

TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER

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FACT BOOK

Thirteenth Edition

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December, 2006  
Prepared by the Office of the  
Executive Vice President for Finance & Administration

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## **PREFACE**

The Office of the Executive Vice President for Finance & Administration is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the thirteenth annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

This Fact Book can be accessed on-line at the TTUHSC home page, [www.ttuhscc.edu](http://www.ttuhscc.edu).

We encourage and invite comments, reactions, suggestions, and corrections as a means of improving future issues.

# MISSION AND VISION STATEMENTS

## **MISSION STATEMENT**

The mission of Texas Tech University Health Sciences Center is to improve the health of people by providing educational opportunities for students and health care professionals, advancing knowledge through scholarship and research, and providing patient care and service.

## **VISION STATEMENT**

Texas Tech University Health Sciences Center will be recognized nationally as a top-ranked health sciences university.

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# HISTORY

# **TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

## **History**

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the Schools of Nursing and Allied Health Sciences, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Allied Health Sciences programs were also expanded to Amarillo and the Permian Basin. The five schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences. A special effort is made to recruit applicants from West Texas and from rural and border communities.

The Health Sciences Center has as its major objectives the provision of quality education and the development of academic, research, patient care, and community service programs to meet the health care needs of the 108 counties of West Texas, which comprise 48% of the land mass and 12% of the population of the total state. This 131,000 square mile service area and population of 2.6 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on four geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement.

The growing evidence confirms that the School of Medicine is accomplishing its mission of educating and placing practicing physicians in West Texas. With increasing demand for medical education, primarily along the Texas/Mexico border, legislation was signed in October, 2003 establishing a new four-year medical school in El Paso. The Schools of Nursing and Allied Health Sciences continue their impact on the health care needs of West Texas, with most of their graduates remaining in West Texas to pursue their chosen profession. The School of Nursing will celebrate 25 years of creating possibilities in this academic year. The School of Pharmacy celebrated a decade of excellence in August 2006. The school's expansion continues with the establishment of a four-year pharmacy school in Abilene, scheduled to begin classes in August 2007.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the Texas Tech University Board of Regents, which sets overall policy for the Texas Tech University System, Texas Tech University, and TTUHSC. The current members of the Texas Tech University Board of Regents are as follows:

<u>Regent</u>	<u>Term Ends</u>	<u>Hometown</u>
Larry K. Anders	Jan. 31, 2011	Dallas, Texas
C. Robert “Bob” Black	Jan. 31, 2007	Horseshoe Bay, Texas
F. Scott Dueser	Jan. 31, 2009	Abilene, Texas
L. Frederick “Rick” Francis, Chair	Jan. 31, 2007	El Paso, Texas
Mark Griffin	Jan. 31, 2011	Lubbock, Texas
J. Frank Miller, III, Vice Chair	Jan. 31, 2009	Dallas, Texas
Daniel “Dan” T. Serna	Jan. 31, 2011	Arlington, Texas
Windy Sitton	Jan. 31, 2009	Lubbock, Texas
Dr. Bob L. Stafford	Jan. 31, 2007	Amarillo, Texas

The Deans of the Schools of Medicine, Nursing, Allied Health Sciences, Pharmacy and the Graduate School of Biomedical Sciences report to the Chief Executive Officer of the Health Sciences Center. Administrative governance and authority of the medical school is situated at Lubbock, and the Dean, as Chief Academic Officer, is fully responsible for the conduct and maintenance of quality educational experiences and related academic and clinical programs offered by the campuses at Amarillo, El Paso, and Odessa. The Regional Deans of Medicine at Amarillo, El Paso, and Odessa are responsible to the Dean of the School of Medicine in Lubbock for academic programs enabling the Dean to maintain quality assurance in the academic program. The Schools of Nursing and Allied Health Sciences utilize the same administrative mode. Regional Deans of Allied Health Sciences in Amarillo, Midland and Odessa, and a Regional Dean of Nursing in Odessa report directly to their respective Deans in Lubbock. This regional concept allows the Schools to establish and operate student education programs, physician residency training programs, continuing education programs, and outreach programs that have proven to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, and allied health sciences in this vast area. The Dean of Pharmacy is located in Amarillo, with Regional Deans being located in Lubbock, Dallas, and Abilene reporting to the Dean in Amarillo.

The Office of Institutional Compliance was established to provide centralized support and guidance to those areas dealing with issues of regulatory compliance. It is currently tasked with primary oversight of the Billing and HIPAA Privacy Compliance programs at all HSC campuses and serves as a resource for other HSC areas that deal with regulatory compliance.

The billing and privacy compliance programs at TTUHSC are structured in accordance with the Federal Sentencing Guidelines’ criteria for an effective compliance program. Each campus has a Billing Compliance Director and HIPAA Privacy Officer who report directly to the Institutional Billing Compliance Officer and Institutional HIPAA Privacy Officer, respectively, at the Lubbock campus.

The Institutional Billing Compliance Officer and Institutional HIPAA Privacy Officer report to the Institutional Compliance Officer, who has direct reporting to the President.

The Billing Compliance Office is responsible for ensuring that health care items and services are billed in accordance with federal and state laws and regulations and private payer contracts. It serves as a primary resource to the clinical programs at each HSC campus for billing activity. Communication and education are keys to the success of the program. To that end, general and specialty specific educational programs are provided at all four campuses. In addition, an institutional website serves as an additional resource. Various monitoring and auditing activities are conducted to ensure compliant billing and identify any problem areas.

TTUHSC uses, discloses and maintains protected health information (i.e., patient information) under a single privacy program, including a common Notice of Privacy Practice for all four campuses. The HIPAA Privacy Officers at each campus are responsible for ensuring compliance with federal and state laws and regulations regarding the privacy of patient information as outlined in the TTUHSC Privacy Manual. In addition to providing education and training, the HIPAA privacy program conducts routine monitoring and auditing to ensure compliance with federal and state privacy laws.

Concerns of non-compliance with billing and/or privacy requirements can be reported through various anonymous reporting mechanisms. These concerns are investigated and corrective action is implemented to address any non-compliant activity and/or conduct to maintain the effectiveness of these vital compliance programs.

An institutional philosophy that further supports quality services to the students, patients, faculty and staff was enhanced in 1990. The thrust of the initiative is three-fold: provide customer service skills training to employees, assist departments in quality improvement efforts, and recognize individuals and teams for excellence in quality service. The initiative is called *SERVICEplus*. The customer awareness program of *SERVICEplus* helps employees identify who they serve and to understand and exceed the needs and expectations of these constituents.

The Office of HSC Relations coordinates an annual quality service recognition program for staff employees. This prestigious award recognizes staff employees who have been continuously employed at Texas Tech in a benefits-eligible position for at least two years, who have completed the *SERVICEplus* educational program, and who demonstrate excellence in service. Two levels of awards exist: the Quality Service Award and the Chancellor's Award of Excellence, whereby honorees receive a plaque, certificate, and a monetary award ranging from \$500 to \$1,500.

Since 1990, things have evolved and additional initiatives were put in place, including *PATIENTfirst*, *STUDENTfirst*, and *PEOPLEfirst* - all meant to put our patients, students and staff first. In 2001, the *PEOPLEfirst* committee, comprised of a cross functional team of TTUHSC employees from Lubbock, Correctional Managed Health Care, and the three regional centers in Amarillo, El Paso, and Odessa, began looking at ways to improve organizational services, policies and procedures. Throughout the process, the need for enhanced staff education and training was a recurring theme.

As a result of their findings, the PEOPLEfirst committee adopted a vision in which TTUHSC would create a learning environment where training is valued and knowledge is seen as key to employee productivity. This recommendation was presented to senior leadership, and a decision was made to establish a Training and Staff Development office (TSD) that would exist to meet the unique training and development needs of employees at all levels and locations throughout TTUHSC. TTUHSC Training and Staff Development officially became operational in September, 2003.

The Health Sciences Center is continually striving to make the institution and its programs the most cost effective possible. This has been particularly important for the past few years when this young institution has been growing and developing its programs. In 1985, general revenue made up more than 50% of the total operating budget of the Health Sciences Center. Now, in fiscal year 2007, general revenue is 25.5% of the total budget. Even though the Health Sciences Center has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care education of the highest quality.

The Health Sciences Center is proud of the accomplishments that have been achieved by this institution. Some of these include:

## **SCHOOL OF MEDICINE**

- Over the past five years, approximately 56% of graduates have remained in Texas to complete residency training, and an average of 20% of School of Medicine graduates have remained in a Texas Tech program for residency training.
- Over 20% percent of the practicing physicians in West Texas are Texas Tech medical school and/or residency graduates.
- Over the past four years, an average of 46% of all medical school graduates have elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2006, 45% of graduates elected primary care specialties.
- Each of the four TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The four campus system, therefore, has a positive impact on the geographic distribution of physicians throughout West Texas.
- In the summer of 1998, the School of Medicine began its joint venture with the College of Business Administration for a combined MD-MBA program, one of only two four-year programs in the country. Each year, 8-10 first-year students are admitted into the program. In June, 2001, the School of Medicine graduated its first three MD-MBA students; six graduates completed the combined degree program in May, 2002, an additional six completed the program in May, 2003, seven completed in May, 2004, ten in May, 2005, and four in May, 2006.

- The four campuses of the School of Medicine operate 28 individually accredited residency programs and 4 fellowship programs in West Texas. As of October, 2006, these programs had 486 total residents in training, including 17 fellows, of which 318 (65%) were in primary care fields of Family Practice, Internal Medicine, Med/Peds, OB/GYN and Pediatrics. Of the 318 total primary care residents in training, 88 are specifically in Family Practice. The 28 residency programs have 159 first year trainees, and will graduate approximately 180 residents and fellows in 2007.
- The four campuses operate a total of 34 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: Care for Women and Infants, including perinatal care and neonatal intensive care (four campuses), Pediatric subspecialty services and intensive care (four campuses), trauma centers and emergency medicine (two campuses), neurology and neuroscience centers (two campuses), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center and a program for bone marrow transplantation, and a border community breast care program. Recognition has been received for research in such areas as cardiovascular disease, alcohol toxicity, reproductive biology, steroidogenesis, and sick building syndrome.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2006, the combined four campuses of the School of Medicine provided 620,657 clinical visits of care to 224,548 patients. The School also served 54,030 inpatients in its affiliated hospitals. The four campuses provided 328,903 clinical visits of charity care to 90,044 patients valued at \$85,644,627.
- The Texas Senior Trails project which began in July 2005 to manage the health outcomes for high cost Medicare beneficiaries seeking care at TTUHSC continued through the year. In the initial phase of the program, Texas Senior Trails was successful in enrolling approximately 83% of the chosen population. Case Managers began working directly with beneficiaries and their respective caregivers to streamline care and provide comprehensive education regarding current diagnoses. Evidence-based protocols were developed to aid in the management of care and for providing specific interventions in the areas of medication management and adherence. Over time, the compiled data on the elderly population in the program will assist with research, educational and publication opportunities. Institutional recognition through the success of this project will aid in contracting efforts between TTUHSC and existing/potential payors.

## **GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

- The Graduate School of Biomedical Sciences, originally a part of the School of Medicine, became a separate school in 1994 to coordinate the training of biomedical scientists. It provides educational opportunities for students who seek research careers in the biomedical sciences to advance our knowledge about normal and disease conditions in humans.

- Originally, as part of the School of Medicine, its first masters of science degree was awarded in 1975 in medical microbiology, followed by its first doctoral degree awarded in 1978 in physiology.
- The Graduate School of Biomedical Sciences currently has seven graduate programs: biochemistry and molecular genetics, biotechnology, cell and molecular biology, medical microbiology, pharmacology and neuroscience, pharmaceutical sciences, and physiology. Some graduates of these programs work in private industry, however, most hold postdoctoral fellowships and faculty positions at major medical schools throughout the United States and abroad.
- The philosophy of the GSBS is to provide each student with a broad understanding of biomedical research. This is accomplished on the Lubbock campus by requiring doctoral students to complete a common first-year curriculum. The first-year curriculum consists of introductory courses in Biochemistry, Molecular Biology, Microbiology, Cell Biology, Human Physiology, Pharmacology and Cell & Molecular Immunology.
- The School conferred its first pharmaceutical sciences degree and celebrated the awarding of its 100<sup>th</sup> doctor of philosophy degree in 2001.
- The M.D./Ph.D. combined degree program has graduated six M.D./Ph.D. students and has six students currently enrolled. GSBS graduated their first husband and wife team in May, 2002, awarding both with an MD/PhD degree.
- GSBS Convocation 2003 was the inaugural year to present the Outstanding Graduate Student award to one graduating student who best exemplified the many aspects of the scientist. Also that year, the Dean's Recognition Award was combined with the Banner Bearer selection.
- Beginning Fall 2006, the School initiated the Dean's Scholars program. With funding from the Office of the President and the CH Foundation Scholarship Fund, four GSBS doctoral students receive stipends of \$25,000 per year for up to three years.

## **SCHOOL OF NURSING**

The School of Nursing (SON) continues to push beyond the limits of current norms with a mission core focused on people and values for achieving the organizational mission of education, practice, research and service. Our values adhere to the highest standards of integrity related to innovative education, practice research and service. We value:

- ◆ Individual uniqueness

- ◆ A spirit of trust, caring, open communication, and team work
  - ◆ Loyal, creative and culturally diverse students, faculty, and staff
  - ◆ A dedicated community of stakeholders
- The School of Nursing began in 1979 with the development and accreditation of the Continuing Nursing Education (CNE) Program. The CNE Program was the first nationally accredited program in the State of Texas and continues today to meet the needs of West Texas nurses with timely topics to support area nurses learning needs, including nurses in rural communities. Since inception, the School of Nursing has planned degree programs to meet the needs of Texas residents.
    - Traditional baccalaureate students were admitted on the Lubbock campus in 1981, and four years later, RN-BSN students were admitted in the Permian Basin. The baccalaureate program is for traditional, licensed RN and second degree (individuals with a baccalaureate degree in another field) students. At the undergraduate level, the School offers a baccalaureate degree web-enhanced program in Lubbock for traditional students without a degree, a web-based accelerated baccalaureate nursing degree program for pre-licensure students with previous baccalaureate degrees in other fields, as well as a baccalaureate program for registered nurses with an associate degree in nursing or diploma nursing preparation.
    - The Master of Science in Nursing program enrolled the first students in 1988. Today, the Graduate Program offers teleconference classes in Lubbock, Tyler, Odessa, Fredericksburg and Highland Lakes. By using a variety of methods including interactive television and web-based technology, the Graduate Program has educational tracks in:
      - ◆ Administration
      - ◆ Education, including a Master of Science in Nursing degree for registered nurses with associate or diploma in nursing preparation (RN-MSN)
      - ◆ Five advanced practice areas: Family Nurse Practitioner, Acute Nurse Practitioner, Pediatric Nurse Practitioner, Geriatric Nurse Practitioner, and Clinical Research Management
      - ◆ Post-masters certificates for the five advanced practice areas: Family Nurse Practitioner, Acute Nurse Practitioner, Pediatric Nurse Practitioner, Geriatric Nurse Practitioner, and Clinical Research Management
      - ◆ Collaborative programs: Advanced Practice Program with the University of Texas at Tyler; A collaborative Ph.D. program with Texas Woman's University, and Master of Science in Nursing/Master of Business Administration in collaboration with Texas Tech University College of Business Administration
- School of Nursing accomplishments are categorized according to the five foci of the Texas Tech University System Strategic Plan: ***people, partnerships, growth, diversity and recognition***. Additionally, the accomplishments emphasize continuous quality improvement in each of the five focal areas.

- ***People, Partnerships and Recognition:*** The School of Nursing continues to focus on people, development of partnerships, and achievement of local and national recognition including: geriatric education, partnering with other disciplines in the Health Sciences Center to provide model research, education and practice experiences at the Mildred and Shirley L. Garrison Geriatric Education and Care Center .
  
- ***People, Partnerships, Growth, Diversity and Recognition:*** The School of Nursing focuses on improving the health care of people by creating partnerships with public and private communities to expand health care services to underserved populations.
  - **The Larry Combest Community Health & Wellness Center**, a primary care clinic, serves residents in East Lubbock within a federally designated medically-underserved area including the Senior House Calls Program and Diabetes Education Center and serves as a clinical learning site for student.
  - The Permian Basin Health Career Consortium, chaired by the School of Nursing Regional Dean-Permian Basin, is currently composed of 17 member organizations from Midland and Odessa including hospitals, community colleges, independent school districts, chambers of commerce, newspapers, the Permian Basin Workforce Board and the Permian Basin Area Health Education Centers (PB AHEC).
  - The Alliance for Innovation in Nursing Education partnerships was created with Austin Community College, for students with a baccalaureate degree in a field other than nursing utilizing distance education technologies and preceptors in the students' local communities, beginning Academic Year (AY) 2004.
  - The School of Nursing formed an alliance with HealthStream Corporation for integration of state-of-the-art technology for student clinical evaluation and established an articulation agreement with Central Texas College. (AY 2005)
  - The School of Nursing Clinical Simulation Center has been selected as one of eight sites for a national research study sponsored by the National League of Nursing (NLN) and Laerdal Corporation.
  - In December 2005, Undergraduate and Graduate programs in the School of Nursing were granted accreditation by the Commission on Collegiate Nursing Education (CCNE) for ten years (maximum permitted) with no recommendations or suggestions.
  - A \$1.5 million grant focusing on preventing and controlling childhood obesity in West Texas was awarded to an interdisciplinary team of researchers with the School of Nursing Research and Practice Programs Associate Dean as the grant project director during AY 2006.

- In February 2006, the School of Nursing hosted a conference of nursing leaders from across Texas to determine how to define and evaluate key nursing competencies at different educational and career stages and to set priorities for an electronic competency management system. The conference resulted in the formation of a coalition, the Texas Competency Consortium, to develop a statewide competency model.
  - For AY 2006, the School of Nursing was ranked among the top nursing schools in the nation for the third year in a row in U.S. News & World Report's 2007 edition of America's best graduate schools. The School of Nursing master's degree program ranked 75<sup>th</sup> in the nation in the exclusive annual listing and is the only ranked nursing school in the West Texas region.
  - School of Nursing students in Texas Nursing Students Association (TNSA) won the TNSA Community Health Project Award for sponsoring and coordinating a bio-terrorism drill with the City of Lubbock.
  - The Dean of the School of Nursing was appointed by the President to serve on two state workforce advisory councils, Texas Health Care Policy Council and Texas Nursing Work Force Center Advisory Council. The Texas Health Care Policy Council was established to advise the governor, lieutenant governor and speaker of the House on flaws, gaps, inefficiencies or problems in the Texas health care system and is comprised of designees from various state agencies and systems of higher education with the Dean as the only nurse. The Dean serves on the Texas Nursing Work Force Center Advisory Council, which monitors and advises the legislature on the nursing work force and was named vice chair of the Texas Health Work Force Planning Partnership Subcommittee, charged with assuring Texas is adequately prepared to meet the health care delivery needs of the future via a quality work force.
- **Diversity:** The School of Nursing is recognized by the Hispanic and other communities as an integral and dynamic partner in education and health care delivery including, for example, leadership for development of the first South Plains Association of Hispanic Nurses.
- **Growth:** Nursing program growth was a key objective of the School, including:
- School of nursing unduplicated enrollment increased from 700 in AY 2004, to 841 in AY 2005 and 963 in AY 2006.
  - Grant and research funding initiatives substantially increased through the funding agencies of Lubbock Area Foundation, City of Lubbock Community Development, Carillon Senior Living Center, The CH Foundation, Texas Department of Human Services, WorkSource of the South Plains, South Plains Regional Workforce Development Board, UCSF Center for the Health Professions, National League for Nursing, Health Resources and Services Administration in the United States Department of Health and Human Services (HRSA), Bureau of Health

Professions in the United States Department of Health and Human Services, U.S. Department of Education and the U.S. Department of Labor.

## **SCHOOL OF ALLIED HEALTH SCIENCES**

- The School of Allied Health Sciences offers fourteen different doctoral, masters and baccalaureate health professions degree programs in the rehabilitation sciences, clinical laboratory sciences, speech, language and hearing sciences, and disciplines related to primary care. With a Fall 2006 enrollment of almost 800 students on four campuses (Lubbock, Amarillo, Odessa and Midland), it is the largest School of Allied Health Sciences in Texas, and one of the most diverse and fastest growing institutions of its kind in the nation. The School has successfully developed and implemented ten new or upgraded academic degree programs since 1998. These programs are already producing their first cohorts of highly qualified allied health professionals who are serving the people of West Texas, the state and the nation.
- Academic degree programs offered include Ph.D. in Communication Science and Disorders, Doctor of Audiology (Au.D.), Doctor of Science in Physical Therapy (Sc.D./PT); Master of Science degrees in Molecular Pathology, Speech-Language Pathology and Clinical Practice Management; professional Masters' degrees in Athletic Training (MAT), Occupational Therapy (MOT), Physical Therapy (MPT), Physician Assistant Studies (MPAS), and Rehabilitation Counseling (MRC); and Bachelor of Science degrees in Clinical Laboratory Science, Speech, Language and Hearing Sciences, and Clinical Services Management.
- To increase educational access to allied health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies. The Sc.D., P.T. employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus, to offer practicing Physical Therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice. The M.S. in Clinical Practice Management provides an internet-based opportunity for PT's, OT's, SLP's, PA's and other health professionals to upgrade their knowledge and skills in clinical practice management, without leaving their communities. Similarly, the Master of Rehabilitation Counseling provides an opportunity for vocational rehabilitation counselors of the Texas Rehabilitation Commission, other State agencies and within the private sector to obtain their professional credentials while continuing to serve their clients. The Bachelor of Science in Clinical Services Management provides a web-based baccalaureate opportunity for graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.
- With the Summer, 2002 session, the School admitted its first cohort of students into its "first-in-the-nation" Master of Science in Molecular Pathology program. This program, which is supported by extensive institutional investments in a

state-of-the-art “gene-testing” laboratory, offers students the theoretical knowledge and technical skills needed by molecular diagnostics and forensics laboratories within the state and throughout the country.

- In addition to its fourteen different degree programs, all of which are accredited for the maximum periods allowable by their respective accrediting bodies, the School operates two Centers that have been approved by the Board of Regents:
  - The Center for Brain Mapping and Cortical Studies, within the Department of Speech, Language and Hearing Sciences, seeks to integrate and support cross-disciplining efforts in research, teaching and patient care that are aimed at increased understanding of the human nervous system and enhanced treatment of neural pathology.
  - The Center for Rehabilitation Research within the Department of Rehabilitation Sciences consists of four clinical research laboratories (Clinical Biomechanics Laboratory, Clinical Postural Control Laboratory, Clinical Cardiopulmonary Research Laboratory, and Clinical Musculoskeletal Research Laboratory), and integrates and promotes interdisciplinary research and clinical services in the Rehabilitation Sciences.
- Personnel shortages continue in many of the Allied Health Sciences professions. Shortages are most acute in the clinical laboratory sciences, and for speech-language pathologists, audiologists and physician assistants. Increasing demands for physical therapists and occupational therapists are projected for the foreseeable future to meet the needs of an aging population. Similarly, the demand for certified and licensed athletic trainers is expected to grow dramatically within our society.
- The School has an active faculty development program to encourage and provide financial support for faculty who participate in doctoral studies. With critical, national shortages of doctorally prepared faculty in the School’s disciplines, this “grow your own” approach continues to strengthen the knowledge, skills and abilities of our faculty.
- Departments within the School of Allied Health Sciences include:

Laboratory Sciences and Primary Care

M.S., Molecular Pathology

Master of Physician Assistant Studies (M.P.A.S.)

B.S., Clinical Laboratory Science

Rehabilitation Sciences

Doctor of Science (Sc.D.) in Physical Therapy

Master of Athletic Training (M.A.T.)

Master of Occupational Therapy (M.O.T.)

Master of Physical Therapy (M.P.T.)

Speech, Language and Hearing Sciences

Ph.D., Communication Sciences and Disorders

Doctor of Audiology (Au.D.)

M.S., Speech-Language Pathology

B.S., Speech, Language and Hearing Sciences

Clinic Administration and Rehab Counseling

M.S., Clinical Practice Management

Master of Rehabilitation Counseling (M.R.C.)

B.S., Clinical Services Management

## **SCHOOL OF PHARMACY**

- Texas Tech University Health Sciences Center School of Pharmacy was established in 1993 to offer the degree of Doctor of Pharmacy (Pharm.D). The School began accepting applications and enrolled its first class of 63 students in the fall of 1996. The founding class graduated in May, 2000. The SOP has conferred 491 Pharm.D. degrees through May 2006.
- The School's vision statement reflects the changing responsibilities of the pharmacist and the role of the educator in the process. The School is learner-centered, collegial in nature, and uses state-of-the-art technology to cultivate practitioners dedicated to providing a high standard of care for their patients. The curriculum is based around a problem-based learning model and provides a stimulating and innovative cooperative educational environment.
- In addition to the traditional Pharm.D. program, the School also provides a Ph.D. program in the basic pharmaceutical sciences and a Graduate Pharmacy Education Program (residency program). Through the residency program, pharmacists gain advance practice skills leading to specialization beyond the entry professional degree.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care. The faculty and residents of the School provide patient care through various contracts with external health care institutions including hospitals, community pharmacies, nursing homes, clinics and the Texas Department of Criminal Justice.
- The School manages three pharmacies. Developed as model teaching pharmaceutical care pharmacies in Texas Tech clinics, these pharmacies emphasize comprehensive pharmaceutical care. The pharmacies include:

- Amarillo: Amarillo Pharmaceutical Care Center
- Dallas: Texas Pharmacy at Central Dallas Ministries Clinic
- Lubbock: TTUHSC Pharmacy (main campus)

- In addition to its direct patient care initiatives, the School supports a significant research program. The School of Pharmacy building houses approximately 14,000 square feet of laboratory space. Current efforts include research targeted at drug delivery, drug metabolism, drug formulation, blood brain barrier, cancer, cardiovascular pharmacology, immunology, infectious disease, molecular biology, pharmaceuticals, pharmacokinetics/pharmacodynamics, and pharmacoconomics. The School has received significant research grants and contracts. The ongoing research is supported by over \$3.6 million in extramural funding, which includes 15 NIH grants. The annual Marsh Endowed Lectureship brings world-renowned research experts in neuroscience and addiction to visit the School to give lectures at the TTUHSC Amarillo campus. Research Days, also held annually, is an event which recognizes the research endeavors of faculty and students over the course of the previous year and fosters future collaborations on new projects.
- The School has three research centers: Stroke, Pediatric Pharmacology, and Cancer; and collaborates with the School of Medicine and local hospitals to fund research at the Women's Health Research Institute.
- The School manages and operates the Texas Panhandle Poison Center (TPPC). The TPPC serves 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene health marketing areas.
- The School's Dallas/Fort Worth campus is located at the North Texas Veterans Affairs Medical Center. The VA totally renovated a building to house the School. The 8,000 sq. ft. facility was designed and renovated to meet the SOP's needs, housing four (4) case study rooms, one (1) classroom, a student lounge and break room, and 15 faculty offices. Its location adjacent to the VA's clinic building has proven to be an exceptional affiliation for the Pharm.D. and residency program.
- The School has clinical affiliations with some of the leading chain and independent pharmacies and hospitals throughout its three-campus region.
- Due to the generous support of the Abilene Community Partners, the SOP will open a new campus in Abilene in fall 2007. The campus, made possible from a \$15.6M gift to the University, includes all four years of the program. There will be 27 FTE faculty, nine (9) staff, and six (6) residents in Abilene to serve 40 students/year (160 additional students once fully enrolled).

## **HEALTH SERVICES MANAGEMENT / CORRECTIONAL MANAGED HEALTH CARE**

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender-patients. The Committee established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. Of the approximately 152,000 inmates housed in TDCJ facilities, the western sector has approximately 32,000 beds in 28 facilities at 20 sites. Included is a 550-bed psychiatric hospital located in Lubbock, which opened in July 1995. A tertiary medical/surgical prison hospital adjacent to the psychiatric hospital opened September, 1996 with medical/surgical care provided by the TTUHSC School of Medicine. This facility expanded by 44 beds (10 of which are currently open) in 2006, yielding a total of 92 medical/surgical, intensive care, and emergent care beds. TTUHSC is responsible for providing ambulatory care at the TDCJ facilities, developing Preferred Provider Networks, providing long term care, and operating a telemedicine program. In addition, TTUHSC is responsible for contracting with the local community hospitals and staffing new facilities. All sites are undergoing accreditation by the American Correctional Association with a goal of 100% certification by 2008.

During the 1995 Legislative session, the Texas Legislature expanded the CMHCAC role allowing it to contract with other state agencies to provide them with managed care services. As a result of this action, effective September 1, 1995, TTUHSC began providing managed health care services to Texas Youth Commission (TYC) facilities, currently with 1,371 youth located in seven facilities - Brownwood (2), Bronte, Pyote, Sheffield, Vernon, and El Paso. During the 1999 Legislative Session, the Committee was renamed the Correctional Managed Health Care Committee (CMHCC) and three public members were added. Additionally, the Committee's oversight and compliance roles were strengthened.

Psychiatry support for TDCJ was moved to TTUHSC on January 1, 1996, with TTUHSC providing the mental health care in West Texas. In addition, TTUHSC has the only Program for the Aggressively Mentally Ill Offender (PAMIO) in the state. This program has received national recognition for the innovative approaches to these challenging patients. Pharmacy services for the TDCJ contract are provided through a central contract managed in cooperation with the TTUHSC School of Pharmacy in Amarillo.

The role of the correctional telemedicine program is to provide specialty consults for the TDCJ inmates by connecting correctional unit clinics with medical school consultants at TTUHSC in Lubbock. It reduces backlog in needed specialty clinics and initiates a referral pattern to the TTUHSC specialists who service the prison hospitals. The telemedicine program has also been a public safety tool by reducing the need to transport inmates from prisons to receive specialty care. The correctional telemedicine system is located in 16 of the 28 prison units served by TTUHSC. With deployment of telemedicine in the larger units and at sites with multiple prison units, 92% of the inmates served by TTUHSC have telemedicine access.

Other initiatives for Correctional Managed Health Care include provision of onsite health services for the 500-bed Ector County Detention Center and 48-bed Youth Center, and implementation of an Electronic Medical Record system in TDCJ and TYC facilities.

## **F. MARIE HALL INSTITUTE FOR RURAL AND COMMUNITY HEALTH**

The F. Marie Hall Institute for Rural and Community Health is a nationally renowned program dedicated to improvements in the health of West Texans. This group of 35 scholars, public health specialists and community outreach professionals is the primary liaison of the Texas Tech University Health Sciences Center with rural communities throughout the region. Institute personnel collaborate widely with faculty at Texas Tech University, with academic experts statewide, and with leading corporations and non-profit research organizations across the United States. The Institute's programs derive funding from the State of Texas and from a variety of federal agencies including HRSA, USDA, NASA and the National Institutes of Health. The Institute also receives large-scale private philanthropic encouragement.

Focus areas of the Institute include:

**Rural Research:** Multidisciplinary efforts involving more than 100 faculty and graduate students are underway to study the complex and dynamic factors that impact the well-being of rural residents. These programs include the mapping of large datasets with advanced geospatial analysis technology, studies of trends in health records, and the development of Internet-based systems of electronic health records for nurses in rural schools. A prominent example of the Institute's research program is the West Texas Rural EXPORT Center. EXPORT stands for "Excellence in Partnerships for Community Outreach Research and Training" focused on vulnerable populations and health disparities. The NIH-funded EXPORT project exemplifies the Institute's commitment to connecting statistics to real-world solutions.

**Health Care Workforce Development:** Generating young peoples' interest in health care careers at an early age is one of the strategies of the West Texas Area Health Education Centers (AHEC). From these investments in youth of the region will come future health care workers for rural West Texas. Reinforcing these efforts is an extensive scholarship program for undergraduate and health professions students. This program disburses more than \$100,000 each year. The West Texas AHEC also links health professions students to rural communities across the region through rural community-based placements for clinical rotations as well as rural-focused recruiting events called HealthMATCH. In addition, students at the Health Sciences Center have the opportunity, through the Double T Health Service Corps, to get involved in community service projects in rural and underserved communities across the region. These are mutually beneficial in that communities receive the students' time and energy, while the students gain important life-lessons through a deeper understanding of community health and, in particular, the role of the health care provider outside of the clinical setting.

**Technology:** Using technology to help overcome distance and isolation is a priority. The Institute manages one of the longest continuously operating telemedicine programs in the country. Through video-conferencing technology, patients can be connected with doctors hundreds of miles away. With more than 20,000 telemedicine consults since 1990, the majority of which have occurred in a correctional health setting, the Institute is currently seeking to expand next-generation approaches for burn follow-up care, diabetes counseling, pharmacy services, and remote sensing applications that allow the patient's vital health information to be sent to their

physician through wireless satellite uplinks.

**Resources for Communities:** The Institute marshals extensive resources for understanding the demographic, cultural, economic and health care infrastructure issues confronting rural West Texas. These resources include reasonably-priced and accessible continuing education for health professionals, access to the electronic medical library resources of TTUHSC for rural preceptors, and tools for communities to help residents live healthy lifestyles.

## INFORMATION TECHNOLOGY

Texas Tech University Health Sciences Center uses a wide range of information systems technologies to support its academic, clinical, research and service missions. The services provided by the Information Technology (IT) Division have enabled the institution to establish an integrated network that connects TTUHSC's campuses and clinics together as a system and extends the institution's outreach to communities in need. The division is comprised of the Office of the Chief Information Officer (CIO), Technology Services, Information Services, and HealthNet departments. The Technology Services and Information Services departments provide the institution with technology enabled services in the areas of PC support, server administration, networking, programming support, data management, systems management, video teleconferencing, and scheduling of technology resources. The scope of services includes:

- ▶ Providing and supporting an ATM-wide area data network that supports all campuses and outlying clinics;
- ▶ Providing and supporting a high-speed ATM or Gigabit Ethernet network infrastructure at all campus locations;
- ▶ Providing institutional support for over 5,000 personal computers across all campuses through telephone support and actual hands-on repair and replacement of both hardware and software;
- ▶ Providing access to computer-based training on software programs and other technologies for students, faculty and staff;
- ▶ Providing and supporting institutional data file storage, printing services, and e-mail services;
- ▶ Providing essential backup services of institutional data;
- ▶ Providing support, maintenance and backup of departmental servers;
- ▶ Providing the institution with electronic security protection from outside intrusions and computer virus attacks;
- ▶ Providing and supporting Internet connectivity, including wired and wireless network connectivity on-site at each campus, dial-up services and remote Virtual Private Networking (VPN);
- ▶ Providing, designing and supporting web and other application development for academic and clinical information;
- ▶ Providing video teleconferencing networks and services for distance learning, telemedicine and other institutional applications; and
- ▶ Providing and operating a multi-campus resource reservation system for the management and scheduling of multiple-use video teleconferencing facilities.

- **Digital Network**

The existing digital network infrastructure consists of an ATM or Gigabit Ethernet campus LAN environment with core speeds of 625 or 1,000 megabits per second, and ATM OC-3 (155 megabits per second) connectivity to each regional campus. The core infrastructure equipment that supports the primary institutional servers operates at a 1 Gigabit (1,000 Mbits) transmission speeds. Network connectivity for faculty, staff and students is available at 10/100 megabits to the desktop. Data connectivity is provided for students in TTUHSC's labs, classrooms, study areas, student center and libraries. Faculty, staff and students also have secure wireless access to network resources throughout our campuses. Access to information resources exists through Texas Tech University's access to Internet 2. Currently Texas Tech University has an OC-3 connection to Internet 2 services. Additional collaboration with the general academic university is available through shared Student Information and Administrative Systems. Some of the shared administration systems include financial accounting, personnel and payroll systems. Search engines for each campus cover information on web pages for both Texas Tech University and Texas Tech University Health Sciences Center.

- **Information Systems**

The Information Technology Division of TTUHSC provides file services, web-based reference material, interactive video teleconferencing for distance learning and telemedicine (TechLink and Healthcare Services network), discussion forums, and electronic mail – all used by the Schools to support their educational programs. An automated resource reservation tool optimizes the scheduling of video teleconferencing resources to support the delivery of educational programs and healthcare services. Students also use network file servers to store and access peer tutoring and other educational materials compiled by students. TechLink services used to support instruction include interactive multimedia classrooms and web-based material/communications. These web-based services are provided so educational material can be made available for student use. Web-based services are also used to distribute general announcements or information to faculty, staff and students. All faculty and students are assigned e-mail addresses so that faculty-to-student, student-to-faculty, and student-to-student communication is supported. Education is further supported through Internet availability for library resources, web-based materials, e-mail, and other information technology resources required for enhancing the educational experience.

- **Educational Support**

The TechLink network connects 36 distance learning classrooms and 14 conference rooms on all TTUHSC campuses. Using state-of-the-art compressed digital video and audio technology, the network provides live, interactive video teleconferencing capability among all campuses for research, administrative, teaching and other educational support activities. Carrying nearly 13,500 event hours in fiscal year 2006, the network:

- maximizes the outreach and impact of limited faculty resources;
- provides quality undergraduate and graduate courses to students on all campuses;
- facilitates curriculum consistency and continuity; and
- reduces faculty and student travel among the campuses.

The network also features a video teleconferencing portal for connecting TTUHSC classrooms and conference rooms on the TechLink network to those of other institutions such as medical centers and universities. This enables TTUHSC faculty, staff and students to collaborate with colleagues at other locations on a wide variety of academic, business and healthcare matters reducing the need for frequent travel.

- **Healthcare Services**

The Healthcare Services network utilizes compressed digital video and audio transmitted via terrestrial circuits to provide Texans with direct patient care and information. The Healthcare Services network includes more than 30 campus, rural and correctional sites. These facilities support telemedicine activities through live, interactive video consultations between medical specialists at all campuses of TTUHSC, in addition to Primary Care Physicians, Physician Assistants, Nurse Practitioners and their patients in West Texas and the State's correctional facilities. A recent upgrade expanded the Healthcare Services network to include live, interactive video facilities to train and support regional law enforcement personnel in Forensic Science applications. The network facilitates full motion picture quality video interactions among all parties and the transmission of critical patient information including electronic medical records, diagnostic data and images. A video teleconferencing portal is available to the Healthcare Services network, enabling healthcare providers in West Texas to enhance their services by consulting with colleagues at medical facilities outside the TTUHSC system on a variety of healthcare and related matters. The practice of medicine through telecommunications technologies has increased access to quality healthcare in State correctional facilities and underserved rural communities. The availability of telemedicine and related services plays a vital role in enabling the rural community infrastructure to remain viable and healthy.

- **Health.edu**

Health.edu is a multi-format continuing education and in-service training provider. Health.edu is supported by a comprehensive online learning management system, and is used to extend the resources of healthcare facilities and professionals working in diverse healthcare areas. Over 200 hours of new continuing education and training programs are delivered to healthcare professionals and hospital staff annually in a variety of media formats. Continuing education programs are delivered via Health.edu to physicians, nurses, allied health professionals, and facility staff at more than 200 hospitals and clinics in all regions of Texas, including 75 fragile Critical Access Hospitals. The services are provided at no cost to these essential community resources under a partnership developed with the Office of Rural and Community Health. In addition to the facilities in Texas, Health.edu provides education services to over 700 hospitals, civilian and military, throughout the United States. Extended

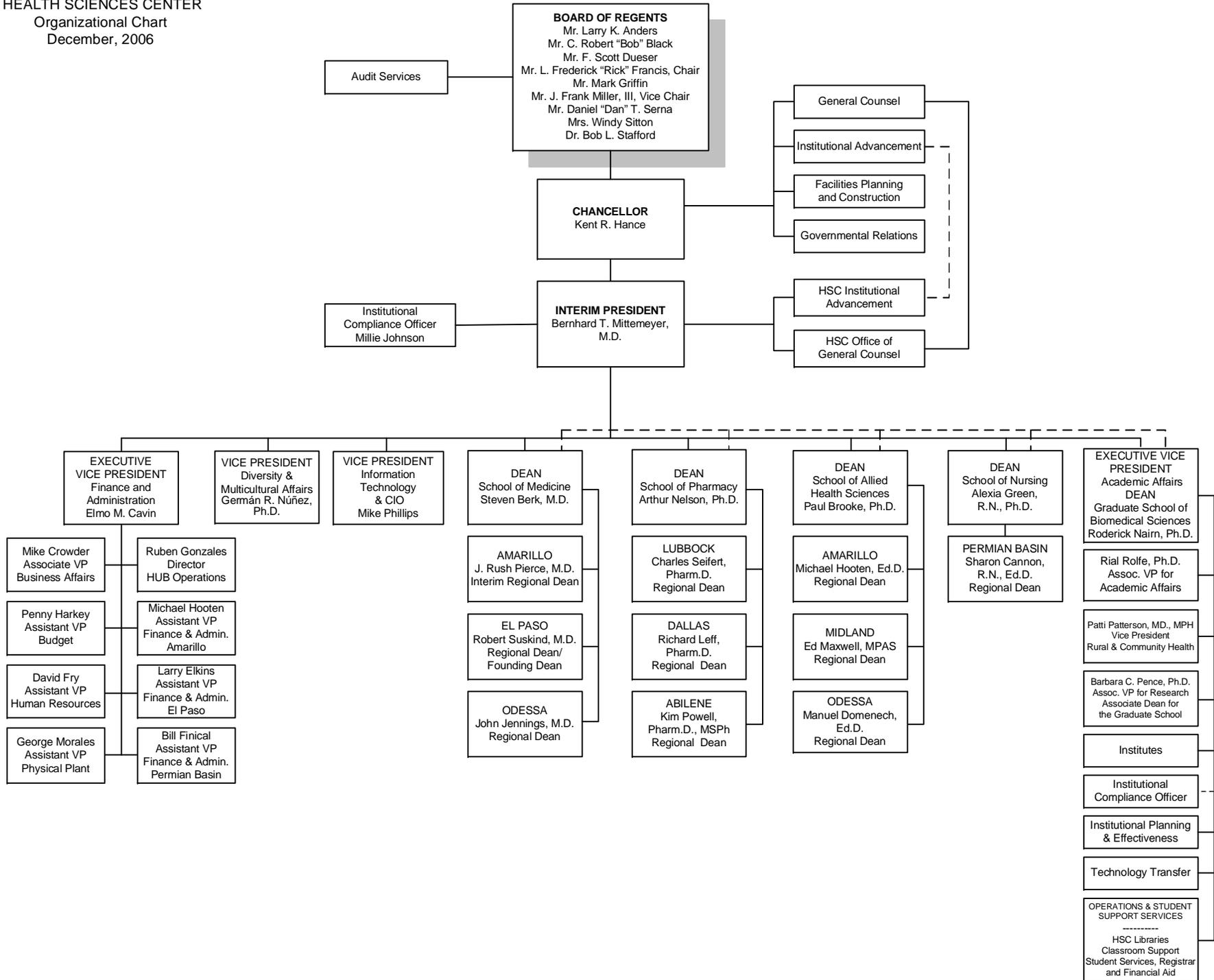
accreditation periods and multiple cross-accreditation programming have increased the approved hours for healthcare professional disciplines to over 525 hours per year. Expanded programming, such as safety and patient and community education, has significantly added quality and value to the services offered to all healthcare staff and their community. The use of Health.edu has reduced professional isolation and has enabled rural practitioners to assimilate expert developments in their respective fields and to maximize the time they can devote to direct patient care.

## **LIBRARIES OF THE HEALTH SCIENCES**

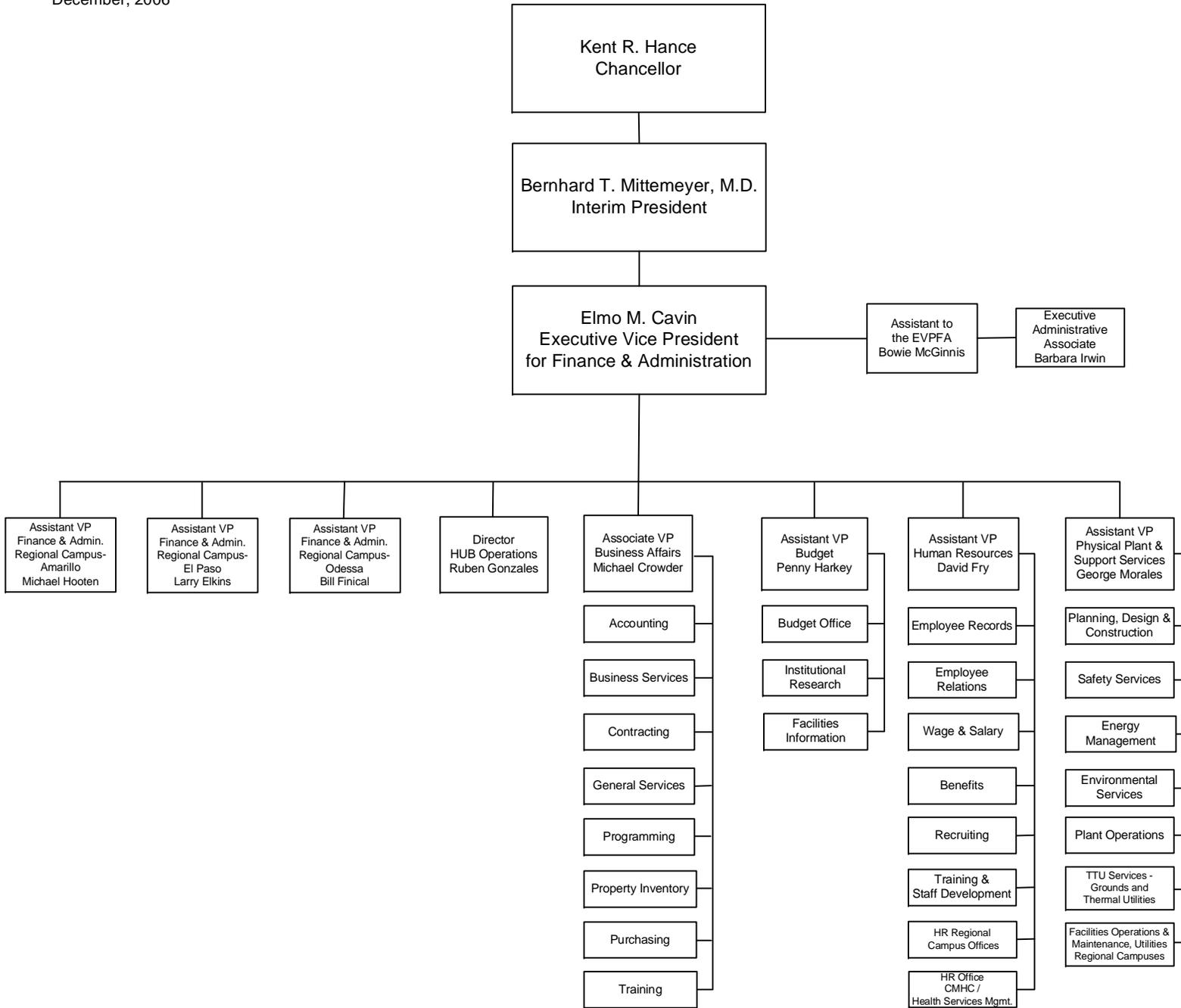
The Libraries of the Health Sciences, founded in 1971, exist to meet the curricular, research and patient care information needs of the students, faculty and staff of TTUHSC at Lubbock, Amarillo, El Paso and Odessa. By extension, the libraries also exist to meet the information needs of the larger biomedical and health care community of the 108-county West Texas service area of TTUHSC. The libraries, one at each of the four campuses, are staffed by 19 professional librarians, 2 administrative staff and 25 support staff. Professional librarians hold academic appointments in the School of Medicine's Health Communications Department and teach a variety of information management and computer courses to students of all degree programs within the HSC. The libraries of the TTUHSC system are fully computerized and share a common online catalog, as well as a variety of electronic databases. TTUHSC library users currently have access to over 10,000 electronic journals and over 53,000 electronic books. Through a proxy server, users may access this material from off-site locations as well. All four libraries have an electronic document reserve system and an electronic virtual reference librarian system to assist in the delivery of services to distance education students. The libraries currently have over 50 external contracts and service agreements in place throughout the urban and rural areas of West Texas, in order that we might provide biomedical information support to unaffiliated health care-related entities. In the fall of 1997, the three remote campus libraries at Amarillo, Odessa and El Paso added a significant number of hours of operation (nights and weekends) to expand opportunities for service to users. The Lubbock library hours are currently 105 per week (the mean average of hours of operation for the 125 medical school libraries in the U.S. and Canada is 99). In the summer of 1998, the Lubbock library (Preston Smith Library of the Health Sciences) moved to a new 50,000 sq. ft. facility. It features 28 group study rooms for use by TTUHSC students, a 64-workstation computer lab and adequate space to consolidate all library collections in one location. The need for remote storage of resource material was thereby eliminated. In the summer of 2000, the El Paso Library was named the Delia Montes-Gallo Library of the Health Sciences. In 2006, as a result of local community involvement and fundraising activity, the Permian Basin/Odessa campus library added a 16-station computer laboratory within its existing space. In 2005, the number of answered reference questions at the libraries was 27,288 (the mean average of answered questions for the 125 medical school libraries in the U.S. and Canada is only 17,743). During the last SACS (Southern Association of Colleges and Schools) accreditation visit, the TTUHSC libraries were commended by SACS for their services to students on campus and at distance.

# ORGANIZATIONAL CHARTS

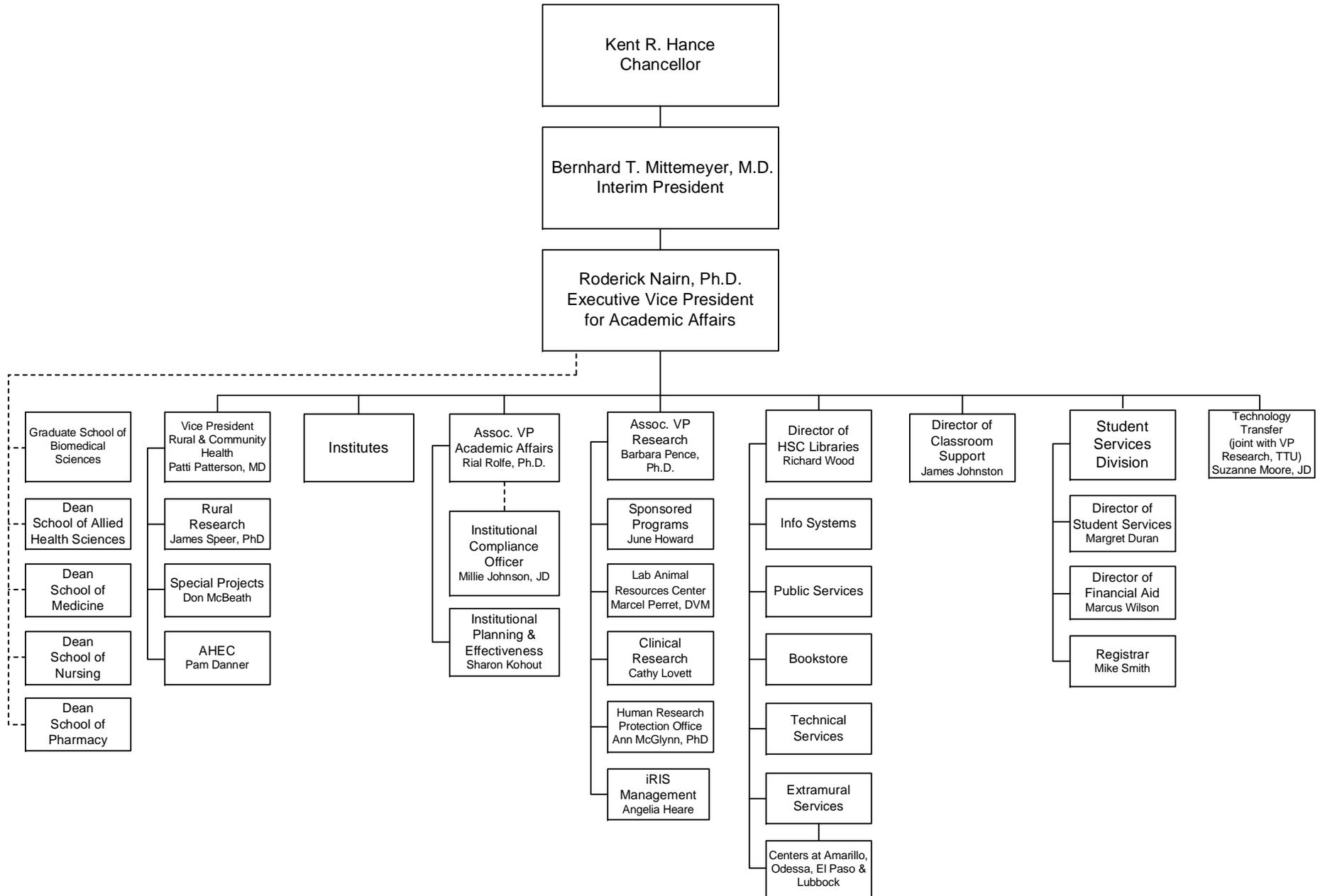
TEXAS TECH UNIVERSITY  
HEALTH SCIENCES CENTER  
Organizational Chart  
December, 2006



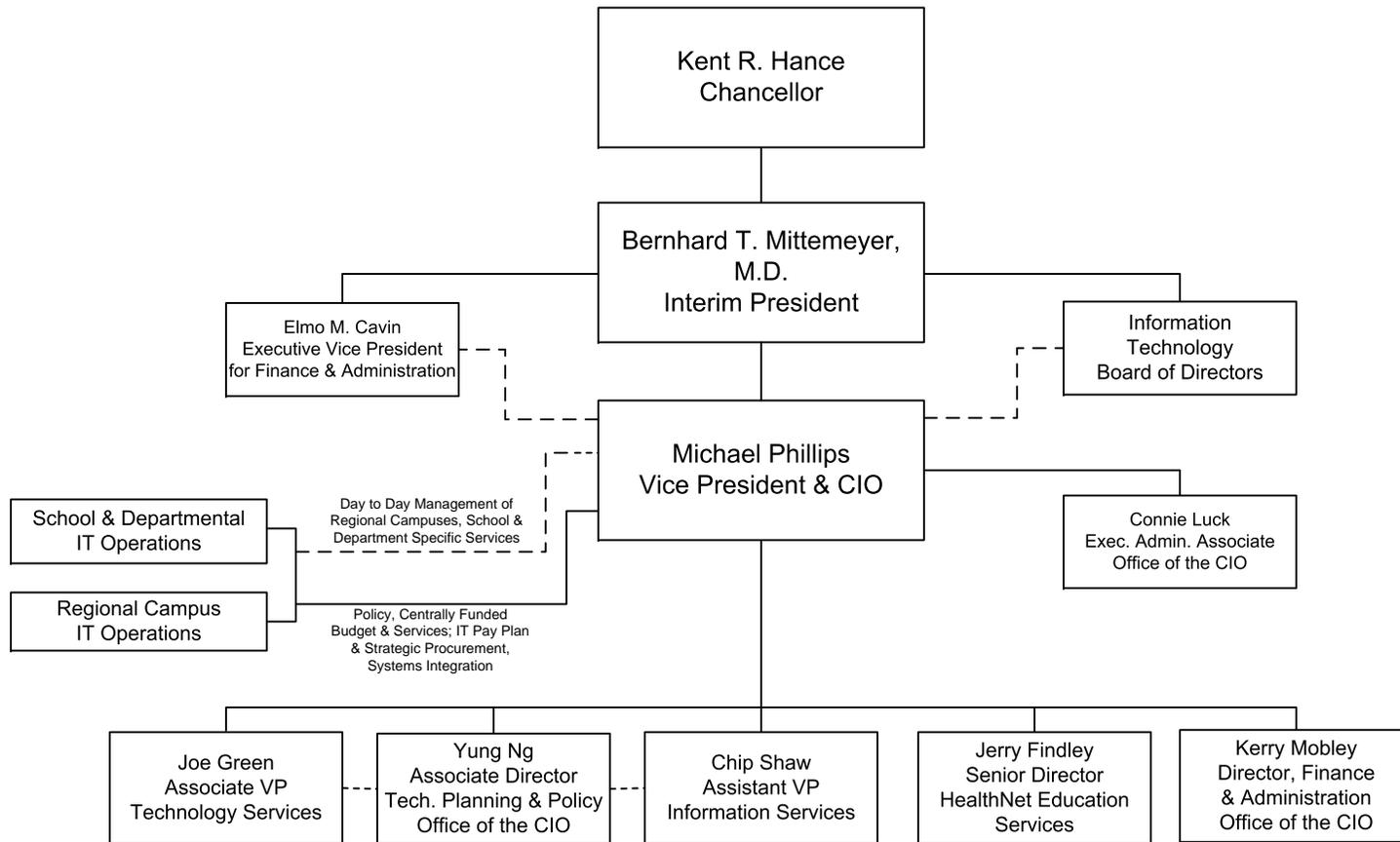
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 Executive Vice President for Finance & Administration  
 Organizational Chart  
 December, 2006



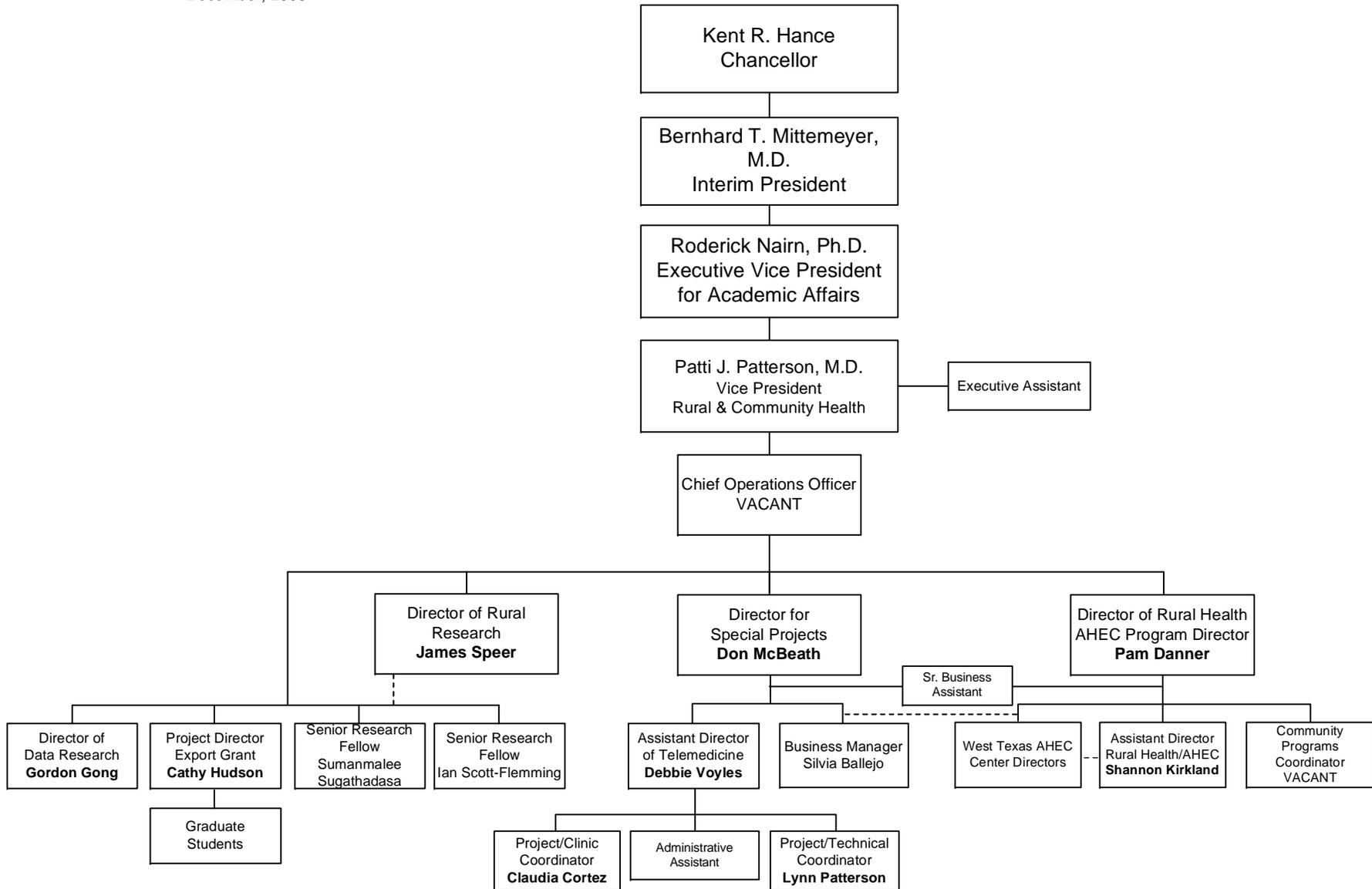
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 Executive Vice President for Academic Affairs  
 Organizational Chart  
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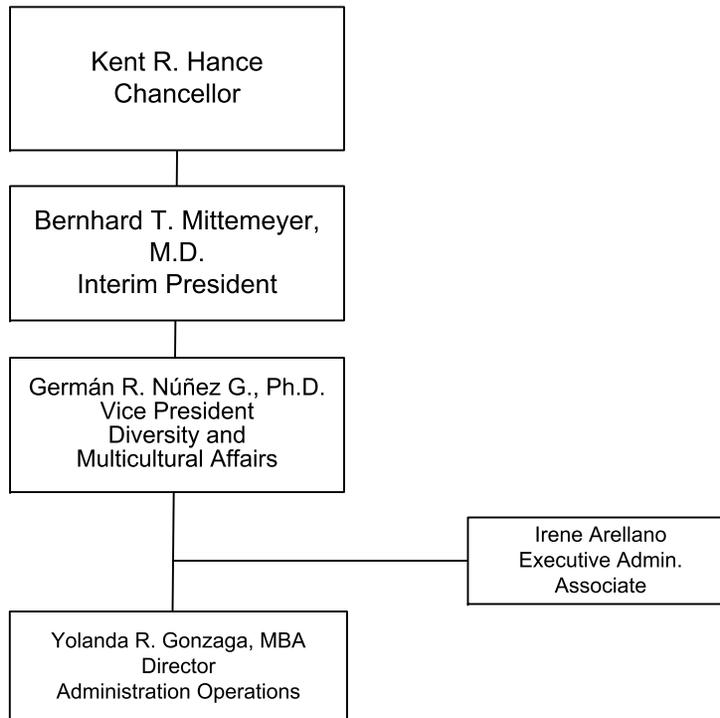
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 Information Technology  
 Organizational Chart  
 December, 2006



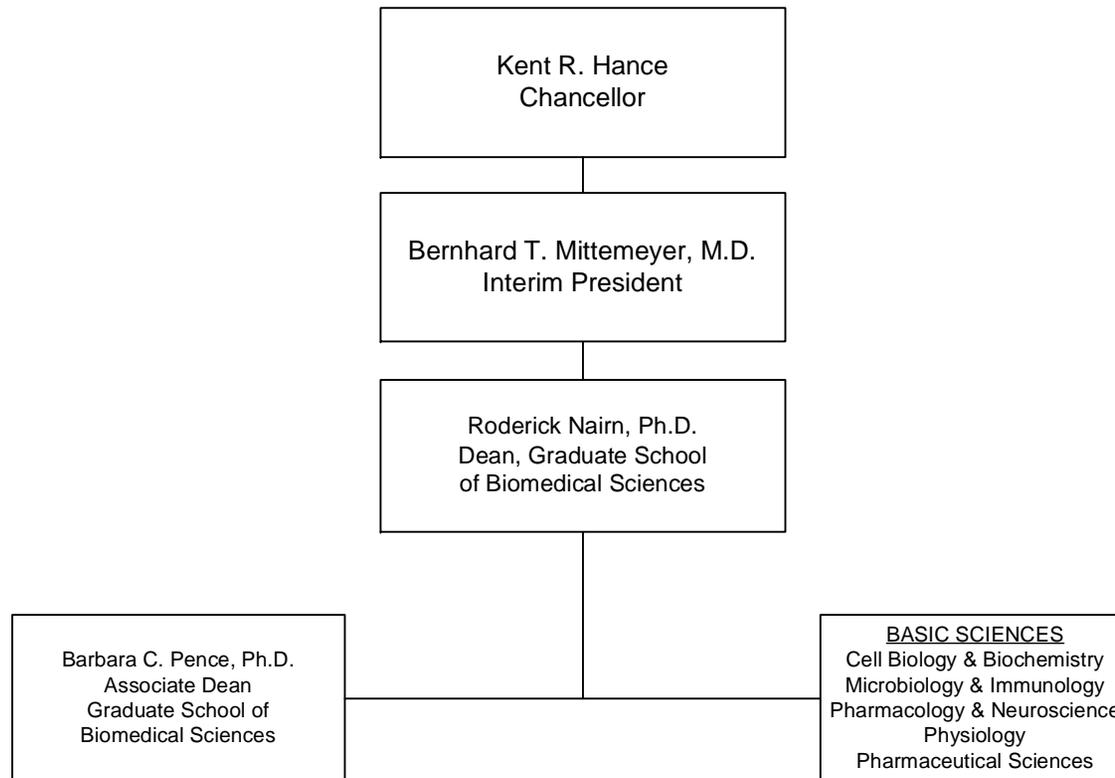
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 Rural and Community Health  
 Organizational Chart  
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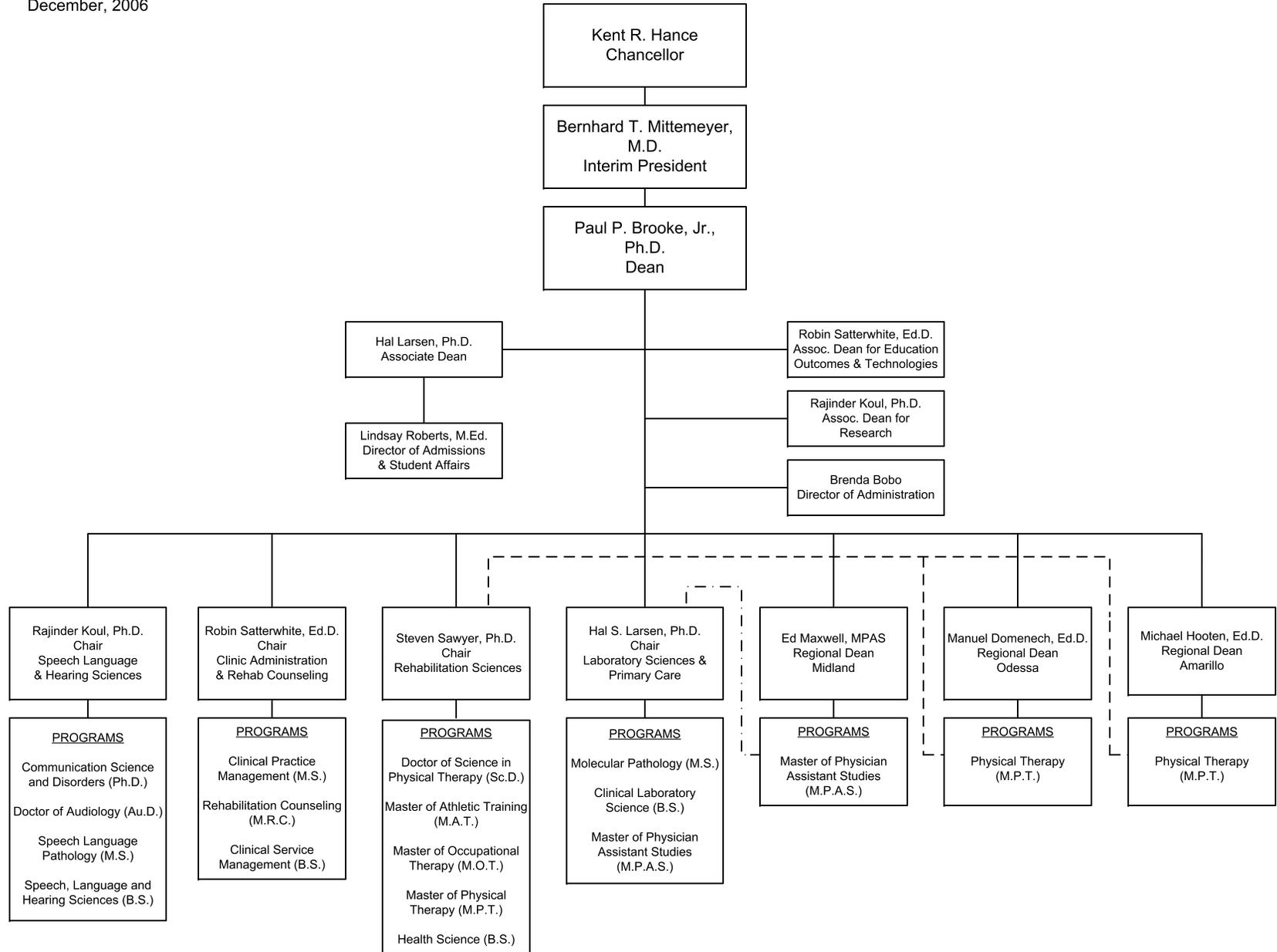
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Diversity and Multicultural Affairs  
Organizational Chart  
December, 2006



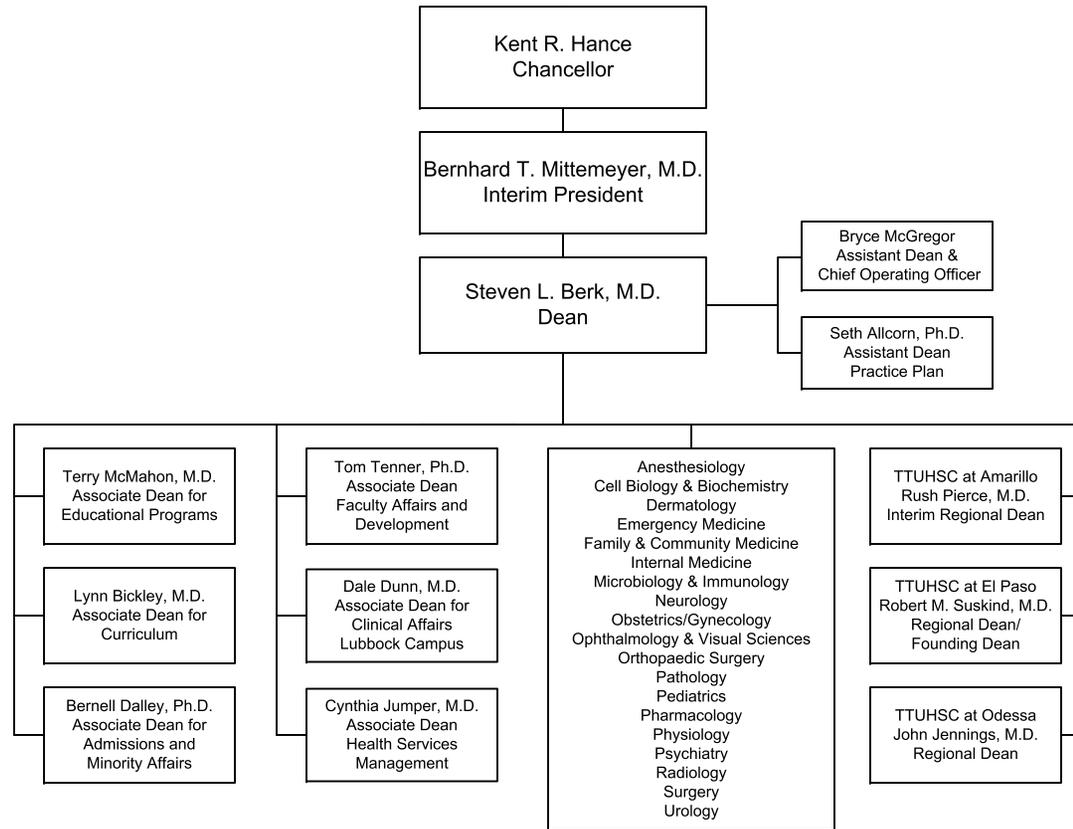
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
Graduate School of Biomedical Sciences  
Organizational Chart  
December, 2006



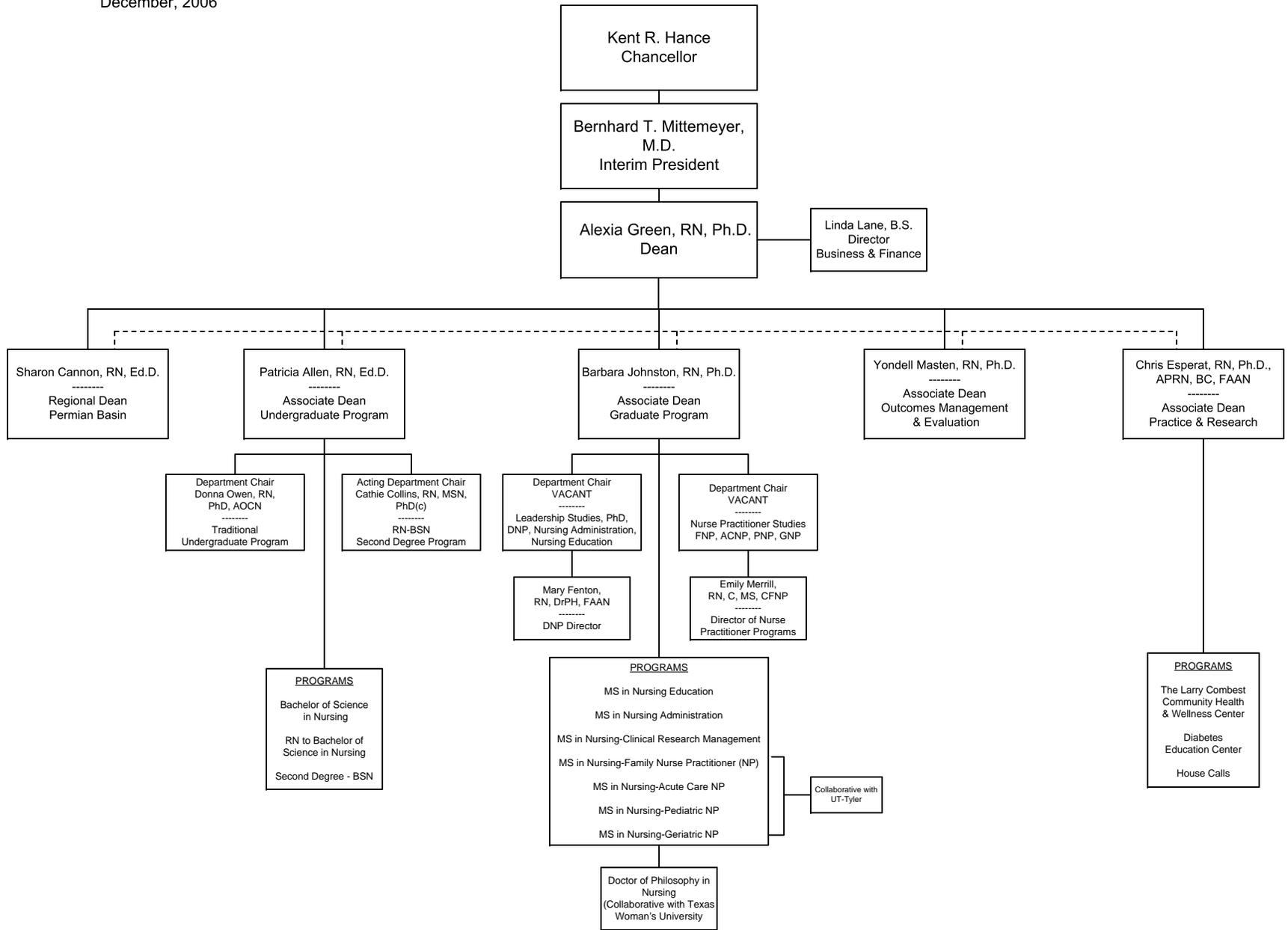
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Allied Health Sciences  
 Organizational Chart  
 December, 2006



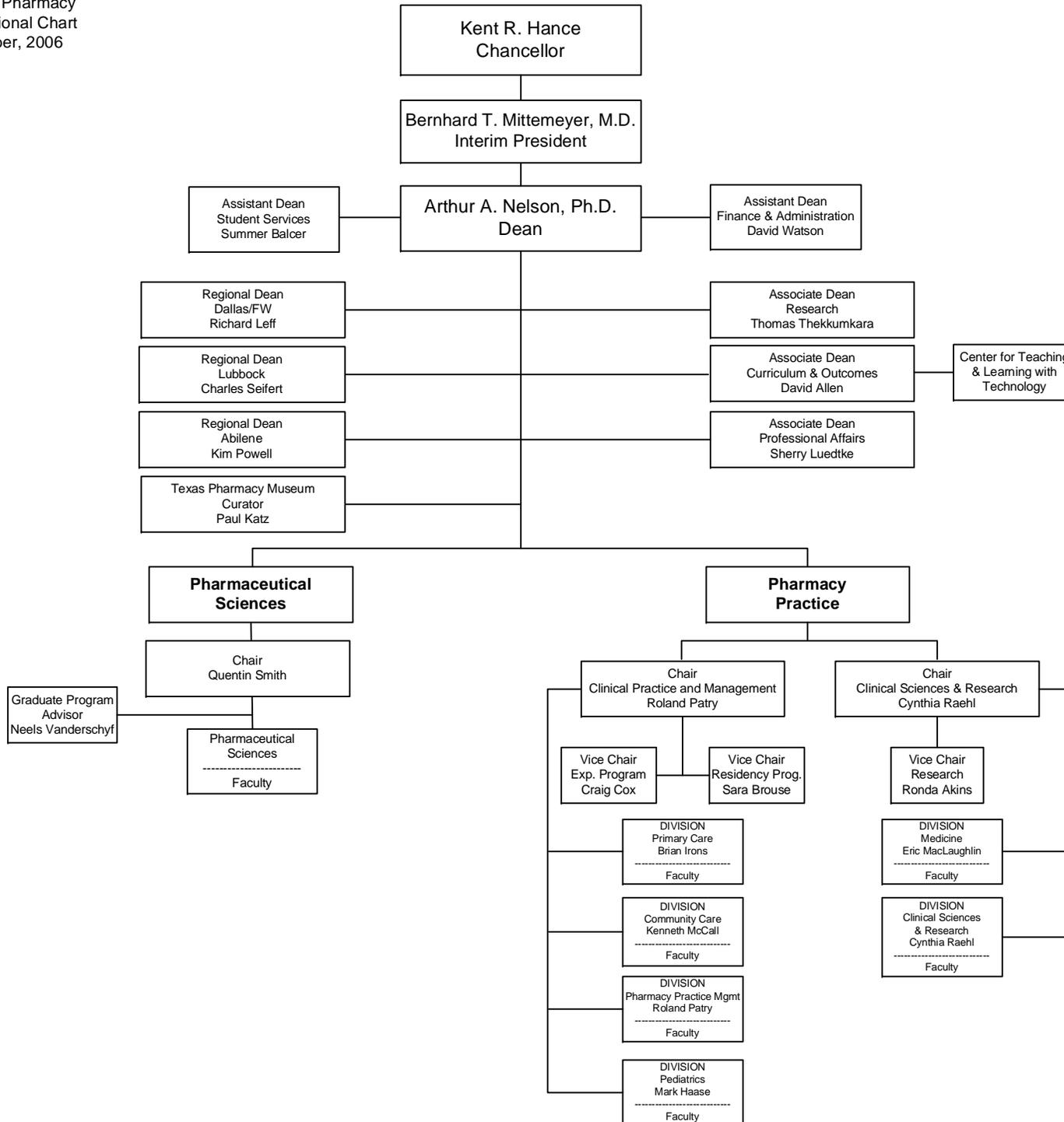
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Medicine  
 Organizational Chart  
 December, 2006



TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
 School of Nursing  
 Organizational Chart  
 December, 2006



— Direct Reporting  
 - - - Collaborative Relationships



PROGRAMS

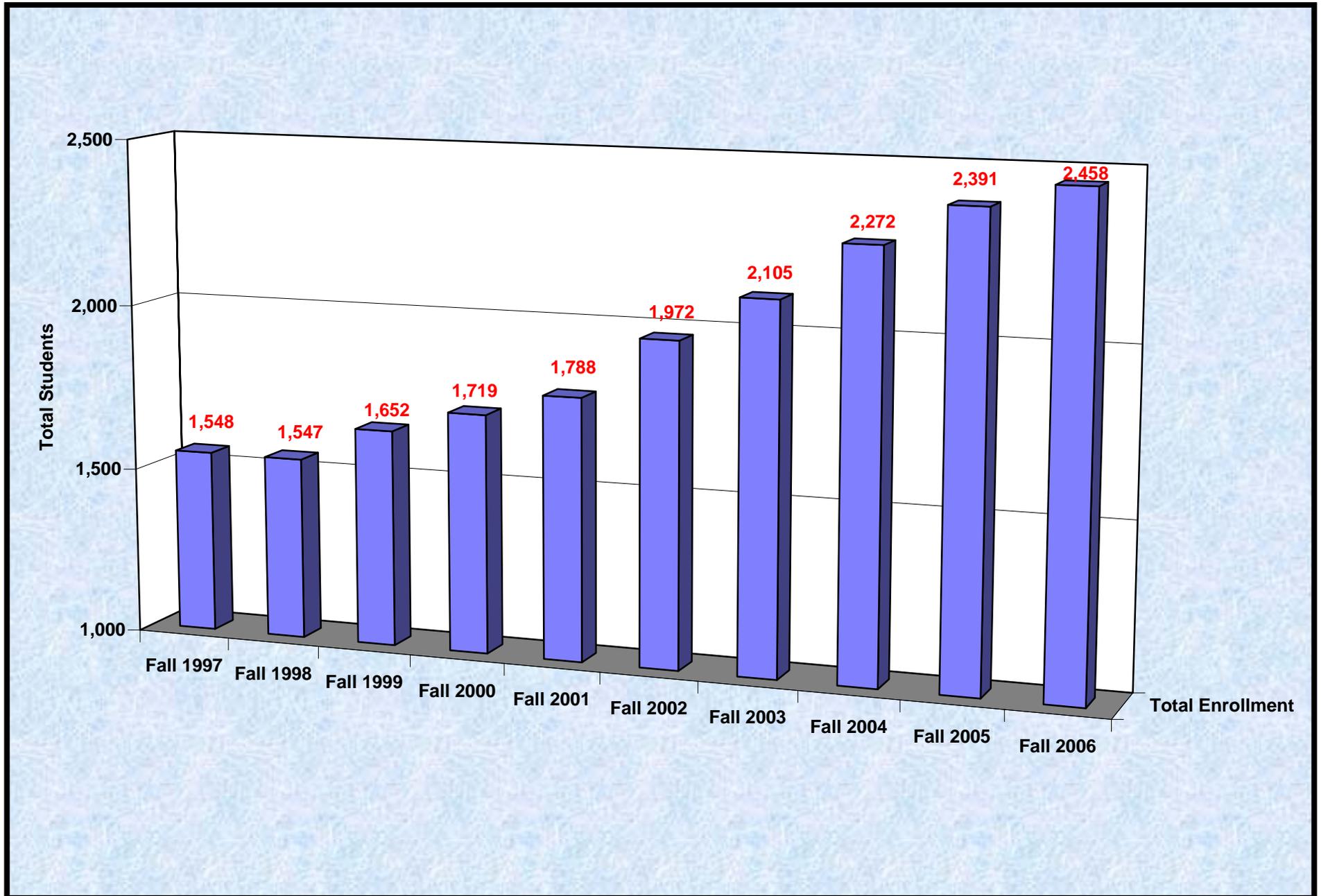
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ACADEMIC PROGRAMS BY CAMPUS**

Location	School of Medicine	School of Allied Health Sciences	School of Nursing	Graduate School of Biomedical Sciences	School of Pharmacy
AMARILLO	School of Medicine	Physical Therapy (MPT & ScD)	No Program	Pharmaceutical Sciences	SOP Residents
EL PASO	School of Medicine	No Program	No Program	No Program	No Program
LUBBOCK	School of Medicine	Communication Sciences & Disorders Occupational Therapy Physical Therapy (MPT&ScD) Rehabilitation Counseling Speech, Language & Hearing Sciences Athletic Training Speech-Language Pathology Audiology Clinical Laboratory Science Molecular Pathology Clinical Services Management Clinical Practice Management	BSN 2 <sup>nd</sup> Degree to BSN RN to BSN RN to MSN MSN-Administration, Education, CRM Advanced Practice Prog. (FNP, ANP, PNP, GNP) Post Master's-Advanced Practice (FNP, ANP, PNP, GNP, CRM) Collaborative Programs- Adv. Practice Programs w/UT, TWU, TTU/COBA	Cell & Molecular Biology Biochemistry & Molecular Genetics Medical Microbiology Pharmacology & Neuroscience Physiology Biotechnology	P3 and P4 Students Residents
MIDLAND	No Program	Physician Assistant Studies	No Program	No Program	No Program
ODESSA	School of Medicine	Physical Therapy (MPT & ScD)	BSN 2 <sup>nd</sup> Degree to BSN RN to BSN RN to MSN MSN-Administration, Education, CRM Advanced Practice Prog.- (FNP, ANP, PNP, GNP) Post Master's-Advanced Practice (FNP, ANP, PNP, GNP, CRM) Coll. w/UT, TWU, TTU	No Program	No Program
DALLAS	No Program	No Program	No Program	No Program	P3 and P4 Students Residents

**STUDENTS**

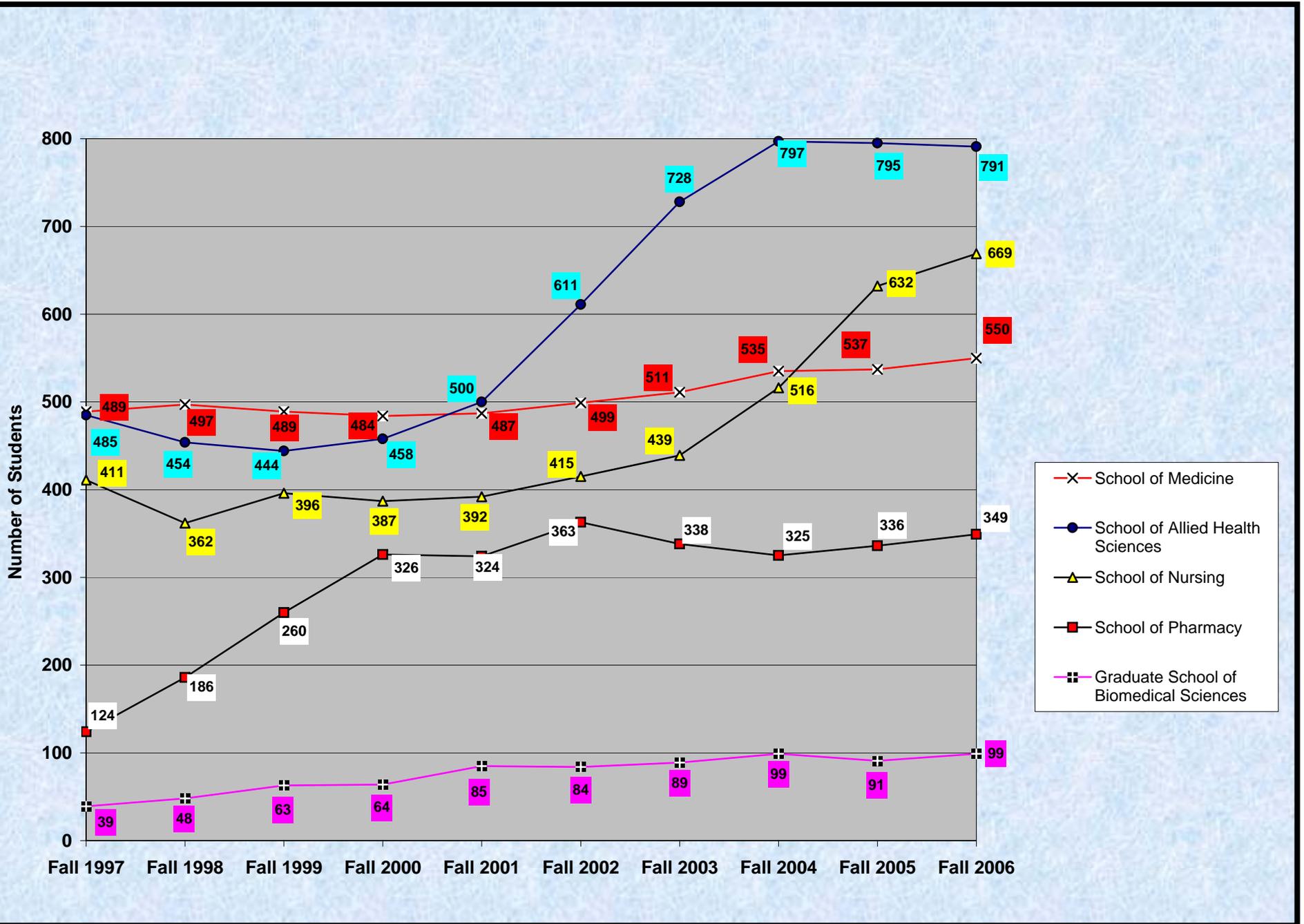
# TTUHSC Enrollment Trends

## Fall 1997 - Fall 2006

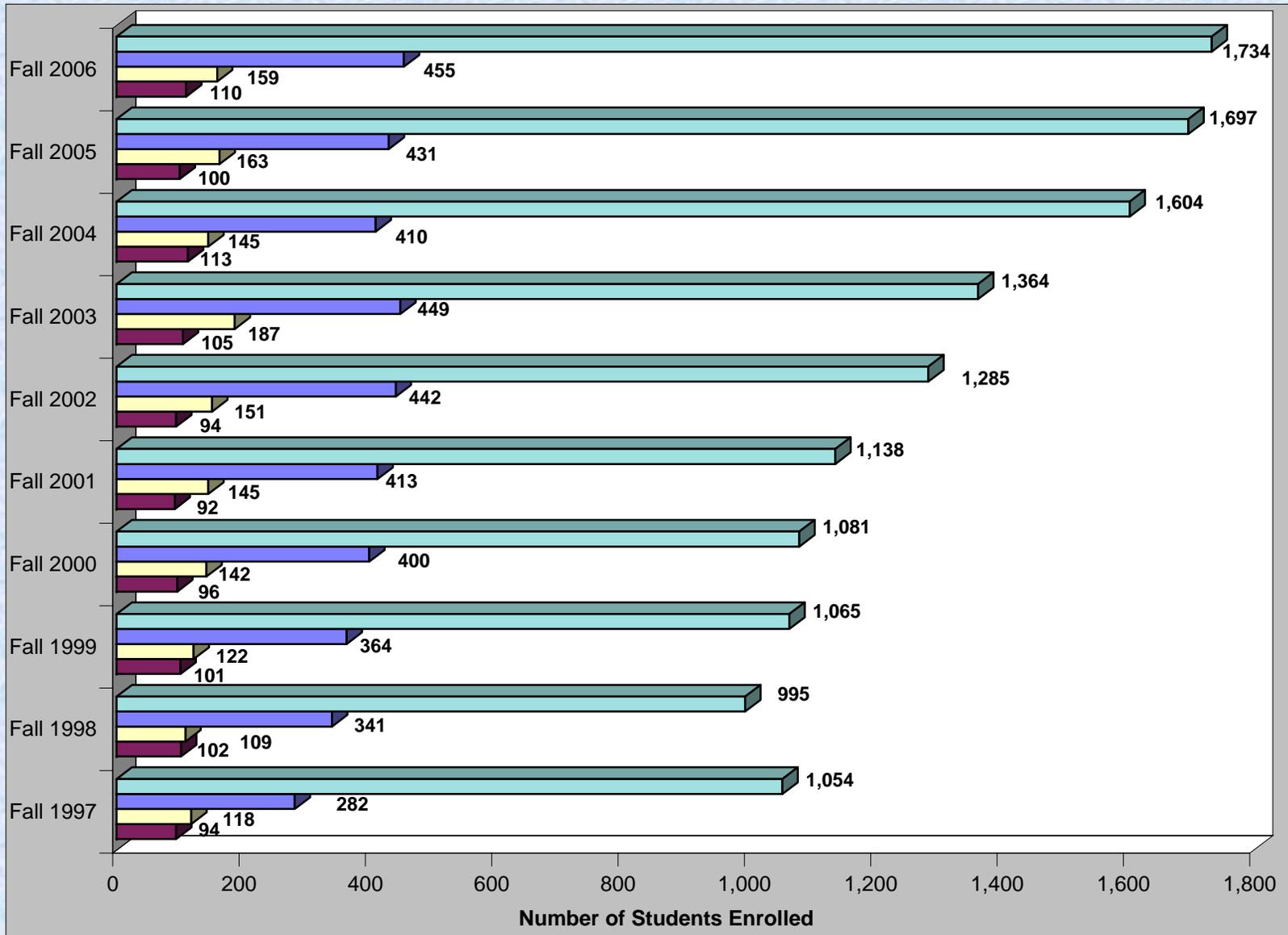


# TTUHSC Enrollment Trends by School

## Fall 1997 - Fall 2006



## TTUHSC Enrollment by Campus Fall 1997 - Fall 2006



**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER**

	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	6	21	7	19	6	21	5	25	8	29	12	40	15	43	24	64	32	90	33	93
American Indian	5	4	4	4	7	5	2	7	3	7	5	12	2	14	5	12	5	7	6	9
Asian	56	42	71	50	75	68	94	86	99	75	100	89	106	96	100	109	109	127	104	143
Hispanic	68	78	70	66	79	69	80	92	79	108	100	125	104	134	106	150	103	185	106	193
Non-Resident Alien	3	7	8	7	18	11	14	17	29	21	23	23	23	22	25	21	25	20	39	27
Other	0	0	0	2	2	0	3	2	11	8	19	16	18	25	17	38	23	41	24	57
White	492	766	489	750	470	821	450	842	450	861	490	918	490	1013	502	1099	500	1124	502	1122
Total Enrollment	630	918	649	898	657	995	648	1071	679	1109	749	1223	758	1347	779	1493	797	1594	814	1644

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER  
GRADUATE SCHOOL OF BIOMEDICAL SCIENCES**

	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	0	0	0	1	0	0	0	1	0	0	1	0	0	0	0	1	0	1	0	0
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	0
Asian	1	1	3	3	2	6	6	5	1	1	1	1	2	5	2	3	3	2	1	3
Hispanic	2	0	3	0	2	1	1	1	2	0	1	0	1	1	2	1	1	1	1	1
Non-Resident Alien	3	7	7	6	11	8	10	9	26	15	21	18	22	17	22	17	23	12	31	17
Other	0	0	0	2	1	0	0	1	1	1	1	2	1	1	1	3	3	1	1	0
White	17	8	16	7	19	13	13	17	24	14	24	14	18	21	21	26	24	19	18	25
Total Enrollment	23	16	29	19	35	28	30	34	54	31	49	35	44	45	48	51	55	36	53	46

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER  
SCHOOL OF ALLIED HEALTH SCIENCES**

	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	5	2	5	3	9	1	11	3	9	6	13	9	18	12	25	13	32	10	32
American Indian	3	2	2	1	2	1	0	3	0	3	1	6	1	8	1	7	0	4	0	5
Asian	7	7	4	6	3	7	4	11	6	7	6	10	11	16	11	18	10	14	8	26
Hispanic	13	18	17	19	22	18	19	27	19	41	35	53	42	63	44	69	32	77	29	78
Non-Resident Alien	0	0	0	0	1	0	1	1	0	2	1	3	1	3	1	1	1	1	5	2
Other	0	0	0	0	0	0	0	0	2	0	5	2	6	11	5	14	8	12	7	9
White	131	298	125	273	106	272	107	273	111	297	126	344	137	402	144	445	154	437	158	422
Total Enrollment	155	330	150	304	137	307	132	326	141	359	180	431	207	521	218	579	218	577	217	574

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER  
SCHOOL OF MEDICINE**

	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	1	2	1	1	1	0	3	0	5	0	7	1	7	3	9	7	9	10	8
American Indian	2	0	2	0	4	0	2	0	2	0	2	1	0	1	1	1	1	1	2	1
Asian	37	12	47	16	56	25	58	33	59	37	57	41	62	42	63	51	70	65	71	66
Hispanic	38	18	31	13	30	11	27	13	27	15	29	13	29	14	31	14	37	23	40	23
Non-Resident Alien	0	0	0	0	0	0	0	0	1	1	1	1	0	2	0	2	0	2	0	2
Other	0	0	0	0	0	0	2	0	5	4	7	6	9	5	8	7	8	3	8	9
White	275	104	261	124	234	127	213	133	208	123	214	120	207	132	212	133	184	127	176	134
Total Enrollment	354	135	343	154	325	164	302	182	302	185	310	189	308	203	318	217	307	230	307	243

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER  
SCHOOL OF NURSING**

	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	1	15	1	11	0	10	1	8	3	12	2	15	1	15	5	22	7	39	8	40
American Indian	0	0	0	1	1	2	0	2	0	1	0	3	0	3	0	2	0	2	0	3
Asian	4	11	3	7	0	5	0	10	3	8	3	8	2	6	3	11	7	14	7	16
Hispanic	8	37	6	28	8	30	6	30	7	28	9	33	11	37	11	51	13	64	18	67
Non-Resident Alien	0	0	1	1	2	3	2	5	1	2	0	1	0	0	1	0	0	2	2	5
Other	0	0	0	0	0	0	0	0	0	0	0	1	0	3	0	9	1	20	5	35
White	31	304	37	266	34	301	28	295	29	298	41	299	45	316	44	357	52	411	56	407
Total Enrollment	44	367	48	314	45	351	37	350	43	349	55	360	59	380	64	452	80	552	96	573

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
TOTAL ENROLLMENT - BY ETHNICITY AND GENDER  
SCHOOL OF PHARMACY**

	1997		1998		1999		2000		2001		2002		2003		2004		2005		2006	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
African American	2	0	2	1	2	1	3	2	2	3	3	5	4	3	4	7	5	9	5	13
American Indian	0	2	0	2	0	2	0	2	1	3	2	2	1	2	3	2	3	0	3	0
Asian	7	11	14	18	14	25	26	27	30	22	33	29	29	27	21	26	19	32	17	32
Hispanic	7	5	13	6	17	9	27	21	24	24	26	26	21	19	18	15	20	20	18	24
Non-Resident Alien	0	0	0	0	4	0	1	2	1	1	0	0	0	0	1	1	1	3	1	1
Other	0	0	0	0	1	0	1	1	3	3	6	5	2	5	3	5	3	5	3	4
White	38	52	50	80	77	108	89	124	78	129	85	141	83	142	81	138	86	130	94	134
Total Enrollment	54	70	79	107	115	145	147	179	139	185	155	208	140	198	131	194	137	199	141	208

**TTUHSC ENROLLMENT BY CAMPUS / BY SCHOOL**

<b>Lubbock</b>	<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Graduate School of Biomedical Sciences	67	73	80	66	67
School of Allied Health Sciences	460	510	642	631	621
School of Medicine	349	343	360	376	375
School of Nursing	374	401	482	589	633
School of Pharmacy	35	37	40	35	38
<b>TOTAL Lubbock</b>	<b>1,285</b>	<b>1,364</b>	<b>1,604</b>	<b>1,697</b>	<b>1,734</b>

<b>Amarillo</b>	<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Graduate School of Biomedical Sciences	17	16	19	25	32
School of Allied Health Sciences	41	69	44	44	47
School of Medicine	56	63	62	61	65
School of Nursing	-	-	-	-	-
School of Pharmacy	271	241	234	240	240
<b>TOTAL Amarillo</b>	<b>385</b>	<b>389</b>	<b>359</b>	<b>370</b>	<b>384</b>

<b>Midland/Odessa</b>	<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Graduate School of Biomedical Sciences	-	-	-	-	-
School of Allied Health Sciences	110	149	111	120	123
School of Medicine	-	-	-	-	-
School of Nursing	41	38	34	43	36
School of Pharmacy	-	-	-	-	-
<b>TOTAL Midland/Odessa</b>	<b>151</b>	<b>187</b>	<b>145</b>	<b>163</b>	<b>159</b>

<b>EI Paso</b>	<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Graduate School of Biomedical Sciences	-	-	-	-	-
School of Allied Health Sciences	-	-	-	-	-
School of Medicine	94	105	113	100	110
School of Nursing	-	-	-	-	-
School of Pharmacy	-	-	-	-	-
<b>TOTAL EI Paso</b>	<b>94</b>	<b>105</b>	<b>113</b>	<b>100</b>	<b>110</b>

<b>Dallas</b>	<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Graduate School of Biomedical Sciences	-	-	-	-	-
School of Allied Health Sciences	-	-	-	-	-
School of Medicine	-	-	-	-	-
School of Nursing	-	-	-	-	-
School of Pharmacy	57	60	51	61	71
<b>TOTAL Dallas</b>	<b>57</b>	<b>60</b>	<b>51</b>	<b>61</b>	<b>71</b>

<b>TTUHSC Fall Semester Totals</b>	<b>1,972</b>	<b>2,105</b>	<b>2,272</b>	<b>2,391</b>	<b>2,458</b>
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**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**  
**SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING**  
**FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES**  
**As of September 1<sup>st</sup>**

<b>RESIDENCIES IN TEXAS</b>							
<b>DESCRIPTION</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>
Total Graduates	119	119	116	110	113	127	118
Primary Care (% of Total Graduates)	43 (36.1%)	33 (27.7%)	35 (30.2%)	35 (31.8%)	29 (25.6%)	41 (32.3%)	35 (29.7%)
Family Medicine	17	10	10	10	6	8	13
Internal Medicine *	15	13	11	10	7	11	9
Pediatrics	7	7	6	9	8	15	8
Med/Pediatrics	0	0	1	1	0	0	1
Ob/Gyn	4	3	7	5	8	7	4

<b>RESIDENCIES IN AND OUT OF TEXAS</b>							
<b>DESCRIPTION</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>
Total Graduates	119	119	116	110	113	127	118
Primary Care (% of Total Graduates)	66 (55.5%)	59 (49.6%)	54 (46.6%)	52 (47.3%)	50 (44.2%)	63 (49.6%)	53 (45.0%)
Family Medicine	20	13	17	11	10	14	16
Internal Medicine *	22	24	18	18	15	19	17
Pediatrics	15	15	8	13	12	16	13
Med/Pediatrics	0	0	2	1	1	1	2
Ob/Gyn	9	7	9	9	12	13	5

\* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
CLINICAL LABORATORY SCIENCE**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
1990	78%	78%
1991	100%	81%
1992	94%	86%
1993	88%	82%
1994	79%	80%
1995	83%	82%
1996	90%	80%
1997	90%	80%
1998	92%	78%
1999	84%	78%
2000	95%	77%
2001	89%	76%
2002	90%	84%
2003	100%	78%
2004	88%	78%
2005	92%	79%
2006	92%	79%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
OCCUPATIONAL THERAPY**

<b>YEAR</b>	<b>PASS RATE</b>
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	98%
1997	95%
1998	96%
1999	95%
2000	93%
2001	77%
2002	100%
2003	82%
2004	85%
2005	100%
2006	93%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
SCHOOL OF ALLIED HEALTH SCIENCES  
PHYSICAL THERAPY\***

<b>YEAR</b>	<b>PASS RATE</b>
1990	100%
1991	100%
1992	100%
1993	100%
1994	100%
1995	100%
1996	N/A (Program changed from Bachelor's to Master's Program - no graduating class.)
1997	82%
1998	85%
1999	85%
2000	98%
2001	96%
2002	93%
2003	62%
2004	62%
2005	77%
2006	88%

\* Students sitting for the professional examination in Physical Therapy are not required to report their scores to the department. Therefore, most do not, and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
SPEECH-LANGUAGE PATHOLOGY \***

<b>YEAR</b>	<b>PASS RATE</b>
1990	100%
1991	100%
1992	90%
1993	90%
1994	80%
1995	100%
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	100%
2002	92%
2003	90%
2004	85%
2005	93%
2006	100%

\*Students sitting for the professional examination in Speech Language Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES  
SCHOOL OF ALLIED HEALTH SCIENCES  
AUDIOLOGY \***

<b>YEAR</b>	<b>PASS RATE</b>
1990	N/A
1991	100%
1992	100%
1993	75%
1994	100%
1995	N/A
1996	100%
1997	100%
1998	100%
1999	100%
2000	100%
2001	N/A (Program changed from Masters to Au.D. No graduating class and no one sat for exam.
2002	100%
2003	100%
2004	89%
2005	100%
2006	100%

\*Students sitting for the professional examination in Speech Language Pathology and Audiology are not required to report their scores to the department. Therefore, most do not and we only have data for those who choose on the score report to have their "home department" receive a copy. Since they take the test after they have graduated, we have no mechanism to enforce reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
PHYSICIAN ASSISTANT PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>
2002	88%
2003	75%
2004	75%
2005	95%
2006	90%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF ALLIED HEALTH SCIENCES  
MOLECULAR PATHOLOGY PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>	<b>NATIONAL MEAN</b>
2003	100%	--
2004	100%	--
2005	75%	77%
2006	82%	77%

**SCHOOL OF ALLIED HEALTH SCIENCES  
ATHLETIC TRAINING PROGRAM**

<b>YEAR</b>	<b>PASS RATE</b>
2004	80%
2005	83%
2006	100%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
USMLE PASS RATES FOR FIRST TIME TEST TAKERS  
SCHOOL OF MEDICINE**

***United States Medical Licensing Examination (USMLE)***

<b><i>TEST GROUP</i></b>	<b><i>STEP I Pass Rate</i></b>	<b><i>STEP II Pass Rate*</i></b>	
<b>Class of 1995</b>	<b>84%</b>	<b>92%</b>	
<b>Class of 1996</b>	<b>94%</b>	<b>96%</b>	
<b>Class of 1997</b>	<b>95%</b>	<b>94%</b>	
<b>Class of 1998</b>	<b>97%</b>	<b>98%</b>	
<b>Class of 1999</b>	<b>96%</b>	<b>95%</b>	
<b>Class of 2000</b>	<b>96%</b>	<b>92%</b>	
<b>Class of 2001</b>	<b>87%</b>	<b>97%</b>	
<b>Class of 2002</b>	<b>91%</b>	<b>96%</b>	
<b>Class of 2003</b>	<b>88%</b>	<b>96%</b>	
<b>Class of 2004</b>	<b>86%</b>	<b>93%</b>	
		<b><i>Clinical Knowledge</i></b>	<b><i>Clinical Skills</i></b>
<b>Class of 2005</b>	<b>90%</b>	<b>93%</b>	<b>89%</b>
<b>Class of 2006</b>	<b>88%</b>	<b>93%</b>	<b>98%</b>

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step 1 is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step 2 must be taken during Year 4 prior to graduation.

\* Beginning with the Class of 2005, the Step 2 exam was divided into two separate examinations: Clinical Knowledge and Clinical Skills

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF NURSING**

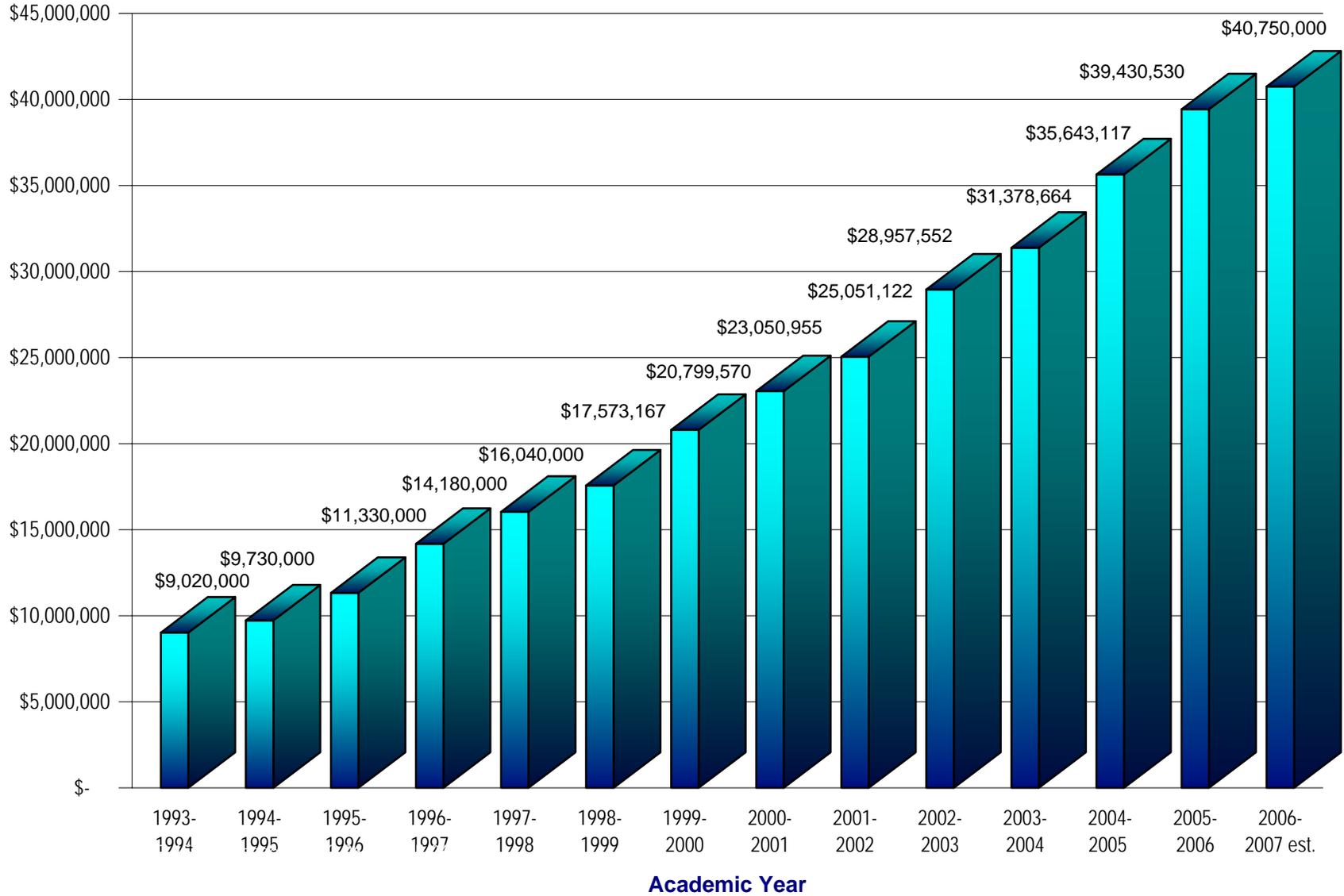
<b>YEAR</b>	<b>PASS RATE</b>
1990	93.0%
1991	90.0%
1992	92.3%
1993	88.0%
1994	79.3%
1995	93.2%
1996	89.2%
1997	85.7%
1998	86.5%
1999	77.8%
2000	89.3%
2001	96.9%
2002	92.8%
2003	94.7%
2004	86.2%
2005	86.8%
2006	88.2%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PASS RATES FOR FIRST TIME  
STATE & NATIONAL LICENSING EXAMINATION**

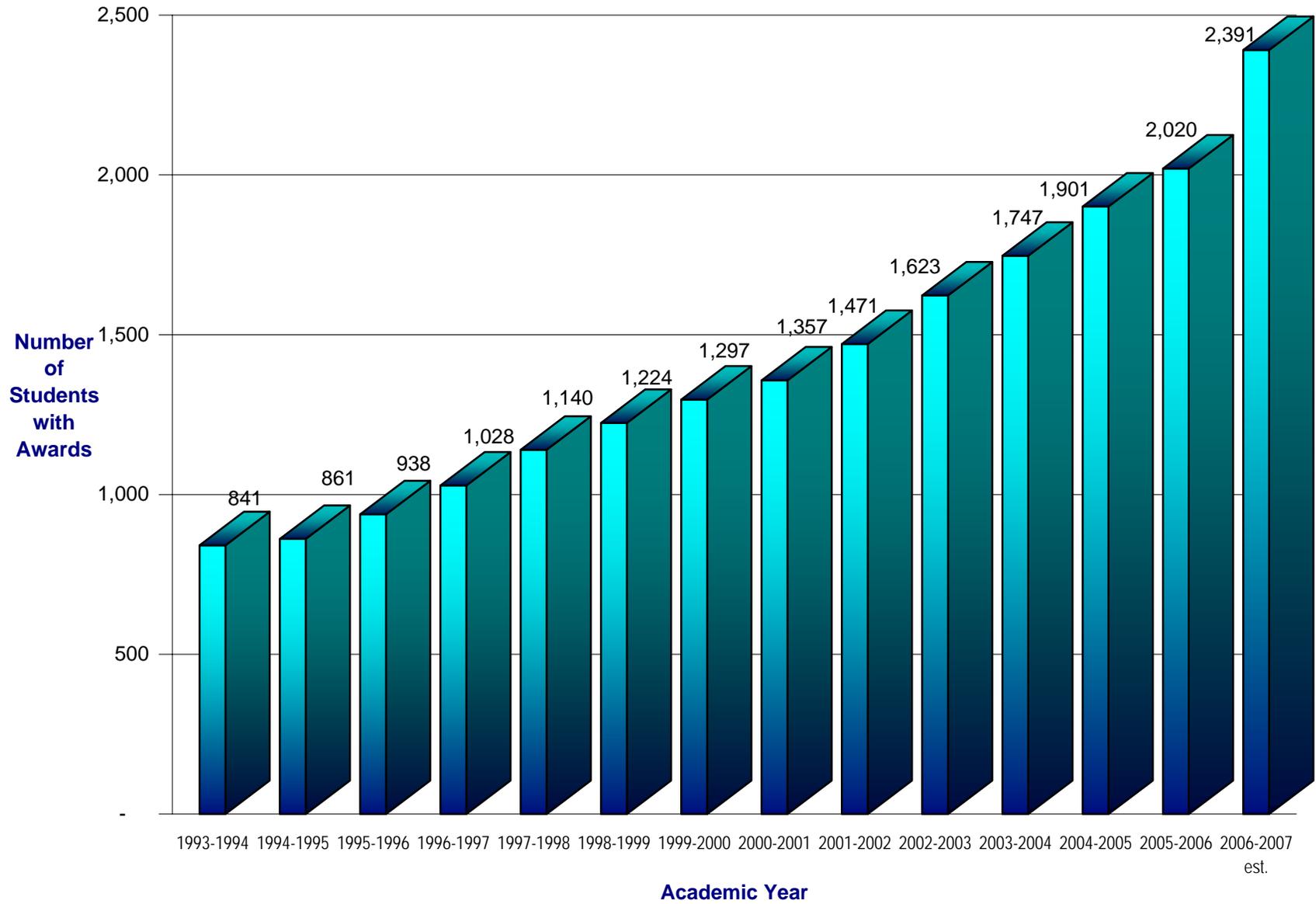
**SCHOOL OF PHARMACY**

<b>YEAR</b>	<b>PASS RATE</b>
2000	100%
2001	98.3%
2002	100%
2003	93.85%
2004	97.67%
2005	94.74%
2006	93.24%

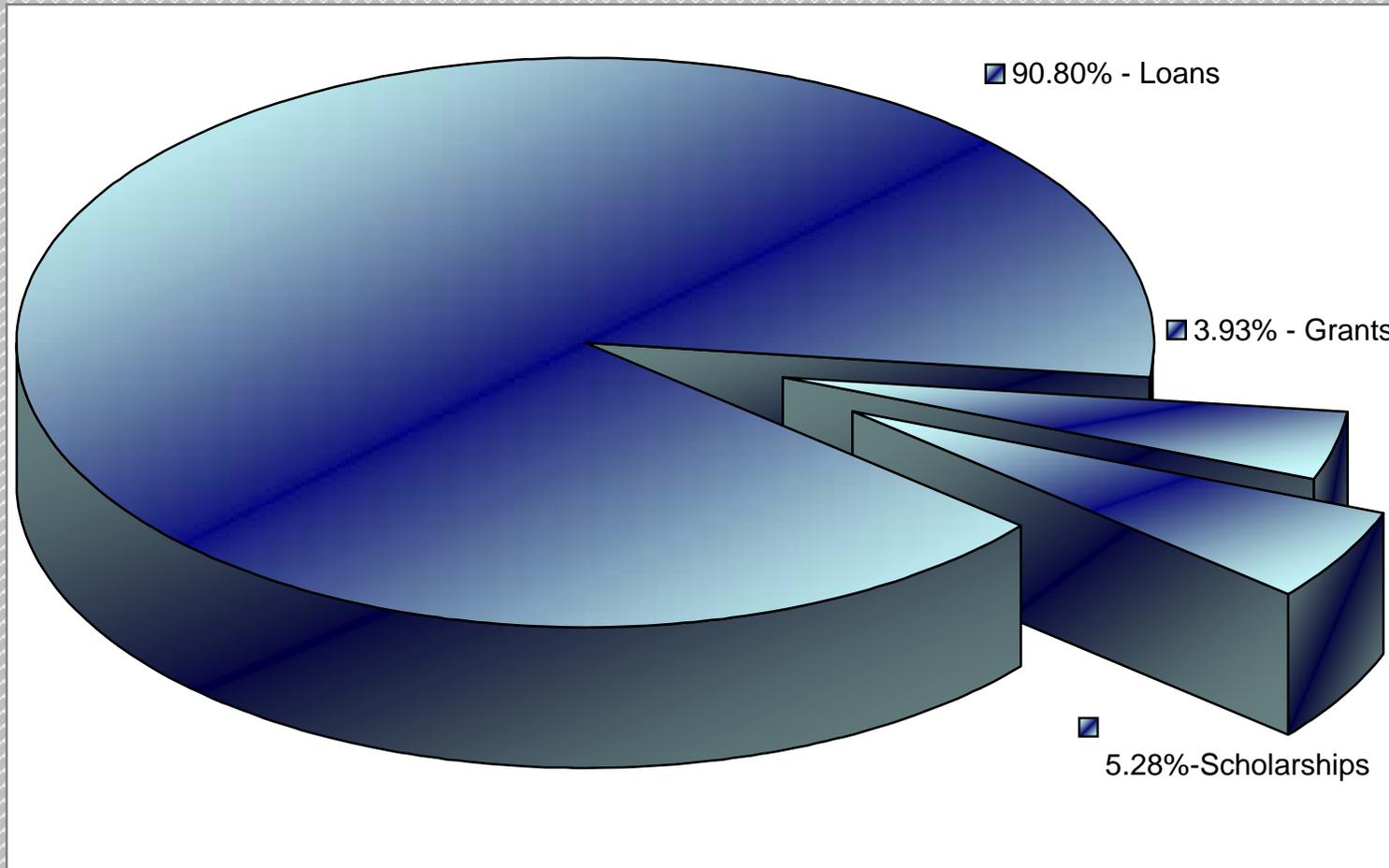
## Financial Aid Dollars Awarded to Students 1993-94 through 2006-07 est.



## Number of Students Awarded Financial Aid 1993-94 through 2006-07 est.

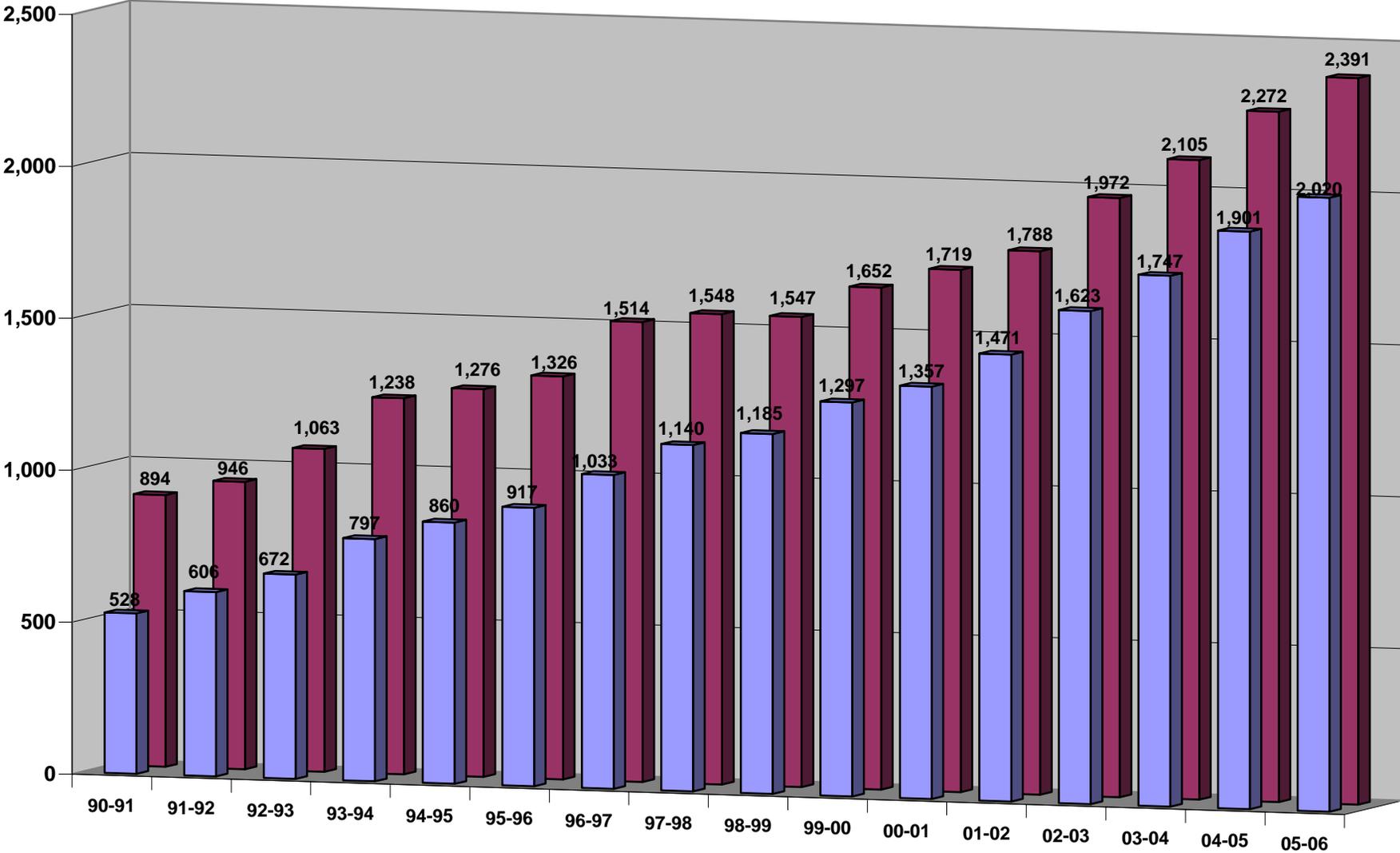


**Financial Aid Awarded by Category  
2006-2007 est. Academic Year**



**Loans - \$ 36,500,000      Grants - \$1,500,000      Scholarships - \$2,150,000**

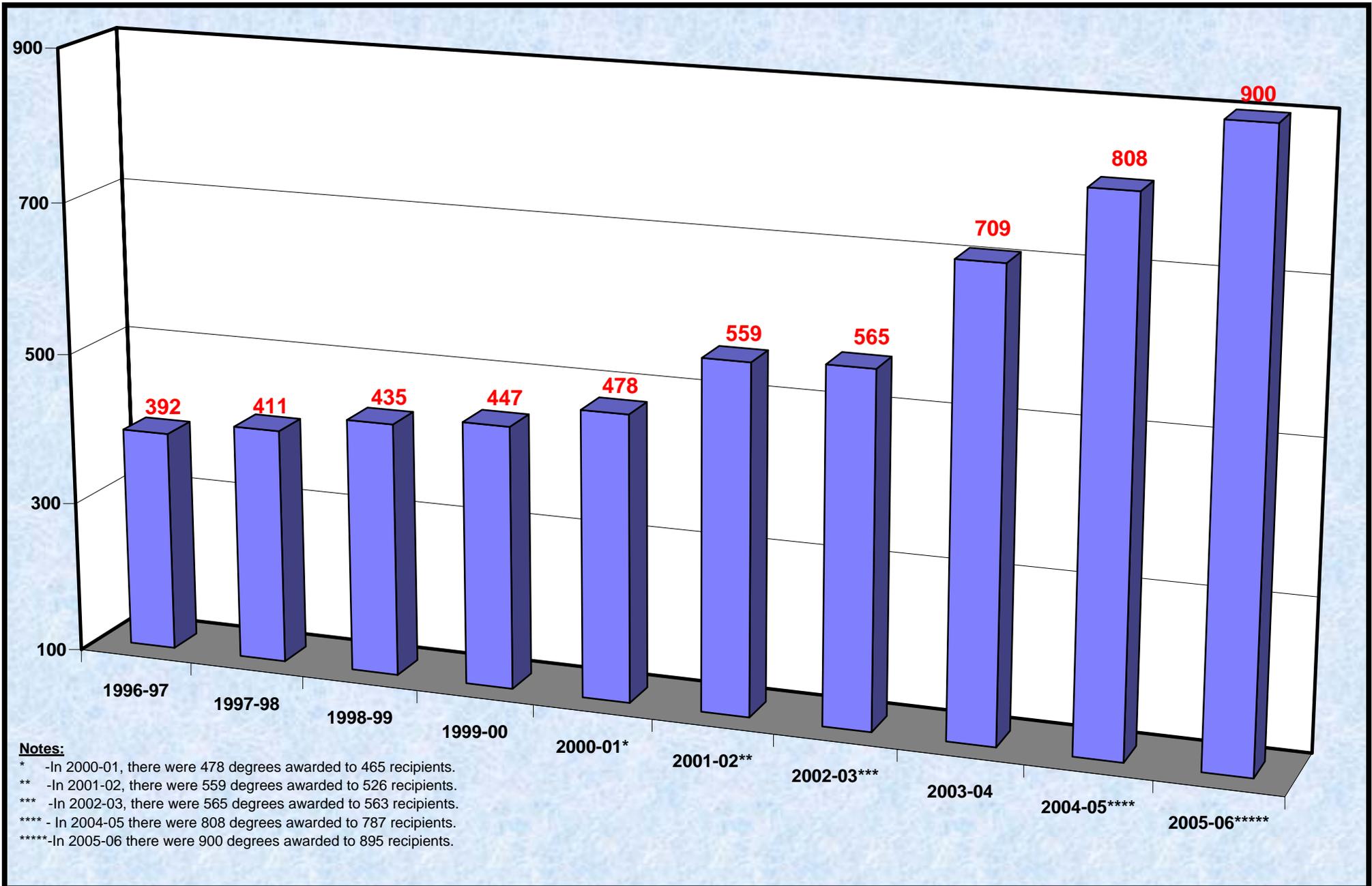
# Financial Aid Enrollment and Recipients



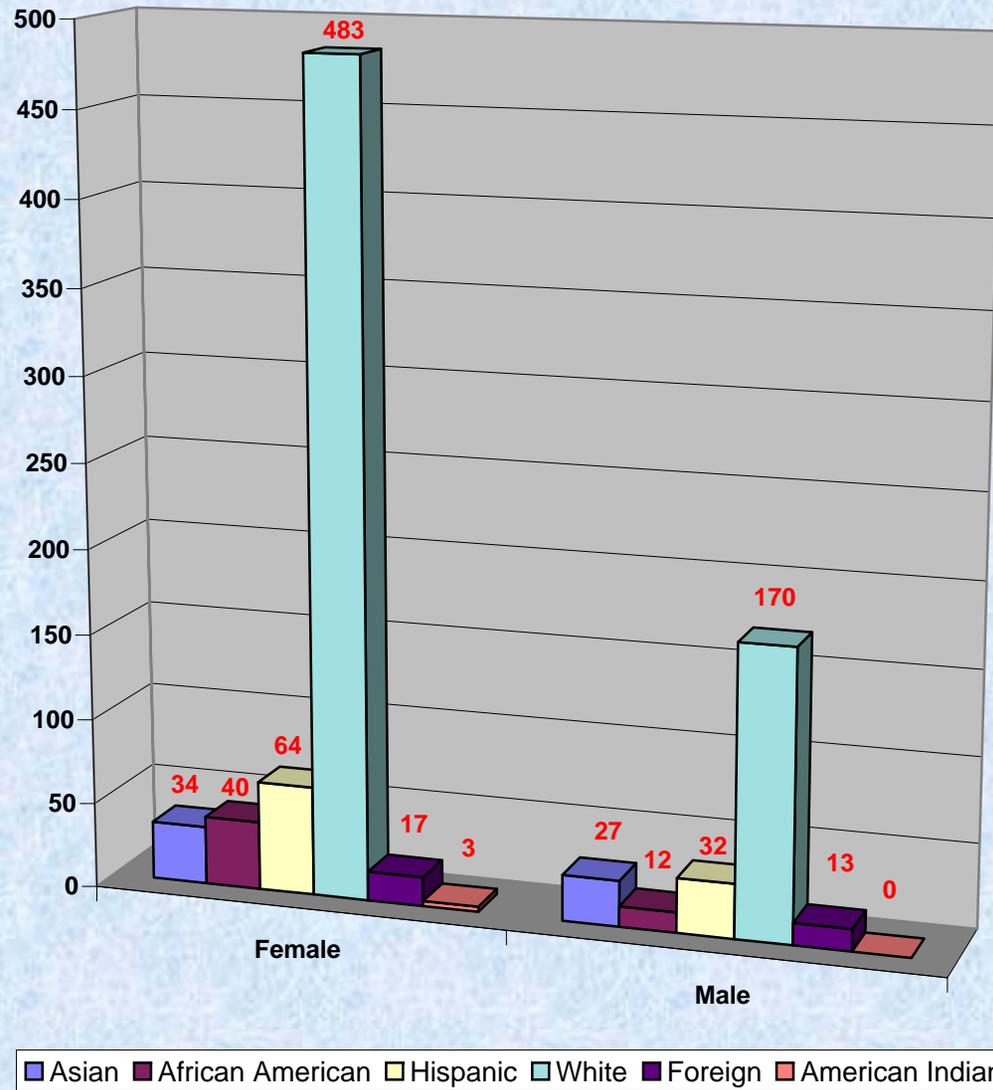
Number of Students Enrolled (Top)  
Number of Students Receiving Financial Aid (Bottom)

Source: Office of Student Financial Aid

# TTUHSC Degrees Awarded by Academic Year 1996 - 2006



## TTUHSC Degree Recipients by Sex/Ethnicity 2005 - 2006



**RESIDENTS**

**SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS**  
**SCHOOL OF MEDICINE**  
*As of September 1st*

Ethnicity	2002					2003					2004					2005					2006				
	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
White	38	57	141	16	252	30	73	150	5	258	21	57	130	8	216	21	49	117	9	196	22	34	127	8	191
Black	5	8	4	5	22	8	10	4	8	30	9	10	4	5	28	9	10	6	3	28	7	10	4	3	24
American Indian	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1	0	3	1	0	4	0	0	1	0	1
Hispanic	4	60	28	6	98	6	62	24	8	100	5	66	19	9	99	4	65	25	9	103	4	79	26	6	115
Asian/Pac Islander	29	57	21	21	128	35	45	15	29	124	42	45	31	29	147	45	56	37	26	164	46	36	36	36	154
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	4	0	0	1	0	1
<b>TOTAL</b>	<b>76</b>	<b>182</b>	<b>194</b>	<b>48</b>	<b>500</b>	<b>79</b>	<b>190</b>	<b>193</b>	<b>50</b>	<b>512</b>	<b>77</b>	<b>179</b>	<b>184</b>	<b>51</b>	<b>491</b>	<b>79</b>	<b>183</b>	<b>186</b>	<b>51</b>	<b>499</b>	<b>79</b>	<b>159</b>	<b>195</b>	<b>53</b>	<b>486</b>
Sex	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total	AM	EP	LB	OD	Total
Male	48	109	139	32	328	43	116	133	28	320	41	103	123	30	297	42	106	125	31	304	38	95	122	27	282
Female	28	73	55	16	172	36	74	60	22	192	36	76	61	21	194	37	77	61	20	195	41	64	73	26	204
<b>TOTAL</b>	<b>76</b>	<b>182</b>	<b>194</b>	<b>48</b>	<b>500</b>	<b>79</b>	<b>190</b>	<b>193</b>	<b>50</b>	<b>512</b>	<b>77</b>	<b>179</b>	<b>184</b>	<b>51</b>	<b>491</b>	<b>79</b>	<b>183</b>	<b>186</b>	<b>51</b>	<b>499</b>	<b>79</b>	<b>159</b>	<b>195</b>	<b>53</b>	<b>486</b>

**SELECTED ENROLLMENT STATISTICS FOR RESIDENCY PROGRAMS**  
**SCHOOL OF PHARMACY**  
*As of September 1st*

Ethnicity	2002						2003						2004						2005						2006					
	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
White	6	0	3	0	4	13	3	0	2	0	3	8	2	0	2	0	4	8	2	0	3	0	7	12	2	0	3	0	5	10
Black	0	0	0	0	2	2	0	1	0	0	1	2	0	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	3	3
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	1	1	1	0	0	0	3	4	1	2	0	0	3	6	1	0	0	0	1	2	0	0	1	0	0	1
Asian/Pac Islander	0	1	0	0	6	7	0	0	0	0	3	3	0	0	0	0	2	2	0	0	0	0	2	2	0	0	0	0	6	6
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	3	4	0	0	0	0	0	0
<b>TOTAL</b>	<b>6</b>	<b>1</b>	<b>3</b>	<b>0</b>	<b>13</b>	<b>23</b>	<b>4</b>	<b>1</b>	<b>2</b>	<b>0</b>	<b>10</b>	<b>17</b>	<b>3</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>9</b>	<b>16</b>	<b>4</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>14</b>	<b>21</b>	<b>2</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>14</b>	<b>20</b>
Sex	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total	AM	EP	LB	OD	DA	Total
Male	3	1	1	0	2	7	2	0	2	0	4	8	2	0	2	0	4	8	3	0	1	0	0	4	0	0	1	0	1	2
Female	3	0	2	0	11	16	2	1	0	0	6	9	1	2	0	0	5	8	1	0	2	0	14	17	2	0	3	0	13	18
<b>TOTAL</b>	<b>6</b>	<b>1</b>	<b>3</b>	<b>0</b>	<b>13</b>	<b>23</b>	<b>4</b>	<b>1</b>	<b>2</b>	<b>0</b>	<b>10</b>	<b>17</b>	<b>3</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>9</b>	<b>16</b>	<b>4</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>14</b>	<b>21</b>	<b>2</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>14</b>	<b>20</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2006**

DESCRIPTION	AMARILLO	EL PASO	LUBBOCK	ODESSA	TOTAL
Anesthesiology	0	0	17	0	17
Pain Management	0	0	5	0	5
Dermatology	0	0	8	0	8
Dermatopathology	0	0	0	0	0
Emergency Medicine	0	24	0	0	24
Family Practice	19	24	30	15	88
Geriatrics	2	0	0	0	2
Sports Medicine	0	0	1	0	1
Internal Medicine	32	31	30	30	123
Cardiology	0	0	6	0	6
Gastroenterology	0	0	0	0	0
Nephrology	0	0	5	0	5
Med/Peds	1	0	0	0	1
Obstetrics/Gynecology	12	14	12	8	46
Fellowship	0	0	0	0	0
Ophthalmology	0	0	10	0	10
Orthopaedic Surgery	0	0	15	0	15
Pathology	0	0	8	0	8
Pediatrics	13	30	18	0	61
Psychiatry	0	13	14	0	27
Surgery	0	17	16	0	33
Transitional	0	6	0	0	6
<b>TOTALS</b>	79	159	195	53	486

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF PHARMACY - RESIDENT DISTRIBUTION  
SEPTEMBER 1, 2006**

<b>DESCRIPTION</b>	<b>AMARILLO</b>	<b>EL PASO</b>	<b>LUBBOCK</b>	<b>ODESSA</b>	<b>DALLAS/FW</b>	<b>TOTAL</b>
Pharmacotherapy	1	0	2	0	2	5
Ambulatory Care	0	0	0	0	1	1
Community Care Practice	1	0	1	0	0	2
Pharmacy Practice	0	0	1	0	8	9
Internal Medicine	0	0	0	0	1	1
Critical Care	0	0	0	0	2	2
<b>TOTALS</b>	2	0	4	0	14	20

**PERSONNEL**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
DEMOGRAPHICS**

Fall 2002 to Fall 2006

		Fall 2002		Fall 2003		Fall 2004		Fall 2005		Fall 2006	
<b>FULL-TIME STAFF EMPLOYEES</b>		<b>Headcount</b>	<b>Percent</b>								
Total Full-time Staff Employees:		2,909	100.00%	2,865	100.00%	2,917	100.00%	3,061	100.00%	3,128	100.00%
Gender	Male	677	23.27%	684	23.87%	670	22.97%	693	22.64%	707	22.60%
	Female	2,232	76.73%	2,181	76.13%	2,247	77.03%	2,368	77.36%	2,421	77.40%
Ethnicity	White	1,730	59.47%	1,710	59.69%	1,727	59.20%	1,797	58.71%	1,821	58.22%
	Black	103	3.54%	92	3.21%	94	3.22%	106	3.46%	103	3.29%
	Hispanic	983	33.79%	981	34.24%	1,004	34.42%	1,049	34.27%	1,094	34.97%
	Asian / Pacific Islander	66	2.27%	63	2.20%	70	2.40%	81	2.65%	82	2.62%
	American Indian / Alaskan Native	27	0.93%	19	0.66%	22	0.75%	28	0.91%	28	0.90%
<b>FULL-TIME FACULTY EMPLOYEES</b>		<b>Headcount</b>	<b>Percent</b>								
Total Full-time Faculty Employees:		573	100.00%	563	100.00%	596	100.00%	621	100.00%	679	100.00%
Gender	Male	384	67.02%	364	64.65%	385	64.60%	393	63.29%	429	63.18%
	Female	189	32.98%	199	35.35%	211	35.40%	228	36.71%	250	36.82%
Ethnicity	White	415	72.43%	421	74.78%	440	73.83%	459	73.91%	487	71.72%
	Black	17	2.97%	15	2.66%	16	2.68%	17	2.74%	18	2.65%
	Hispanic	67	11.69%	62	11.01%	71	11.91%	68	10.95%	83	12.22%
	Asian / Pacific Islander	72	12.57%	63	11.19%	68	11.41%	76	12.24%	90	13.25%
	American Indian / Alaskan Native	2	0.35%	2	0.36%	1	0.17%	1	0.16%	1	0.15%

Source: Texas Tech TechHRIS Automated Information System, October 2, 2006.

NOTE: Full-time faculty count excludes Academic Administrators (Deans) with faculty titles.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY AND STAFF HISTORY  
HEADCOUNT BY CAMPUS**

Fall 2002 to Fall 2006

<b>FACULTY</b>		<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Campus	Amarillo	110	101	111	123	118
	El Paso	129	117	126	134	156
	Lubbock	297	307	309	323	355
	Odessa	37	38	50	41	50
<i>Faculty Totals:</i>		<i>573</i>	<i>563</i>	<i>596</i>	<i>621</i>	<i>679</i>

<b>STAFF</b>		<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Campus	Amarillo	669	647	683	697	699
	El Paso	534	532	563	602	621
	Lubbock	1,517	1,498	1,468	1,549	1,592
	Odessa	189	188	203	213	216
<i>Staff Totals:</i>		<i>2,909</i>	<i>2,865</i>	<i>2,917</i>	<i>3,061</i>	<i>3,128</i>

<b>FACULTY &amp; STAFF</b>		<b>Fall 2002</b>	<b>Fall 2003</b>	<b>Fall 2004</b>	<b>Fall 2005</b>	<b>Fall 2006</b>
Campus	Amarillo	779	748	794	820	817
	El Paso	663	649	689	736	777
	Lubbock	1,814	1,805	1,777	1,872	1,947
	Odessa	226	226	253	254	266
<i>Faculty and Staff Totals:</i>		<i>3,482</i>	<i>3,428</i>	<i>3,513</i>	<i>3,682</i>	<i>3,807</i>

NOTE: Fall 2006 figures were taken from Texas Tech's TechHRIS system on October 2, 2006, report TRAAARCTB-10022006.xls. The staff figures above include the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
ALL CENTERS  
FULL-TIME FACULTY  
FALL 2006**

	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	64	34	30	57	0	1	6	0
School of Medicine	497	358	139	334	13	74	75	1
School of Nursing	58	4	54	49	2	6	1	0
School of Pharmacy	58	32	26	46	3	2	7	0
Rural Health	2	1	1	1	0	0	1	0
<i>Full-time Faculty Totals:</i>	<i>679</i>	<i>429</i>	<i>250</i>	<i>487</i>	<i>18</i>	<i>83</i>	<i>90</i>	<i>1</i>

NOTE: Full-time faculty count excludes 30 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action Plan.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL  
FALL 2006**

ALL CAMPUSES	GENDER			ETHNICITY				
	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
Full-Time Faculty - OVERALL TOTALS	679	429	250	487	18	83	90	1

AMARILLO CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	3	1	2	3	0	0	0	0
School of Medicine	64	49	15	44	3	3	14	0
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy*	51	30	21	39	3	2	7	0
<i>Amarillo Campus Totals:</i>	<i>118</i>	<i>80</i>	<i>38</i>	<i>86</i>	<i>6</i>	<i>5</i>	<i>21</i>	<i>0</i>

EL PASO CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Medicine	156	110	46	80	5	54	16	1
School of Nursing	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>El Paso Campus Totals:</i>	<i>156</i>	<i>110</i>	<i>46</i>	<i>80</i>	<i>5</i>	<i>54</i>	<i>16</i>	<i>1</i>

LUBBOCK CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	54	29	25	47	0	1	6	0
School of Medicine	240	171	69	194	2	12	32	0
School of Nursing	52	4	48	44	1	6	1	0
School of Pharmacy	7	2	5	7	0	0	0	0
Rural Health	2	1	1	1	0	0	1	0
<i>Lubbock Campus Totals:</i>	<i>355</i>	<i>207</i>	<i>148</i>	<i>293</i>	<i>3</i>	<i>19</i>	<i>40</i>	<i>0</i>

ODESSA CAMPUS	TOTAL	MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
School of Allied Health Sciences	7	4	3	7	0	0	0	0
School of Medicine	37	29	8	16	3	5	13	0
School of Nursing	6	0	6	5	1	0	0	0
School of Pharmacy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Odessa Campus Totals:</i>	<i>50</i>	<i>33</i>	<i>17</i>	<i>28</i>	<i>4</i>	<i>5</i>	<i>13</i>	<i>0</i>

NOTE: Full-time faculty count excludes 30 Academic Administrators (Deans). They are counted as a group in (02) Academic Administration staff in the President's Division in the Affirmative Action Plan.

\* Includes Dallas campus faculty - 14 Pharmacy School faculty shown in Amarillo data are actually located at the Dallas SOP site.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
FULL-TIME STAFF BY CAMPUS  
FALL 2006**

	TOTAL	GENDER		ETHNICITY				
		MALE	FEMALE	WHITE	BLACK	HISPANIC	ASIAN/PI	AI/AN
AMARILLO CAMPUS	699	155	544	581	21	61	29	7
EL PASO CAMPUS	621	106	515	50	4	560	1	6
LUBBOCK CAMPUS	1,592	418	1,174	1,101	69	359	50	13
ODESSA CAMPUS	216	28	188	89	9	114	2	2
<i>Full-time Staff Totals:</i>	<i>3,128</i>	<i>707</i>	<i>2,421</i>	<i>1,821</i>	<i>103</i>	<i>1,094</i>	<i>82</i>	<i>28</i>

NOTES:

1. The headcount breakout above includes the distribution of Academic Administrators (Deans) in their respective locations, although Academic Administrators are actually counted as staff group (02) in the President's Division in the Affirmative Action Plan (AAP). There are 30 Academic Administrators (Deans) this Fall, 2006.
2. Health Care Systems staff are included in either Amarillo and Lubbock totals due to the organization's administrative structure, although the actual work locations of these staff vary.
3. Employees attached to the Texas Tech University System are counted in that section of TTU's Affirmative Action Plan. They are not reflected in the above totals.

SOURCE: Texas Tech University, TecHRIS automated personnel system, October, 2, 2006. Report TRBA792P-A.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**FIVE YEAR HISTORY  
BUDGETED FTE'S BY CAMPUS**

<b>CAMPUS</b>	<b>FY 2003</b>	<b>FY 2004</b>	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>
<b>Lubbock</b>	<b>1,989</b>	<b>1,960</b>	<b>1,947</b>	<b>1,972</b>	<b>2,045</b>
<b>Amarillo</b>	<b>601</b>	<b>606</b>	<b>636</b>	<b>650</b>	<b>660</b>
<b>El Paso</b>	<b>986</b>	<b>986</b>	<b>986</b>	<b>1,014</b>	<b>1,059</b>
<b>Odessa</b>	<b>330</b>	<b>315</b>	<b>339</b>	<b>369</b>	<b>369</b>
<b>Correctional MHC</b>	<b>849</b>	<b>787</b>	<b>782</b>	<b>796</b>	<b>792</b>
<b>TOTAL</b>	<b>4,755</b>	<b>4,654</b>	<b>4,690</b>	<b>4,801</b>	<b>4,925</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER**

**BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL  
FY 2007**

CAMPUS	LUBBOCK	AMARILLO	EL PASO	PERMIAN BASIN	CORRECTIONAL	TOTAL
Institutional	446.81	83.37	79.30	31.25		640.73
Correctional MHC	43.79				792.08	835.87
Rural Health	11.55					11.55
Allied Health Sciences	80.76	7.94		17.21		105.91
Basic Sciences	141.44					141.44
Graduate School	57.30	1.97				59.27
Medicine	1,137.13	410.97	979.73	313.29		2,841.12
Nursing	105.49			7.00		112.49
Pharmacy *	21.00	156.17				177.17
<b>TOTAL</b>	<b>2,045.27</b>	<b>660.42</b>	<b>1,059.03</b>	<b>368.75</b>	<b>792.08</b>	<b>4,925.55</b>

\* Pharmacy Amarillo figure includes Dallas SOP site FTE's.

**EMPLOYEE HEADCOUNT BY CAMPUS  
As of October 1st**

CAMPUS	Fall 2006
Lubbock	2,317
Amarillo	726
El Paso	1,044
Odessa	389
Correctional MHC	715
<b>TOTAL</b>	<b>5,191</b>

**Note: This is a count of employees by location. TECHRIS is the official source of the data. Included in this count is full-time and part-time faculty, staff, residents and students. (Non-salaried employees are not included.)**

LIBRARY

**LIBRARIES OF THE HEALTH SCIENCES CENTER  
INVENTORY**

***PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK***

	<b>Fall 2003</b>		<b>Fall 2004</b>		<b>Fall 2005</b>		<b>Fall 2006</b>	
Bound Volumes	167,589	\$11,944,895.07	169,500	\$12,726,310.40	172,124	\$13,599,986.90	175,562	\$14,936,731.31
A-V Material	7,294	457,283.76	7,522	469,493.76	7,769	477,802.88	8,000	483,140.59
<b>TOTAL</b>		\$12,402,178.83		\$13,195,804.16		\$14,077,789.78		\$15,419,871.90

***LIBRARY OF THE HEALTH SCIENCES, AMARILLO***

	<b>Fall 2003</b>		<b>Fall 2004</b>		<b>Fall 2005</b>		<b>Fall 2006</b>	
Bound Volumes	49,614	\$3,533,277.92	50,413	\$3,648,574.53	51,523	\$4,040,464.27	52,814	\$4,572,997.75
A-V Material	2,858	153,553.82	2,924	155,217.87	2,933	150,207.38	3,001	152,694.43
<b>TOTAL</b>		\$3,686,831.74		\$3,803,792.40		\$4,190,671.65		\$4,725,692.18

***DELIA MONTES-GALLO LIBRARY OF THE HEALTH SCIENCES, EL PASO***

	<b>Fall 2003</b>		<b>Fall 2004</b>		<b>Fall 2005</b>		<b>Fall 2006</b>	
Bound Volumes	44,517	\$2,653,789.92	43,796	\$2,792,611.88	44,020	\$2,879,110.51	44,784	\$2,959,900.72
A-V Material	2,090	67,714.84	2,199	72,041.29	2,430	78,351.27	2,545	82,190.27
<b>TOTAL</b>		\$2,721,504.73		\$2,864,653.17		\$2,957,461.78		\$3,042,090.99

***LIBRARY OF THE HEALTH SCIENCES, ODESSA***

	<b>Fall 2003</b>		<b>Fall 2004</b>		<b>Fall 2005</b>		<b>Fall 2006</b>	
Bound Volumes	28,016	\$1,718,891.38	28,680	\$1,814,236.56	29,747	\$1,984,650.32	30,561	\$2,138,665.97
A-V Material	2,182	100,019.79	2,264	103,234.19	2,333	105,810.29	2,468	109,229.82
<b>TOTAL</b>		\$1,818,911.17		\$1,917,470.75		\$2,090,460.61		\$2,247,895.79

The four libraries subscribe to over 10,000 electronic journals and to over 53,000 electronic books, which are available at all sites and offices of the TTUHSC programs, as well as at home for distance students and faculty via a proxy server.

FINANCIAL

**Texas Tech University Health Sciences Center**  
**Current Funds Revenues \***  
**Fiscal Years 2003 - 2006**

	<b>FY 2003</b>	<b>FY 2004</b>	<b>FY 2005</b>	<b>FY 2006</b>
Tuition/Fees	\$ 13,249,690	\$ 14,195,250	\$ 16,458,607	\$ 20,543,191
State Appropriations	116,539,122	129,641,789	111,060,082	143,421,263
Legislative Transfers In			5,758,716	
Gifts, Grants, Contracts				
Federal	14,645,061	15,503,151	14,183,175	16,595,669
State	82,989,285	79,907,236	78,139,601	81,839,467
Local	59,584,295	60,432,826	62,717,290	61,833,655
Private	41,261,036	41,416,609	46,021,208	52,222,944
Endowment Income	2,678,392	3,587,922	3,431,558	3,967,652
Sales/Services from Educational Activities	2,771,659	2,984,358	3,263,258	3,590,848
Sales/Services from Auxiliary Enterprises	69,908	65,054	180,471	62,660
Professional Fees	82,009,391	96,297,798	94,798,999	111,540,789
Other Revenues	9,788,776	16,461,359	18,799,842	16,307,540
<b>TOTAL REVENUES</b>	<b>\$ 425,586,615</b>	<b>\$ 460,493,352</b>	<b>\$ 454,812,807</b>	<b>\$ 511,925,678</b>

\* Revenue data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the recent implementation of GASB statements 34 and 35.

**Texas Tech University Health Sciences Center  
Current Funds Expenditures By Function \*  
Fiscal Years 2003 - 2006**

	<b>FY 2003</b>	<b>FY 2004</b>	<b>FY 2005</b>	<b>FY 2006</b>
Instruction	\$ 173,910,088	\$ 164,965,686	\$ 177,460,047	\$ 199,740,961
Research	17,333,684	17,570,385	16,073,568	19,035,401
Public Service	98,555,851	98,595,384	102,102,354	104,987,443
Academic Support	76,836,066	98,051,981	98,873,949	106,134,371
Student Services	5,944,433	6,250,235	6,694,348	7,206,631
Institutional Support	15,245,355	19,717,946	19,659,026	17,860,957
Operation and Maintenance of Plant	14,335,084	15,178,969	15,613,920	16,768,750
Scholarships and Fellowships	3,505,066	3,466,189	3,956,251	4,602,040
Auxiliary Enterprises	300,141	330,844	351,416	313,377
<b>TOTAL EXPENDITURES</b>	<b>\$ 405,965,768</b>	<b>\$ 424,127,619</b>	<b>\$ 440,784,879</b>	<b>\$ 476,649,931</b>

\* Expenditure data provided is based on modified accrual accounting and the NACUBO subfund model of financial reporting that was the standard reporting model prior to the recent implementation of GASB statements 34 and 35.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY**

<b>Fiscal Year</b>	<b>Education &amp; General Funds</b>	<b>HEAF Funds</b>	<b>Designated Funds</b>	<b>Auxiliary Funds</b>	<b>Restricted Funds</b>	<b>Total Expense Budget</b>	<b>% General Revenue</b>
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%
2004	\$103,935,008	\$7,735,000	\$145,191,013	\$472,000	\$151,500,000	\$408,833,021	25.2%
2003	\$102,918,926	\$7,735,000	\$138,969,488	\$462,000	\$149,000,000	\$399,085,414	25.5%
2002	\$97,035,285	\$7,735,000	\$132,878,199	\$510,000	\$141,858,550	\$380,017,034	25.7%
2001	\$86,847,959	\$7,735,000	\$122,218,290	\$419,527	\$132,908,618	\$350,129,394	24.7%
2000	\$84,448,672	\$7,735,000	\$112,470,831	\$452,131	\$129,640,821	\$334,747,455	25.2%
1999	\$75,921,831	\$7,735,000	\$105,342,638	\$443,260	\$121,575,000	\$311,017,729	24.3%
1998	\$73,388,402	\$7,735,000	\$102,554,716	\$494,187	\$120,231,392	\$304,403,697	24.5%
1997	\$65,864,727	\$7,735,000	\$99,216,861	\$414,538	\$104,547,523	\$277,778,649	24.3%
1996	\$64,023,225	\$7,735,000	\$94,897,903	\$442,654	\$87,412,700	\$254,511,482	26.7%
1995	\$59,814,123	\$4,333,333	\$88,193,068	\$317,928	\$45,418,000	\$198,076,452	29.3%
1994	\$54,356,679	\$4,333,333	\$85,449,141	\$315,178	\$39,527,000	\$183,981,331	30.0%
1993	\$51,444,464	\$4,333,333	\$76,210,340	\$284,861	\$29,898,000	\$162,170,998	31.4%
1992	\$50,954,375	\$4,333,333	\$63,741,056	\$182,305	\$26,121,000	\$145,332,069	33.8%
1991	\$48,765,807	\$4,333,333	\$48,834,201	\$141,600	\$24,544,873	\$126,619,814	38.4%
1990	\$48,193,877	\$4,333,333	\$42,511,070	\$114,026	\$25,573,492	\$120,725,798	39.5%
1989	\$44,105,758	\$4,333,333	\$37,316,482	\$56,000	\$24,811,584	\$110,623,157	39.6%
1988	\$40,175,943	\$4,333,333	\$28,389,033	\$73,022	\$20,395,285	\$93,366,616	45.2%
1987	\$41,370,224	\$4,333,333	\$23,225,243	\$43,097	\$20,372,490	\$89,344,387	48.9%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
OPERATING BUDGET HISTORY BY CAMPUS**

<b>Fiscal Year</b>	<b>Lubbock</b>	<b>Amarillo</b>	<b>El Paso</b>	<b>Odessa</b>	<b>HEAF / TRB</b>	<b>Correctional</b>	<b>Total</b>
2007	\$204,138,036	\$52,745,445	\$92,846,008	\$28,306,241	\$22,926,841	\$87,107,034	\$488,069,605
2006	\$184,809,571	\$54,789,810	\$83,157,924	\$29,977,883	\$22,792,844	\$85,908,933	\$461,436,965
2005	\$173,838,609	\$49,616,720	\$76,097,971	\$24,351,027	\$12,815,569	\$84,384,874	\$421,104,770
2004	\$167,588,955	\$44,549,294	\$75,878,051	\$23,818,167	\$12,716,796	\$84,281,758	\$408,833,021
2003	\$164,050,336	\$44,403,460	\$73,040,811	\$22,826,350	\$14,848,239	\$79,916,218	\$399,085,414
2002	\$154,903,978	\$41,604,826	\$71,208,406	\$22,680,716	\$10,225,502	\$79,393,606	\$380,017,034
2001	\$142,803,489	\$35,447,024	\$64,795,890	\$22,412,934	\$10,570,057	\$74,100,000	\$350,129,394
2000*	\$134,791,944	\$33,283,030	\$59,992,822	\$22,002,897	\$10,576,762	\$74,100,000	\$334,747,455
1999	\$132,606,706	\$40,003,669	\$56,773,488	\$19,687,736	\$9,031,236	\$52,914,894	\$311,017,729
1998	\$133,786,397	\$39,135,877	\$55,639,611	\$17,957,601	\$7,884,211	\$50,000,000	\$304,403,697
1997	\$114,692,377	\$33,740,170	\$52,931,791	\$17,210,069	\$7,868,914	\$51,335,328	\$277,778,649
1996	\$109,150,648	\$31,567,730	\$48,363,699	\$15,533,314	\$7,872,476	\$42,023,615	\$254,511,482
1995	\$102,694,831	\$21,818,269	\$44,258,745	\$11,230,974	\$4,333,333	\$13,740,300	\$198,076,452
1994	\$95,863,652	\$21,694,258	\$36,855,972	\$10,606,643	\$4,333,333	\$14,627,473	\$183,981,331
1993	\$86,454,965	\$18,113,255	\$35,931,984	\$8,613,796	\$4,333,333	\$8,723,665	\$162,170,998
1992	\$81,447,898	\$15,884,773	\$30,606,859	\$7,982,594	\$4,333,333	\$5,076,612	\$145,332,069

\* In FY 2000, Correctional represents 100% of the Correctional Health Care budget. In FY 1999, \$6,227,735 of the Correctional Health Care budget was included in Lubbock and \$9,600,000 was included in Amarillo.

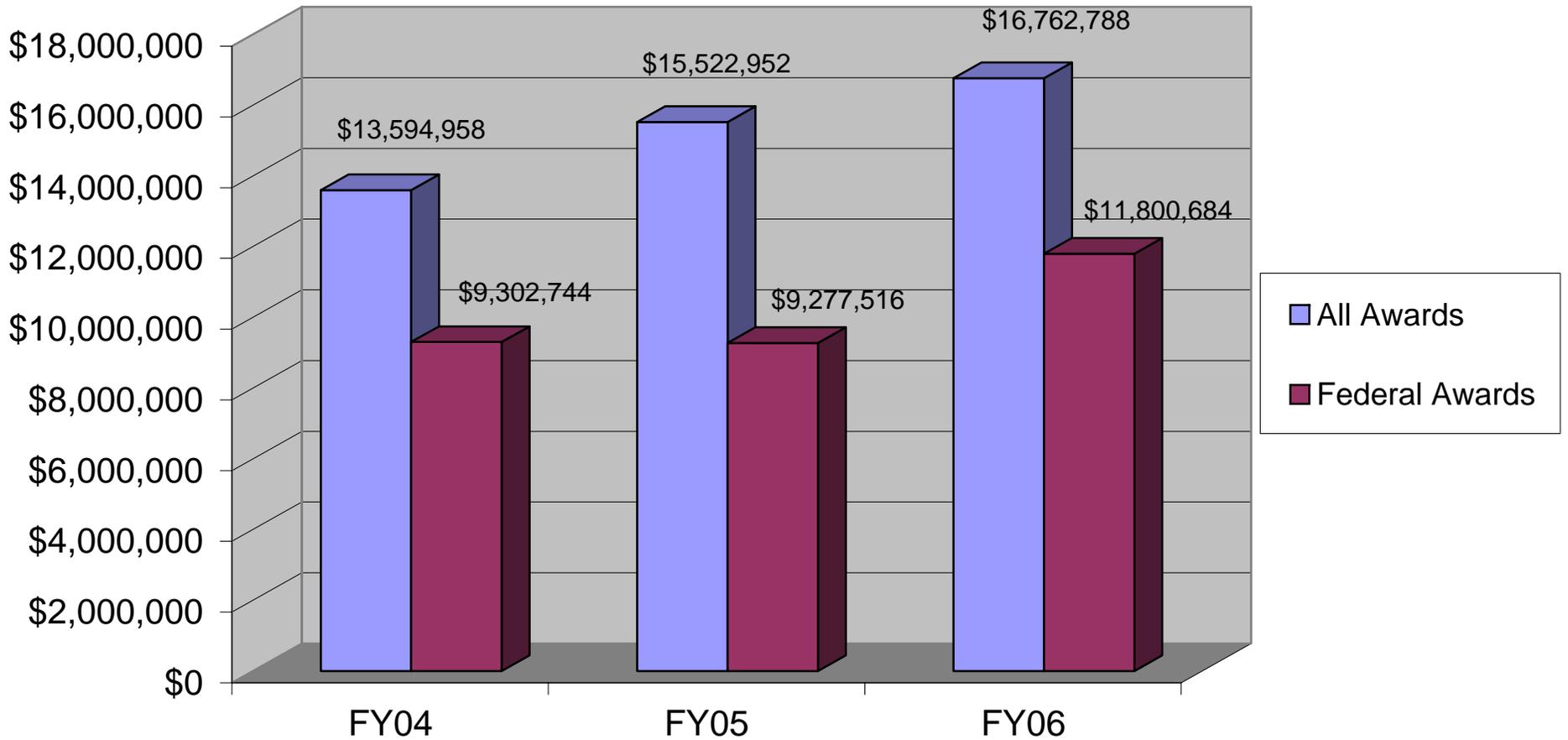
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
BUDGET BY CAMPUS / SCHOOL SUMMARY  
FISCAL YEAR 2007**

School/Campus	Lubbock	Amarillo	Odessa	El Paso	HEAF/TRB	Correctional	Total
Institutional	58,405,179	2,557,755	1,264,921	2,542,629			64,770,484
HEAF	0	0	0	0	22,926,841		22,926,841
Correctional MHC	5,047,792	0	0	0		87,107,034	92,154,826
Rural Health	1,022,164	0	0	0			1,022,164
Allied Health Sciences	6,286,731	572,319	1,488,348	0			8,347,398
Grad School	2,523,204	165,972	0	0			2,689,176
Basic Sciences	7,152,790			0			7,152,790
Medicine	113,937,036	38,025,931	24,929,111	87,070,979			263,963,057
Nursing	8,694,289	0	623,861	0			9,318,150
Pharmacy	1,068,851	11,423,468	0	3,232,400			15,724,719
<b>TOTAL</b>	<b>204,138,036</b>	<b>52,745,445</b>	<b>28,306,241</b>	<b>92,846,008</b>	<b>22,926,841</b>	<b>87,107,034</b>	<b>488,069,605</b>

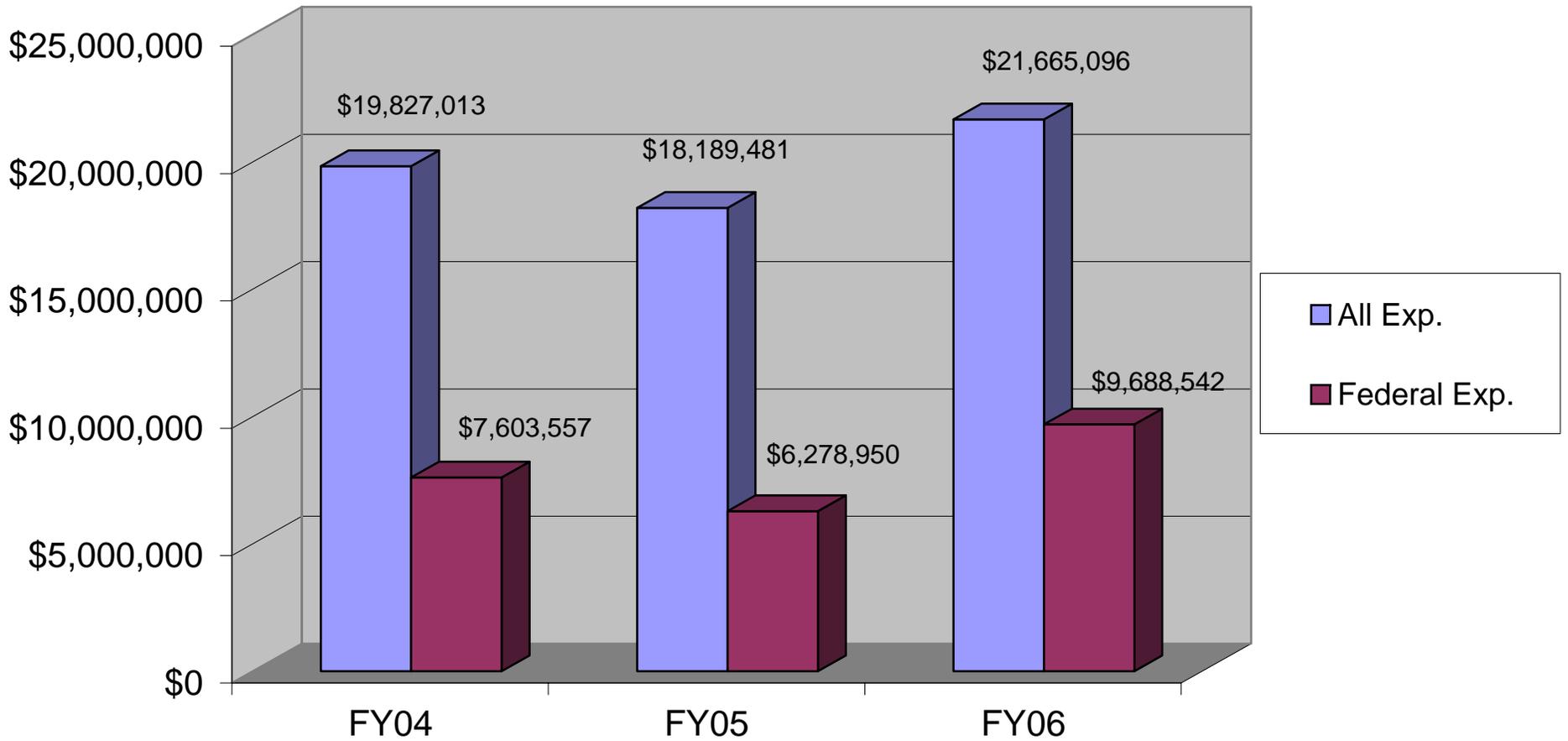
Amarillo Pharmacy budget includes Correctional.

RESEARCH

# TTUHSC RESEARCH AWARDS



# TTUHSC RESEARCH EXPENDITURES



SPACE

**Texas Tech University Health Sciences Center  
Facilities Inventory Report (Owned Buildings)  
Fall 2006**

Campus / Site	Building Number	Building Name	Gross Area (sf)
Lubbock	1000	Texas Tech University Health Sciences Center	898,269
Lubbock	1001	Preston Smith Library / Conference Center	99,918
Lubbock	1002	Academic Classroom Building	63,989
Lubbock	1003	Clinical Tower & Research Center ( <i>future building</i> )*	Under Construction
Lubbock	1004	HSC Crematory / Incinerator Building	1,512
Lubbock	1005	Messer/Racz International Pain Center ( <i>future building</i> ) **	Under Construction
Lubbock	1201	Texas Tech Medical Center SW - Fast Track Center	3,702
Lubbock	1202	Texas Tech Medical Center SW - Medical Office Building	43,796
Lubbock	1203	Texas Tech Medical Center SW - International Pain Institute	7,152
Lubbock	1204	Texas Tech Medical Center SW - Forensic Sciences Institute	16,335
Lubbock	1301	Larry Combest Community Wellness Center	6,541
Amarillo	2000	Medicine and Allied Health Building	168,439
Amarillo	2001	School of Pharmacy Building	105,256
Amarillo	2002	Women's Health and Research Building	72,684
Amarillo	2003	Texas Tech Clinic Building ***	36,038
Amarillo	2004	Facilities / Operations Building	3,659
El Paso	3000	Regional Academic Health Center	67,992
El Paso	3001	Texas Tech Medical Center	173,839
El Paso	3002	TTUHSC-El Paso Warehouse	3,037
El Paso	3003	Archer Building I	14,260
El Paso	3004	Archer Building II	3,079
El Paso	3005	Medical Sciences Building 1	95,118
El Paso	3006	Medical Education Building ( <i>future building</i> )****	Under Construction
Odessa	4000	Regional Academic Health Center	66,172
Odessa	4001	Texas Tech Health Center	82,532
Odessa	4051	Old Church Building - Storage	2,449
Midland	5001	Aaron Medical Science Building ( <i>on Midland College campus</i> )	14,750

\* Expected completion: June 2007

\*\* Expected completion: TBD

\*\*\* Building is temporarily out of service

\*\*\*\* Expected completion: September 2007

**LEASE OF SPACE REPORT  
AS OF NOVEMBER 1, 2006**

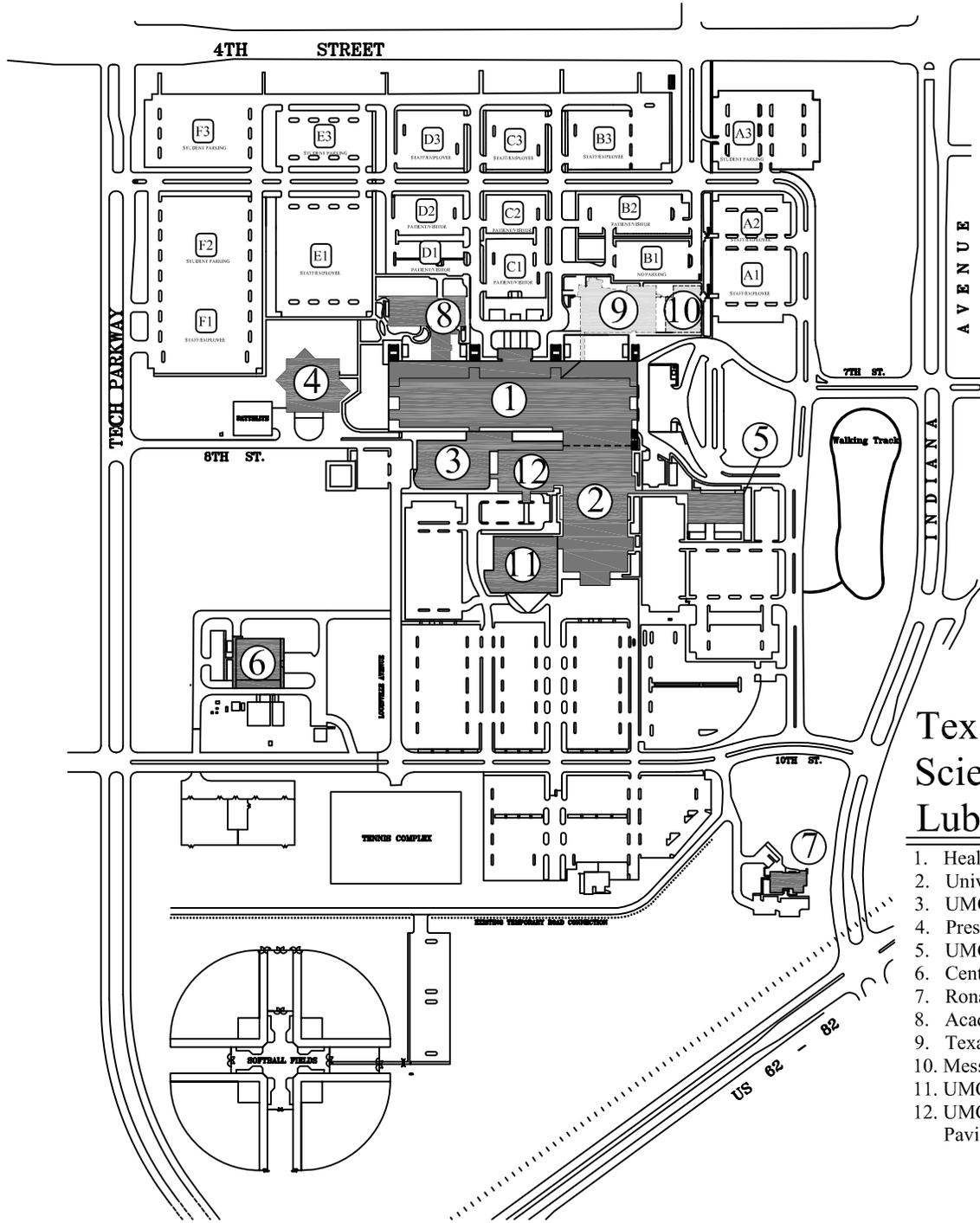
<b>Managing Dept Location</b>	<b>Space Location</b>	<b>Department</b>	<b>Function</b>	<b>Square Footage</b>
Amarillo	Dallas	School of Pharmacy	Classroom	7,680
Amarillo	Amarillo	Pediatrics	Clinic	6,968
Amarillo	Amarillo	Internal Medicine	Lab	3,571
Amarillo	Amarillo	Managed Health Care	Office	4,378
Amarillo	Amarillo	School of Pharmacy	Office	2,088
Amarillo	Amarillo	Managed Health Care	Storage	50
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	Maintenance & Operations	Storage	120
Amarillo	Amarillo	Maintenance & Operations	Storage	120
Amarillo	Amarillo	Internal Medicine	Storage	120
Amarillo	Amarillo	Family Medicine	Storage	300
Amarillo	Amarillo	School of Pharmacy	Storage	600
		<b>Amarillo</b>	<b>Sub-Total</b>	<b>26,295</b>
El Paso	El Paso	Family Medicine	Clinic	18,013
El Paso	El Paso	NeuroPsychiatry	Clinic	11,446
El Paso	El Paso	Surgery	Clinic	1,200
El Paso	El Paso	Pediatrics	Clinic	6,000
El Paso	El Paso	Pediatrics	Clinic	5,968
El Paso	Fabens	Family Medicine	Clinic	3,600
El Paso	El Paso	Pediatrics	Clinic	8,862
El Paso	Clint	Family Medicine	Clinic	3,955
El Paso	Horizon City	Pediatrics	Clinic	2,922
El Paso	San Elizario	Family Medicine	Clinic	2,955
El Paso	Socorro	Family Medicine	Clinic	5,835
El Paso	El Paso	Office of Border Health	Office	978
El Paso	El Paso	Office of Billing Compliance	Office	1,250
El Paso	El Paso	Facilities and Operations	Storage	1,980
El Paso	El Paso	Family Medicine	Storage	150
El Paso	El Paso	Pediatrics	Storage	100
		<b>El Paso</b>	<b>Sub-Total</b>	<b>75,214</b>

**LEASE OF SPACE REPORT  
AS OF NOVEMBER 1, 2006**

Managing Dept Location	Space Location	Department	Function	Square Footage
Lubbock	Lubbock	Ophthalmology	Clinic	6,097
Lubbock	Lubbock	Family Medicine	Clinic	2,890
Lubbock	Lubbock	Pediatrics	Clinic	2,388
Lubbock	Lubbock	Urology	Clinic	4,446
Lubbock	Lubbock	Internal Medicine	Clinic	1,688
Lubbock	Lubbock	Pediatric/Cardiology	Clinic	1,637
Lubbock	Lubbock	Otolaryn	Clinic	2,131
Lubbock	Lubbock	Internal Medicine	Clinic	2,387
Lubbock	Lubbock	Orthopaedics	Clinic	6,432
Lubbock	Lubbock	Surgery	Clinic	1,600
Lubbock	Lubbock	Student Health TH	Clinic	17,991
Lubbock	Lubbock	Obstetrics & Gynocology	Clinic	3,580
Lubbock	Lubbock	Obstetrics & Gynocology	Clinic	1,369
Lubbock	Lubbock	Obstetrics & Gynocology	Clinic	1,711
Lubbock	Lubbock	Nursing	Clinic	6,541
Lubbock	Lubbock	Correctional Managed Health Care	Office	8,448
Lubbock	Abilene	Family Medicine	Office	11,335
Lubbock	Lubbock	Microbiology	Storage	75
Lubbock	Lubbock	Microbiology	Storage	100
Lubbock	Lubbock	Pediatrics	Storage	50
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	NeuroPsychiatry	Storage	500
Lubbock	Lubbock	Internal Medicine	Storage	200
Lubbock	Lubbock	Orthopaedic Surgery	Storage	250
Lubbock	Lubbock	Ophthalmology	Storage	240
Lubbock	Lubbock	Family Medicine	Storage	250
Lubbock	Lubbock	Neuro/Psych	Storage	100
Lubbock	Lubbock	Telemedicine	Storage	100
Lubbock	Lubbock	Correctional Managed Health Care	Storage	650
		<b>Lubbock</b>	<b>Sub-Total</b>	<b>85,286</b>

**LEASE OF SPACE REPORT  
AS OF NOVEMBER 1, 2006**

Managing Dept Location	Space Location	Department	Function	Square Footage
Odessa	Midland	Internal Medicine	Clinic	6,012
Odessa	Stanton	WIC	Clinic	1,614
Odessa	Odessa	WIC	Clinic	4,050
Odessa	Crane	WIC	Clinic	2,400
Odessa	Ft. Stockton	WIC	Clinic	1,634
Odessa	Odessa	Heart Institute	Clinic	10,717
Odessa	Andrews	WIC	Clinic	1,370
Odessa	Midland	WIC	Clinic	5,419
Odessa	Odessa	WIC	Clinic	3,615
Odessa	Odessa	Obstetrics & Gynecology	Clinic	4,151
Odessa	Odessa	Obstetrics & Gynecology	Clinic	6,634
Odessa	Odessa	WIC	Office	795
Odessa	Odessa	Administration	Storage	200
Odessa	Odessa	Internal Medicine	Storage	240
Odessa	Odessa	Family Medicine	Storage	200
Odessa	Odessa	Business Office	Storage	720
Odessa	Odessa	Facilities and Operations	Storage	200
Odessa	Odessa	Obstetrics & Gynecology	Storage	200
Odessa	Odessa	Obstetrics & Gynecology	Storage	400
Odessa	Odessa	Facilities and Operations	Storage	476
Odessa	Odessa	Facilities and Operations	Storage	476
		<b>Odessa</b>	<b>Sub-Total</b>	<b>51,523</b>
			<b>TOTAL</b>	<b>238,318</b>

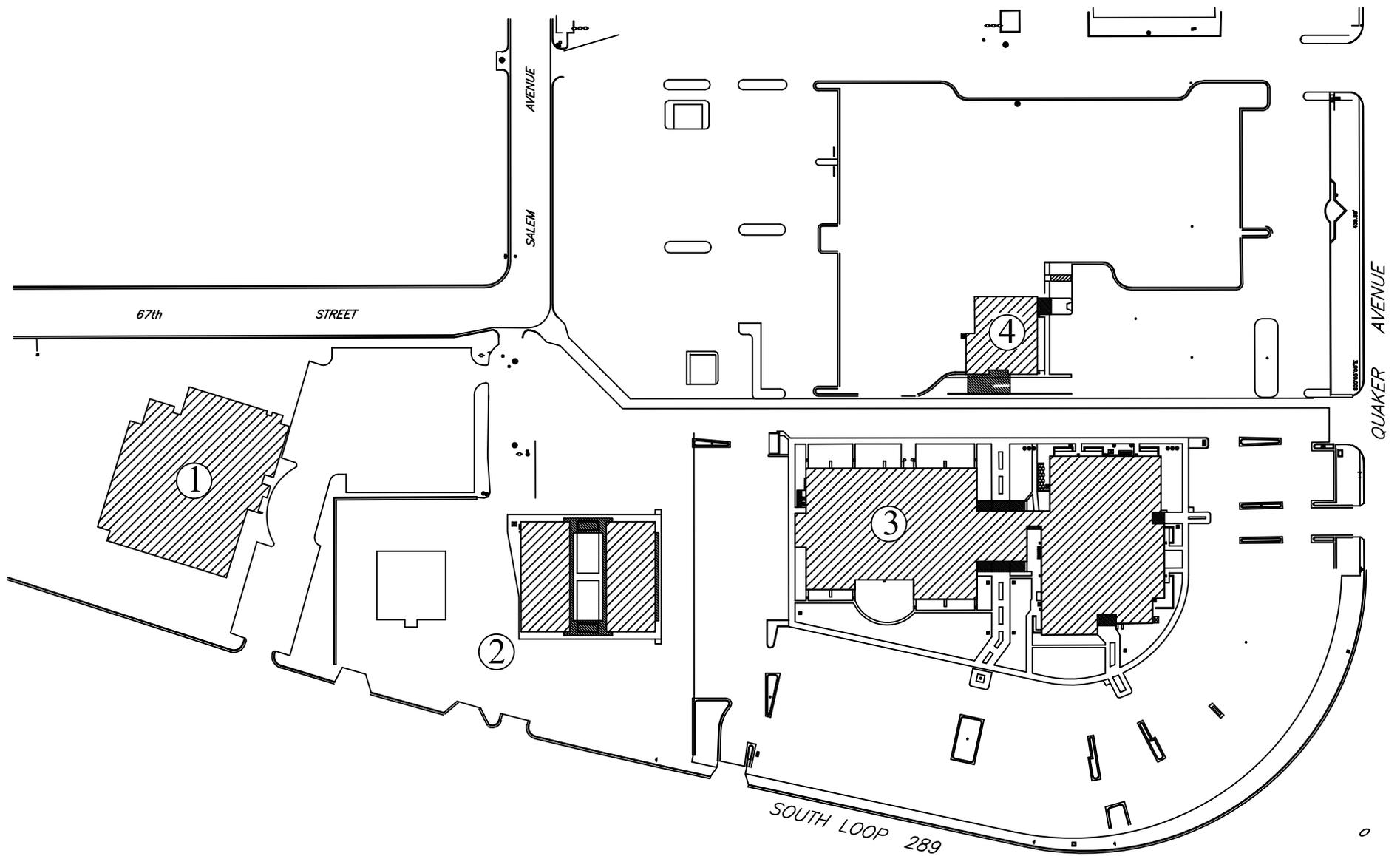


# Texas Tech Health Sciences Center at Lubbock



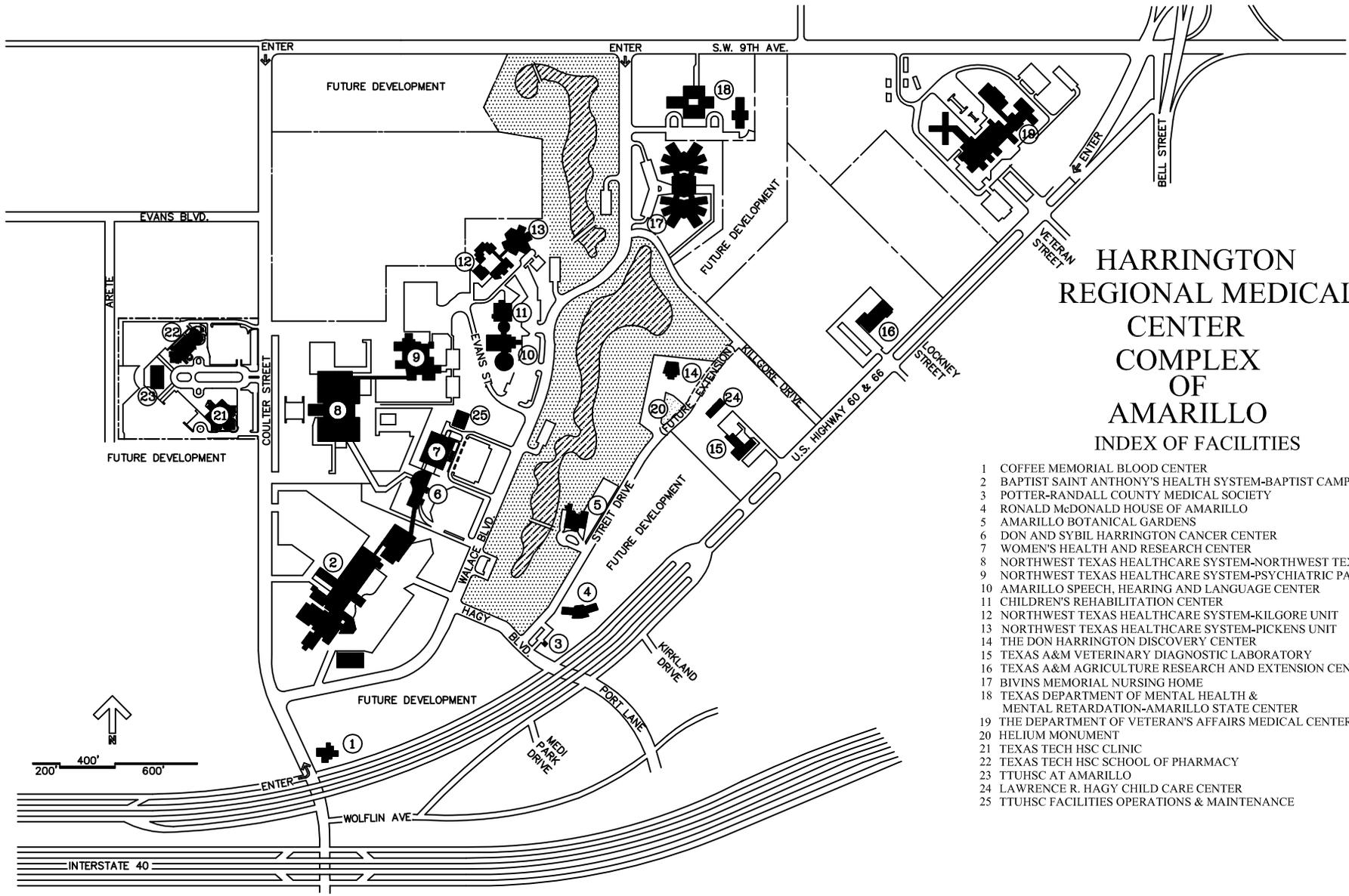
NOT TO SCALE

1. Health Sciences Center
2. University Medical Center
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Air Conditioning Plant #2
7. Ronald McDonald House
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion - Under Construction
10. Messer/Racz International Pain Center - Under Construction
11. UMC Southwest Cancer Center
12. UMC McInturff Conference Center and Outpatient Pavillion



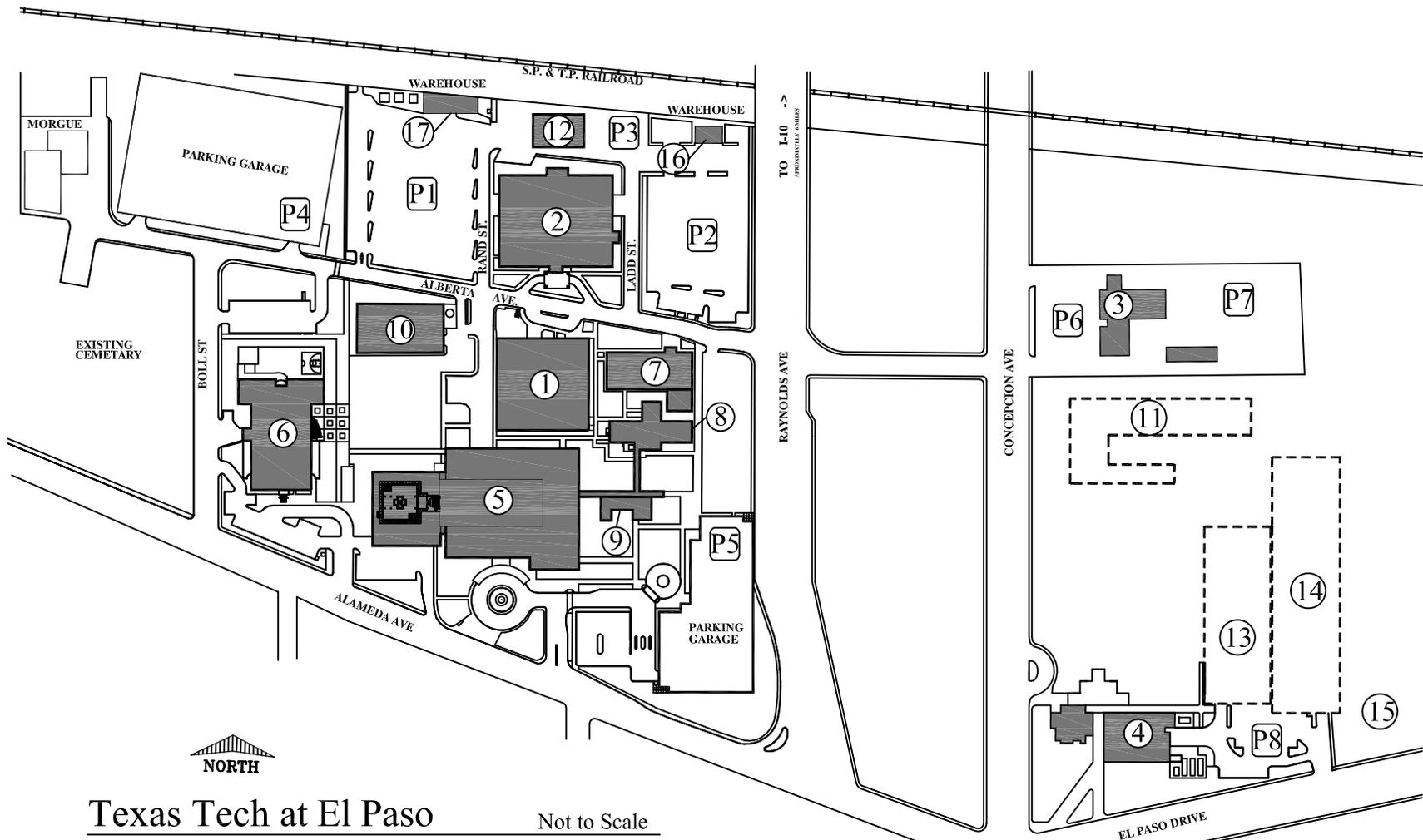
Texas Tech Medical Center Southwest Lubbock      Not to Scale

- 1. Forensic Sciences Institute
- 2. Averitt Building - International Pain Institute
- 3. Medical Office Building
- 4. Orthopaedic & Rehabilitation Specialists



HARRINGTON  
REGIONAL MEDICAL  
CENTER  
COMPLEX  
OF  
AMARILLO  
INDEX OF FACILITIES

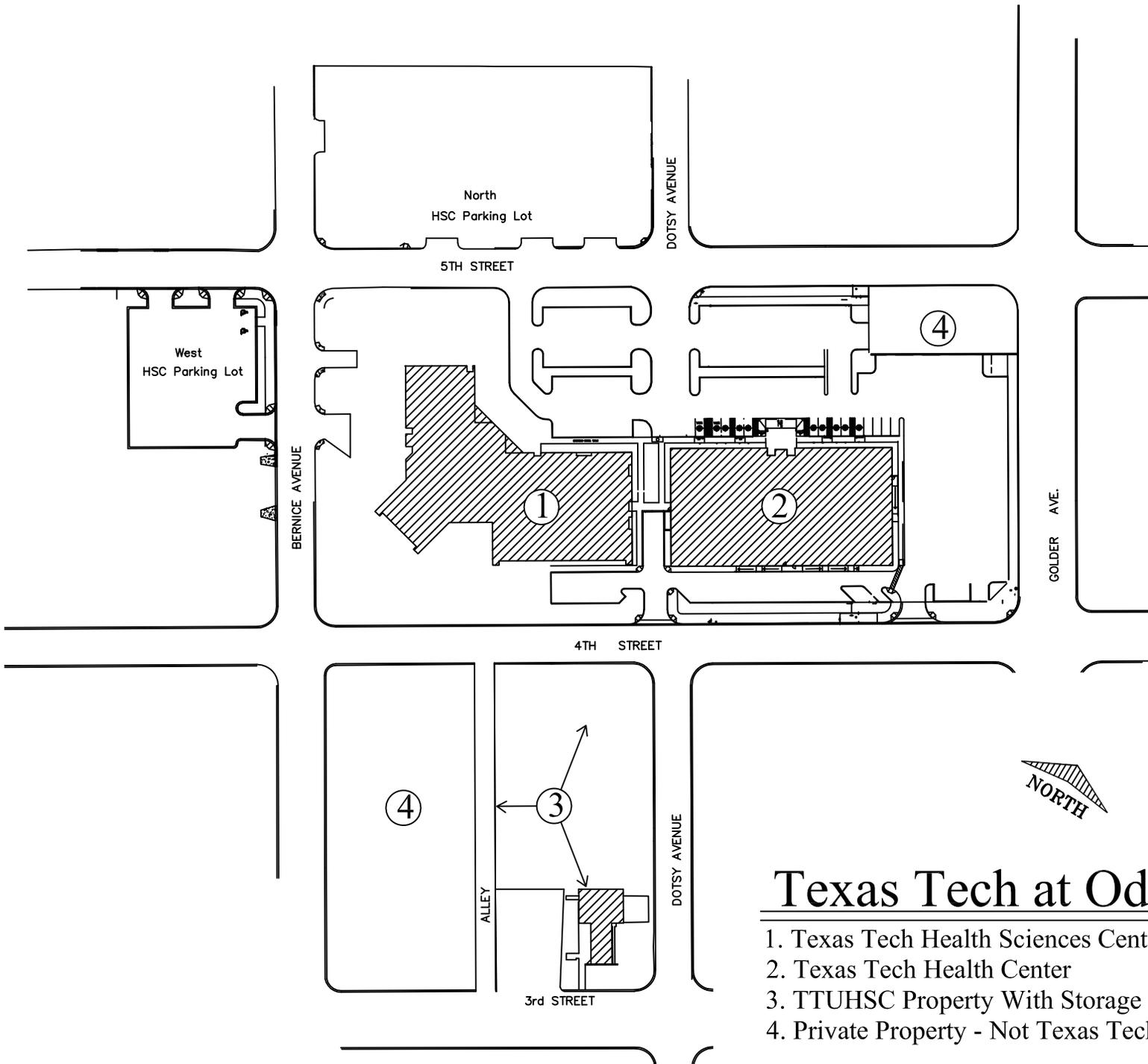
- 1 COFFEE MEMORIAL BLOOD CENTER
- 2 BAPTIST SAINT ANTHONY'S HEALTH SYSTEM-BAPTIST CAMPUS
- 3 POTTER-RANDALL COUNTY MEDICAL SOCIETY
- 4 RONALD McDONALD HOUSE OF AMARILLO
- 5 AMARILLO BOTANICAL GARDENS
- 6 DON AND SYBIL HARRINGTON CANCER CENTER
- 7 WOMEN'S HEALTH AND RESEARCH CENTER
- 8 NORTHWEST TEXAS HEALTHCARE SYSTEM-NORTHWEST TEXAS HOSPITAL
- 9 NORTHWEST TEXAS HEALTHCARE SYSTEM-PSYCHIATRIC PAVILION
- 10 AMARILLO SPEECH, HEARING AND LANGUAGE CENTER
- 11 CHILDREN'S REHABILITATION CENTER
- 12 NORTHWEST TEXAS HEALTHCARE SYSTEM-KILGORE UNIT
- 13 NORTHWEST TEXAS HEALTHCARE SYSTEM-PICKENS UNIT
- 14 THE DON HARRINGTON DISCOVERY CENTER
- 15 TEXAS A&M VETERINARY DIAGNOSTIC LABORATORY
- 16 TEXAS A&M AGRICULTURE RESEARCH AND EXTENSION CENTER
- 17 BIVINS MEMORIAL NURSING HOME
- 18 TEXAS DEPARTMENT OF MENTAL HEALTH & MENTAL RETARDATION-AMARILLO STATE CENTER
- 19 THE DEPARTMENT OF VETERAN'S AFFAIRS MEDICAL CENTER
- 20 HELIUM MONUMENT
- 21 TEXAS TECH HSC CLINIC
- 22 TEXAS TECH HSC SCHOOL OF PHARMACY
- 23 TTUHSC AT AMARILLO
- 24 LAWRENCE R. HAGY CHILD CARE CENTER
- 25 TTUHSC FACILITIES OPERATIONS & MAINTENANCE



## Texas Tech at El Paso

Not to Scale

- |   |                                      |
|---|--------------------------------------|
| 1. Texas Tech Health Sciences Center                | P1. TTUHSC Visitors Parking          |
| 2. Texas Tech Medical Center                        | P2. TTUHSC Employee Parking          |
| 3. Archer Building I                                | P3. TTUHSC Fleet/Overflow Parking    |
| 4. Medical Science Building I                       | P4. Thomason Employee Parking Garage |
| 5. Thomason Hospital                                | P5. Thomason Visitor Parking Garage  |
| 6. Psychiatric Center                               | P6. Archer Building Visitor Parking  |
| 7. Thomason Annex                                   | P7. Archer Building Employee Parking |
| 8. Thomason Clinic                                  | P8. MSB1 Parking                     |
| 9. Thomason Outpatient                              |                                      |
| 10. Thomason Central Plant                          |                                      |
| 11. Medical Education Building - Under Construction |                                      |
| 12. Clinic Building Central Plant                   |                                      |
| 13. Future Medical Science Building II              |                                      |
| 14. Future Parking Garage                           |                                      |
| 15. City/County Health Department                   |                                      |
| 16. TTUHSC Warehouse                                |                                      |
| 17. Thomason Warehouse                              |                                      |



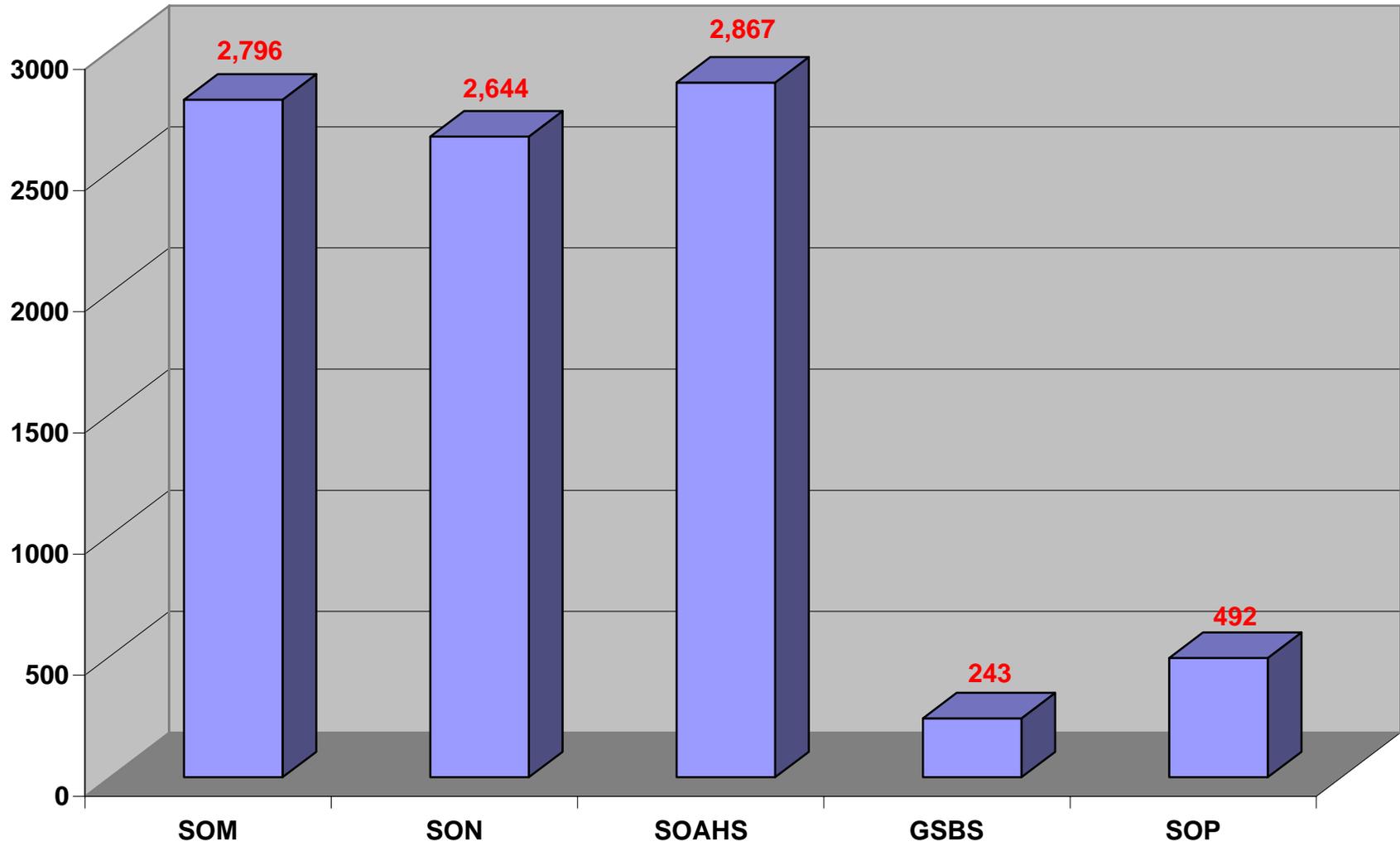
# Texas Tech at Odessa

Not to Scale

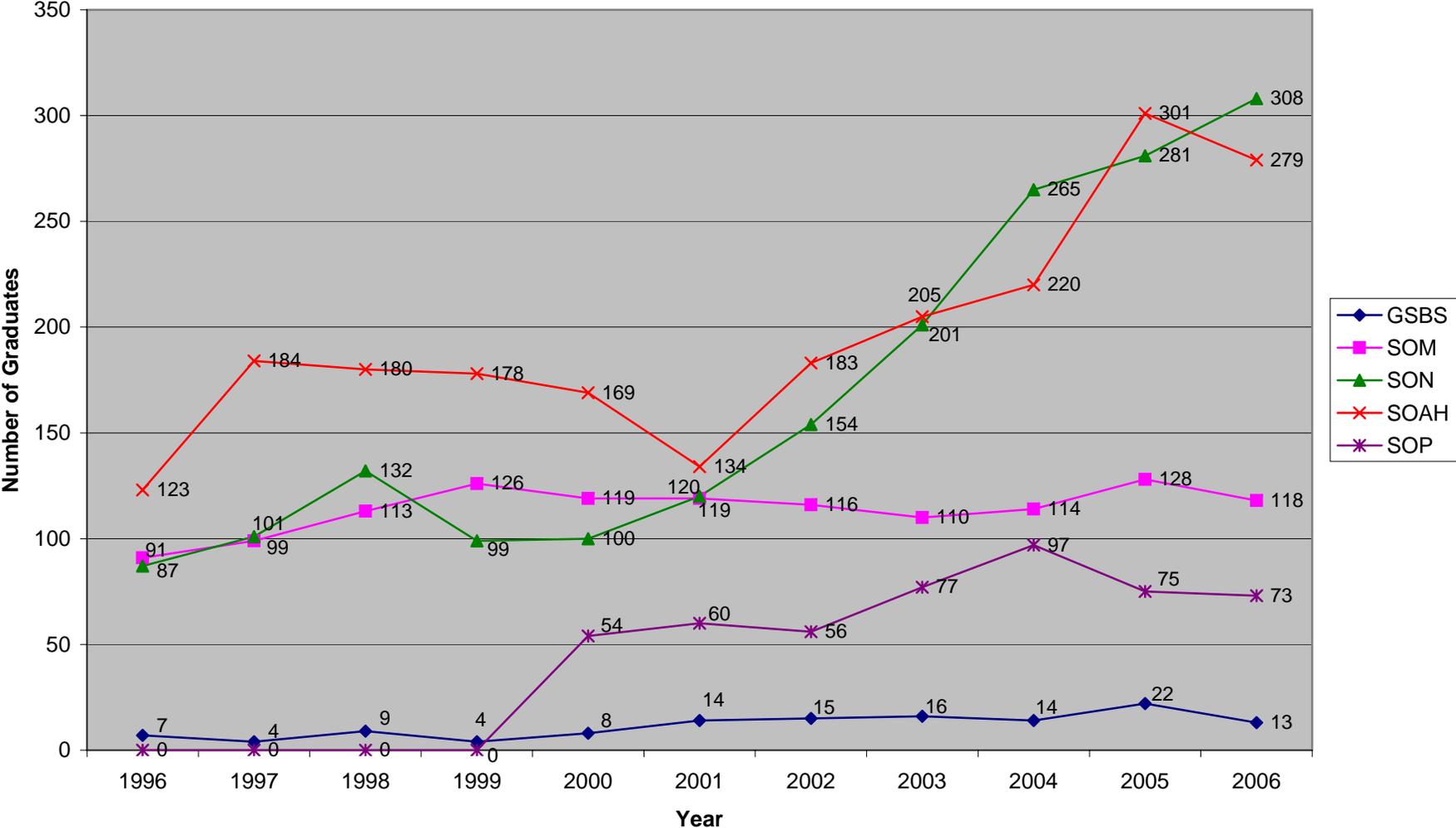
1. Texas Tech Health Sciences Center
2. Texas Tech Health Center
3. TTUHSC Property With Storage Building
4. Private Property - Not Texas Tech Health Sciences Center

ALUMNI

### TTUHSC Alumni by School (Cumulative 1974 - 2006)



# TTUHSC Alumni Number of Graduates by School



Source: HSC Relations

**MEDICAL  
PRACTICE  
INCOME PLAN**

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>Total</b>
<b>1. PROVIDER PLAN INCOME: 1997-2006</b>											
<b>A. GROSS AMOUNT</b>											
<b>1. Gross Charges</b>											
Lubbock	68,147,380	71,353,642	75,092,413	81,746,294	90,490,008	96,890,873	86,567,220	106,285,567	108,824,588	122,492,309	907,890,294
Amarillo	19,565,451	18,928,988	18,975,774	22,268,767	26,539,271	30,617,461	34,426,817	38,396,280	40,501,711	47,114,391	297,334,911
El Paso	58,272,252	59,452,051	62,502,138	74,178,421	71,471,912	79,348,883	86,272,611	97,277,560	98,363,609	108,516,586	795,656,023
Odessa	8,367,247	9,181,321	9,391,212	10,176,776	10,857,356	12,119,640	12,425,911	15,254,173	16,861,256	17,615,077	122,249,969
<b>Total</b>	<b>154,352,330</b>	<b>158,916,002</b>	<b>165,961,537</b>	<b>188,370,258</b>	<b>199,358,547</b>	<b>218,976,857</b>	<b>219,692,559</b>	<b>257,213,580</b>	<b>264,551,164</b>	<b>295,738,363</b>	<b>2,123,131,197</b>
<b>2. Net Collections</b>											
Lubbock	28,789,495	31,179,260	30,984,450	34,089,390	35,857,127	37,896,914	33,164,939	33,373,129	36,305,808	42,807,956	344,448,468
Amarillo	11,057,614	9,773,522	9,429,714	10,216,273	11,396,074	13,011,048	14,879,180	15,171,336	16,790,737	17,782,142	129,507,640
El Paso	19,812,811	20,919,316	21,510,122	24,733,218	25,088,013	29,107,966	30,102,963	29,194,259	30,523,907	33,021,869	264,014,444
Odessa	4,246,604	4,250,689	4,296,203	4,590,822	4,669,718	5,239,859	5,328,292	5,850,464	6,686,452	6,589,707	51,748,810
<b>Total</b>	<b>63,906,524</b>	<b>66,122,787</b>	<b>66,220,489</b>	<b>73,629,703</b>	<b>77,010,932</b>	<b>85,255,787</b>	<b>83,475,374</b>	<b>83,589,188</b>	<b>90,306,904</b>	<b>100,201,674</b>	<b>789,719,362</b>
<b>B. ADJUSTMENTS</b>											
<b>1. Total Amount</b>											
Lubbock	32,559,900	36,462,038	35,202,069	40,899,196	44,973,963	53,073,235	51,623,926	61,413,078	65,389,979	68,758,626	490,356,010
Amarillo	8,560,398	8,427,939	8,066,199	9,569,663	12,233,963	13,360,348	17,623,041	20,172,694	22,529,277	26,101,531	146,645,053
El Paso	28,940,408	29,411,177	29,878,499	35,915,773	35,395,155	40,791,260	44,582,856	52,006,408	54,532,902	57,547,598	409,002,036
Odessa	3,882,264	4,088,690	3,886,223	4,512,236	4,476,608	5,301,332	5,641,706	6,934,853	7,888,864	8,488,925	55,101,701
<b>Total</b>	<b>73,942,970</b>	<b>78,389,844</b>	<b>77,032,990</b>	<b>90,896,868</b>	<b>97,079,689</b>	<b>112,526,175</b>	<b>119,471,529</b>	<b>140,527,033</b>	<b>150,341,022</b>	<b>160,896,680</b>	<b>1,101,104,800</b>
<b>2. Non-Indigent Adjustments</b>											
Lubbock	15,626,121	18,756,646	21,335,363	24,821,728	27,542,638	31,916,183	29,701,626	35,755,340	38,930,154	43,936,873	288,322,672
Amarillo	2,604,776	2,115,952	2,215,606	2,955,537	4,434,076	4,907,045	6,440,667	6,935,069	7,263,860	10,009,918	49,882,506
El Paso	4,817,567	5,647,579	6,468,593	8,421,899	12,634,633	11,544,493	12,611,085	15,312,118	10,302,481	11,777,934	99,538,382
Odessa	497,196	793,613	1,074,929	1,513,507	1,650,473	1,870,432	1,783,766	1,991,507	2,508,142	2,670,845	16,354,410
<b>Total</b>	<b>23,545,660</b>	<b>27,313,790</b>	<b>31,094,491</b>	<b>37,712,671</b>	<b>46,261,820</b>	<b>50,238,153</b>	<b>50,537,144</b>	<b>59,994,034</b>	<b>59,004,637</b>	<b>68,395,570</b>	<b>454,097,970</b>
<b>C. BAD DEBT AMOUNT</b>											
Lubbock	12,513,574	7,621,187	6,748,517	7,836,577	7,696,097	6,301,066	4,411,978	9,730,455	8,446,166	9,028,872	80,334,489
Amarillo	2,127,774	755,626	1,423,710	1,414,994	1,054,772	2,309,323	5,149,324	2,646,582	2,936,604	1,472,827	21,291,536
El Paso	16,696,352	10,929,500	11,122,735	12,532,844	11,483,439	10,127,779	11,370,265	16,624,425	15,188,653	16,050,783	132,126,775
Odessa	1,422,924	871,039	1,437,042	1,298,179	1,352,790	1,380,863	1,405,422	2,360,588	2,367,276	2,498,665	16,394,788
<b>Total</b>	<b>32,760,624</b>	<b>20,177,352</b>	<b>20,732,004</b>	<b>23,082,594</b>	<b>21,587,098</b>	<b>20,119,031</b>	<b>22,336,989</b>	<b>31,362,050</b>	<b>28,938,699</b>	<b>29,051,147</b>	<b>250,147,588</b>
<b>D. UNCOMPENSATED CHARITY CARE</b>											
<b>1. Charges (Measure of actual effort)</b>											
Lubbock	22,747,788	23,287,415	23,739,455	26,575,567	27,564,874	29,347,593	28,275,857	34,434,794	34,121,193	37,394,669	287,489,205
Amarillo	10,912,997	10,810,563	10,990,884	12,229,229	13,265,879	15,603,119	17,909,230	19,080,241	17,412,102	22,472,888	150,687,132
El Paso	29,545,890	29,829,439	33,181,399	39,354,117	38,076,352	40,408,915	41,975,317	48,017,486	50,632,262	52,663,464	403,684,641
Odessa	5,383,947	5,410,228	4,923,093	5,031,268	5,292,739	5,465,643	6,200,077	8,291,823	8,054,060	8,736,960	62,789,838
<b>Total</b>	<b>68,590,622</b>	<b>69,337,645</b>	<b>72,834,831</b>	<b>83,190,181</b>	<b>84,199,844</b>	<b>90,825,270</b>	<b>94,360,481</b>	<b>109,824,344</b>	<b>110,219,617</b>	<b>121,267,981</b>	<b>904,650,816</b>
<b>2. Unreimbursed Charity Care</b>											
Lubbock	16,933,779	17,705,392	13,866,706	16,077,468	17,431,325	19,683,599	19,922,300	23,657,738	24,793,158	24,821,754	194,893,219
Amarillo	5,955,622	6,311,987	5,850,593	6,614,126	7,799,887	8,453,303	11,182,374	13,237,624	14,018,921	14,286,899	93,711,336
El Paso	24,122,841	23,763,598	23,409,906	27,493,874	22,760,522	26,475,091	28,878,404	33,386,784	39,642,087	40,883,766	290,816,873
Odessa	3,385,068	3,295,077	2,811,294	2,998,729	2,826,135	3,430,900	3,857,940	4,893,346	5,330,722	5,652,208	38,481,419
<b>Total</b>	<b>50,397,310</b>	<b>51,076,054</b>	<b>45,938,499</b>	<b>53,184,197</b>	<b>50,817,869</b>	<b>58,042,893</b>	<b>63,841,018</b>	<b>75,175,492</b>	<b>83,784,888</b>	<b>85,644,627</b>	<b>617,902,847</b>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>Total</b>
<b>E. TOTAL NUMBER OF PATIENTS SERVED</b>											
<b>1. Number of Clinic Visits</b>											
Lubbock	184,741	193,400	199,716	212,812	221,847	218,726	203,994	215,162	214,031	232,016	2,096,445
Amarillo	88,675	86,035	85,400	96,899	106,645	107,521	91,890	88,890	99,448	107,171	958,574
El Paso	204,597	212,133	206,485	210,813	206,926	232,462	233,503	214,134	220,395	224,179	2,165,627
Odessa	40,776	38,028	38,880	37,997	40,122	48,616	48,416	53,910	60,670	57,291	464,706
Total	518,789	529,596	530,481	558,521	575,540	607,325	577,803	572,096	594,544	620,657	5,685,352
<b>2. Number of Patients Served</b>											
Lubbock	71,308	76,293	78,558	84,918	92,854	93,602	75,661	72,643	72,228	75,717	793,782
Amarillo	37,525	35,402	32,208	33,766	33,843	33,645	33,582	33,888	37,418	38,089	349,366
El Paso	70,817	73,889	73,536	75,369	77,411	86,058	89,894	86,788	88,234	90,791	812,787
Odessa	13,842	13,912	14,539	14,312	15,181	15,511	15,810	17,307	21,134	19,951	161,499
Total	193,492	199,496	198,841	208,365	219,289	228,816	214,947	210,626	219,014	224,548	2,117,434
<b>3. Number of Inpatients Served</b>											
Lubbock	13,104	12,974	13,218	14,435	14,897	15,136	14,421	14,994	14,898	16,249	144,326
Amarillo	8,617	8,837	9,879	8,290	9,779	9,769	10,461	9,719	11,045	11,546	97,942
El Paso	17,246	17,201	16,244	17,358	17,234	19,351	20,596	18,787	20,943	20,625	185,585
Odessa	4,893	5,385	6,095	5,382	5,506	5,012	4,912	5,938	6,210	5,610	54,943
Total	43,860	44,397	45,436	45,465	47,416	49,268	50,390	49,438	53,096	54,030	482,796
<b>2. INDIGENT PATIENTS: 1997-2006</b>											
<b>A. NUMBER SERVED</b>											
<b>1. Number of Indigent Visits</b>											
Lubbock	66,713	70,662	71,607	73,343	81,062	83,371	79,694	88,763	84,758	94,333	794,306
Amarillo	65,439	57,387	62,526	41,392	51,154	54,844	49,722	50,363	53,691	58,946	545,464
El Paso	83,273	91,150	101,102	125,318	127,837	146,907	146,453	133,174	150,119	144,466	1,249,799
Odessa	24,984	21,758	21,094	20,657	19,665	23,094	26,028	27,213	32,311	31,158	247,962
Total	240,409	240,957	256,329	260,710	279,718	308,216	301,897	299,513	320,879	328,903	2,837,531
<b>2. Number of Indigents Served</b>											
Lubbock	18,450	19,110	19,299	21,530	23,665	25,304	24,070	22,995	21,169	23,043	218,635
Amarillo	26,179	22,047	14,309	10,704	11,113	12,679	13,774	14,985	16,675	16,754	159,219
El Paso	25,040	26,134	27,018	34,720	40,378	42,511	43,204	41,930	45,163	41,696	367,794
Odessa	6,949	6,408	6,144	6,231	5,563	6,367	7,406	7,395	9,047	8,551	70,061
Total	76,618	73,699	66,770	73,185	80,719	86,861	88,454	87,305	92,054	90,044	815,709

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
SCHOOL OF MEDICINE**

<b>FACULTY PHYSICIAN PROVIDER PLANS</b>	<b>1997</b>	<b>1998</b>	<b>1999</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>Total</b>
<b>3. MEDICAID REIMBURSEMENT: 1997-2006</b>											
<b>A. TOTAL BILLINGS</b>											
Lubbock	18,995,511	19,217,459	19,070,906	21,349,309	21,582,157	22,997,452	21,770,858	25,738,222	26,019,938	30,018,868	226,760,680
Amarillo	10,209,202	10,042,340	10,219,609	11,284,500	11,877,959	14,082,990	16,265,793	17,587,475	19,403,573	21,214,896	142,188,337
El Paso	22,794,090	23,172,510	24,848,146	28,835,204	28,066,965	31,295,710	32,327,440	32,983,633	31,511,676	33,927,051	289,762,425
Odessa	4,949,689	4,942,695	4,588,880	4,491,407	4,867,208	4,925,172	5,590,480	7,093,718	6,657,843	7,633,871	55,740,963
Total	56,948,492	57,375,004	58,727,541	65,960,420	66,394,289	73,301,324	75,954,571	83,403,048	83,593,030	92,794,686	714,452,405
<b>B. AMOUNT RECEIVED</b>											
Lubbock	6,717,246	7,320,239	7,260,325	8,558,875	8,068,655	8,032,084	7,574,508	6,973,841	7,578,183	8,584,682	76,668,638
Amarillo	5,077,710	4,424,560	4,470,035	4,765,541	4,604,725	5,125,574	5,705,630	5,309,958	6,222,071	6,723,234	52,429,038
El Paso	9,161,718	9,410,166	9,833,393	10,895,311	11,269,212	12,066,011	12,472,092	10,449,891	10,255,285	10,385,673	106,198,752
Odessa	2,409,078	2,086,656	2,089,226	1,914,866	1,944,252	2,199,768	2,244,980	2,380,331	2,583,214	2,701,784	22,554,155
Total	23,365,752	23,241,621	23,652,979	26,134,593	25,886,844	27,423,437	27,997,210	25,114,021	26,638,753	28,395,373	257,850,583
<b>C. NUMBER OF MEDICAID CLIENTS</b>											
<b>1. Number of Medicaid Visits</b>											
Lubbock	55,975	59,643	59,493	61,726	66,129	66,252	62,494	70,573	68,269	79,283	649,837
Amarillo	36,925	35,723	55,895	38,401	45,740	47,779	44,952	47,195	50,525	57,180	460,315
El Paso	71,416	78,155	81,899	88,928	87,016	98,328	91,847	78,445	88,807	109,913	874,755
Odessa	23,655	20,515	19,806	18,538	18,716	18,909	22,845	20,976	23,941	25,122	213,023
Total	187,971	194,036	217,093	207,593	217,601	231,268	222,138	217,189	231,543	271,498	2,197,930
<b>2. Number of Medicaid Served</b>											
Lubbock	16,006	16,398	16,816	18,738	20,293	21,009	20,141	19,219	17,861	19,806	186,288
Amarillo	20,002	18,290	10,725	9,528	9,451	10,527	11,733	13,594	15,309	15,803	134,962
El Paso	21,733	22,961	22,994	27,975	28,494	29,318	29,840	28,085	28,214	32,735	272,349
Odessa	6,424	5,943	5,958	5,627	5,199	4,762	6,179	5,772	6,813	7,322	59,998
Total	64,165	63,592	56,493	61,868	63,437	65,616	67,893	66,670	68,197	75,666	653,597

# PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
<b>School of Medicine</b>					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	92.00%	91.00%	91.39%	90.63%	89.00%
Percent of graduates entering a primary care residency	45.00%	47.00%	44.64%	48.06%	43.22%
Percent of graduates practicing primary care in Texas	26.30%	30.18%	38.89%	40.63%	40.69%
Percent of graduates practicing primary care in a Texas under-served area	4.44%	1.82%	4.51%	3.82%	3.79%
Percent of residency completers practicing in Texas	49.20%	50.38%	41.03%	42.95%	47.57%
Total gross charges for un-sponsored charity care provided by faculty	58,042,893	63,841,018	75,175,492	83,784,888	85,644,627
Total gross charges for patient care (excluding un-sponsored charity care) provided by faculty	160,933,964	155,851,541	182,038,088	180,766,276	210,093,736
Outpatient-related charges as a percent of all charges by faculty	56.00%	53.97%	56.00%	57.00%	55.90%
Percent of charges to managed care contracts by faculty	21.00%	19.71%	20.00%	19.00%	20.30%
Medical school enrollment	487	499	511	535	N/A
Minority admissions as a percent of total M.D./D.O. admissions	11.72%	7.69%	10.08%	13.87%	24.82%
Total number of residents	508	514	485	511	516
Minority residents as a percent of total residents	23.60%	25.29%	25.77%	26.95%	29.07%
Minority Graduates as a percent of total M.D./D.O. graduates	3.42%	10.91%	9.82%	12.31%	8.47%
Total number of outpatient visits	775,725	715,557	726,305	741,549	783,028
Total number of inpatient days	196,655	204,575	196,017	233,169	273,553
<b>Graduate School of Biomedical Sciences</b>					
Graduate School Enrollment	97	97	100	120	N/A
<b>School of Allied Health Sciences</b>					
Percent of graduates passing the certification / licensure examination on the first attempt	94.00%	79.25%	80.17%	86.70%	91.25%
Percent of graduates who are licensed or certified in Texas	91.00%	86.32%	84.77%	74.80%	89.31%
Allied Health Sciences enrollment	549	680	768	832	N/A
<b>School of Nursing</b>					
in Texas	92.86%	94.74%	86.24%	86.79%	88.19%
Percent of BSN graduates who are licensed in Texas	93.98%	96.23%	97.48%	95.65%	96.55%
Percent of MSN graduates granted Advanced Practice Status in Texas	75.00%	84.62%	76.92%	73.08%	57.89%
Nursing school enrollment	436	480	506	616	N/A
<b>School of Pharmacy</b>					
Percent of graduates passing the national licensing exam on the first attempt	100.00%	93.85%	97.67%	94.74%	93.24%
Percent of graduates who are licensed in Texas	91.37%	91.67%	98.21%	94.87%	88.78%
Pharmacy school enrollment	324	363	338	325	N/A
<b>Research</b>					
Total external research expenditures	12,529,674	11,965,506	10,928,144	\$9,226,537	\$12,787,670
Research expenditures as a percent of state appropriated expenditures	13.55%	13.01%	11.94%	10.08%	10.94%
Research expenditures as a percent of state appropriations for research	513.68%	509.92%	213.46%	176.19%	728.58%

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER  
PERFORMANCE MEASURES**

<b>Institutional Support</b>					
Administrative Cost	3.73%	3.59%	3.99%	4.24%	4.12%
<b>Institutional Unique Measures</b>					
Rural admissions as a percent of total admissions to degree programs	N/A	N/A	N/A	N/A	N/A
Annual event hours of distance education	86,958	99,368	190,492	308,549	391,000
Total value of lost or stolen property	\$8,920.32	\$14,045.28	\$12,103	\$14,003	\$4,924
Lost or stolen property as a percent of total inventory	0.0272%	0.0552%	0.0492%	0.0559%	0.0201%
Percentage change in revenue from competitive federal and state research grants	N/A	N/A	N/A	N/A	N/A
<b>All Schools - Total</b>					
Total number of post-doctoral research trainees.	31	33	40	24	N/A
Minority admissions as a percent of total first-year admissions	15.30%	15.50%	15.49%	19.65%	20.93%
Total number of degrees or certificates awarded	559	565	709	808	900
Minority graduates a percent of total graduates	10.78%	13.50%	18.34%	17.15%	16.87%