1	0	1	1	2	1	
Non-Resident Alien	3	6	5	9	3	7	7	6	11	8	10	9	26	15	21	18	22	17	22	17	
Other	0	0	0	0	0	0	0	2	1	0	0	1	1	1	1	2	1	1	1	3	
White	18	6	14	7	17	8	16	7	19	13	13	17	24	14	24	14	18	21	21	26	
Total Enrollment	24	12	21	19	23	16	29	19	35	28	30	34	54	31	49	35	44	45	48	51	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL FALL ENROLLMENT - BY ETHNICITY AND GENDER
SCHOOL OF ALLIED HEALTH SCIENCES**

	1995		1996		1997		1998		1999		2000		2001		2002		2003		2004	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	3	1	4	1	5	2	5	3	9	1	11	3	9	6	13	9	18	12	25
American Indian	0	3	1	6	3	2	2	1	2	1	0	3	0	3	1	6	1	8	1	7
Asian	6	5	3	10	7	7	4	6	3	7	4	11	6	7	6	10	11	16	11	18
Hispanic	5	13	9	22	13	18	17	19	22	18	19	27	19	41	35	53	42	63	44	69
Non-Resident Alien	0	1	0	0	0	0	0	0	1	0	1	1	0	2	1	3	1	3	1	1
Other	0	0	0	0	0	0	0	0	0	0	0	0	2	0	5	2	6	11	5	14
White	96	276	125	312	131	298	125	273	106	272	107	273	111	297	126	344	137	402	144	445
Total Enrollment	107	301	139	354	155	330	150	304	137	307	132	326	141	359	180	431	207	521	218	579

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL FALL ENROLLMENT - BY ETHNICITY AND GENDER
SCHOOL OF MEDICINE**

	1995		1996		1997		1998		1999		2000		2001		2002		2003		2004	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	0	2	1	2	1	2	1	1	1	0	3	0	5	0	7	1	7	3	9
American Indian	0	0	2	0	2	0	2	0	4	0	2	0	2	0	2	1	0	1	1	1
Asian	24	8	28	11	37	12	47	16	56	25	58	33	59	37	57	41	62	42	63	51
Hispanic	42	21	42	19	38	18	31	13	30	11	27	13	27	15	29	13	29	14	31	14
Non-Resident Alien	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	1	0	2	0	2
Other	0	0	0	0	0	0	0	0	0	0	2	0	5	4	7	6	9	5	8	7
White	255	89	276	86	275	104	261	124	234	127	213	133	208	123	214	120	207	132	212	133
Total Enrollment	323	118	350	117	354	135	343	154	325	164	302	182	302	185	310	189	308	203	318	217

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL FALL ENROLLMENT - BY ETHNICITY AND GENDER
SCHOOL OF NURSING**

	1995		1996		1997		1998		1999		2000		2001		2002		2003		2004	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	3	24	2	23	1	15	1	11	0	10	1	8	3	12	2	15	1	15	5	22
American Indian	1	2	1	1	0	0	0	1	1	2	0	2	0	1	0	3	0	3	0	2
Asian	1	11	4	14	4	11	3	7	0	5	0	10	3	8	3	8	2	6	3	11
Hispanic	6	45	8	50	8	37	6	28	8	30	6	30	7	28	9	33	11	37	11	51
Non-Resident Alien	3	2	2	2	0	0	1	1	2	3	2	5	1	2	0	1	0	0	1	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	3	0	9
White	28	315	33	311	31	304	37	266	34	301	28	295	29	298	41	299	45	316	44	357
Total Enrollment	42	399	50	401	44	367	48	314	45	351	37	350	43	349	55	360	59	380	64	452

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
TOTAL FALL ENROLLMENT - BY ETHNICITY AND GENDER
SCHOOL OF PHARMACY**

	1995		1996		1997		1998		1999		2000		2001		2002		2003		2004	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American			2	0	2	0	2	1	2	1	3	2	2	3	3	5	4	3	4	7
American Indian			0	2	0	2	0	2	0	2	0	2	1	3	2	2	1	2	3	2
Asian			4	6	7	11	14	18	14	25	26	27	30	22	33	29	29	27	21	26
Hispanic			4	2	7	5	13	6	17	9	27	21	24	24	26	26	21	19	18	15
Non-Resident Alien			0	0	0	0	0	0	4	0	1	2	1	1	0	0	0	0	1	1
Other			0	0	0	0	0	0	1	0	1	1	3	3	6	5	2	5	3	5
White			16	27	38	52	50	80	77	108	89	124	78	129	85	141	83	142	81	138
Total Enrollment			26	37	54	70	79	107	115	145	147	179	139	185	155	208	140	198	131	194

ENROLLMENT BY CAMPUS / BY SCHOOL

Lubbock	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Graduate School of Biomedical Sciences	72	67	73	80
School of Allied Health Sciences	339	460	510	642
School of Medicine	339	349	343	360
School of Nursing	352	374	401	482
School of Pharmacy	36	35	37	40
TOTAL Lubbock	1,138	1,285	1,364	1,604

Amarillo	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Graduate School of Biomedical Sciences	13	17	16	19
School of Allied Health Sciences	56	41	69	44
School of Medicine	56	56	63	62
School of Nursing	-	-	-	-
School of Pharmacy	246	271	241	234
TOTAL Amarillo	371	385	389	359

Midland/Odessa	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Graduate School of Biomedical Sciences	-	-	-	-
School of Allied Health Sciences	105	110	149	111
School of Medicine	-	-	-	-
School of Nursing	40	41	38	34
School of Pharmacy	-	-	-	-
TOTAL Midland/Odessa	145	151	187	145

El Paso	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Graduate School of Biomedical Sciences	-	-	-	-
School of Allied Health Sciences	-	-	-	-
School of Medicine	92	94	105	113
School of Nursing	-	-	-	-
School of Pharmacy	-	-	-	-
TOTAL El Paso	92	94	105	113

Dallas	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Graduate School of Biomedical Sciences	-	-	-	-
School of Allied Health Sciences	-	-	-	-
School of Medicine	-	-	-	-
School of Nursing	-	-	-	-
School of Pharmacy	42	57	60	51
TOTAL Dallas	42	57	60	51

TTUHSC Fall Semester Totals	1,788	1,972	2,105	2,272
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TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st

RESIDENCIES IN TEXAS								
DESCRIPTION	1997	1998	1999	2000	2001	2002	2003	2004
Total Graduates	99	112	126	119	119	116	110	113
Primary Care (% of Total Graduates)	41 (41.4%)	47 (41.9%)	41 (32.5%)	43 (36.1%)	33 (27.7%)	35 (30.2%)	35 (31.8%)	29 (25.6%)
Family Medicine	21	24	19	17	10	10	10	6
Internal Medicine *	10	13	9	15	13	11	10	7
Pediatrics	5	3	7	7	7	6	9	8
Med/Pediatrics	0	0	0	0	0	1	1	0
Ob/Gyn	5	7	6	4	3	7	5	8

RESIDENCIES IN AND OUT OF TEXAS								
DESCRIPTION	1997	1998	1999	2000	2001	2002	2003	2004
Total Graduates	99	112	126	119	119	116	110	113
Primary Care (% of Total Graduates)	61 (61.0%)	63 (56.3%)	71 (56.3%)	66 (55.5%)	59 (49.6%)	54 (46.6%)	52 (47.3%)	50 (44.2%)
Family Medicine	24	28	31	20	13	17	11	10
Internal Medicine *	16	16	16	22	24	18	18	15
Pediatrics	11	9	12	15	15	8	13	12
Med/Pediatrics	2	0	1	0	0	2	1	1
Ob/Gyn	8	10	11	9	7	9	9	12

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
CLINICAL LABORATORY SCIENCE**

YEAR	PASS RATE	NATIONAL MEAN
1990	78%	78%
1991	100%	81%
1992	94%	86%
1993	88%	82%
1994	79%	80%
1995	83%	82%
1996	90%	80%
1997	90%	80%
1998	92%	78%
1999	84%	78%
2000	95%	77%
2001	89%	76%
2002	90%	84%
2003	100%	78%
2004	88%	78%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
OCCUPATIONAL THERAPY**

YEAR	PASS RATE
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	98%
1997	95%
1998	96%
1999	95%
2000	93%
2001	77%
2002	100%
2003	82%
2004	85%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICAL THERAPY***

YEAR	PASS RATE
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	N/A (Program changed from Bachelor's to Master's Program - no graduating class.)
1997	82%
1998	85%
1999	85%
2000	98%
2001	96%
2002	93%
2003	62%
2004	62%

* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. Therefore, most do not, and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
SPEECH-LANGUAGE PATHOLOGY ***

YEAR	PASS RATE
1990	100%
1991	100%
1992	90%
1993	90%
1994	80%
1995	100%
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	100%
2002	92%
2003	90%
2004	85%

*Students sitting for the professional examination in Speech Language Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
AUDIOLOGY ***

YEAR	PASS RATE
1990	N/A
1991	100%
1992	100%
1993	75%
1994	100%
1995	N/A
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	N/A (Program changed from Masters to Au.D. No graduating class and no one sat for exam.
2002	100%
2003	100%
2004	89%

*Students sitting for the professional examination in Speech Language Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
PHYSICIAN ASSISTANT PROGRAM**

YEAR	PASS RATE
2002	88%
2003	75%
2004	75%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES
MOLECULAR PATHOLOGY PROGRAM**

YEAR	PASS RATE
2003	100%
2004	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

SCHOOL OF NURSING

YEAR	PASS RATE
1990	93.0%
1991	90.0%
1992	92.3%
1993	88.0%
1994	79.3%
1995	93.2%
1996	89.2%
1997	85.7%
1998	86.5%
1999	77.8%
2000	89.3%
2001	95.5%
2002	96.0%
2003	94.7%
2004	86.2%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
STATE & NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

YEAR	PASS RATE
2000	100%
2001	100%
2002	100%
2003	93.85%
2004	97.67%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

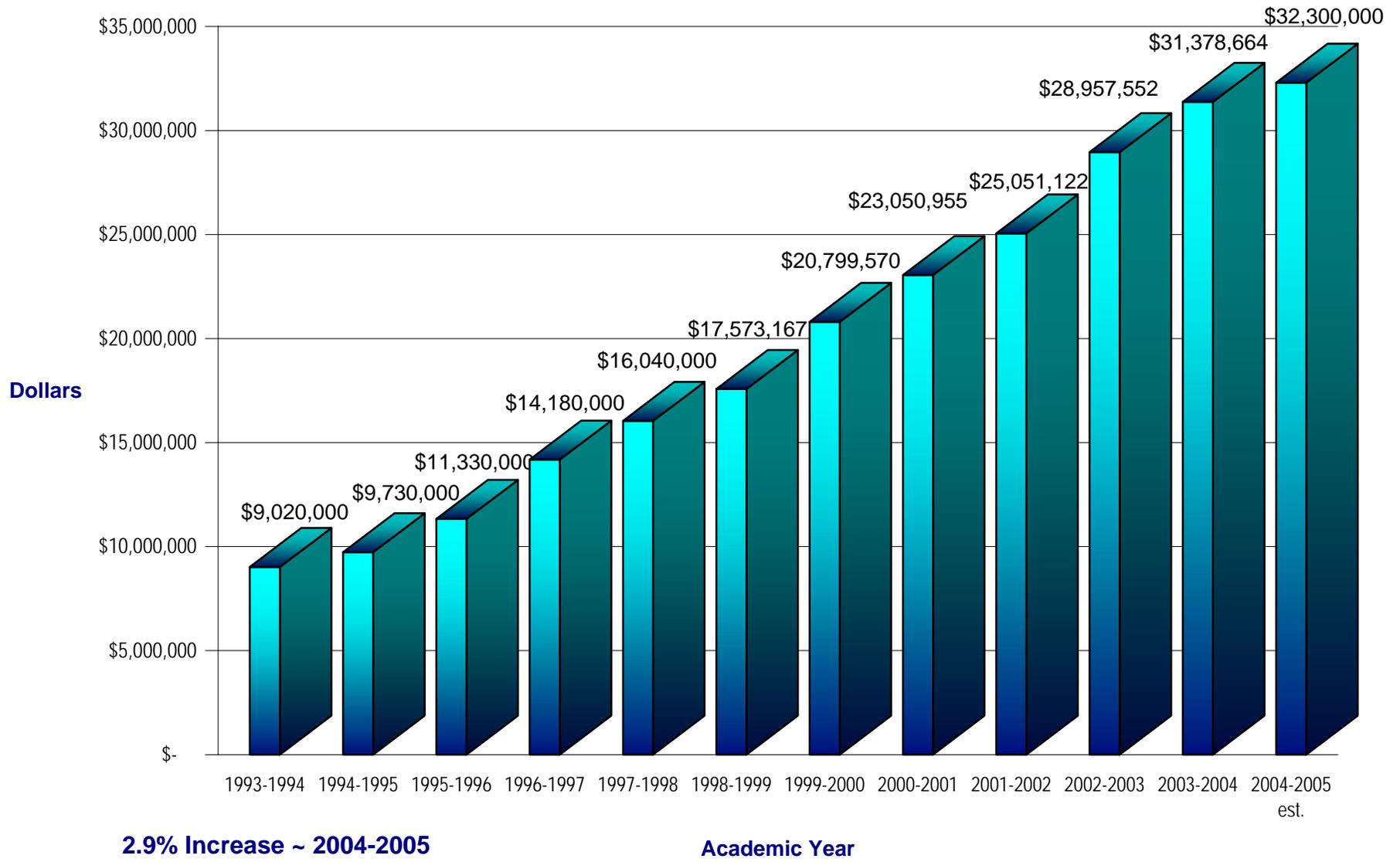
SCHOOL OF MEDICINE

United States Medical Licensing Examination (USMLE)

<i>TEST GROUP</i>	<i>STEP I Pass Rate</i>	<i>STEP II Pass Rate</i>
Class of 1995	84%	92%
Class of 1996	94%	96%
Class of 1997	95%	94%
Class of 1998	97%	98%
Class of 1999	96%	95%
Class of 2000	96%	92%
Class of 2001	87%	97%
Class of 2002	91%	96%
Class of 2003	88%	96%
Class of 2004	86%	93%

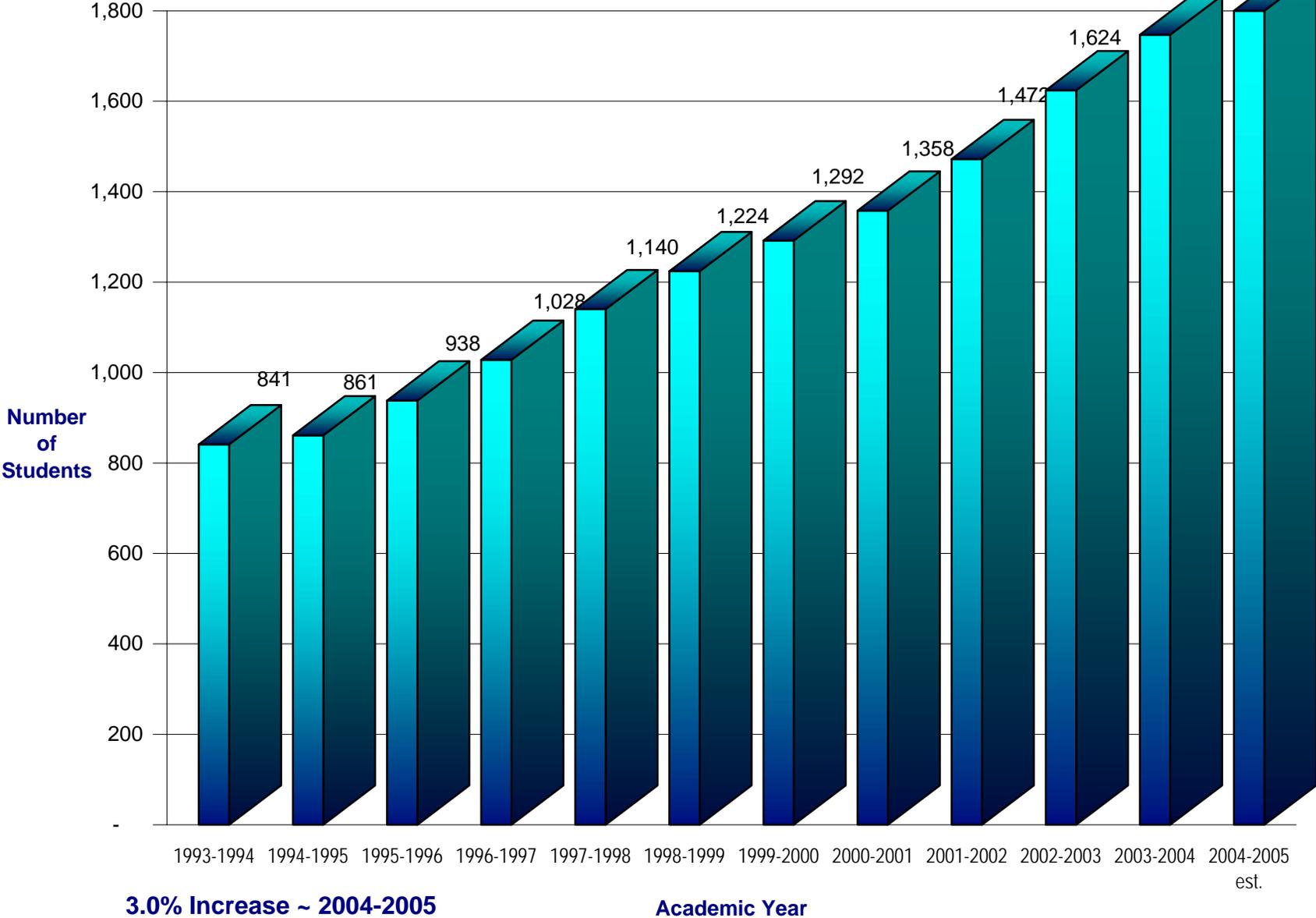
This table describes the USMLE performance of each graduating class of TTUHSC medical students. Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3. Step 2 must be taken during Year 4 prior to graduation.

Financial Aid Dollars Awarded to Students 1993-94 through 2004-05 est.



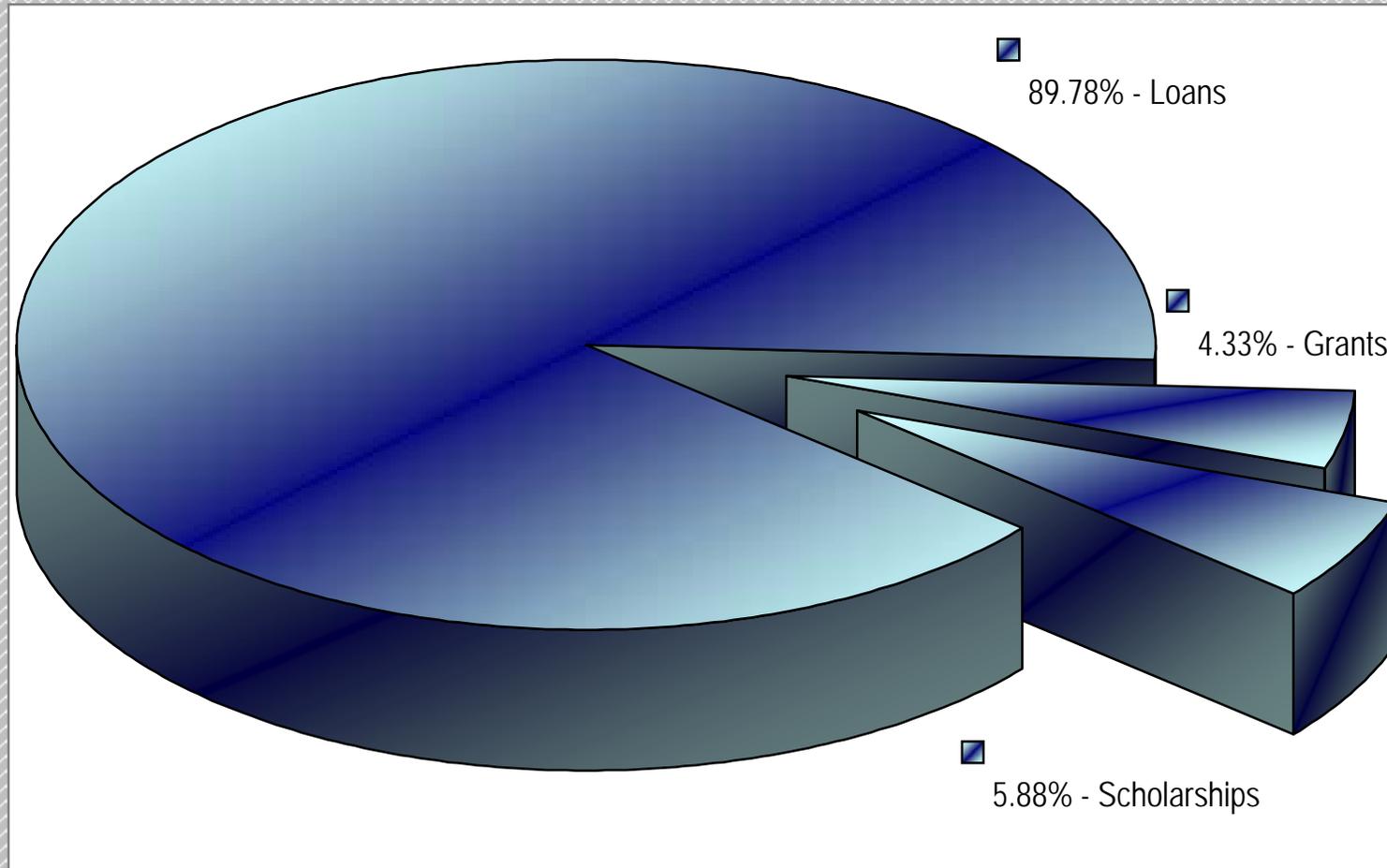
Number of Students Awarded Financial Aid

1993-94 through 2004-05 est.



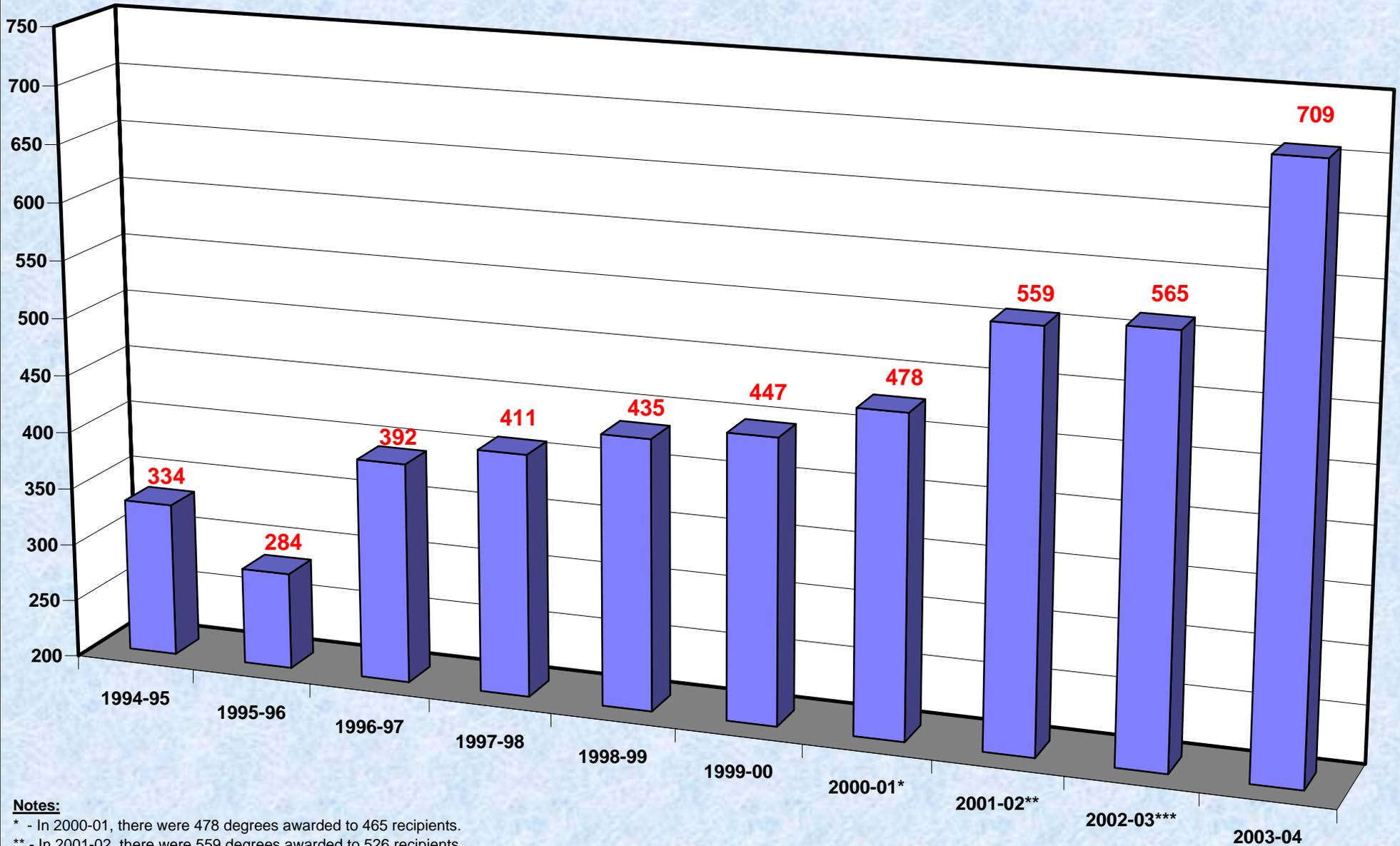
Source: Office of Student Financial

**Financial Aid Awarded by Category
2004-2005 est. Academic Year**



Loans - \$ 29,000,000	Grants - \$1,400,000	Scholarships - \$1,900,000
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TTUHSC Degrees Awarded by Academic Year 1994 - 2004



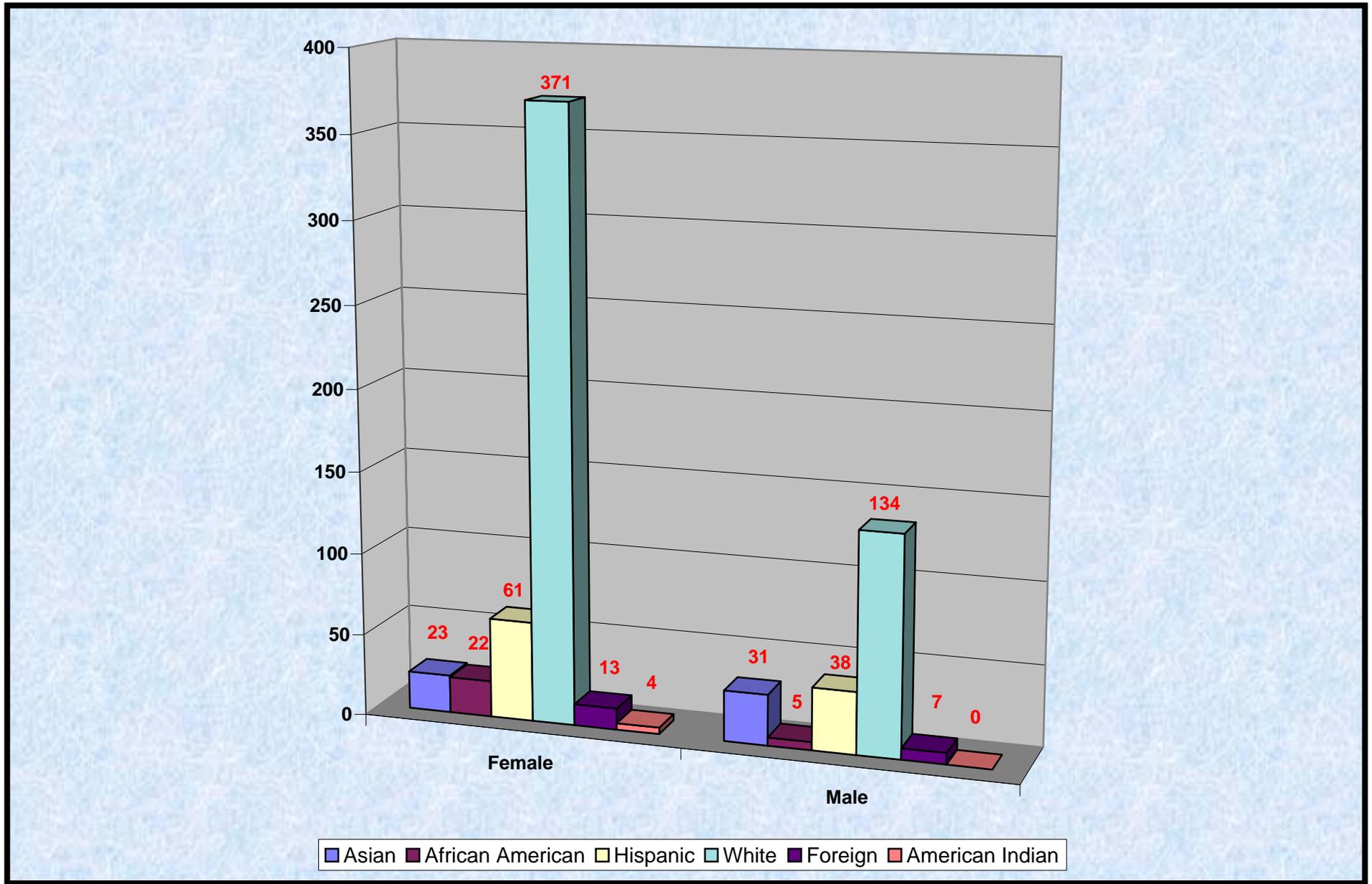
Notes:

* - In 2000-01, there were 478 degrees awarded to 465 recipients.

** - In 2001-02, there were 559 degrees awarded to 526 recipients.

***-In 2002-03, there were 565 degrees awarded to 563 recipients.

TTUHSC Degree Recipients by Sex/Ethnicity 2003 - 2004



RESIDENTS

SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS
SCHOOL OF MEDICINE
As of September 1st

	2000					2001					2002					2003					2004				
Ethnicity	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	44	67	121	20	252	44	66	128	19	257	38	57	141	16	252	30	73	150	5	258	21	57	130	8	216
Black	0	5	7	5	17	1	8	6	6	21	5	8	4	5	22	8	10	4	8	30	9	10	4	5	28
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1
Hispanic	4	65	23	9	101	3	60	24	7	94	4	60	28	6	98	6	62	24	8	100	5	66	19	9	99
Asian/Pac Islander	28	48	42	14	132	30	46	41	17	134	29	57	21	21	128	35	45	15	29	124	42	45	31	29	147
Other	0	0	1	0	1	0	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	76	185	194	48	503	78	180	200	49	507	76	182	194	48	500	79	190	193	50	512	77	179	184	51	491
Sex	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	46	112	126	35	319	48	116	129	32	325	48	109	139	32	328	43	116	133	28	321	41	103	123	30	297
Female	30	73	68	13	184	30	64	71	17	182	28	73	55	16	172	36	74	60	22	191	36	76	61	21	194
TOTAL	76	185	194	48	503	78	180	200	49	507	76	182	194	48	500	79	190	193	50	512	77	179	184	51	491

SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS
SCHOOL OF PHARMACY
As of September 1st

Ethnicity	2001						2002						2003						2004					
	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
White	6	0	0	0	3	9	6	0	3	0	4	13	3	0	2	0	3	8	2	0	2	0	4	8
Black	0	0	0	0	0	0	0	0	0	0	2	2	0	1	0	0	1	2	0	0	0	0	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	1	1	0	0	0	0	1	1	1	0	0	0	3	4	1	2	0	0	3	6
Asian/Pac Islander	1	0	0	0	1	2	0	1	0	0	6	7	0	0	0	0	3	3	0	0	0	0	2	2
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	7	0	0	0	5	12	6	1	3	0	13	23	4	1	2	0	10	17	3	2	2	0	9	16
Sex	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
Male	1	0	0	0	0	1	3	1	1	0	2	7	2	0	2	0	4	8	2	0	2	0	4	8
Female	6	0	0	0	5	11	3	0	2	0	11	16	2	1	0	0	6	9	1	2	0	0	5	8
TOTAL	7	0	0	0	5	12	6	1	3	0	13	23	4	1	2	0	10	17	3	2	2	0	9	16

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE
RESIDENT DISTRIBUTION
SEPTEMBER 1, 2004**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	7	20	0	27
Pain Management	0	0	5	0	5
Dermatology	0	0	7	0	7
Dermatopathology	0	0	0	0	0
Emergency Medicine	0	24	0	0	24
Family Practice	17	23	30	18	88
Internal Medicine	32	32	28	25	117
Cardiology	0	0	6	0	6
Gastroenterology	0	0	3	0	3
Nephrology	0	0	3	0	3
Med/Peds	4	0	0	0	4
Obstetrics/Gynecology	12	15	11	8	46
Ophthalmology	0	0	9	0	9
Orthopaedic Surgery	0	17	10	0	27
Pathology	0	0	7	0	7
Pediatrics	12	31	17	0	60
Psychiatry	0	11	13	0	24
Surgery	0	15	15	0	30
Transitional	0	4	0	0	4
TOTALS	77	179	184	51	491

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF PHARMACY
RESIDENT DISTRIBUTION
SEPTEMBER 1, 2004**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	DALLAS/FW	TOTAL
Hematology/Oncology	0	0	0	0	1	1
Pharmacotherapy	2	0	1	0	1	4
Internal Medicine	0	0	0	0	1	1
Pharmacy Practice	0	2	1	0	4	7
Infectious Diseases	0	0	0	0	1	1
Critical Care	1	0	0	0	1	2
TOTALS	3	2	2	0	9	16

PERSONNEL

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

FULL-TIME EMPLOYEES

NON-INSTRUCTIONAL FULL-TIME EMPLOYEES:	Fall 2000	Percent	Fall 2001	Percent	Fall 2002	Percent	Fall 2003	Percent	Fall 2004	Percent
Total Employees	2,827	100%	2,881	100%	2,909	100%	2,865	100%	2,917	100%
Male	652	23%	662	23%	677	23%	684	24%	670	23%
Female	2,175	77%	2,219	77%	2,232	77%	2,181	76%	2,247	77%
White	1,737	61%	1,741	61%	1,730	59%	1,710	60%	1,727	59%
Black	101	4%	97	3%	103	4%	92	3%	94	3%
Hispanic	916	32%	960	33%	983	34%	981	34%	1,004	35%
Other	73	3%	83	3%	93	3%	82	3%	92	3%
INSTRUCTIONAL FULL-TIME EMPLOYEES:	Fall 2000	Percent	Fall 2001	Percent	Fall 2002	Percent	Fall 2003	Percent	Fall 2004	Percent
Total Employees	564	100%	592	100%	573	100%	563	100%	596	100%
Male	373	66%	389	66%	384	67%	364	65%	385	65%
Female	191	34%	203	34%	189	33%	199	35%	211	35%
White	428	76%	429	72%	415	72%	421	75%	440	74%
Black	14	2%	17	3%	17	3%	15	3%	16	3%
Hispanic	55	10%	67	11%	67	12%	62	11%	71	12%
Other	67	12%	79	14%	74	13%	65	11%	69	11%

Source: Texas Tech Techris Automated Information System, October 2, 2004. NOTE: Full-time faculty count excludes Academic Administrators (Deans) with faculty titles. Twenty-four Academic Administrators are counted in (02) staff category in the President's Division. Ten Pharmacy School faculty in Amarillo are located in Dallas. Health Care Systems staff are counted in either Amarillo or Lubbock due to the administrative structure.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL, 2004**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Full-Time Faculty	596	385	211	440	16	71	68	1

School of Allied Health Sciences	60	32	28	54	0	1	5	0
School of Medicine	422	309	113	291	11	64	55	1
School of Nursing	47	4	43	39	2	6	0	0
School of Pharmacy	62	36	26	52	3	0	7	0
Health Care Systems	5	4	1	4	0	0	1	0

Note: Full-time faculty count excludes 24 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL, 2004**

AMARILLO:	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	3	0	3	3	0	0	0	0
School of Medicine	57	42	15	41	4	5	7	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy *	51	30	21	42	3	0	6	0
EL PASO:	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	125	87	38	64	2	43	15	1
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	1	0	1	0	0	0	1	0
LUBBOCK:	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	46	24	22	41	0	0	5	0
School of Medicine	204	152	52	168	3	11	22	0
School of Nursing	44	4	40	37	1	6	0	0
School of Pharmacy	10	6	4	10	0	0	0	0
ODESSA/MIDLAND:	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	11	8	3	10	0	1	0	0
School of Medicine	36	28	8	18	2	5	11	0
School of Nursing	3	0	3	2	1	0	0	0
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

* Includes Dallas campus

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME NON-INSTRUCTIONAL STAFF BY CAMPUS
FALL, 2004**

	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	683	145	538	563	23	69	24	4
EL PASO CAMPUS	563	93	470	49	6	500	1	7
LUBBOCK CAMPUS	1,468	407	1,061	1,024	62	331	42	9
ODESSA CAMPUS	203	25	178	91	3	104	3	2
TOTAL	2,917	670	2,247	1,727	94	1,004	70	22

NOTES:

1. The breakout above shows the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as a staff group (02) in the President's Division in the Affirmative Action Plan (AAP).
2. There are 24 Academic Administrators (Deans) this Fall, 2004.
3. Health Care Systems staff are counted in Amarillo and Lubbock totals due to the administrative structure. Actual locations of these staff vary.
4. Employees attached to the Texas Tech University System are counted in that section of TTU's Affirmative Action Plan. They are not reflected in the above totals.

SOURCE: Texas Tech University, TECHRIS automated personnel system, October 2, 2004.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 FULL-TIME FACULTY AND STAFF HISTORY
 ALL CENTERS
 Fall, 1999 to Fall, 2004**

FACULTY	Fall 1999	Fall 2000	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Amarillo	91	96	101	110	101	111
El Paso	124	111	123	129	117	126
Lubbock	308	320	324	297	307	309
Odessa	39	37	44	37	38	50
TOTAL	562	564	592	573	563	596

STAFF	Fall 1999	Fall 2000	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Amarillo	630	654	660	669	647	683
El Paso	496	517	541	534	532	563
Lubbock	1,450	1,465	1,497	1,517	1,498	1,468
Odessa	201	191	183	189	188	203
TOTAL	2,777	2,827	2,881	2,909	2,865	2,917

FACULTY & STAFF	Fall 1999	Fall 2000	Fall 2001	Fall 2002	Fall 2003	Fall 2004
Amarillo	721	750	761	779	748	794
El Paso	620	628	664	663	649	689
Lubbock	1,758	1,785	1,821	1,814	1,805	1,777
Odessa	240	228	227	226	226	253
TOTAL	3,339	3,391	3,473	3,482	3,428	3,513

NOTE: Fall 2004 figures were taken from Texas Tech's TECHRIS system October 2, 2004.
 The staff breakout above shows the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as a staff group (02) in the President's Division in the Affirmative Action Plan.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005
Lubbock	2,366	2,372	1,989	1,960	1,947
Amarillo	960	967	601	606	636
El Paso	940	958	986	986	986
Odessa	360	362	330	315	339
Health Care Systems			849	787	782
TOTAL	4,626	4,659	4,755	4,654	4,690

NOTE: Health Care Systems reported in Lubbock and Amarillo prior to FY 2003 .

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL
FY 2005**

CAMPUS	LUBBOCK	AMARILLO	EL PASO	PERMIAN BASIN	CORRECTIONAL	TOTAL
Institutional	445.13	81.02	84.85	30.89		641.89
Health Care Systems	57.88				781.54	839.42
Rural Health	10.85					10.85
Allied Health Sciences	79.25	9.17		7.85		96.27
Basic Sciences	153.24					153.24
Graduate School	46.11	4.57				50.68
Medicine	1,050.22	398.55	901.06	293.12		2,642.95
Nursing	84.79			6.98		91.77
Pharmacy *	19.50	143.04				162.54
TOTAL	1,946.97	636.35	985.91	338.84	781.54	4,689.61

* Pharmacy Amarillo figure includes Dallas SOP site FTE's.

EMPLOYEE HEADCOUNT BY CAMPUS

As of October 1st

CAMPUS	Fall 2004
Lubbock	2,089
Amarillo	676
El Paso	981
Odessa	367
Health Care Systems	773
TOTAL	4,886

Note: This is a count of employees by location. TECHRIS is the official source of the data.
Included in this count is full-time and part-time faculty, staff, residents and students.
(Non-salaried employees are not included.)

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK

	Fall 2001		Fall 2002		Fall 2003		Fall 2004	
Bound Volumes	160,046	\$10,531,208.42	164,153	\$11,298,891.44	167,589	\$11,944,895.07	169,500	\$12,726,310.40
A-V Material	7,097	442,835.10	7,230	452,685.83	7,294	457,283.76	7,522	469,493.76
TOTAL		\$10,970,043.52		\$11,751,577.27		\$12,402,178.83		\$13,195,804.16

LIBRARY OF THE HEALTH SCIENCES, AMARILLO

	Fall 2001		Fall 2002		Fall 2003		Fall 2004	
Bound Volumes	45,362	\$2,497,238.35	48,002	\$3,167,377.93	49,614	\$3,533,277.92	50,413	\$3,648,574.53
A-V Material	2,653	147,491.56	2,804	152,084.00	2,858	153,553.82	2,924	155,217.87
TOTAL		\$2,644,729.91		\$3,319,461.93		\$3,686,831.74		\$3,803,792.40

DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO

	Fall 2001		Fall 2002		Fall 2003		Fall 2004	
Bound Volumes	42,612	\$2,325,233.65	43,855	\$2,509,452.24	44,517	\$2,653,789.92	43,796	\$2,792,611.88
A-V Material	2,017	65,476.32	2,117	69,680.69	2,090	67,714.84	2,199	72,041.29
TOTAL		\$2,390,707.97		\$2,579,132.93		\$2,721,504.76		\$2,864,653.17

LIBRARY OF THE HEALTH SCIENCES, ODESSA

	Fall 2001		Fall 2002		Fall 2003		Fall 2004	
Bound Volumes	25,953	\$1,439,873.80	27,380	\$1,610,086.01	28,016	\$1,718,891.38	28,680	\$1,814,236.56
A-V Material	2,139	94,638.58	2,144	96,514.62	2,182	100,019.79	2,264	103,234.19
TOTAL		\$1,534,512.38		\$1,706,600.63		\$1,818,911.17		\$1,917,470.75

The four libraries subscribe to over 2,500 electronic journals and to over 24,000 electronic books, which are available at all sites and offices of the TTUHSC programs, as well as at home for distance students and faculty via a proxy server.

FINANCIAL

Texas Tech University Health Sciences Center
Current Funds Revenues *
Fiscal Years 2001 - 2004

	FY 2001	FY 2002	FY 2003	FY 2004
Tuition/Fees	\$ 9,790,393	\$ 10,929,935	\$ 13,249,690	\$ 14,195,250
State Appropriations	102,728,417	117,899,681	116,539,122	129,641,789
Gifts, Grants, Contracts				
Federal	7,541,793	10,348,696	14,645,061	15,503,151
State	86,593,429	94,184,467	82,989,285	79,907,236
Local	41,945,252	48,553,383	59,584,295	60,432,826
Private	45,196,391	41,282,424	41,261,036	41,416,609
Endowment Income	2,541,189	1,929,373	2,678,392	3,587,922
Sales/Services from Educational Activities	3,058,689	3,023,950	2,771,659	2,984,358
Sales/Services from Auxiliary Enterprises	61,980	67,548	69,908	65,054
Professional Fees	81,087,614	82,948,696	82,009,391	96,297,798
Other Revenues	14,169,847	9,709,477	9,788,776	16,461,359
TOTAL REVENUES	\$ 394,714,994	\$ 420,877,630	\$ 425,586,615	\$ 460,493,352

* Revenue data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the recent implementation of GASB statements 34 and 35.

**Texas Tech University Health Sciences Center
Current Funds Expenditures By Function *
Fiscal Years 2001 - 2004**

	FY 2001	FY 2002	FY 2003	FY 2004
Instruction	\$ 154,513,644	\$ 167,116,274	\$ 173,910,088	\$ 164,965,686
Research	12,568,162	17,868,277	17,333,684	17,570,385
Public Service	101,274,684	101,217,083	98,555,851	98,595,384
Academic Support	75,762,901	76,869,934	76,836,066	98,051,981
Student Services	4,133,174	4,742,053	5,944,433	6,250,235
Institutional Support	21,732,359	18,159,948	15,245,355	19,717,946
Operation and Maintenance of Plant	13,544,870	13,956,527	14,335,084	15,178,969
Scholarships and Fellowships	2,541,647	3,207,088	3,505,066	3,466,189
Auxiliary Enterprises	344,600	334,487	300,141	330,844
TOTAL EXPENDITURES	\$ 386,416,041	\$ 403,471,671	\$ 405,965,768	\$ 424,127,619

* Expenditure data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the recent implementation of GASB statements 34 and 35.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%
1989	\$44,105,758	\$4,333,333	\$37,316,482	\$56,000	\$24,811,584	\$110,623,157	39.6%
1988	\$40,175,943	\$4,333,333	\$28,389,033	\$73,022	\$20,395,285	\$93,366,616	45.2%
1987	\$41,370,224	\$4,333,333	\$23,225,243	\$43,097	\$20,372,490	\$89,344,387	48.9%
1986	\$42,595,406	\$4,333,333	\$18,183,096	\$0	\$24,815,353	\$89,927,188	47.7%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Odessa	HEAF/TRB	Correctional Health	Total
2005	\$173,838,609	\$49,616,720	\$76,097,971	\$24,351,027	\$12,815,569	\$84,384,874	\$421,104,770
2004	\$167,588,955	\$44,549,294	\$75,878,051	\$23,818,167	\$12,716,796	\$84,281,758	\$408,833,021
2003	\$164,050,336	\$44,403,460	\$73,040,811	\$22,826,350	\$14,848,239	\$79,916,218	\$399,085,414
2002	\$154,903,978	\$41,604,826	\$71,208,406	\$22,680,716	\$10,225,502	\$79,393,606	\$380,017,034
2001	\$142,803,489	\$35,447,024	\$64,795,890	\$22,412,934	\$10,570,057	\$74,100,000	\$350,129,394
2000*	\$134,791,944	\$33,283,030	\$59,992,822	\$22,002,897	\$10,576,762	\$74,100,000	\$334,747,455
1999	\$132,606,706	\$40,003,669	\$56,773,488	\$19,687,736	\$9,031,236	\$52,914,894	\$311,017,729
1998	\$133,786,397	\$39,135,877	\$55,639,611	\$17,957,601	\$7,884,211	\$50,000,000	\$304,403,697
1997	\$114,692,377	\$33,740,170	\$52,931,791	\$17,210,069	\$7,868,914	\$51,335,328	\$277,778,649
1996	\$109,150,648	\$31,567,730	\$48,363,699	\$15,533,314	\$7,872,476	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974	\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643	\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796	\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594	\$4,333,333	\$5,076,612	\$145,332,069

* In FY 2000, Correctional Health represents 100% of the Correctional Health Care budget. In FY 1999, \$6,227,735 of the Correctional Health Care budget was included in Lubbock and \$9,600,000 was included in Amarillo.

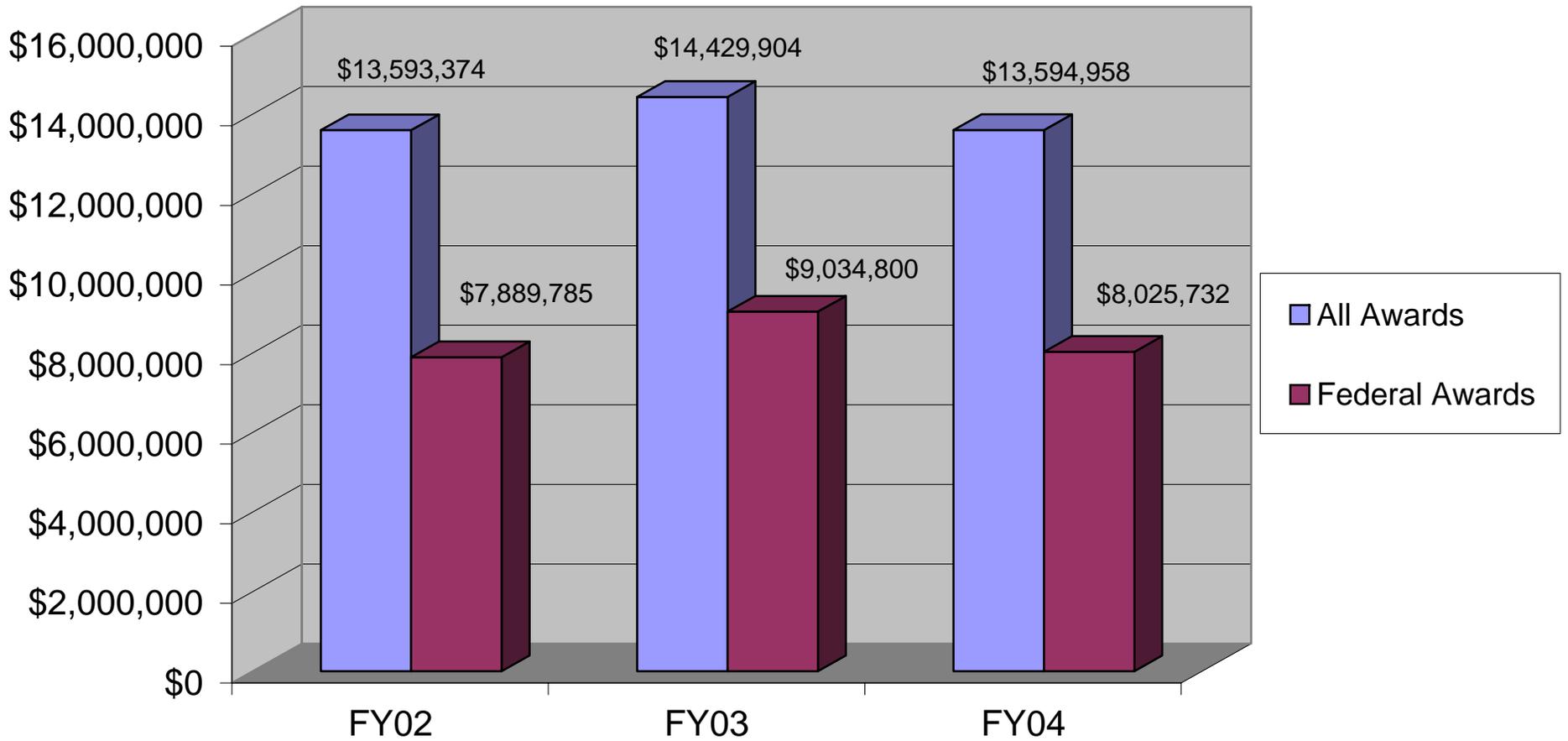
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2005**

School/Campus	Lubbock	Amarillo	Odessa	El Paso	HEAF/TRB	Correctional Health Care	Total
Institutional	47,174,742	2,696,880	1,331,487	1,962,393			53,165,502
Heaf	0	0	0	0	12,815,569		12,815,569
Health Care Sys	5,450,765					84,384,874	89,835,639
Rural Health	1,064,340	0	0	0			1,064,340
Allied Health	4,930,904	614,317	1,287,108	0			6,832,329
Grad School	1,947,884	160,993	0	0			2,108,877
Basic Science	6,445,361						6,445,361
Medicine	99,838,640	33,202,907	21,246,480	73,407,029			227,695,056
Nursing	5,831,992	0	485,952	0			6,317,944
Pharmacy*	1,153,981	12,941,623	0	728,549			14,824,153
TOTAL	173,838,609	49,616,720	24,351,027	76,097,971	12,815,569	84,384,874	421,104,770

* Pharmacy Amarillo includes the budget for the Dallas site.

RESEARCH

TTUHSC RESEARCH AWARDS



SPACE

**Texas Tech University Health Sciences Center
Facilities Inventory Report (Owned Buildings)
Fall 2004**

Campus / Site	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	898,269
Lubbock	1001	Preston Smith Library / Conference Center	99,918
Lubbock	1002	Academic Classroom Building	63,989
Lubbock	1003	Clinical Tower & Research Center (<i>future building</i>)*	Under Construction
Lubbock	1004	HSC Crematory / Incinerator Building	1,512
Lubbock	1005	International Pain Institute (<i>future building</i>) *	Under Construction
Lubbock	1201	Texas Tech Medical Center SW - Fast Track Center	3,702
Lubbock	1202	Texas Tech Medical Center SW - Medical Office Building	43,796
Lubbock	1203	Texas Tech Medical Center SW - International Pain Institute	7,152
Lubbock	1204	Texas Tech Medical Center SW - Forensic Sciences Institute	16,335
Lubbock	1301	School of Nursing Wellness Center (<i>future building</i>)	In Planning & Design
Amarillo	2000	Medicine and Allied Health Building	168,439
Amarillo	2001	School of Pharmacy Building	105,256
Amarillo	2002	Women's Health and Research Building	72,684
Amarillo	2003	Texas Tech Clinic Building **	36,038
Amarillo	2004	Facilities / Operations Building	3,659
El Paso	3000	Regional Academic Health Center	67,992
El Paso	3001	Texas Tech Medical Center	173,839
El Paso	3002	TTUHSC-El Paso Warehouse	3,037
El Paso	3003	Archer Building I	14,260
El Paso	3004	Archer Building II	3,079
El Paso	3005	Medical Sciences Building I (<i>future building</i>)***	Under Construction
Odessa	4000	Regional Academic Health Center	66,172
Odessa	4001	Texas Tech Health Center	82,532
Odessa	4051	Old Church Building - Storage	2,449
Midland	5001	Aaron Medical Science Building (<i>on Midland College campus</i>)	14,750

* Two-building joint project - Expected completion: November 2006

** Building is temporarily out of service - planning underway to convert it to a research facility in the future

*** Expected completion: October 2005

LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2004

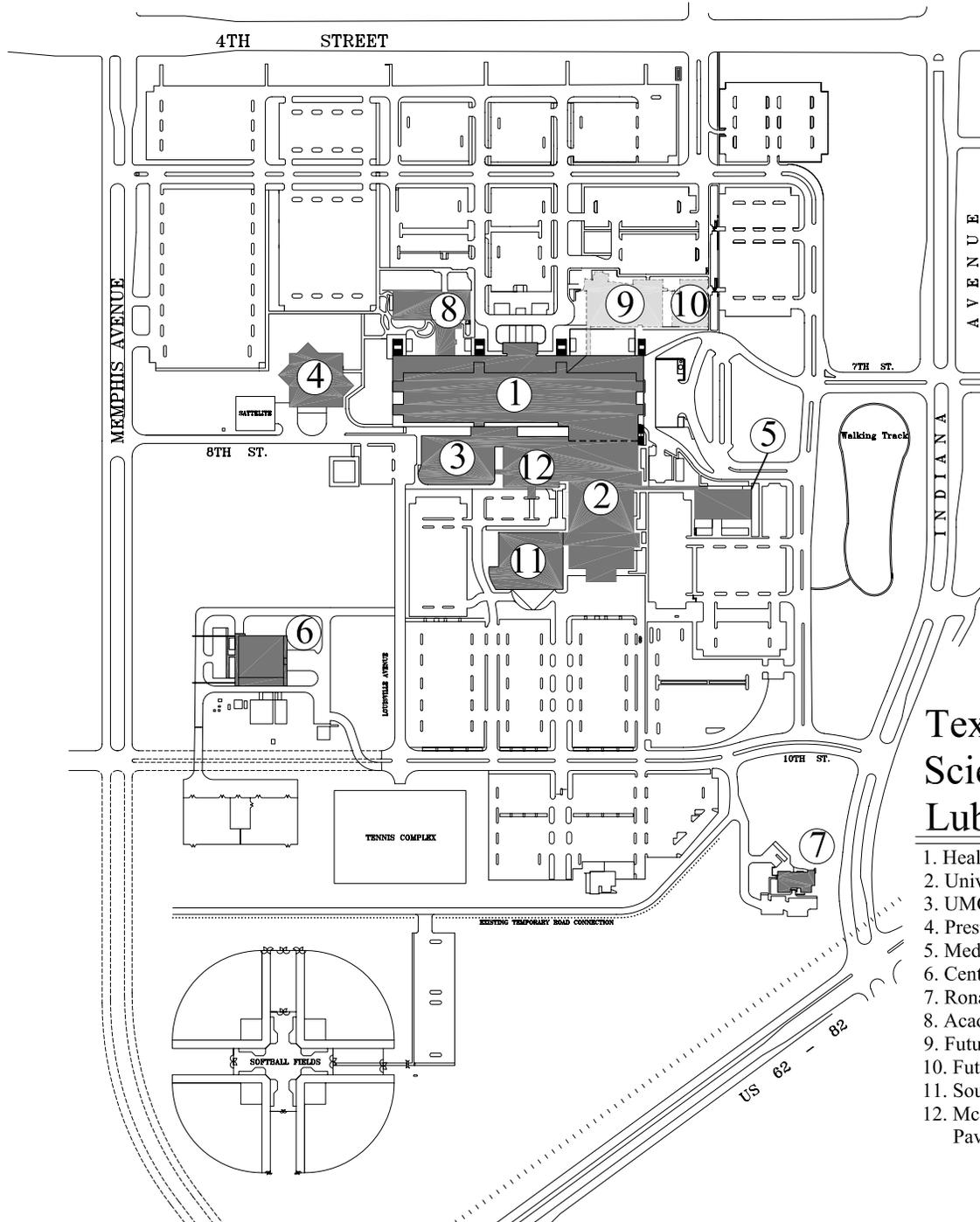
Managing Dept Location	Space Location	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Amarillo	Amarillo	Managed Health Care	Storage	50
Amarillo	Amarillo	Managed Health Care	Office	4,378
Amarillo	Amarillo	University Physicians	Storage	240
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Maintenance & Operations	Storage	120
Amarillo	Amarillo	Maintenance & Operations	Storage	120
Amarillo	Amarillo	Internal Medicine	Storage	120
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	School of Pharmacy	Storage	600
Amarillo	Amarillo	MPIP	Storage	340
Amarillo	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	Amarillo	School of Pharmacy	Office	2,088
Amarillo	Amarillo	Pediatrics	Clinic	6,968
Amarillo	Amarillo	Internal Medicine	Lab	3,571
		Amarillo	Sub-Total	26,875
El Paso	El Paso	Obstetrics & Gynecology	Clinic	5,135
El Paso	El Paso	Obstetrics & Gynecology	Clinic	4,440
El Paso	El Paso	Pediatrics	Clinic	2,108
El Paso	El Paso	Facilities and Operations	Storage	1,980
El Paso	El Paso	Family Medicine	Storage	150
El Paso	El Paso	Emergency Medical Services	Office	5,340
El Paso	El Paso	Radiology	Office	2,854
El Paso	El Paso	Family Medicine	Clinic	18,013
El Paso	El Paso	NeuroPsychiatry	Clinic	11,446
El Paso	El Paso	Pediatrics	Storage	100
El Paso	El Paso	Office of Border Health	Office	978
El Paso	El Paso	Office of Billing Compliance	Office	1,250
El Paso	El Paso	Surgery	Clinic	1,200
		El Paso	Sub-Total	54,994

LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2004

Managing Dept Location	Space Location	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Lubbock	Lubbock	Microbiology	Storage	75
Lubbock	Lubbock	Microbiology	Storage	100
Lubbock	Lubbock	General Counsel	Storage	100
Lubbock	Lubbock	Plant Operations	Storage	650
Lubbock	Lubbock	MPIP	Storage	3,180
Lubbock	Lubbock	Administration	Storage	300
Lubbock	Lubbock	Pediatrics	Storage	50
Lubbock	Lubbock	NeuroPsychiatry	Storage	25
Lubbock	Lubbock	Managed Health Care	Storage	80
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Nursing	Clinic	7,200
Lubbock	Lubbock	NeuroPsychiatry	Storage	500
Lubbock	Lubbock	Internal Medicine	Storage	250
Lubbock	Lubbock	Family Medicine	Storage	250
Lubbock	Lubbock	Orthopaedic Surgery	Storage	250
Lubbock	Lubbock	Managed Health Care	Office	8,448
Lubbock	Lubbock	Ophthalmology	Storage	240
Lubbock	Lubbock	Ophthalmology	Clinic	6,097
Lubbock	Lubbock	Family Medicine	Clinic	2,890
Lubbock	Lubbock	Pediatrics	Clinic	2,388
Lubbock	Lubbock	Urology	Clinic	4,446
Lubbock	Lubbock	Internal Medicine	Clinic	1,688
Lubbock	Lubbock	Pediatric/Cardiology	Clinic	1,637
Lubbock	Lubbock	Otolaryn	Clinic	2,131
Lubbock	Lubbock	Internal Medicine	Clinic	2,387
Lubbock	Lubbock	Orthopaedics	Clinic	6,432
Lubbock	Lubbock	Surgery	Clinic	1,600
Lubbock	Lubbock	Family Medicine	Storage	250
Lubbock	Lubbock	Various	Clinic	83,110
Lubbock	Lubbock	Obstetrics & Gynecology	Clinic	3,580
Lubbock	Lubbock	Obstetrics & Gynecology	Clinic	1,369
		Lubbock	Sub-Total	141,803

LEASE OF SPACE REPORT AS OF NOVEMBER 1, 2004

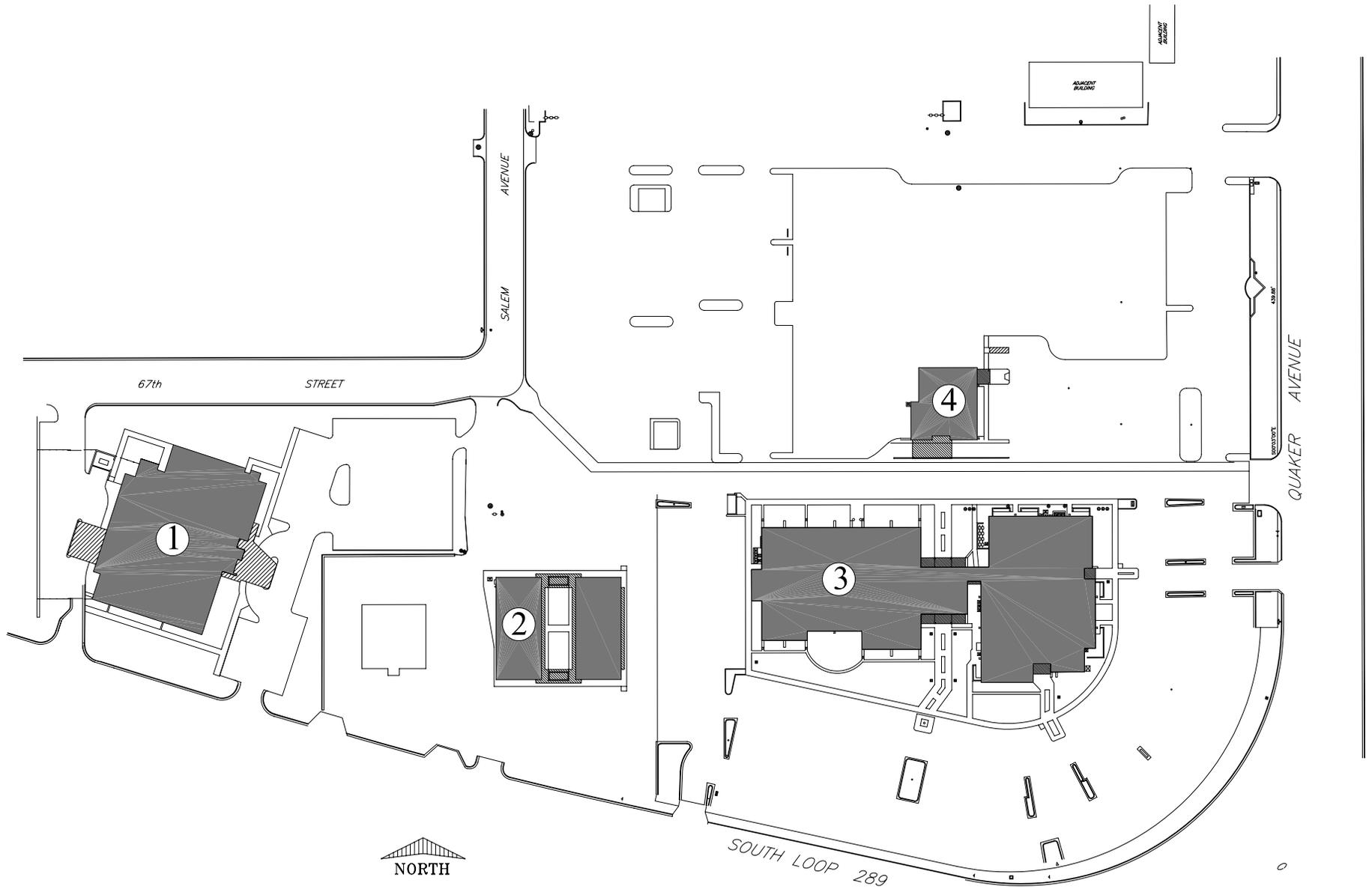
Managing Dept Location	Space Location	DEPARTMENT	FUNCTION	SQUARE FOOTAGE
Odessa	Odessa	Administration	Storage	140
Odessa	Odessa	Administration	Storage	200
Odessa	Odessa	Internal Medicine	Storage	240
Odessa	Midland	Internal Medicine	Clinic	6,012
Odessa	Stanton	WIC	Clinic	1,614
Odessa	Odessa	WIC	Clinic	4,050
Odessa	Crane	WIC	Clinic	2,400
Odessa	Odessa	WIC	Clinic	1,000
Odessa	Ft. Stockton	WIC	Clinic	1,634
Odessa	Odessa	Heart Institute	Clinic	10,717
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Andrews	WIC	Clinic	1,370
Odessa	Midland	WIC	Clinic	4,882
Odessa	Odessa	WIC	Clinic	3,615
Odessa	Odessa	Business Office	Storage	240
Odessa	Odessa	Facilities and Operations	Storage	200
Odessa	Odessa	Obstetrics & Gynecology	Storage	200
Odessa	Odessa	Obstetrics & Gynecology	Storage	200
Odessa	Odessa	Administration	Storage	240
Odessa	Odessa	Facilities and Operations	Storage	476
Odessa	Odessa	Facilities and Operations	Storage	476
Odessa	Odessa	Obstetrics & Gynecology	Clinic	4,151
Odessa	Odessa	Obstetrics & Gynecology	Clinic	6,634
Odessa	Midland	WIC	Clinic	1,000
		Odessa	Sub-Total	51,891
			Total	275,563



Texas Tech Health Sciences Center at Lubbock

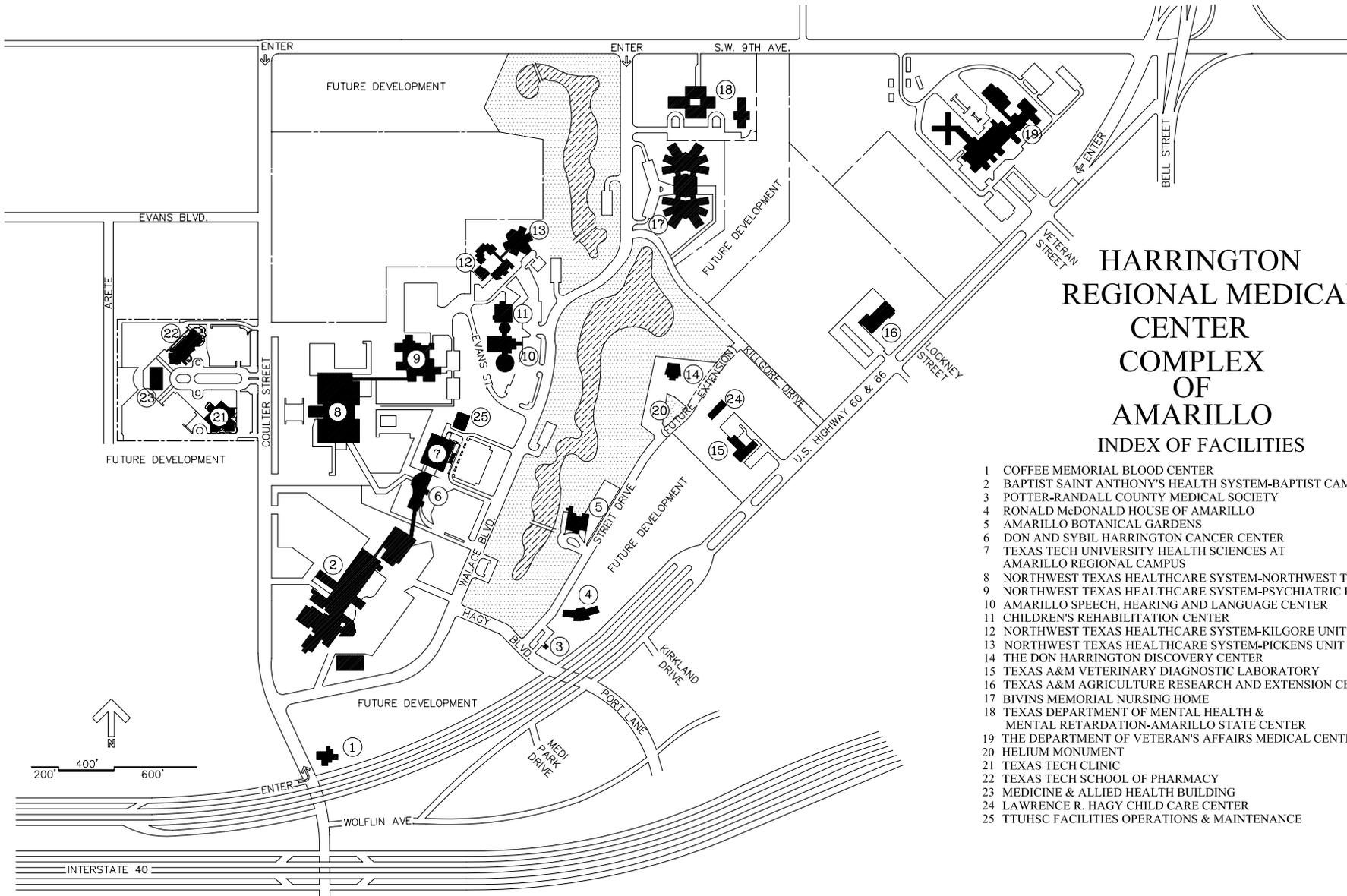
NOT TO SCALE

1. Health Sciences Center
2. University Medical Center
3. UMC Emergency Room
4. Preston Smith Library
5. Medical Office Plaza
6. Central Heating and Air Conditioning Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Future Clinical Towers/ Research Center
10. Future International Pain Clinic
11. Southwest Cancer Center
12. McInturff Conference Center and Outpatient Pavillion



Texas Tech Medical Center Southwest Lubbock Not to Scale

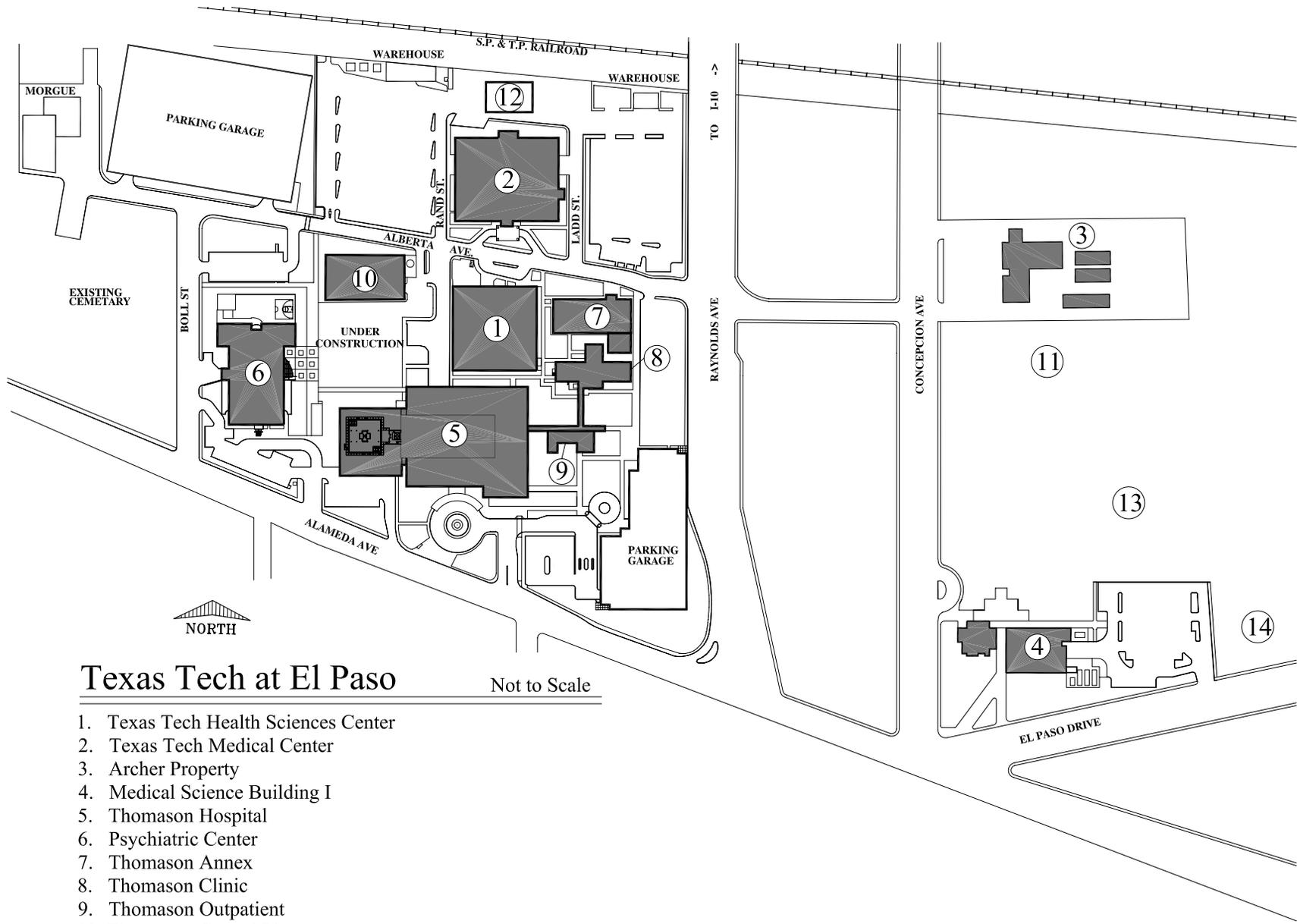
- 1. Forensic Sciences Institute
- 2. Averitt Building - Pain Management
- 3. Medical Office Building
- 4. Fast Track Clinic



HARRINGTON REGIONAL MEDICAL CENTER COMPLEX OF AMARILLO

INDEX OF FACILITIES

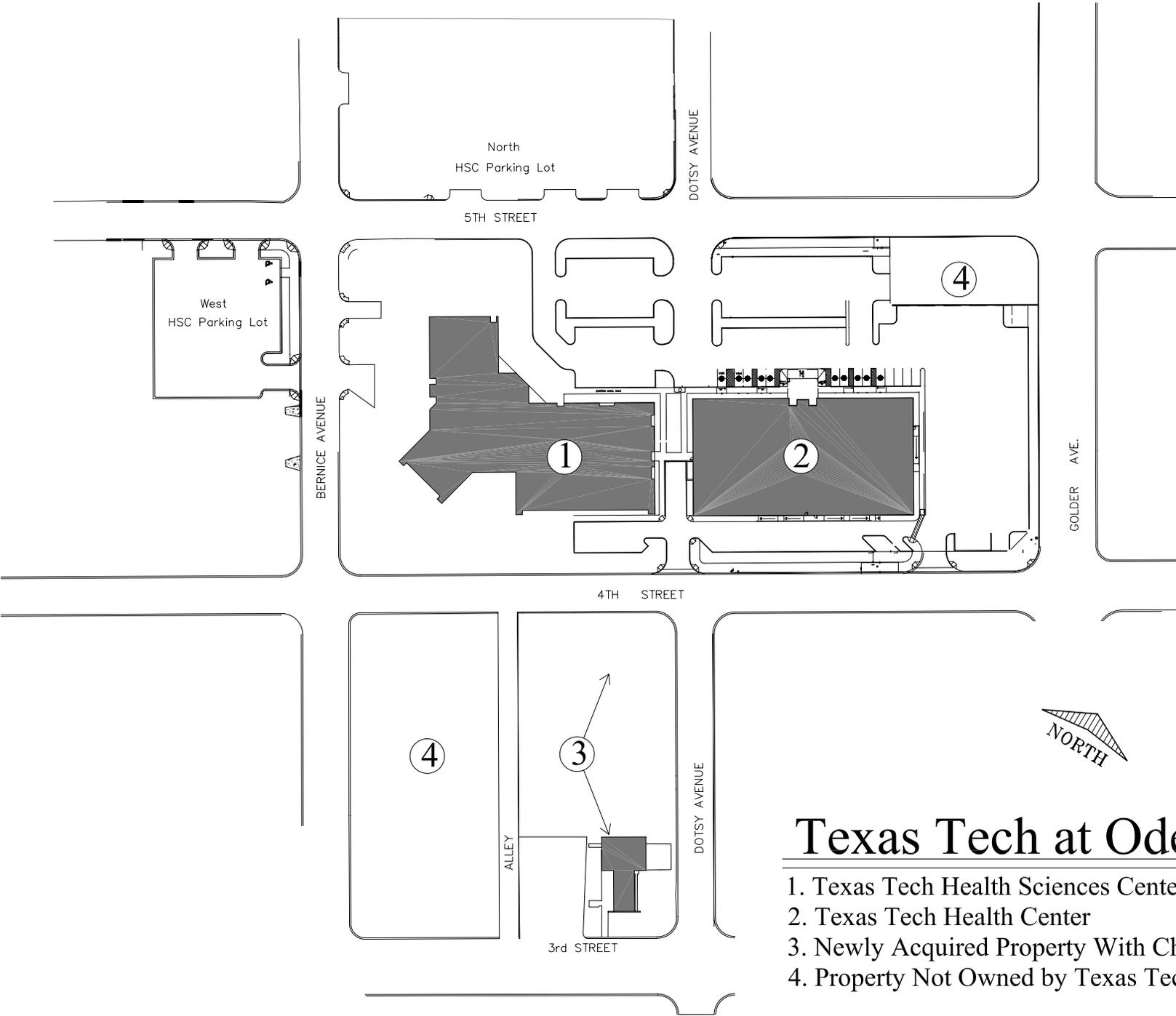
- 1 COFFEE MEMORIAL BLOOD CENTER
- 2 BAPTIST SAINT ANTHONY'S HEALTH SYSTEM-BAPTIST CAMPUS
- 3 POTTER-RANDALL COUNTY MEDICAL SOCIETY
- 4 RONALD McDONALD HOUSE OF AMARILLO
- 5 AMARILLO BOTANICAL GARDENS
- 6 DON AND SYBIL HARRINGTON CANCER CENTER
- 7 TEXAS TECH UNIVERSITY HEALTH SCIENCES AT AMARILLO REGIONAL CAMPUS
- 8 NORTHWEST TEXAS HEALTHCARE SYSTEM-NORTHWEST TEXAS HOSPITAL
- 9 NORTHWEST TEXAS HEALTHCARE SYSTEM-PSYCHIATRIC PAVILION
- 10 AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
- 11 CHILDREN'S REHABILITATION CENTER
- 12 NORTHWEST TEXAS HEALTHCARE SYSTEM-KILGORE UNIT
- 13 NORTHWEST TEXAS HEALTHCARE SYSTEM-PICKENS UNIT
- 14 THE DON HARRINGTON DISCOVERY CENTER
- 15 TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
- 16 TEXAS A&M AGRICULTURE RESEARCH AND EXTENSION CENTER
- 17 BIVINS MEMORIAL NURSING HOME
- 18 TEXAS DEPARTMENT OF MENTAL HEALTH & MENTAL RETARDATION-AMARILLO STATE CENTER
- 19 THE DEPARTMENT OF VETERAN'S AFFAIRS MEDICAL CENTER
- 20 HELIUM MONUMENT
- 21 TEXAS TECH CLINIC
- 22 TEXAS TECH SCHOOL OF PHARMACY
- 23 MEDICINE & ALLIED HEALTH BUILDING
- 24 LAWRENCE R. HAGY CHILD CARE CENTER
- 25 TTUHSC FACILITIES OPERATIONS & MAINTENANCE



Texas Tech at El Paso

Not to Scale

1. Texas Tech Health Sciences Center
2. Texas Tech Medical Center
3. Archer Property
4. Medical Science Building I
5. Thomason Hospital
6. Psychiatric Center
7. Thomason Annex
8. Thomason Clinic
9. Thomason Outpatient
10. Thomason Central Plant
11. Future Medical Education Building Site
12. Clinic Building Central Plant
13. Future Medical Science Building II
14. City/County Health Department



Texas Tech at Odessa

Not to Scale

- 1. Texas Tech Health Sciences Center
- 2. Texas Tech Health Center
- 3. Newly Acquired Property With Church/Storage Building
- 4. Property Not Owned by Texas Tech Health Sciences Center

ALUMNI

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALUMNI BY COUNTY OF CURRENT RESIDENCE**

County	SOM	GSBS	SON	SOAH	SOP
Anderson	4		1	2	
Andrews			6	2	
Angelina	1			2	
Aransas					
Archer			1		
Armstrong				2	
Atascosa				2	1
Austin	1		2		
Bailey				2	1
Bandera			3	1	
Bastrop	1		1	1	
Baylor	1		1	1	
Bee	1				
Bell	39	1	14	9	3
Bexar	91	1	59	55	18
Blanco					
Borden					
Bosque				1	
Bowie	8		4	5	
Brazoria	13	2	7	11	1
Brazos	12		2	19	
Brewster	1		3	1	
Briscoe			1	1	
Brooks					1
Brown	5		5	2	1
Burleson			1		
Burnet	6		4	2	
Caldwell				1	
Calhoun					
Callahan			2	1	

County	SOM	GSBS	SON	SOAH	SOP
Cameron	10		4	6	
Camp			2	1	
Carson	1			2	1
Cass	2			1	
Castro	1		1	4	1
Chambers					
Cherokee	1		4		
Childress	3		4	4	
Clay			2	2	
Cochran			2		
Coke					
Coleman	2		1	1	
Collin	62	6	70	77	7
Collingsworth				1	
Colorado	1		1		1
Comal	7		7	7	
Comanche	2			1	
Concho					
Cooke	1			3	
Coryell				2	
Cottle					
Crane			1		
Crockett					
Crosby			3	2	
Culberson					
Dallam			2	6	
Dallas	151	3	77	99	33
Dawson			8	4	
Deaf Smith			5	1	1
Delta				1	

County	SOM	GSBS	SON	SOAH	SOP
Denton	26		35	29	13
DeWitt	1		2		
Dickens				1	
Dimmit					
Donley					1
Duval					
Eastland	1		3	3	
Ector	12		93	53	3
Edwards					
Ellis	6		2	5	4
El Paso	82		16	30	3
Erath	2		1	2	3
Falls	2		1	1	
Fannin	1		1	2	
Fayette	2			2	1
Fisher				1	
Floyd	3		3	2	2
Foard					
Fort Bend	13	2	9	12	7
Franklin	2				
Freestone					
Frio					
Gaines	2		4	6	1
Galveston	22	1	10	10	2
Garza			2	1	
Gillespie	2		2	1	
Glasscock				1	
Goliad				1	
Gonzales			1		
Gray	2		1	4	

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALUMNI BY COUNTY OF CURRENT RESIDENCE**

County	SOM	GSBS	SON	SOAH	SOP
Grayson	14		3	6	
Gregg	11		9	6	1
Grimes					
Guadalupe	3		3	2	
Hale	4	2	9	13	1
Hall			1		
Hamilton				1	
Hansford					
Hardeman	2		2	1	
Hardin	1		1	2	
Harris	154	9	65	81	9
Harrison	2		2	1	
Hartley					
Haskell			2	2	1
Hays	3		4	6	1
Hemphill			1	2	
Henderson	5		2	1	
Hidalgo	4		3	7	7
Hill	2		1	3	
Hockley	7		14	14	
Hood	3		2	7	2
Hopkins	1		1	4	
Houston				1	
Howard	5		35	12	
Hudspeth					
Hunt	3		1	7	
Hutchinson		1	1	5	3
Irion					
Jack					1
Jackson					

County	SOM	GSBS	SON	SOAH	SOP
Jasper			1	1	
Jeff Davis				1	
Jefferson	10			5	1
Jim Hogg					
Jim Wells				1	
Johnson	6	1	6	7	
Jones			1	2	
Karnes					
Kaufman	3		3	2	
Kendall	4		3	2	
Kenedy					
Kent					1
Kerr	3		15	6	
Kimble			1		
King					
Kinney				1	
Kleberg		1			
Knox			1		1
Lamar	3		1	7	1
Lamb	1		4	5	
Lampasas	1		1	1	
La Salle					
Lavaca	1		2	1	
Lee					
Leon					
Liberty			1		
Limestone	1				
Lipscomb				1	
Live Oak					
Llano			1	3	

County	SOM	GSBS	SON	SOAH	SOP
Loving					
Lubbock	223	30	431	352	26
Lynn	2		1	1	
McCulloch	3		1	2	
McLennan	25		6	9	2
McMullen					
Madison					
Marion					
Martin			1	2	
Mason			2	1	
Matagorda	1			1	
Maverick			1	1	
Medina	3		2		
Menard					
Midland	13		89	71	2
Milam				1	
Mills	1		3		
Mitchell				3	1
Montague	4		1	2	1
Montgomery	15		11	6	1
Moore			3	2	2
Morris	2				
Motley					
Nacogdoches	3		1	1	
Navarro	2		4	2	1
Newton					
Nolan	1		5	1	1
Nueces	18	1	5	11	1
Ochiltree	2		1	1	1
Oldham					

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALUMNI BY COUNTY OF CURRENT RESIDENCE**

County	SOM	GSBS	SON	SOAH	SOP
Orange	1			1	
Palo Pinto	1		2	4	
Panola	2		1		
Parker	4		2	7	6
Parmer	1		2	4	1
Pecos	1		5	4	
Polk				1	
Potter	38	5	5	28	16
Presidio					
Rains					
Randall	49	2	20	66	23
Reagan				2	
Real					
Red River			3	1	
Reeves			1		2
Refugio					
Roberts					
Robertson	1		1		
Rockwall	4		3	6	
Runnels	1		3	1	
Rusk	2		2	1	
Sabine	1			2	
San Augustine					
San Jacinto					
San Patricio	2			4	
San Saba					
Schleicher			1		
Scurry			7	2	1
Shackelford					
Shelby				1	

County	SOM	GSBS	SON	SOAH	SOP
Sherman			1		
Smith	23	1	28	15	3
Somervell			1		
Starr					
Stephens	1		3	1	
Sterling				1	
Stonewall				2	
Sutton					
Swisher				1	1
Tarrant	89	3	90	104	34
Taylor	22		22	27	2
Terrell					
Terry	2		4	6	
Throckmorton				1	1
Titus	2		2	1	
Tom Green	15	2	9	21	4
Travis	75		36	41	6
Trinity					
Tyler					
Upshur	1			3	
Upton			1		
Uvalde	1			1	
Val Verde			4	1	
Van Zandt			1	2	
Victoria	5	1	11	3	
Walker			1		
Waller					
Ward			3	1	
Washington	1		1	3	
Webb	1	1	2	4	1

County	SOM	GSBS	SON	SOAH	SOP
Wharton	1				
Wheeler					
Wichita	16		7	19	5
Wilbarger	1		1	2	
Willacy					1
Williamson	23	1	31	16	2
Wilson	1		1		
Winkler			2	2	
Wise	2		2	5	
Wood	3		5	2	
Yoakum			2	4	1
Young	5		2	1	
Zapata					
Zavala					

**MEDICAL
PRACTICE
INCOME PLAN**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	Total
1. PROVIDER PLAN INCOME: 1995-2004											
A. GROSS AMOUNT											
1. Gross Charges											
Lubbock	66,974,073	69,970,879	68,147,380	71,353,642	75,092,413	81,746,294	90,490,008	96,890,873	86,567,220	106,285,567	813,518,349
Amarillo	17,655,615	19,677,426	19,565,451	18,928,988	18,975,774	22,268,767	26,539,271	30,617,461	34,426,817	38,396,280	247,051,850
El Paso	66,351,314	64,156,916	58,272,252	59,452,051	62,502,138	74,178,421	71,471,912	79,348,883	86,272,611	97,277,560	719,284,058
Odessa	7,556,563	7,908,524	8,367,247	9,181,321	9,391,212	10,176,776	10,857,356	12,119,640	12,425,911	15,254,173	103,238,723
Total	158,537,565	161,713,745	154,352,330	158,916,002	165,961,537	188,370,258	199,358,547	218,976,857	219,692,559	257,213,580	1,883,092,980
2. Net Collections											
Lubbock	30,808,725	30,481,362	28,789,495	31,179,260	30,984,450	34,089,390	35,857,127	37,896,914	33,164,939	33,373,129	326,624,791
Amarillo	9,598,108	10,864,027	11,057,614	9,773,522	9,429,714	10,216,273	11,396,074	13,011,048	14,879,180	15,171,336	115,396,896
El Paso	20,326,418	21,168,961	19,812,811	20,919,316	21,510,122	24,733,218	25,088,013	29,107,966	30,102,963	29,194,259	241,964,047
Odessa	3,859,504	3,712,268	4,246,604	4,250,689	4,296,203	4,590,822	4,669,718	5,239,859	5,328,292	5,850,464	46,044,423
Total	64,592,755	66,226,618	63,906,524	66,122,787	66,220,489	73,629,703	77,010,932	85,255,787	83,475,374	83,589,188	730,030,157
B. ADJUSTMENTS											
1. Total Amount											
Lubbock			32,559,900	36,462,038	35,202,069	40,899,196	44,973,963	53,073,235	51,623,926	61,413,078	356,207,405
Amarillo			8,560,398	8,427,939	8,066,199	9,569,663	12,233,963	13,360,348	17,623,041	20,172,694	98,014,245
El Paso			28,940,408	29,411,177	29,878,499	35,915,773	35,395,155	40,791,260	44,582,856	52,006,408	296,921,536
Odessa			3,882,264	4,088,690	3,886,223	4,512,236	4,476,608	5,301,332	5,641,706	6,934,853	38,723,912
Total			73,942,970	78,389,844	77,032,990	90,896,868	97,079,689	112,526,175	119,471,529	140,527,033	789,867,098
2. Non-Indigent Adjustments											
Lubbock			15,626,121	18,756,646	21,335,363	24,821,728	27,542,638	31,916,183	29,701,626	35,755,340	205,455,645
Amarillo			2,604,776	2,115,952	2,215,606	2,955,537	4,434,076	4,907,045	6,440,667	6,935,069	32,608,728
El Paso			4,817,567	5,647,579	6,468,593	8,421,899	12,634,633	11,544,493	12,611,085	15,312,118	77,457,967
Odessa			497,196	793,613	1,074,929	1,513,507	1,650,473	1,870,432	1,783,766	1,991,507	11,175,423
Total			23,545,660	27,313,790	31,094,491	37,712,671	46,261,820	50,238,153	50,537,144	59,994,034	326,697,763
C. BAD DEBT AMOUNT											
Lubbock	5,373,814	12,005,992	12,513,574	7,621,187	6,748,517	7,836,577	7,696,097	6,301,066	4,411,978	9,730,455	80,239,257
Amarillo	457,002	2,265,923	2,127,774	755,626	1,423,710	1,414,994	1,054,772	2,309,323	5,149,324	2,646,582	19,605,030
El Paso	19,127,634	17,639,466	16,696,352	10,929,500	11,122,735	12,532,844	11,483,439	10,127,779	11,370,265	16,624,425	137,654,439
Odessa	468,392	1,409,508	1,422,924	871,039	1,437,042	1,298,179	1,352,790	1,380,863	1,405,422	2,360,588	13,406,747
Total	25,426,842	33,320,889	32,760,624	20,177,352	20,732,004	23,082,594	21,587,098	20,119,031	22,336,989	31,362,050	250,905,473
D. UNCOMPENSATED CHARITY CARE											
1. Charges (Measure of actual effort)											
Lubbock	39,563,257	24,289,635	22,747,788	23,287,415	23,739,455	26,575,567	27,564,874	29,347,593	28,275,857	34,434,794	279,826,235
Amarillo	11,754,805	10,809,912	10,912,997	10,810,563	10,990,884	12,229,229	13,265,879	15,603,119	17,909,230	19,080,241	133,366,859
El Paso	38,945,936	33,981,562	29,545,890	29,829,439	33,181,399	39,354,117	38,076,352	40,408,915	41,975,317	48,017,486	373,316,413
Odessa	5,307,410	5,144,591	5,383,947	5,410,228	4,923,093	5,031,268	5,292,739	5,465,643	6,200,077	8,291,823	56,450,819
Total	95,571,408	74,225,700	68,590,622	69,337,645	72,834,831	83,190,181	84,199,844	90,825,270	94,360,481	109,824,344	842,960,326
2. Unreimbursed Charity Care											
Lubbock	26,384,741	19,154,597	16,933,779	17,705,392	13,866,706	16,077,468	17,431,325	19,683,599	19,922,300	23,657,738	190,817,645
Amarillo	6,072,562	5,872,105	5,955,622	6,311,987	5,850,593	6,614,126	7,799,887	8,453,303	11,182,374	13,237,624	77,350,183
El Paso	28,812,376	28,418,791	24,122,841	23,763,598	23,409,906	27,493,874	22,760,522	26,475,091	28,878,404	33,386,784	267,522,187
Odessa	2,683,638	3,341,523	3,385,068	3,295,077	2,811,294	2,998,729	2,826,135	3,430,900	3,857,940	4,893,346	33,523,650
Total	63,953,317	56,787,016	50,397,310	51,076,054	45,938,499	53,184,197	50,817,869	58,042,893	63,841,018	75,175,492	569,213,665

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	Total
E. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock	183,327	186,622	184,741	193,400	199,716	212,812	221,847	218,726	203,994	215,162	2,020,347
Amarillo	85,400	86,309	88,675	86,035	85,400	96,899	106,645	107,521	91,890	88,890	923,664
El Paso	174,709	196,555	204,597	212,133	206,485	210,813	206,926	232,462	233,503	214,134	2,092,317
Odessa	41,858	42,705	40,776	38,028	38,880	37,997	40,122	48,616	48,416	53,910	431,308
Total	485,294	512,191	518,789	529,596	530,481	558,521	575,540	607,325	577,803	572,096	5,467,636
2. Number of Patients Served											
Lubbock	61,576	64,306	71,308	76,293	78,558	84,918	92,854	93,602	75,661	72,643	771,719
Amarillo	28,226	33,132	37,525	35,402	32,208	33,766	33,843	33,645	33,582	33,888	335,217
El Paso	61,178	66,524	70,817	73,889	73,536	75,369	77,411	86,058	89,894	86,788	761,464
Odessa	9,679	9,906	13,842	13,912	14,539	14,312	15,181	15,511	15,810	17,307	139,999
Total	160,659	173,868	193,492	199,496	198,841	208,365	219,289	228,816	214,947	210,626	2,008,399
3. Number of Inpatients Served											
Lubbock	13,859	14,331	13,104	12,974	13,218	14,435	14,897	15,136	14,421	14,994	141,369
Amarillo	8,575	9,545	8,617	8,837	9,879	8,290	9,779	9,769	10,461	9,719	93,471
El Paso	21,697	20,882	17,246	17,201	16,244	17,358	17,234	19,351	20,596	18,787	186,596
Odessa	5,097	4,753	4,893	5,385	6,095	5,382	5,506	5,012	4,912	5,938	52,973
Total	49,228	49,511	43,860	44,397	45,436	45,465	47,416	49,268	50,390	49,438	474,409
2. INDIGENT PATIENTS: 1995-2004											
A. NUMBER SERVED											
1. Number of Indigent Visits											
Lubbock	111,765	73,750	66,713	70,662	71,607	73,343	81,062	83,371	79,694	88,763	800,730
Amarillo	56,483	56,857	65,439	57,387	62,526	41,392	51,154	54,844	49,722	50,363	546,167
El Paso	104,449	93,858	83,273	91,150	101,102	125,318	127,837	146,907	146,453	133,174	1,153,521
Odessa	31,090	30,056	24,984	21,758	21,094	20,657	19,665	23,094	26,028	27,213	245,639
Total	303,787	254,521	240,409	240,957	256,329	260,710	279,718	308,216	301,897	299,513	2,746,057
2. Number of Indigents Served											
Lubbock	28,335	19,486	18,450	19,110	19,299	21,530	23,665	25,304	24,070	22,995	222,244
Amarillo	22,421	23,067	26,179	22,047	14,309	10,704	11,113	12,679	13,774	14,985	171,278
El Paso	28,786	27,596	25,040	26,134	27,018	34,720	40,378	42,511	43,204	41,930	337,317
Odessa	5,852	5,358	6,949	6,408	6,144	6,231	5,563	6,367	7,406	7,395	63,673
Total	85,394	75,507	76,618	73,699	66,770	73,185	80,719	86,861	88,454	87,305	794,512

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	Total
3. MEDICAID REIMBURSEMENT: 1995-2004											
A. TOTAL BILLINGS											
Lubbock	22,311,137	20,134,465	18,995,511	19,217,459	19,070,906	21,349,309	21,582,157	22,997,452	21,770,858	25,738,222	213,167,476
Amarillo	8,591,689	9,785,426	10,209,202	10,042,340	10,219,609	11,284,500	11,877,959	14,082,990	16,265,793	17,587,475	119,946,983
El Paso	29,495,977	27,177,179	22,794,090	23,172,510	24,848,146	28,835,204	28,066,965	31,295,710	32,327,440	32,983,633	280,996,854
Odessa	4,658,759	4,548,454	4,949,689	4,942,695	4,588,880	4,491,407	4,867,208	4,925,172	5,590,480	7,093,718	50,656,462
Total	65,057,562	61,645,524	56,948,492	57,375,004	58,727,541	65,960,420	66,394,289	73,301,324	75,954,571	83,403,048	664,767,775
B. AMOUNT RECEIVED											
Lubbock	8,498,614	8,115,709	6,717,246	7,320,239	7,260,325	8,558,875	8,068,655	8,032,084	7,574,508	6,973,841	77,120,096
Amarillo	4,291,115	4,780,812	5,077,710	4,424,560	4,470,035	4,765,541	4,604,725	5,125,574	5,705,630	5,309,958	48,555,660
El Paso	11,279,849	10,866,487	9,161,718	9,410,166	9,833,393	10,895,311	11,269,212	12,066,011	12,472,092	10,449,891	107,704,130
Odessa	2,336,439	2,101,065	2,409,078	2,086,656	2,089,226	1,914,866	1,944,252	2,199,768	2,244,980	2,380,331	21,706,661
Total	26,406,017	25,864,073	23,365,752	23,241,621	23,652,979	26,134,593	25,886,844	27,423,437	27,997,209	25,114,021	255,086,547
C. NUMBER OF MEDICAID CLIENTS											
1. Number of Medicaid Visits											
Lubbock	74,673	63,507	55,975	59,643	59,493	61,726	66,129	66,252	62,494	70,573	640,465
Amarillo	33,106	33,885	36,925	35,723	55,895	38,401	45,740	47,779	44,952	47,195	419,601
El Paso	79,560	84,218	71,416	78,155	81,899	88,928	87,016	98,328	91,847	78,445	839,813
Odessa	26,550	27,261	23,655	20,515	19,806	18,538	18,716	18,909	22,845	20,976	217,771
Total	213,889	208,871	187,971	194,036	217,093	207,593	217,601	231,268	222,138	217,189	2,117,650
2. Number of Medicaid Served											
Lubbock	18,782	17,223	16,006	16,398	16,816	18,738	20,293	21,009	20,141	19,219	184,625
Amarillo	16,471	17,896	20,002	18,290	10,725	9,528	9,451	10,527	11,733	13,594	138,217
El Paso	21,938	24,984	21,733	22,961	22,994	27,975	28,494	29,318	29,840	28,085	258,322
Odessa	4,885	4,859	6,424	5,943	5,958	5,627	5,199	4,762	6,179	5,772	55,607
Total	62,076	64,962	64,165	63,592	56,493	61,868	63,437	65,616	67,893	66,670	636,772

PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2001	FY 2002	FY 2003	FY 2004
Medical Education				
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	92.0%	92.00%	91.00%	91.39%
Percent of graduates entering a primary care residency	50.0%	45.00%	47.00%	44.64%
Percent of graduates practicing primary care in Texas	29.6%	26.30%	30.18%	38.89%
Percent of graduates practicing primary care in a Texas under-served area	4.80%	4.44%	1.82%	4.51%
Percent of residency completers practicing in Texas	42.90%	49.20%	50.38%	41.03%
Total gross charges for un-sponsored charity care provided by faculty	50,817,869	58,042,893	63,841,018	75,175,492
Total gross charges for patient care (excluding un-sponsored charity care) provided by faculty	148,540,678	160,933,964	155,851,541	182,038,088
Outpatient-related charges as a percent of all charges by faculty	55.00%	56.00%	53.97%	56.00%
Percent of charges to managed care contracts by faculty	22.00%	21.00%	19.71%	20.00%
Medical school enrollment	484	487	499	511
Minority admissions as a percent of total M.D./D.O. admissions	10.83%	11.72%	7.69%	10.08%
Total number of residents	508	508	514	485
Minority residents as a percent of total residents	18.90%	23.60%	25.29%	25.77%
Minority Graduates as a percent of total M.D./D.O. graduates	9.24%	3.42%	10.91%	9.82%
Total number of outpatient visits	753,063	775,725	715,557	726,305
Total number of inpatient days	157,149	196,655	204,575	196,017
Graduate Biomedical Science Education				
Graduate School Enrollment	79	97	97	100
Allied Health Education				
Percent of graduates passing the certification / licensure examination on the first attempt	90.00%	94.00%	79.25%	80.17%
Percent of graduates who are licensed or certified in Texas	84.90%	91.00%	86.32%	84.77%
Allied Health enrollment	482	549	680	768
Nursing Education				
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	96.90%	92.86%	94.74%	86.24%
Percent of BSN graduates who are licensed in Texas	92.10%	93.98%	96.23%	97.48%
Percent of MSN graduates granted Advanced Practice Status in Texas	56.30%	75.00%	84.62%	76.92%
Nursing school enrollment	430	436	480	506
Pharmacy Education				
Percent of graduates passing the national licensing exam on the first attempt	98.3%	100.00%	93.85%	97.67%
Percent of graduates who are licensed in Texas	N/A	91.37%	91.67%	98.21%
Pharmacy school enrollment	326	324	363	338
Conduct Research				
Total external research expenditures	8,145,961	12,529,674	11,965,506	10,928,144
Research expenditures as a percent of state appropriated expenditures	8.58%	13.55%	13.01%	11.94%
Research expenditures as a percent of state appropriations for research	309.97%	513.68%	509.92%	213.46%
Institutional Support				
Administrative Cost	5.83%	3.73%	3.59%	3.99%
Institutional Unique Measures				
Rural admissions as a percent of total admissions to degree programs	20.60%	N/A	N/A	N/A
Annual event hours of distance education	62,257	86,958	99,368	190,492
Total value of lost or stolen property	N/A	\$8,920.32	\$14,045.28	\$12,103
Lost or stolen property as a percent of total inventory	N/A	0.0272%	0.0552%	0.0492%
Percentage change in revenue from competitive federal and state research grants	25.41%	N/A	N/A	N/A
All Schools				
Total number of post-doctoral research trainees.	32	31	33	40
Minority admissions as a percent of total first-year admissions	15.47%	15.30%	15.50%	15.49%
Total number of degrees or certificates awarded	478	559	565	709
Minority graduates a percent of total graduates	11.18%	10.78%	13.50%	18.34%