

TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER

FACT BOOK

30th Edition

December, 2023
Prepared by the Office of the
Executive Vice President
of Finance and Operations

PREFACE

The Office of the Executive Vice President of Finance and Operations is pleased to provide Texas Tech University Health Sciences Center with a Fact Book. This edition is the 30th annual issue produced by this office as a service to TTUHSC.

We offer this Fact Book as a means of providing a common set of data which will be readily available to decision-makers throughout the Health Sciences Center. We hope that the Fact Book will also aid in achieving the institution's goal of providing the highest standard of excellence in higher education while pursuing continuous quality improvement, stimulating the greatest degree of meaningful research, and supporting faculty and staff in satisfying those whom we serve.

We encourage and invite comments, corrections, and suggestions as a means of improving future issues.

This Fact Book can be accessed on-line at <https://www.ttuhsc.edu/about/factbook.aspx> .

Statement of Accreditation

Texas Tech University Health Sciences Center is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award baccalaureate, masters, doctoral, and professional degrees. Texas Tech University Health Sciences Center also may offer credentials such as certificates and diplomas at approved degree levels. Questions about the accreditation of Texas Tech University Health Sciences Center may be directed in writing to the Southern Association of Colleges and Schools Commission on Colleges at 1866 Southern Lane, Decatur, GA 30033-4097, by calling (404) 679-4500, or by using information available on SACSCOC's website (www.sacscoc.org).

A member of the Texas Tech University System, TTUHSC has been accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) as a separate institution from Texas Tech University since 2004. TTUHSC received its last reaffirmation of accreditation from SACSCOC in 2019. TTUHSC will submit a Fifth-Year Interim Report in the spring of 2025.

MISSION, VISION AND VALUES

MISSION

As a comprehensive health sciences center, our mission is to enrich the lives of others by educating students to become collaborative healthcare professionals, providing excellent patient care, and advancing knowledge through innovative research.

VISION

Transform health care through innovation and collaboration

VALUES

One Team - Unite and include diverse perspectives to achieve our mission

Kindhearted - Exceed expectations with a kind heart, helping hands, and a positive attitude

Integrity - Be honorable and accountable even when no one is looking

Visionary - Nurture innovative ideas, bold explorations, and a pioneering spirit

Beyond Service - Create and deliver positive defining moments

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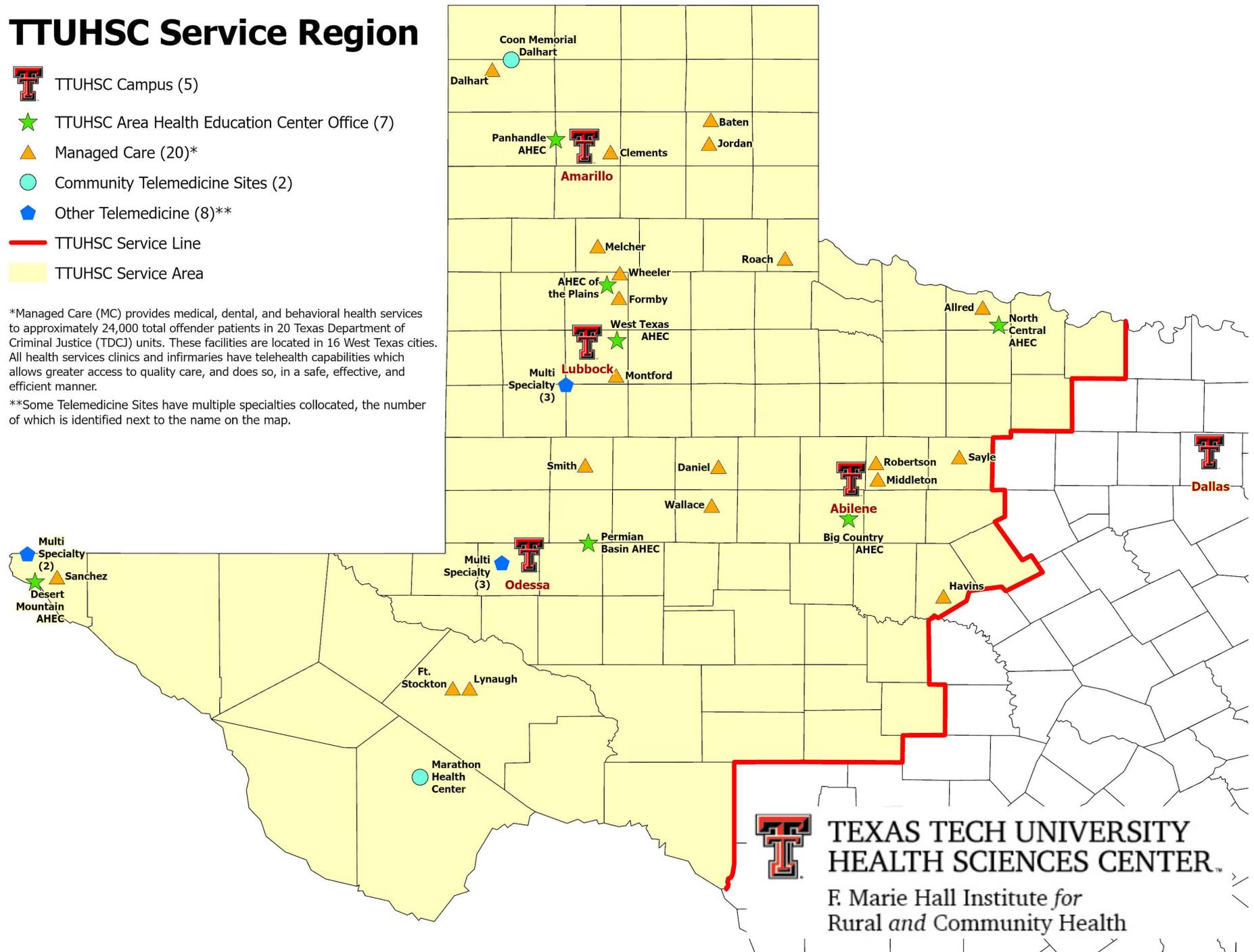
HISTORY

TTUHSC Service Region

-  TTUHSC Campus (5)
-  TTUHSC Area Health Education Center Office (7)
-  Managed Care (20)*
-  Community Telemedicine Sites (2)
-  Other Telemedicine (8)**
-  TTUHSC Service Line
-  TTUHSC Service Area

*Managed Care (MC) provides medical, dental, and behavioral health services to approximately 24,000 total offender patients in 20 Texas Department of Criminal Justice (TDCJ) units. These facilities are located in 16 West Texas cities. All health services clinics and infirmaries have telehealth capabilities which allows greater access to quality care, and does so, in a safe, effective, and efficient manner.

**Some Telemedicine Sites have multiple specialties collocated, the number of which is identified next to the name on the map.



**TEXAS TECH UNIVERSITY
HEALTH SCIENCES CENTER.**

*F. Marie Hall Institute for
Rural and Community Health*

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FACT BOOK CAMPUS FACTS**

	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Distance Education	Managed Care	Total
Students - Fall 2023								
School of Medicine	571	97	48	-	-	-		716
School of Nursing	297	54	44	167	-	1,154		1,716
School of Health Professions	624	46	178	-	-	967		1,815
Jerry H. Hodge School of Pharmacy	19	85	-	78	209	-		391
Grad. School of Biomedical Sciences	90	23	-	23	-	-		136
School of Population and Public Health	12	-	-	2		102		116
Total Students	1,613	305	270	270	209	2,223		4,890
Full Time Employees - Fall 2023								
Full Time Faculty	502	119	67	37	35		0	760
Full Time Staff	2,268	501	402	50	22		594	3,837
Total FT Faculty and Staff	2,770	620	469	87	57		594	4,597
GME Residents (Fall 2023)	340	93	159	-	-			592
MPIP Statistics - Fiscal Year 2023								
Clinic Visits	371,463	112,573	99,907	-	-			583,943
Patients Served	138,676	44,794	35,235	-	-			218,705
Inpatients Served	23,700	15,471	5,984	-	-			45,155
Budget * (FY 2023)	\$610,620,297	\$102,655,528	\$67,204,494	\$11,433,886	\$6,278,197		\$144,409,374	\$942,601,776
Space (Sq. Ft.) - Owned Facilities	1,532,107	470,646	303,211	141,455	72,653		-	2,520,072

* Lubbock Budget total includes \$78,438,707 Restricted Multi-campus

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

History

The Texas Tech University School of Medicine was created by the 61st Texas Legislature in May, 1969 as a multi-campus institution with Lubbock as the administrative center, and with regional campuses at Amarillo, El Paso, and Odessa. In 1979, the charter was expanded to become the Texas Tech University Health Sciences Center (TTUHSC), leading the way for establishment of the School of Nursing, School of Health Professions, and the Graduate School of Biomedical Sciences. In 1993, the legislature authorized the establishment of a School of Pharmacy to be located in Amarillo. In addition, Health Professions programs were expanded to Amarillo and the Permian Basin. In 2003, the legislature authorized the establishment of a four-year medical school in El Paso, and in 2011, the Gayle Greve Hunt School of Nursing was established, also located in El Paso. Texas Tech University Health Sciences Center at El Paso (TTUHSC at El Paso) was established in May 2013 by the 83rd Texas Legislature as the fourth and newest university in the Texas Tech University System (TTUS). TTUHSC's schools are committed to regionalized, multi-campus educational experiences, and to the related biomedical research, graduate studies, patient care and community service required of a health sciences center. A primary effort is made to achieve a balanced group of students with qualified minority students, diverse age groups, and heterogeneous backgrounds in educational and life experiences.

TTUHSC has as its major objectives the provision of quality education and development of academic, research, patient care, and community service programs to meet the health care needs of West Texas, which in total is comprised of 108 counties and represents 50% of Texas' land mass and 9.4% of its total population. This 131,000 square mile service area and population of 3.1 million has been, and remains highly underserved by health professionals and accessible health care facilities, despite the substantial and meaningful contribution made by our institution. Demographic shifts in West Texas populations, as well as socioeconomic and epidemiologic characteristics of its sub-groups, create major and specific demands for service. While education of students and residents remains the primary focus of the institution, there has been an important impact on the health status of West Texas. The lack of a single locus of population density has resulted in the regionalization of medical and health care education and patient care on multiple geographically separated campuses. In providing an excellent quality undergraduate, graduate, and continuing health professional education at each site, the health needs of the larger community have been better met and relevant indices of health status demonstrate significant improvement. To continue to provide excellent health care for the people of West Texas, a special effort is made to recruit applicants from West Texas and from rural and border communities. Students from these areas are more likely to service their home regions upon graduation, which ensures the long-term perpetuation of quality health care in West Texas and that the objectives of TTUHSC are continually met.

TTUHSC is a component of the Texas Tech University System. The President of TTUHSC reports to the Chancellor, who is the Chief Executive Officer of the System. The Chancellor and the President are responsible to the TTUS Board of Regents, which sets overall policy for TTUS, Texas Tech University, TTUHSC, TTUHSC El Paso, Angelo State University, and Midwestern State University. The current members of the Board of Regents are as follows:

<u>Regent</u>	<u>Term Expires</u>	<u>Hometown</u>
Arcilia Acosta	Jan. 31, 2027	Dallas
Cody Campbell	Jan. 31, 2027	Fort Worth
Clay Cash	Jan 31 2029	Lubbock
Tim Culp	Jan. 31, 2029	Midland
Pat Gordon	Jan. 31, 2027	El Paso
Mark Griffin, Chairman	Jan. 31, 2025	Lubbock
Ginger Kerrick Davis, Vice Chairwoman	Jan. 31, 2025	Webster
John Walker	Jan. 31, 2023	Houston
Dusty Womble	Jan. 31, 2025	Lubbock
Steeley Smith, Student Regent	May 31, 2024	Mason

The Provost and Chief Academic Officer reports to the President and Chief Executive Officer of TTUHSC. The following positions of senior academic leadership report to the Provost and Chief Academic Officer: deans of the School of Medicine, School of Nursing, School of Health Professions, School of Pharmacy, School of Population and Public Health, and the Graduate School of Biomedical Sciences. The Office of the Provost seeks to advance the academic mission of the institution through effective collaboration with all internal and external TTUHSC stakeholders.

Administrative governance and authority of the School of Medicine is situated in Lubbock, and the dean is fully responsible for the conduct and maintenance of quality educational experiences and related academic, research, and clinical programs offered by the campuses in Lubbock, Amarillo, and the Permian Basin. The regional deans for the School of Medicine in Amarillo and Odessa are responsible to the dean of the School of Medicine in Lubbock for academic, research, and clinical programs enabling the dean to maintain the highest quality of academic programming as well as equity of experiences. The School of Nursing and the School of Health Professions utilize the same administrative model. Regional deans of Health Professions in Amarillo, Odessa, and Midland; and the regional deans of Nursing in Abilene, Odessa, Amarillo, and Dallas report directly to their respective deans in Lubbock. The administrative home of the School of Pharmacy is located in Amarillo and is where the office of the dean is located. Regional deans of Pharmacy are located in Lubbock, Amarillo, and Dallas. The newly formed School of Population and Public Health is administratively located in Abilene with a regional campus in Lubbock. The dean of this school oversees operations and community programming for the two campuses and directly oversees and coordinates community public health programs and education in our region. Our Graduate School of Biomedical Sciences is administratively located in Lubbock and educates master and doctoral level scientists in Lubbock, Amarillo, and Abilene. The dean is located in Lubbock and oversees the operations and education delivered on the regional campuses.

This regional concept allows the schools to establish and operate student education programs, develop and expand residency training programs, offer continuing education programs, and create outreach programs that have proved to be a vital factor in the placement of graduates in practice sites in West Texas, and to support the practice of medicine, nursing, pharmacy, public and population health, and health professions in this vast area.

TTUHSC is continually striving to make the institution and its programs the most efficient and cost effective possible. This is particularly important as the institution has been growing in size and programmatic offerings. In 1985, general revenue made up more than 50% of the total operating budget of TTUHSC. Now, in fiscal year 2024, general revenue is 21.4% of the total budget. Even though TTUHSC has been able to sustain the growth of its schools and programs, adequate levels of state appropriated funds are essential to accomplish the central mission of providing health care and healthcare education of the highest quality.

TTUHSC is proud of the accomplishments that have been achieved by this institution, some of which are included as follows:

SCHOOL OF MEDICINE

- Over the past five years, approximately 57% of graduates have remained in Texas to complete residency training, and approximately 19% of School of Medicine graduates have remained in a TTUHSC program for residency training.
- Over 26% percent of the practicing physicians in West Texas are TTUHSC medical school and/or residency graduates.
- Over the past five years, approximately 51% of all medical school graduates elected to enter the primary care specialties of Family Medicine, Internal Medicine, Obstetrics and Gynecology, and Pediatrics. In 2023, 48% of graduates elected primary care specialties.
- Each of the TTUHSC campuses has been shown to place the majority of its program graduates who stay in West Texas within a 75-mile radius of the campus. The regional campus system has a positive impact on the geographic distribution of physicians throughout West Texas.
- The School of Medicine has combined efforts with Texas Tech University to offer joint academic programs addressing the growing needs of practicing physicians. In the summer of 1998, a venture began with the Rawls College of Business Administration providing the ability to obtain both MD and MBA degrees. A joint JD and MD program to be offered in collaboration with the TTU School of Law began in the fall of 2009 where students interested in future careers focusing on health care policy, bioterrorism, and medical law can receive both degrees.
- The School of Medicine offers an accelerated pathway to the MD degree called the Family Medicine Accelerated Track (FMAT). In this program, students complete requirements for the MD degree in three years, reducing the time and expense of medical school. Graduates enter residency at one of the three TTUHSC Family Medicine programs. As of July 2023, the program has had 90 students graduate with the MD degree and 56 complete family medicine residencies. Of those who have completed residency, 86% took positions in Texas, and 69% of residency graduates are currently practicing in rural or medically underserved communities in Texas.

- In 2016, the school expanded clinical training in Lubbock through a collaborative partnership with Covenant Health Systems. With the support of volunteer faculty, 30 students are assigned to complete Year 3 clerkships at Covenant Medical Center.
- The campuses of the School of Medicine operate 24 individually accredited residency programs and 23 fellowship programs in West Texas. As of October 2023, these programs had 587 total residents in training, which includes 64 fellows, of which 336 (57.24%) were in primary care fields of Family Medicine, Internal Medicine, OB/GYN and Pediatrics. Of the 336 total primary care residents in training, 126 are specifically in Family Medicine. The 40 residency and fellowship programs have 166 first year trainees, and will have approximately 176 residents and fellows in 2024.
- The three campuses operate a total of 27 clinical departmental units and numerous clinical services and education programs which were previously unavailable in the West Texas region. A partial list of specialty services includes: care for women and infants, including perinatal care and neonatal intensive care (three campuses), pediatric subspecialty services and intensive care (three campuses), trauma centers and emergency medicine (one campus), neurology and neuroscience centers (one campus), a center for pain treatment and research, a regional burn center, a center for Alzheimer's disease, a cancer center, and a program for bone marrow transplantation.
- The patient care programs of the School of Medicine serve as the base for clinical education of medical students and residents, the base for clinical research and as a major source of care for citizens of West Texas. In fiscal year 2023, the School of Medicine provided 583,943 clinical visits of care and served 218,705 patients. The school also served 45,155 inpatients in its affiliated hospitals. The school provided a total of \$28,899,029 in uncompensated care.

GRADUATE SCHOOL OF BIOMEDICAL SCIENCES

- The Graduate School of Biomedical Sciences (GSBS) became a separate school in 1994 to provide educational training to students who seek research careers in the biomedical sciences. GSBS provides superior graduate education by increasing knowledge and understanding through scholarship and research. The mission of the school is to educate the next generation of scientists and health-related professionals in a dynamic and productive research environment that fosters creativity and discovery. This is accomplished by providing each student with a broad understanding of biomedical research while promoting the specialization needed to succeed as an independent investigator in an environment that values the diversity of people and ideas.
- GSBS offers the following graduate degree programs: (1) Biomedical Sciences (M.S., Ph.D.); (2) Biotechnology (M.S.); (3) Graduate Medical Education Sciences (M.S.); and (4) Pharmaceutical Sciences (M.S., Ph.D.).

- In the Biomedical Sciences program, students may choose from one of four concentrations upon completion of the core curriculum and required lab rotations. The concentrations include: (a) biochemistry, cellular, and molecular biology; (b) immunology and infectious diseases; (c) molecular biophysics; and (d) translational neuroscience and pharmacology.
- GSBS degree programs are located on the Abilene, Amarillo, and Lubbock campuses.
 - Abilene:** Biotechnology, Pharmaceutical Sciences (Ph.D. only)
 - Amarillo:** Pharmaceutical Sciences
 - Lubbock:** Biomedical Sciences (All concentrations), Biotechnology, Graduate Medical Education Sciences
- With a student enrollment of less than 150 students each fall, GSBS boasts low student-to-faculty ratios, outstanding student retention rates, and a small community atmosphere.
- GSBS programs are very affordable! Not only does GSBS pay the tuition and fees for all doctoral students, but we have also raised the salaries for Ph.D. students as Research Assistants by \$4,000 over the past three years.
- Master's level programs are designed to be completed in no more than two years. The average time to a doctoral degree is less than five years.
- A notable GSBS highlight is Student Research Week, which is an annual event planned and hosted by our students. GSBS students hosted the 35th annual event on February 28-March 3, 2023. This year's theme was The Lord of the Genes. Two highly distinguished scientists provided the keynote addresses: (1) Robert Weinberg, Ph.D., Daniel K. Ludwig Professor for Cancer Research and Core Member of the Whitehead Institute for Biomedical Research at the Massachusetts Institute of Technology; and (2) Peter Walter, Ph.D., Director of the Bay Area Institute of Science at Altos Labs. The event included a total of 258 poster presentations by students across Texas Tech University and multiple TTUHSC schools. The student committee worked tirelessly for many months to plan and coordinate a successful event!
- Facilitating student development across multiple dimensions of wellness is very important to us. In 2022-2023, for example, GSBS hosted monthly "Schnacks with Schneider" events in Lubbock, in which students have the opportunity to spend an hour with the Dean, GSBS staff, and peers across other GSBS degree programs. In addition, the GSBS planned and coordinated several in-person and online seminars and marketed many events hosted by other institution-wide departments across TTUHSC.
- Approximately 42 students completed their degree requirements in 2022-2023, and many of these graduates were honored at a ceremony and reception in May 2023. Our faculty and staff are incredibly proud of their accomplishments and look forward to witnessing their achievements in the next stages of their lives!

SCHOOL OF NURSING

The TTUHSC School of Nursing is the only nursing school on the South Plains that provides baccalaureate, masters, and doctoral education. Since its inception in 1979, the school has offered innovative educational programs to meet the needs of Texas residents. With an expanded selection of program options offered throughout Texas and beyond, the School of Nursing continues to help bolster the state's nursing workforce by educating over 2,700 students each year.

The first students were admitted to the Traditional Bachelor of Science in Nursing four-year degree on the Lubbock campus in August, 1981. Four years later, RN to BSN students were admitted in the Permian Basin. The first students were admitted to the Master of Science in Nursing track in 1988, and the Accelerated Second-Degree track was launched in Austin and in Lubbock in 2005, and is now offered in Abilene, the Permian Basin, Amarillo, Dallas-Ft. Worth area, and San Antonio. In 2008, the inaugural cohort of doctoral students was admitted into the Doctor of Nursing Practice degree program. In 2009, the Traditional BSN program was expanded to include Abilene and the Permian Basin, and in 2021, was expanded to include Mansfield and Amarillo.

The TTUHSC School of Nursing is known for innovation in nursing education, excellent student retention and graduation rates, National Council Licensure Examination (NCLEX) scores and National Board Certification rates in Advanced Practice specialties above national average, and producing well-prepared nurses, advanced practice nurses and executive nursing leaders for West Texas and beyond.

UNDERGRADUATE STUDIES: The School of Nursing offers three programs to obtain the Bachelor of Science in Nursing degree:

- Traditional BSN Track
- RN to BSN Track (for individuals who already hold a license as a Registered Nurse)
- Accelerated BSN Program
 - Second Degree BSN Track * (for individuals with a bachelor's degree in another field)
 - Veteran to BSN Track * (for veterans and active-duty military personnel with a healthcare specialist rating)

* The Second-Degree BSN and Veteran to BSN tracks comprise the Accelerated BSN Program, and students enrolled in these tracks complete the same curriculum. Admission criteria differ, and Veteran to BSN students have the opportunity to complete Comprehensive Assessment Placement exams based on prior military/medical experience.

GRADUATE PROGRAMS: The Graduate Departments use a variety of online technology teaching-learning methods to offer distance education classes and face-to-face classes in Lubbock, Odessa and Abilene. The school offers these graduate degrees and certificates:

- MSN Leadership Program
 - Master of Science in Nursing – Administration Track
 - Dual Degree: Master of Science in Nursing / Master of Business Administration (began Spring 2021)
 - Master of Science in Nursing – Education Track
 - Master of Science in Nursing – Nursing Informatics Track

- Post Master's Leadership Studies
 - Nursing Education
 - Nursing Informatics
- Post Master's Doctor of Nursing Practice (DNP) Program
 - Executive Leadership Track
 - Bachelor of Science in Nursing to Doctor of Nursing Practice (BSN to DNP) Track
 - Family Nurse Practitioner (FNP) Track
 - Psychiatric Mental Health Nurse Practitioner (PMHNP) Track
- BSN to MSN APRN (Advanced Practice Registered Nurse) Program
 - Master of Science in Nursing – Family Nurse Practitioner (FNP) Track
 - Master of Science in Nursing – Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner w/a Primary Care Focus (PNP-PC) Track
 - Master of Science in Nursing – Pediatric Nurse Practitioner w/ an Acute Care Focus (PNP-AC) Track
 - Master of Science in Nursing – Nurse Midwifery (NMW) Track
 - Master of Science in Nursing – Psychiatric Mental Health (PMHNP) Track
- Post-Master APRN Program
 - Family Nurse Practitioner (FNP) Track
 - Adult Gerontology Acute Care Nurse Practitioner (AGACNP) Track
 - Nurse Midwifery (NMW) Track
 - Psychiatric Mental Health Nurse Practitioner (PMHNP) Track

A Center of Excellence in Evidence-Based Practice (CEEBP) has been established at the School of Nursing. The CEEBP forms collaborations to improve the care and safety of patients through consultation, research, education, and practice as demonstrated through multiple avenues. The CEEBP is multidisciplinary and/or interdisciplinary groups of faculty and their associates who have been brought together for the pursuit of research, education, and/or clinical activities. The goals of this Center integrate into the strategic plan of the School of Nursing.

CAMPUS/LOCATION: The TTUHSC School of Nursing has educational programs at the following locations:

- Lubbock
- Abilene
- Permian Basin
- Dallas-Fort Worth
- Amarillo
- Austin
- Mansfield
- San Antonio

SCHOOL OF HEALTH PROFESSIONS

The School of Health Professions offers 21 degree programs (doctoral, masters, baccalaureate, post baccalaureate) and five graduate certificate programs. With a Fall 2023 enrollment of 1,823 students on four campuses/sites (Lubbock, Amarillo, Odessa and Midland) and online, it is one of the largest and most diverse schools of Health Professions in Texas. From our first class of 18 students in 1983, the School has grown steadily over the past 40 years. The mission of the School of Health Professions is to enhance the quality of life of those we serve by delivering exemplary holistic student-centered education and cultivating research opportunities, while championing interprofessional and clinical care partnerships that are innovative and relevant to the communities we serve.

- Departments within the School of Health Professions include:

Laboratory Sciences and Primary Care

MS, Molecular Pathology

BS, Medical Laboratory Science

Medical Laboratory Science Certificate

Master of Physician Assistant Studies (MPAS)

Second Degree in Clinical Laboratory Science (BS)

Rehabilitation Sciences

PhD, Rehabilitation Science

○ Movement Sciences and Disorders

○ Communication Sciences & Disorders

Doctor of Occupational Therapy (OTD)

Master of Athletic Training (MAT)

Post-Professional Doctor of Occupational Therapy (OTDP)

Doctor of Science (ScD) in Physical Therapy

Doctor of Science (ScD) Rehabilitation Sciences

Doctor of Physical Therapy (DPT)

Speech, Language and Hearing Sciences

Doctor of Audiology (AuD)

BS, Speech, Language and Hearing Sciences

MS, Speech-Language Pathology

Second Degree in Speech, Language & Hearing Sciences (BS)

Healthcare Management and Leadership

MS, Healthcare Administration

Graduate Certificate Programs:

Health Informatics and Data Analytics

Health Systems Policy and Management

Healthcare Finance & Economics

Health Systems Engineering and Management

Long Term Care Administration

BS, Healthcare Management

Clinical Counseling and Mental Health

MS, Clinical Rehabilitation Counseling

MS, Clinical Mental Health Counseling

MS, Addiction Counseling

- To increase educational access to health professionals who are serving communities throughout rural West Texas and the state, some programs rely extensively on non-traditional formats or distance education technologies.
 - The Doctor of Physical Therapy (DPT) program's innovative 3-campus program model (Amarillo, Lubbock and Odessa) allows the DPT program to influence and serve a broad swath of western Texas. The DPT program was one of the first programs in the nation to use this model.
 - The ScD-RS employs a unique combination of weekend clinical clusters in communities around the state and nation that are supported by distance education technology, as well as short, intensive periods on campus to offer practicing physical therapists the opportunity to achieve advanced clinical skills and competencies while maintaining their practice.
 - The Post-Professional Doctor of Occupational Therapy (OTD) online program designed for licensed occupational therapists who have earned a bachelor's or master's degree in occupational therapy and want to elevate their professional occupational therapy degree to the doctoral level. The online post-professional OTD program provides licensed occupational therapists with the advanced knowledge and practice skills needed to elevate their professional competencies, advance their careers, and position them for leadership roles within the health care environment and in the occupational therapy profession.
 - The M.S. in Healthcare Administration provides an online opportunity for traditional clinicians and other health professionals to expand their knowledge and skills in healthcare administration without leaving their communities. Semesters are divided into two eight-week terms which allows for flexibility. Certificate programs can be completed in 12 hours with the exception of the Long-Term Care Certificate, which requires 15 hours.
 - The M.S. in Clinical Rehabilitation Counseling, M.S. in Clinical Mental Health Counseling and M.S. in Addiction Counseling programs provide students with the skills necessary to become successful professional counselors. Additionally, students are trained in telehealth techniques during their clinical practicums and internships, preparing them for distance- service provision.
 - The Bachelor of Science in Medical Laboratory Science program offers a second-degree online tract for students who already hold a Bachelor of Science degree. A second online tract is available for students who wish to earn a certificate in medical laboratory science. Both online tracts qualify students to sit for the national certification in medical laboratory science through the American Society of Clinical Pathology Board of Certification.
 - The Bachelor of Science in Healthcare Management program provides a web-based baccalaureate degree for traditional undergraduate students and graduates of community college Associate of Applied Science programs to prepare for career ladder progression, while continuing employment within their communities.

- In addition to its 21 different degree programs, the School operates two Centers that have been approved by the Texas Tech University System Board of Regents:
 - The **Center for Speech, Language and Hearing Research** within the Department of Speech, Language and Hearing Sciences seeks to integrate and support cross-disciplinary efforts in research, teaching and patient care that are aimed at increasing understanding and treatment of hearing, speech and/or language disorders across the lifespan.

- The **Center for Rehabilitation Research** within the Department of Rehabilitation Sciences is an internationally renowned research, education and clinical assessment center that serves TTUHSC and the region. The Center is dedicated to improving the lives of people who have functional limitations caused by physical impairments. The Center consists of six core faculty members, associate faculty, and four clinical research laboratories, including the Clinical Anatomy Research Laboratory, Clinical Biomechanics (Gait) Research Laboratory, Clinical Musculoskeletal Research Laboratory, and the Clinical Postural Control Research Laboratory. The Center provides a rich research environment for the PhD in Rehabilitation Science program.
- The PA Program received funding from the HRSA PA Rural Training Grant program. The grant is 5 years for a total of \$1,437,160. The grant, Physician Assistant Rural Education and Community Healthcare in West Texas (PA REACH), will prepare students to deliver high-quality primary care in rural areas.
- Dr. Sue Ann Lee, Professor at SHP has received funding from the National Institute of Dental and Craniofacial Research (NIDCR) UG3UH3 program. This 6-year grant is for a total of 3.2 million dollars. The purpose of this grant is to evaluate the effectiveness of speech intervention via telepractice for children with repaired cleft palate as compared to traditional face-to-face method
- During 2022-2023, SHP faculty produced 108 publications in peer-reviewed journals and delivered 94 unique poster and platform presentations at regional, national, and international professional and scientific conferences.
- The School has an active Speech, Language, and Hearing Clinic that provides a wide range of services for all ages. The clinic averages approximately 4,000 patient visits per year.
- The School opened the Your Life Behavioral Health and Wellness Clinic in May 2023. The YLBHWC's mission is to advance the success of diverse communities, especially in rural settings, by promoting emotional, behavioral, and cognitive wellness and development. The clinic provides culturally competent, high-quality, and confidential behavioral health services, prevention and education programming, consultation, crisis response, and outreach services.
- The Department of Laboratory Sciences and Primary Care, in collaboration with TTUHSC Managed Care, continues to provide excellent clinical laboratory services in order to quickly diagnose patients.
- The School of Health Professions has an 88.88% first-time pass rate for all students required to complete licensure or certification requirements in FY 2023 and a five-year 91% first-time pass rate average.
 - Speech-Language Pathology Praxis exam | 100% for the past sixteen consecutive years.
 - National Physical Therapy Licensure Examination (NPTE) | 94%
 - First-time licensure pass rate has exceeded national averages for the past ten years
 - National Board for Certification in Occupational Therapy (NBCOT) | 94%
 - First-time licensure pass rate has exceeded national averages for the past ten years

- For years 2021-2023, the Molecular Pathology Program had an average:
 - Graduation rate of 100%
 - First-time pass rate was 100% on the national board examination given by the American Society for Clinical Pathology.
- Of those seeking employment, the SHP has a 100% job placement rate for licensed practitioners

SCHOOL OF PHARMACY

- Our mission is to enhance the lives of patients through innovation and excellence in pharmacy education, practice, and research. Our vision is to transform health care and the lives of the patients we serve. The School is learner-centered, collegial, interprofessional, and cutting edge in pharmacy, dedicated to the highest standards of care for patients.
- The TTUHSC School of Pharmacy (SOP) was established in 1993 as a four-year Doctor of Pharmacy (Pharm.D.) program, the first publicly funded pharmacy school to be created in the United States in almost 50 years. It has its home base in Amarillo, the first fully accredited School in Texas Tech University Health Sciences Center to have its home base outside of Lubbock.
 - In the Fall of 1996, the School enrolled its first Pharm.D. class of students with the founding class graduating in May 2000.
 - In 1999, the Dallas and Lubbock campuses were opened as two-year Regional Campuses hosting 3rd and 4th year students.
 - In the Fall of 2007, the School expanded its 4 year Pharm.D. program to Abilene, Texas.
 - In 2018, the Dallas campus was expanded from 2 to 4 years to offer the full complement of the Pharm.D. education to the Dallas/Fort Worth metroplex, creating the third 4-year Pharm.D. campus for the School.
 - On April 25, 2019 the TTUHSC School of Pharmacy was named to honor Amarillo pharmacist, businessman, and philanthropist Jerry H. Hodge. The naming was approved by the Texas Tech System Board of Regents and it honors Mr. Hodge's lifelong dedication and support to TTUHSC. Mr. Hodge's leadership and initiative at the state and local level were instrumental in helping the university establish the School of Pharmacy in 1993.
- Academic programs include the following:
 - Pharm.D. Program to train pharmacists. The School has conferred **2,665** Pharm.D. degrees since 1996.
 - Joint Pharm.D./M.B.A. program in conjunction with the TTU Rawls College of Business; **187** joint Pharm.D./M.B.A. degrees have been awarded since 2009. The Health Organization Management program at Rawls College of Business is one of the strongest accredited programs in the nation.
 - Joint Pharm.D./M.P.H. program in conjunction with the Julia Jones Matthews School of Population and Public Health. This program enrolled their first students in Fall 2022.
 - Ph.D. Program in Pharmaceutical Sciences in collaboration with the Graduate School of Biomedical Sciences in medicinal chemistry, pharmaceuticals, pharmacology, biotechnology and drug development; **126** doctoral Ph.D. degrees have been awarded since 2001.

- M.S. Program in Pharmaceutical Sciences in collaboration with the Graduate School of Biomedical Sciences, in medicinal chemistry, pharmaceuticals, pharmacology, biotechnology and drug development; **18** Master of Sciences degrees have been awarded since 2003.
- M.S. Program in Biotechnology in collaboration with the Graduate School of Biomedical Sciences in pharmaceuticals, pharmacology, biotechnology and drug development; **25** Master of Sciences degrees have been awarded since 2016.
- Pharmacy Residency Program in advanced pharmacy education. Through the Residency Program, pharmacists gain higher level practice skills leading to specialization beyond the basic Pharm.D. professional degree; **474** Residents have completed training since 1998.
- The School is committed to providing West Texas and the Dallas/Fort Worth Metroplex with innovative pharmaceutical care.
 - The faculty and pharmacy residents provide patient care through various contracts with external healthcare institutions including hospitals, community pharmacies, nursing homes, clinics, and the Texas Department of Criminal Justice.
 - Pharmacy services have been provided to approximately 25,000 lives located in 22 prisons in West Texas within the Texas Department of Criminal Justice since 1995,
 - 282 health screening and education events have occurred since 2018,
 - Pharmacy services are ongoing at two underserved clinics, one in Dallas and one in Lubbock,
 - Diabetes Camp New Day has served between 120-180 children ages 6 through 18 with type 1 diabetes each year, from Texas and bordering states of New Mexico, Colorado, Oklahoma, and occasionally from even farther; and
 - Community service and outreach projects are ongoing through different types of venues such as collecting items for donations, raising funds for charities, supporting those in need, making blankets for the homeless, helping Meals on Wheels, working at food pantries, cleaning streets to “adopt a highway”, advocating for youth with HIV/AIDS, and raising awareness for disease prevention and medication safety.
 - The school manages two pharmacies as teaching models of modern pharmaceutical care and the Texas Pharmacy Museum & exhibits:
 - Amarillo – Amarillo Pharmaceutical Care Center
 - Lubbock – TTUHSC Pharmacy
 - Amarillo – Texas Pharmacy Museum; Abilene and Dallas – museum exhibits
 - The School hosts the Texas Panhandle Poison Center (TPPC), serving 71 counties that cover the Amarillo, Lubbock, Wichita Falls and Abilene.
 - For **FY2023**, the TPPC handled **11,917** calls on poisons and related issues.
 - During **FY2023**, the School hosted six (6) Medication Cleanout events which took in **8,828** pounds of unwanted medications and **1,705** pounds of used sharps in Amarillo, Abilene, Pampa and Lubbock that might otherwise have been disposed of improperly.

- Since the inception of the Medication Cleanout program in 2010, a total of **83** events have been held with participant numbers reaching **24,280** people. **73,062** pounds of unwanted medications have been disposed of as well as **7,275** pounds of Sharps.
- In addition to its direct patient care initiatives, the School supports a significant research program with dedicated laboratory research space on each campus: ~ 7,123 sq. ft in Abilene, ~26,340 sq. ft. in Amarillo and ~ 1,719 in Dallas.
 - The School supports five research excellence centers: the Center for Cancer Biology Center, the Center for Blood-Brain Barrier Research, the Center for Tumor Immunology and Targeted Cancer Therapy, the Center for Clinical Pharmacology and Experimental Therapeutics (CPET), and the Center for Excellence in Real-World Evidence.
 - The SOP receives significant external research grant and contract funding. With annual research budgets over **\$18.5 million** for new and continuing funding, the extramural grant new awards to the School for **FY2023** exceeded **\$3 million** with new funding from the National Institutes of Health (NIH),-the Cancer Prevention and Research Institute of Texas (CPRIT), Merck, Bristol-Myers-Squibb and a variety of other sources. Overall research expenditures by the School were almost **\$8.5 million** during the same period from all sources.
 - Each year the School convenes research retreats (e.g., Research Days, Abilene Research Symposium) to bring together faculty, residents, staff and students to discuss research progress over the previous year and to foster future collaborations on projects and initiatives. This year alone the SOP faculty from all three departments have published over **139** Abstracts, Book Chapters, Journal Articles and various other materials and technical reports.

SCHOOL OF POPULATION AND PUBLIC HEALTH

The Department of Public Health (DPH) was established in 2013 within the Graduate School of Biomedical Sciences (GSBS) to launch the Public Health Program. GSBS was chosen as the temporary administrative home for the Master of Public Health Program while TTUHSC leaders worked to establish the Julia Jones Matthews School of Population and Public Health (JMSPPH), which officially launched on May 24, 2022, and is housed on the Abilene campus. The first cohort of MPH Students was enrolled in the 2014-2015 academic year. In 2018, the MPH Program was granted accreditation by the Council on Education for Public Health (CEPH). In support of the Master of Public Health Program, DPH offered joint degrees with other schools within TTUHSC and our sister institution, Texas Tech University (TTU). The joint degrees consist of the following: the MD/MPH with the TTUHSC School of Medicine, the PharmD/MPH with the TTUHSC School of Pharmacy, and the MA/MPH with the TTU College of Arts & Sciences.

In April, 2022, TTUHSC President Rice-Spearman appointed an acting Dean of the Julia Jones Matthews School of Population and Public Health while a comprehensive national search was conducted to find a permanent Dean. On November 18, 2022, the inaugural Dean of the Julia Jones Matthews of Populations and Public Health was named.

The school aims to train future health care leaders in population and public health – a sector of health care that has been elevated in public awareness and prominence by the COVID-19 pandemic.

INSTITUTES

TTUHSC is home to five Institutes: the F. Marie Hall Institute for Rural and Community Health, the Laura W. Bush Institute for Women's Health, the Garrison Institute on Aging, the Clinical Research Institute, and the Institute of Anatomical Sciences.

F. Marie Hall Institute for Rural and Community Health:

The F. Marie Hall Institute for Rural and Community Health (RCH) collaborates with various stakeholders to study rural health issues, identifies and formulates innovative rural health solutions, and contributes to the scientific basis for programs and projects that lead to improved health care access, better health outcomes, and sustainable best practices.

The Institute houses multiple divisions including: Transforming Communities through Outreach Recruitment and Education (T-CORE); Data & Analytics (D & A); Web Information and Technology (WIT); and Innovative Healthcare Transformations (InHT);

The T-CORE division houses the program office of the West Texas Area Health Education Center (WTAHEC), which has six regional centers in Canyon, Plainview, Midland, Abilene, El Paso, and Wichita Falls. WTAHEC coordinates activities to recruit high school students and other job seekers interested in entering the health care workforce. For community health workers, WTAHEC offers certification trainings and continuing education programs, covering topics in social work and behavioral health. WTAHEC provides training opportunities for health professions students with the AHEC Scholars program and to high school students through the AHEC Jr. Scholars program. WTAHEC also publishes H.O.T. Jobs (Health Opportunities in Texas), a collection of health professions employment opportunities available in the state of Texas. Through the COVID-19 Health Disparities Grant funded by the Texas Department of State Health Services, T-CORE is working to address health disparities among rural populations disproportionately impacted by COVID-19 through community engagement and building sustainable relationships.

Data & Analytics (D&A) houses a quantitative team that supports the data needs of the RCH and its partners in research on rural health issues, contributes to the development and proof of concept for innovative rural health solutions, and provides a scientific basis that informs approaches designed to improve health care access, lead to better health outcomes, and that are sustainable and based on best practices. Services include research, analytics, interpretation of findings, and data visualization and presentation. D&A contributes to the annual Weave Report, the Institutional Annual Report, and the Report Card issue of the Rural Health Quarterly. D & A currently supports – a precision medicine project in cancer therapeutics, needs assessments associated with the new Institute for Telehealth and Digital Innovations, and also worked with TTUHSC Provost, Dr. Darrin D'Agostino, to support TTUHSC's application to be named a Hispanic-Serving Institution.

Web and Information Technology (WIT) develops interactive maps, designs, and layouts for publications as well as provides for publication development and editing needs of the Institute. WIT also supports the technical assistance needs of the Institute and its programs. The group also develops and designs content for the Institute's social media pages. In addition, the group also publishes a quarterly magazine, the *Rural Health Quarterly* (RHQ), which seeks to shed light on rural health matters and ranks states' rural health care each year in the Report Card Issue. The RHQ is a free publication and is indexed on the Rural Health Information Hub.

The InHT division successfully operates the Rural Broadband project that aims to measure broadband speeds in six counties in rural West Texas, with the ultimate goal of identifying need for infrastructure and helping close the digital divide in rural areas. With the advent of the ITDI, the InHT division will be transformed from a technology transfer and technical assistance entity to focus on improving rural health infrastructure, utilization and innovation. In this later role, InHT will contribute to the revitalization of the NextGen 911 Project which links emergency medical services with technologies, networks, workflows, protocols, and technical training and support to improve EMS access, better patient outcomes, and research that informs best practices in the field.

The InHT division has historically housed the TexLa Telehealth Resource Center (TRC), which is one of 14 TRCs funded by HRSA to advance telehealth programs and improve health outcomes for rural and underserved communities. The TexLa TRC offers telemedicine technical assistance across Texas and Louisiana and is a trusted advisor and resource for the adoption, implementation, and effective use of telehealth technology. InHT also hosted the annual Telehealth at the Crossroads Conference, which highlights issues in rural health care. InHT offered continuing education credits through its Extensions for Community Healthcare Outcomes (“ECHO”) presentations, a knowledge sharing tool that allows participants to engage in a virtual community with their peers where they share support, guidance, and feedback. The Frontiers in Telemedicine (FIT) lab was also operated by InHT and provided competency-based education for a wide variety of health care providers and students specific to telemedicine presenting procedures, technology, coding, billing, and business-related practices. These projects have recently transferred to the Institute for Telehealth and Digital Innovation.

The F. Marie Hall Institute for Rural and Community Health is an innovative and collaborative hub and provides direct support as needed to various university initiatives including providing administrative and operational support to both the Julia Jones Matthews School of Population and Public Health and the Institute for Telehealth and Digital Innovation most recently.

Laura W. Bush Institute for Women’s Health:

In 2000, the Women’s Health Research Institute was initiated by TTUHSC in Amarillo as a community-wide effort to improve women’s health through research, education and outreach. In 2007, First Lady Laura W. Bush approved the use of her name for the Institute, providing a powerful endorsement for the mission of the Laura W. Bush Institute for Women’s Health. In 2008, the Institute expanded to include TTUHSC campuses in Lubbock, Amarillo, El Paso, and the Permian Basin, and in later years, San Angelo, Abilene and Dallas. The LWB Institute for Women’s Health is dedicated to improving the lives of women and girls in Texas and across the nation by advancing multidisciplinary science in women’s health. Recognizing that sex and gender differences matter, we promote health, individually inspired, through scientific investigation, translation of science into practice, and providing outreach that impacts the community well into the future.

Garrison Institute on Aging:

The Garrison Institute on Aging (GIA) is at the forefront of TTUHSC's commitment to enhancing the well-being and longevity of older adults. Building upon our foundational work, we are proud to announce exciting new initiatives that reinforce our dedication to healthy aging. Our multifaceted approach combines cutting-edge research, innovative programs, and community engagement to empower individuals and communities to age gracefully. The GIA continues to be a hub of pioneering research for brain health, with scientists actively investigating the underlying causes of neurodegenerative diseases, including Alzheimer's, while also exploring novel

interventions to enhance healthy aging. Our state-of-the-art research facilities house invaluable biobanks containing human brain tissue, bodily fluids, and DNA, driving groundbreaking research. With the importance of mental health in care partners and patients, we are delving into exciting new research that includes clinical studies and trials with a neuroimaging and biomarker analysis to validate success.

In addition to our research, the GIA is deeply committed to engaging with the community and providing valuable resources. We are thrilled to introduce our new dementia simulation program, Dementia Live, which fosters empathy and understanding among caregivers and healthcare professionals, enabling them to provide more compassionate and effective support to individuals living with dementia.

The GIA also maintains strong collaborations with faculty and trainees across TTUHSC and TTU, broadening our research scope and educational initiatives. Our diverse outreach programs, including Project FRONTIER, the Care Partner Academy, and an array of educational and outreach initiatives, remain an integral part of our mission. These programs continue to make strides toward healthier, happier aging for all, ensuring that GIA remains a beacon of hope and support for our community.

Clinical Research Institute:

Clinical Research Institute: The Clinical Research Institute (CRI) provides training and facilitates clinical research performed by faculty, fellows, residents and students from each school on each campus under the umbrella of TTUHSC. Investigator-initiated clinical research is emphasized as a scholarly activity, meeting requirements such as residency and Health Sciences Center school certification. Services provided for investigator-initiated clinical research support are at no cost to the investigator. The CRI currently assists in study design, preparation of documents to submit to the Institutional Review Board, conduct of the study, statistical evaluation of data and writing of abstracts and manuscripts for well over 200 studies. More than forty prospective clinical studies are currently being supported by our research nurses and coordinators. The number of new studies, investigators and publications increase each year, reflecting the growth of the Institute's activities.

Institute of Anatomical Sciences:

The Institute of Anatomical Sciences (IAS) was established in 2019 and promotes interdisciplinary anatomical education, training, research, and outreach missions of all schools within TTUHSC with the ultimate goal of increasing healthcare delivery and effectiveness based on a greater knowledge and understanding of clinical anatomy. The IAS consists of two (2) lab facilities (Lubbock and Midland) and includes the Willed Body Program (established in 1972) (WBP). The IAS team consists of two (2) joint-appointed Senior Managing Directors and five (5) full-time staff members. The outstanding facilities and innovative collaboration within the IAS continue to enable TTUHSC programs to educate and train healthcare providers locally and regionally. Approximately 1,000 students across 19 programs and courses benefitted from the IAS space and resources. Multiple tours were conducted providing approximately 3,200 individuals a walkthrough of the space. Space and resources were provided for skills training for approximately 1,930 first responders, residents, and clinicians. The IAS is equipped with state-of-the-art learning spaces that support multiple modes of clinical anatomy research including investigator-initiated research, research supported by grants from outside sources, and carefully selected industry-sponsored studies. In collaboration with the School of Health Professions (SHP) Center for Rehabilitation Research, the IAS clinical anatomy research

laboratory (CARL) supported six (6) active research projects, ten (10) manuscripts (pending and submitted), with active researchers awarded a \$10,000 SHP grant for continued clinical anatomy research during FY 2024.

The Institute of Telehealth and Digital Innovation:

The Institute of Telehealth and Digital Innovation at TTUHSC is at the forefront of revolutionizing healthcare delivery in West Texas and beyond. Established in 2023, the institute is committed to building a robust digital health ecosystem. The latter will include digital health tools coupled with emerging technologies like Artificial intelligence, the Internet of Things, and Blockchain technology. The three pillars of focus that include improving Access to Care, Research, and Academics, underscore the institute's dedication to expanding care, conducting impactful research on clinical efficacy and healthcare outcomes, and training the next generation of healthcare professionals in the realm of digital health. Ultimately the Institute of Telehealth and Digital Innovation is poised to make precision, predictive, preventive and participatory care a reality for TTUHSC, and West Texas through extensive collaboration with both internal and external stakeholders.

MANAGED CARE (MC)

During the 1993 Legislative session, the Texas Legislature established a Correctional Managed Health Care Advisory Committee (CMHCAC) and charged it with developing a managed health care delivery system to provide health care to Texas Department of Criminal Justice (TDCJ) offender patients. The Committee, and eventually the TDCJ, established a contract with TTUHSC to provide health care for the TDCJ facilities in the western part of the state. This region spans over 100,000 square miles; from El Paso to Dalhart to Brownwood. TTUHSC Managed Care is responsible for the healthcare of approximately 25,000 - 30,000 offender patients, in 23 facilities at 18 sites.

Each state has a responsibility to meet constitutional obligations, protect public safety, and practice fiscal prudence when providing healthcare to the correctional population. This is often referred to as the Triple Aim of correctional healthcare: increased access, increased safety, and decreased cost. Each state strives to meet the Triple Aim at varying cost and varying success. Over the last thirty years, Texas has demonstrated that its public Health Related Institutions are well positioned to meet this population's unique healthcare needs. Namely, the correctional population as a whole is aging and patients with advanced age typically require more healthcare resources. The correctional population is also more likely to need behavioral health services. Today, almost 40% of offender patients have a mental health diagnosis and 12.5% require psychotropic medication management.

Despite these challenges, Managed Care continues to be a wise investment for Texas. The Texas Legislature recently commissioned a study to compare healthcare delivery between Medicaid, TRS, ERS, and care provided through TDCJ. This study found that healthcare provided through the TDCJ contract is considerably lower and has historically had an overall annual increase below 5%. Furthermore, the cost of correctional healthcare in Texas is low compared to other states. In the last report from The Pew Charitable Trusts, Texas reported lower per-capita spending than 35 other states.

At the same time, TTUHSC Managed Care tracks and reports healthcare outcomes utilizing the National Committee for Quality Assurance (NCQA) Healthcare Effectiveness Data & Information Set (HEDIS) measures. Therefore, our health outcomes can be compared to care provided in any other setting. The high level of healthcare provided by TTUHSC Managed Care is also represented by the successful national accreditation of all facilities by the American Correctional Association.

The scope of healthcare services provided by Managed Care is broad and inclusive of various types of facilities. In January 1996, TTUHSC began providing behavioral health care in West Texas. These services continue at the John Montford Unit, a 537-bed psychiatric inpatient facility located in Lubbock. In addition, TTUHSC operates two special behavioral health programs at the Bill Clements Unit in Amarillo; the state's only Program for the Aggressively Mentally Ill Offenders (PAMIO), as well as, a Chronic Mentally Ill (CMI) Treatment Program, with a Sheltered Housing and Therapeutic program component. The PAMIO program has received national recognition for the innovative approaches to these challenging patients.

Managed Care also provides quality inpatient medical care to our offender patient population. In September 1996, the Western Regional Medical Facility (RMF), with a 50-bed ward, 4-bed special care unit, and 30 holding beds, opened adjacent to the psychiatric inpatient facility.

The RMF includes two surgical suites and is equipped to provide endoscopy, chemotherapy, dialysis, and physical therapy. In July 2006, a 44-bed long term care unit was added, yielding a total of 128 medical/surgical and emergent care beds. These inpatient beds are fully utilized and provide collaborative opportunities among Managed Care and other TTUHSC departments and community providers.

In an effort to achieve the "Triple Aim" of correctional healthcare, TTUHSC MC has expanded telehealth capabilities to 100% of its TDCJ facilities. Primary care, specialty care, and behavioral healthcare can all be provided through the telehealth modality. In FY 22, Managed Care conducted over 50,000 telehealth visits due in large part to a partnership with School of Medicine. The utilization of telehealth services provides expanded access to these healthcare disciplines without compromising quality care. HEDIS outcomes are comparable between telehealth patients and face-to-face visits. The Managed Care telehealth program also enables providers to see patients at multiple units each day without burdensome travel time and cost. Additionally, the use of telehealth reduces the need to transport patients offsite for specialty services. Managed Care developed an innovative tele-Optometry program that eliminates the need for hundreds of transports each year. This reduction in transport enhances the safety of patients, staff, and the public, while decreasing related costs for the TDCJ. In 2020, Managed Care achieved accreditation by URAC, the nation's largest and most experienced telehealth accreditor. TTUHSC is the first Health Sciences Center in the state of Texas to achieve this distinction.

In 2019, Managed Care began engaging in new partnerships to provide health care services to additional populations. Managed Care now provides telehealth and behavioral health services within county jails and Federal Bureau of Prisons facilities in Texas and New Mexico. These service areas allow Managed Care to expand the reach of its quality healthcare services while generating revenue to support the university.

Managed Care plays an important role in TTUHSC's educational mission. Working in the correctional setting is a valuable clinical experience with a population that has unique healthcare needs. In addition to the School of Medicine, Managed Care has provided training for students in the Advanced Practice Provider, Pharmacy, Audiology, Lab Science, and Clinical Therapy programs. Managed Care also provides clinical training sites for community nursing schools within our region. All Managed Care Pharmacy services are provided in coordination with the School of Pharmacy in Amarillo. Lab services at the Montford Unit are operated by TTUHSC. By integrating correctional healthcare into our curriculum, students and residents are exposed to a practice setting they may not have previously considered.

In 2021, Managed Care began the important work of providing COVID vaccines to healthcare staff, TDCJ staff, and the inmate patient population. To date, over 48,500 vaccines have been administered by TTUHSC Managed Care.

TTUHSC Managed Care is committed to transforming correctional healthcare through innovation and collaboration. This work has positively impacted patient lives for three decades, including many who previously never had access to quality health care.

In response to growing opportunities for strategic partnerships and TTUHSC's mission to enhance health and health care throughout our state and nation, the University established the Office of Strategic Initiatives (OSI) under Managed Care in 2023.

OSI's creates new value for the university, tackles complex challenges, and empowers both internal and external collaborators to achieve their full potential as high-performing organizations. Leveraging its expertise in health care operations and technical infrastructure, OSI provides consulting and services including: utilization management, provider network management, telemedicine, business operations, Sandra Bland compliance, technology integration, continuous improvement, and data-driven planning and decision making.

OSI plays a vital role in advancing TTUHSC's commitment to excellence and innovation in the health care landscape. TTUHSC Managed Care is committed to transforming correctional healthcare through innovation and collaboration. This work has positively impacted patient lives for three decades, including many who previously never had access to quality health care.

GOVERNMENTAL RELATIONS (GR)

The TTUHSC Governmental Relations Office leads the development of the President's legislative initiatives and represents TTUHSC with elected officials, state/federal agencies and legislative stakeholders in the pursuit of the funding and advancement of the institute's legislative initiatives.

The GR office develops and manages the institution's legislative operational and strategic goals that establishes the benchmarks, deliverables and goals for the institution. The GR Office defines and manages the state and federal process in which the institute's legislative initiatives are integrated. The legislative initiatives utilize both state/federal appropriations cycles and collaboration with state/federal agencies to maximize investment opportunities for the institution.

The core components of the TTUHSC GR Office Mission are:

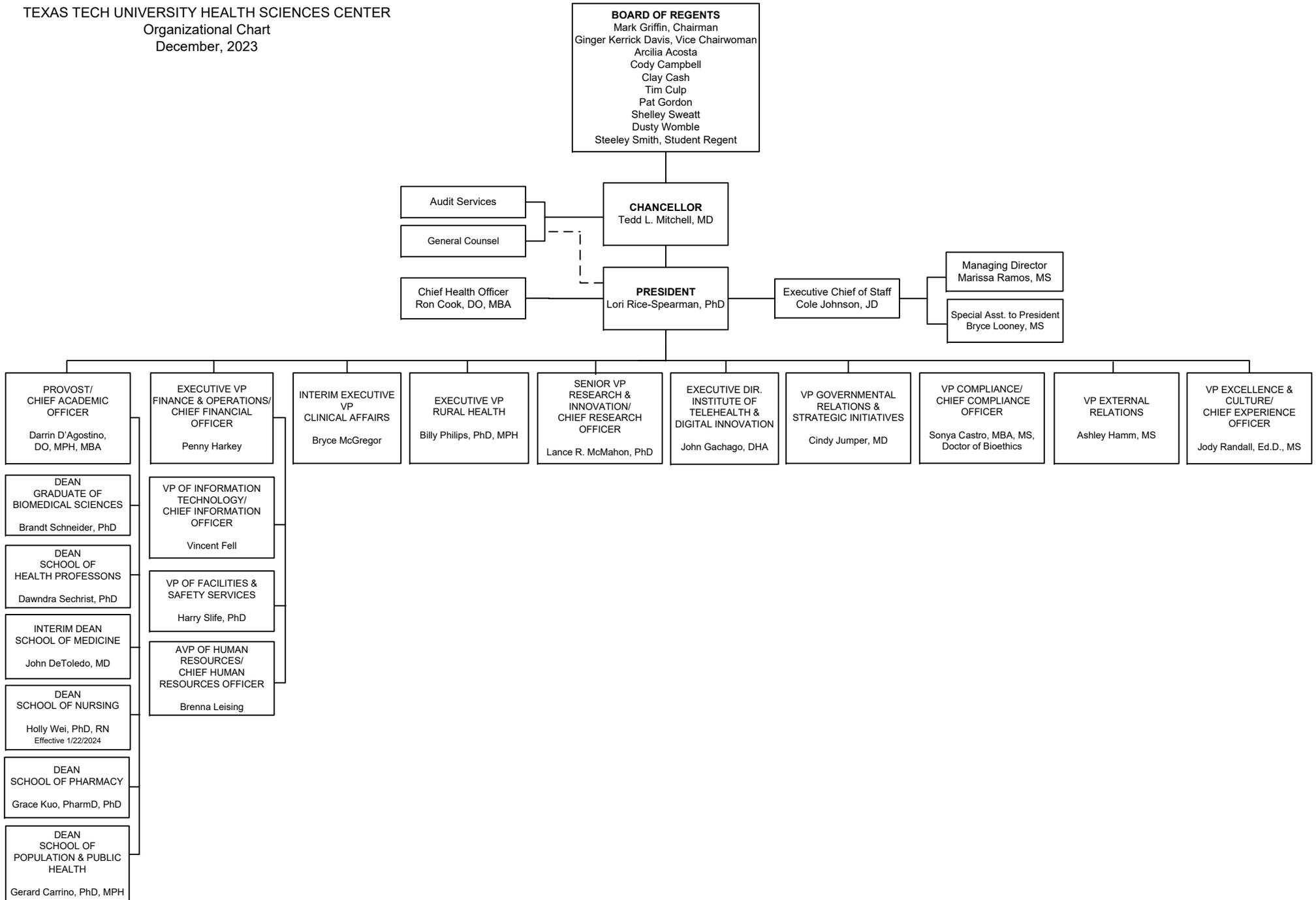
- Works with TTUHSC leadership in the development of state/federal funding initiatives
- Collaborates and augments TTUHSC initiatives with the External Affairs Council, TTUHSC Legislative Workgroup and Texas Tech University System.
- Leads and coordinates all matters relating to external communications with state and federal governmental entities.
- Monitors/tracks state and federal legislation and garners support necessary to the operations and advancement of TTUHSC.

- Leads and manages Texas Legislative Workgroup, comprised of TTUHSC leaders and subject matter experts to review and analyze legislation and its impact to TTUHSC.
- Develops a working network and partnerships with healthcare related professional associations such as the Texas Medical Association and Texas Nurses Association to develop legislative strategy on health care policy and legislation impacting TTUHSC.

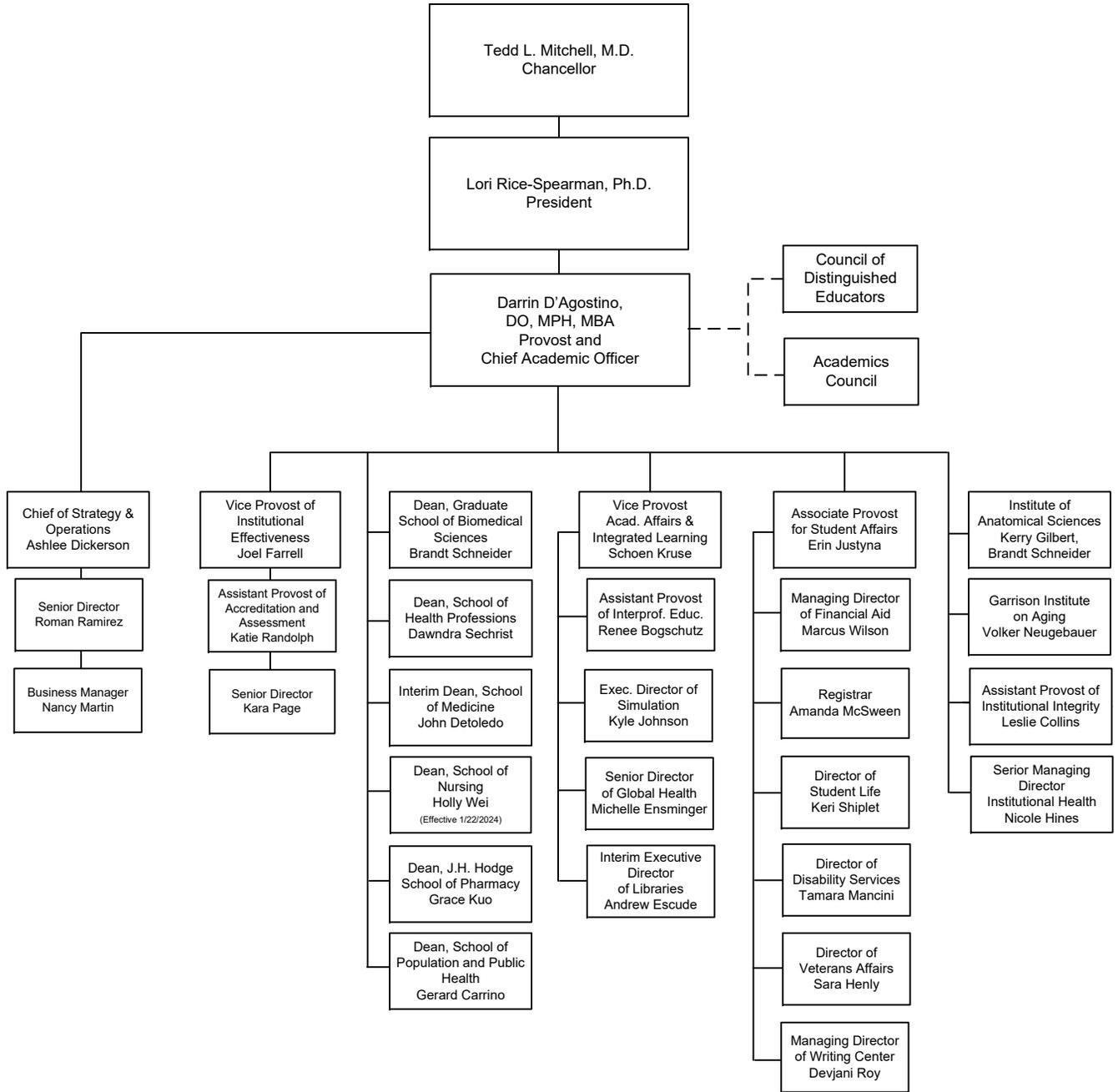
The TTUHSC GR Office serves as the President's primary resource and subject matter expert on legislative healthcare and regulatory policy and also serves as the legislative liaison between the Office of the President, TTUHSC leadership, the TTU System and other Health Sciences Centers.

ORGANIZATIONAL CHARTS

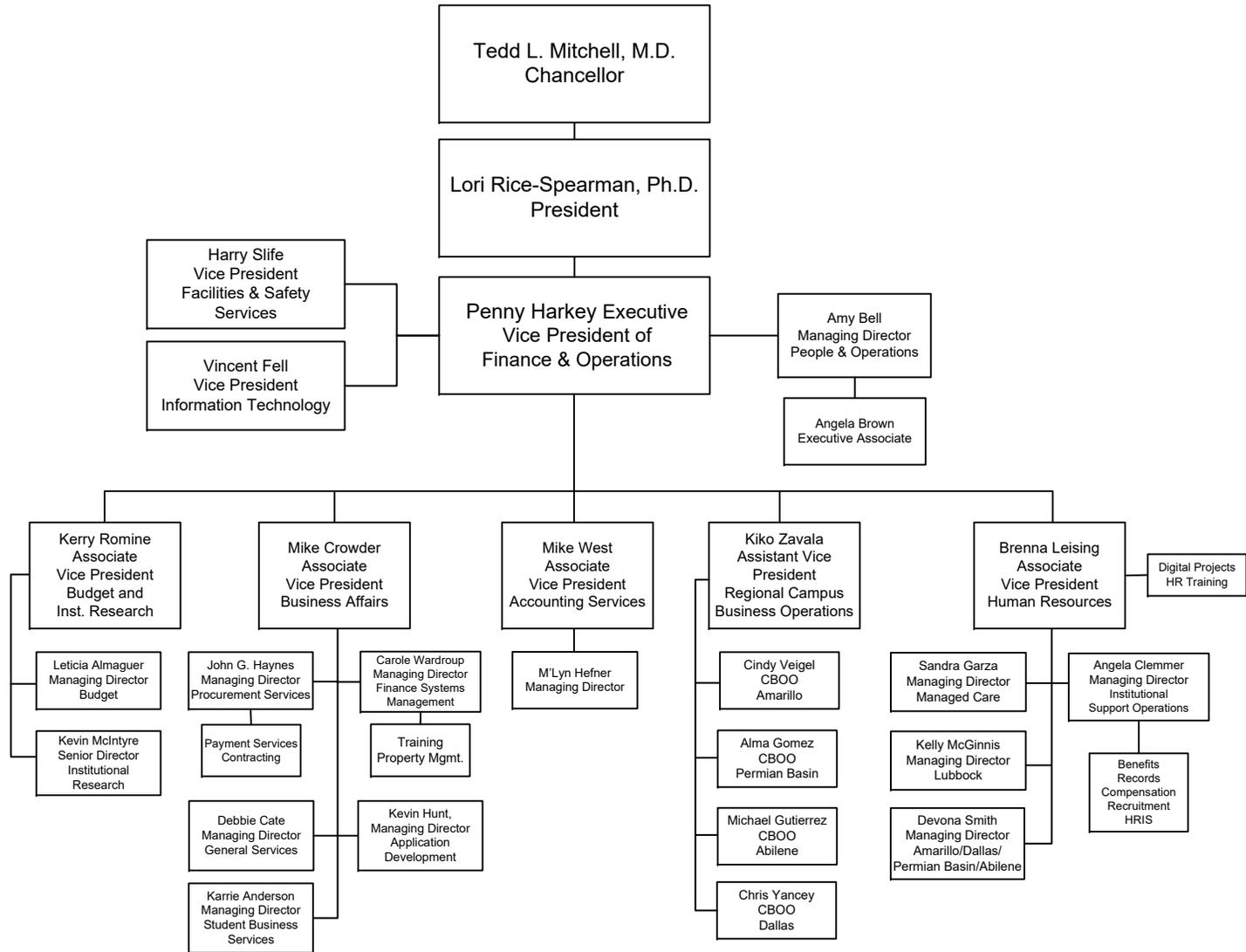
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Organizational Chart
 December, 2023



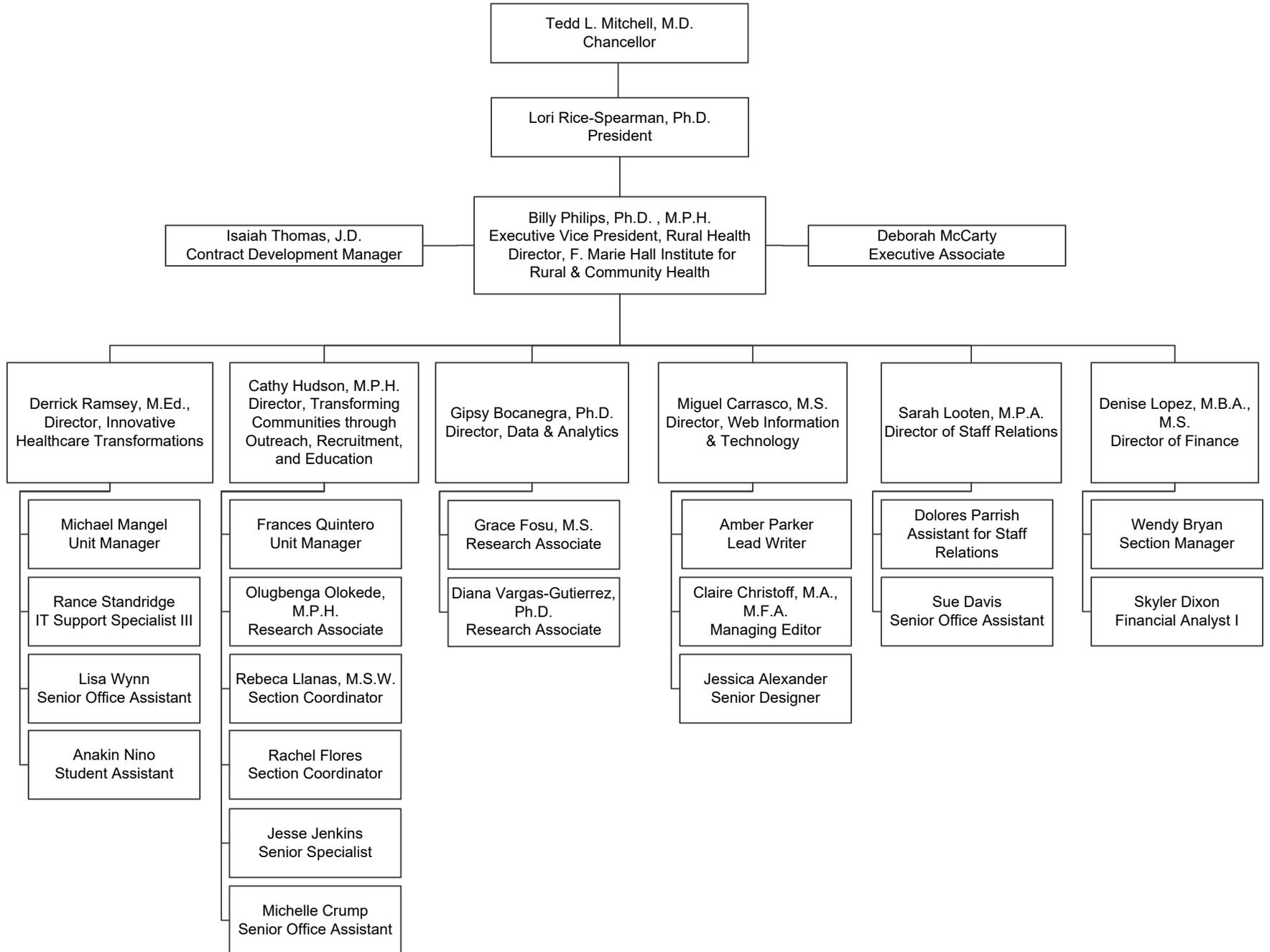
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Office of the Provost
 Organizational Chart
 December, 2023



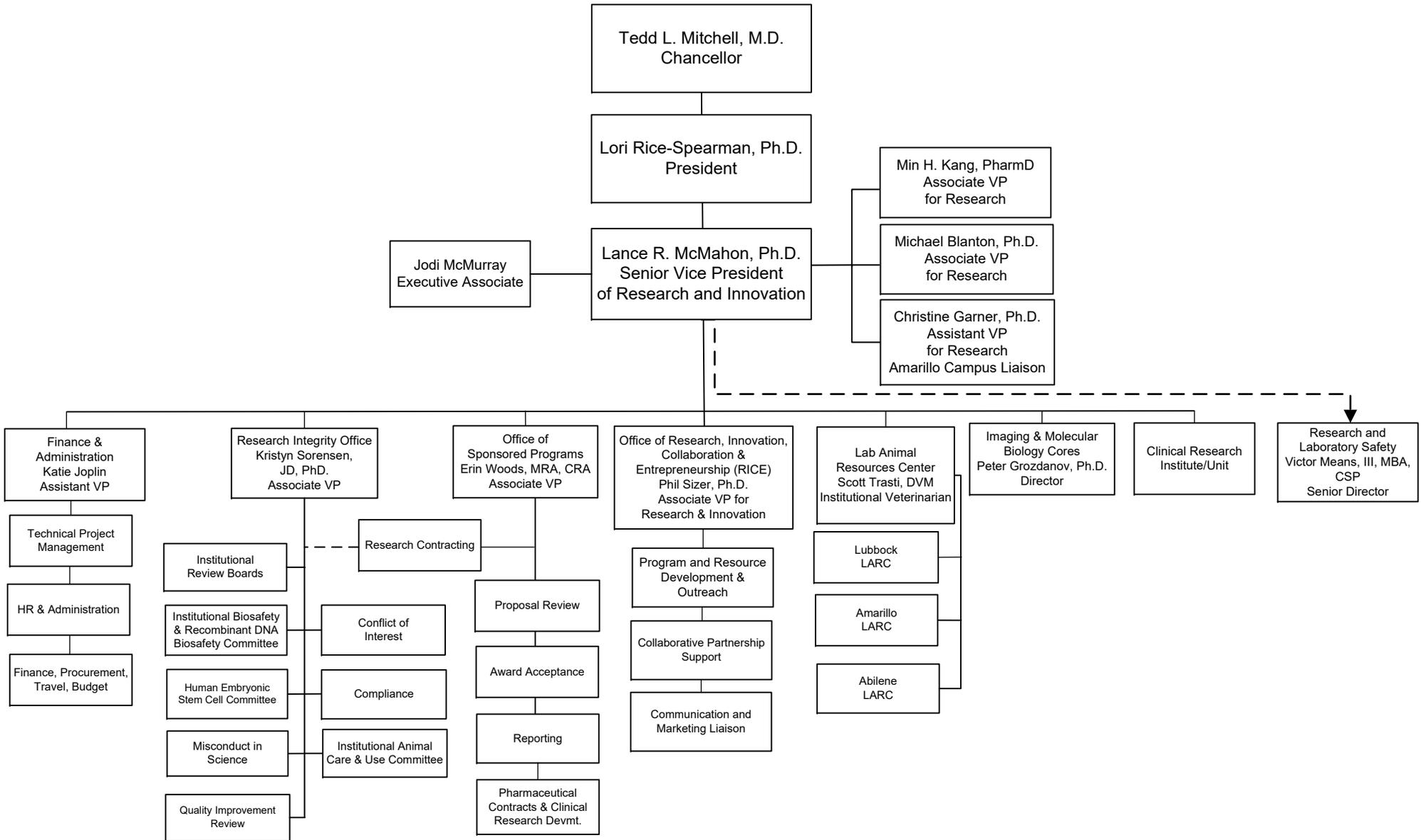
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Executive Vice President for Finance & Operations
 Organizational Chart
 December, 2023



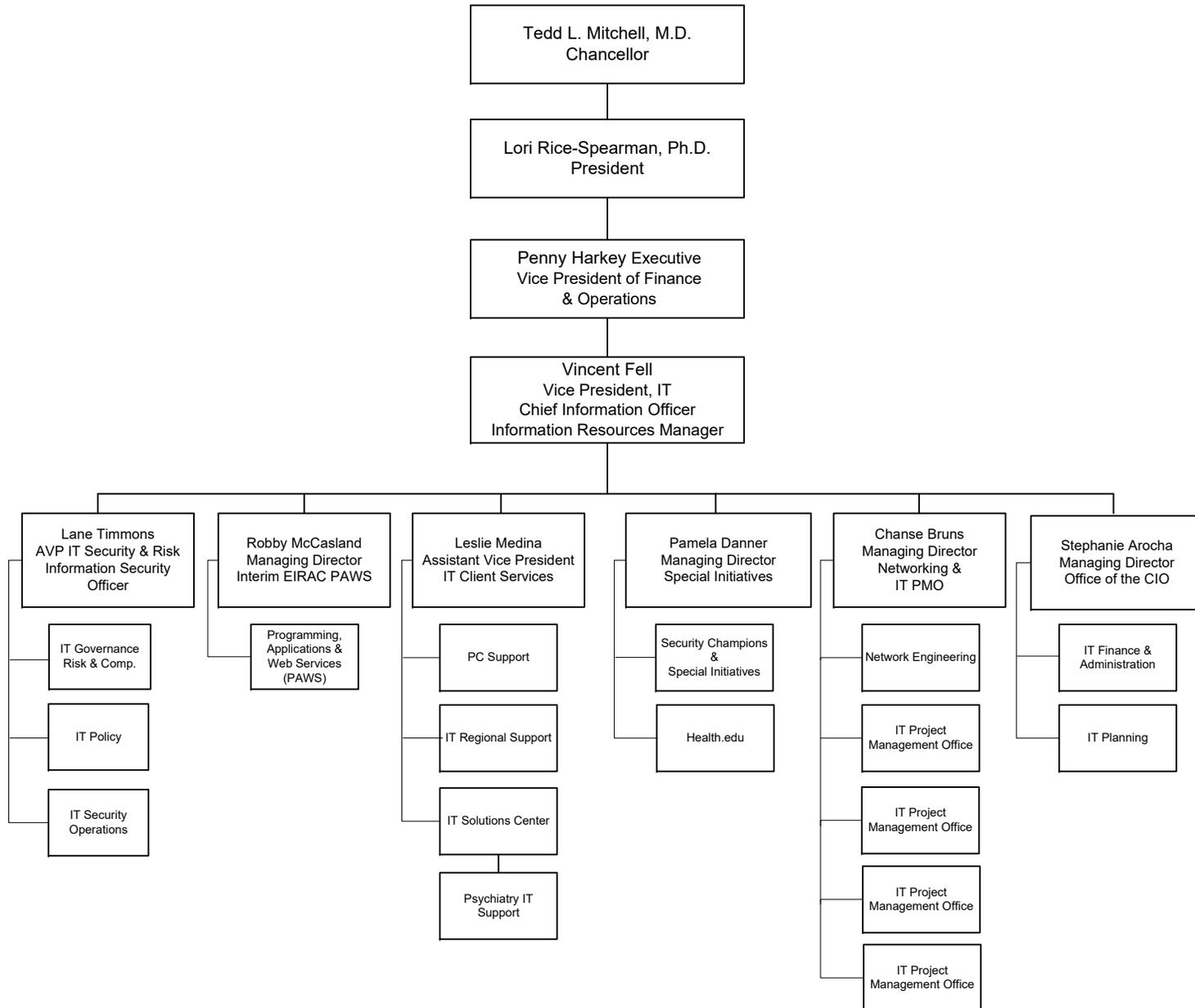
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Rural and Community Health
 Organizational Chart
 December, 2023



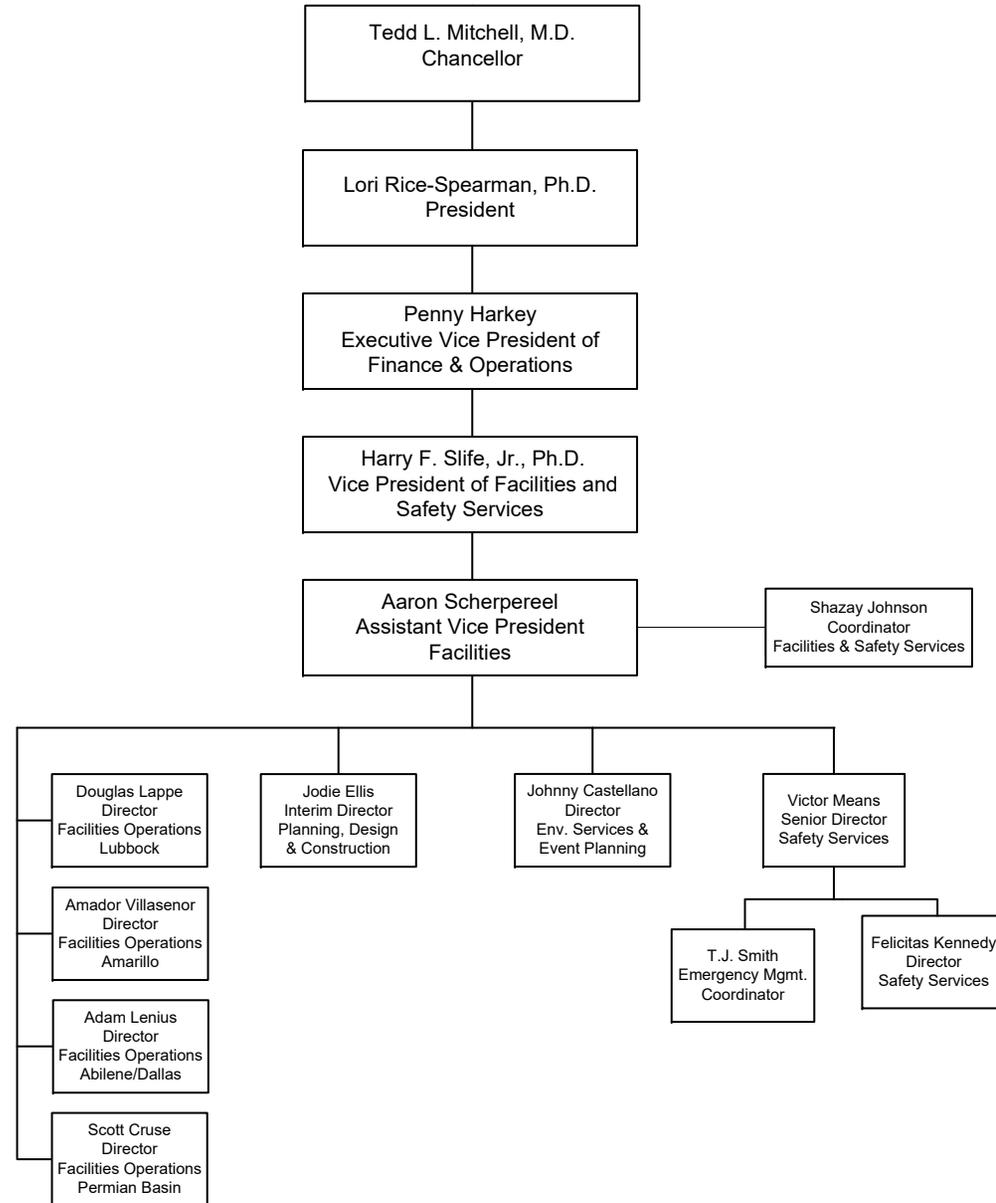
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Research
 Organizational Chart
 December, 2023



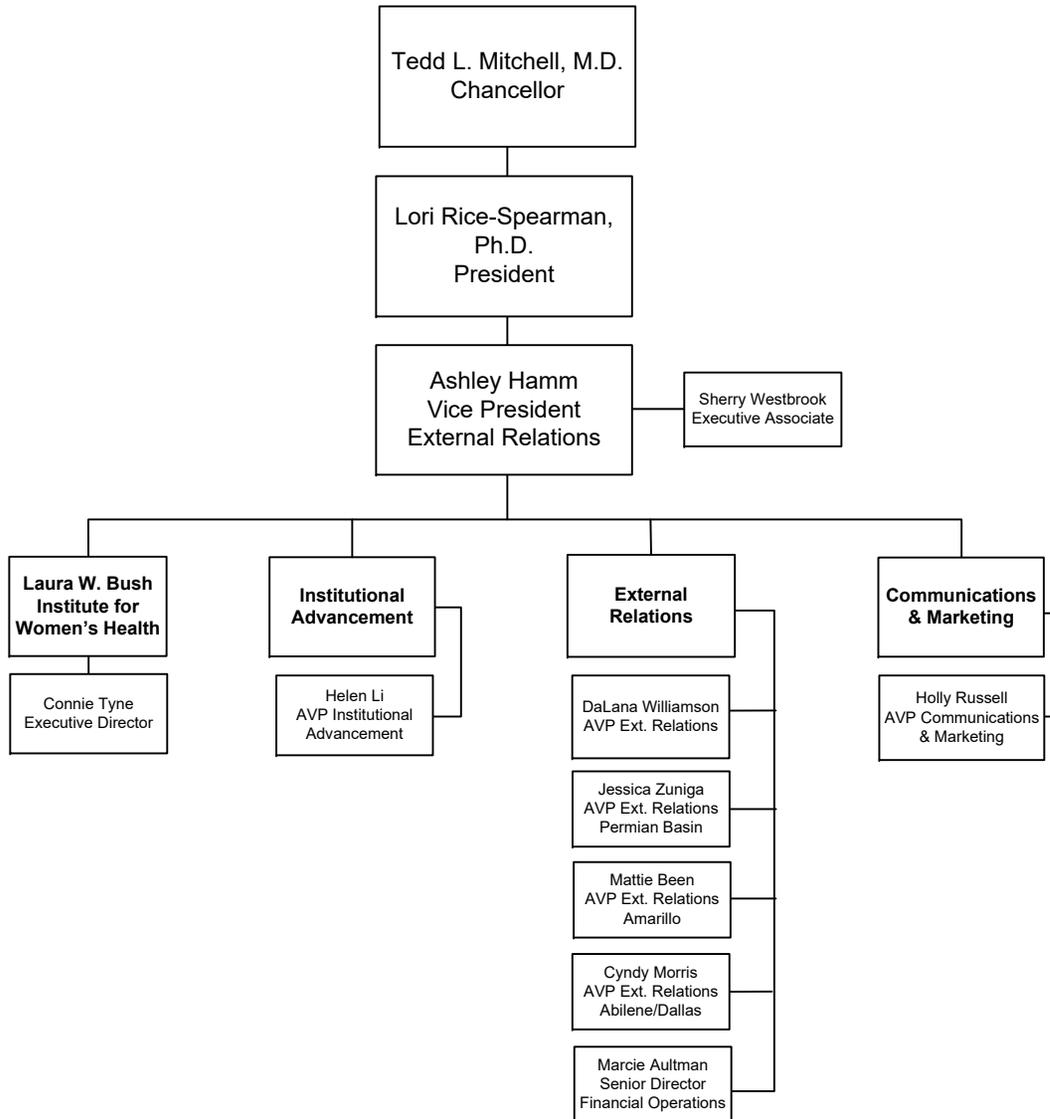
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Information Technology
 Organizational Chart
 December, 2023



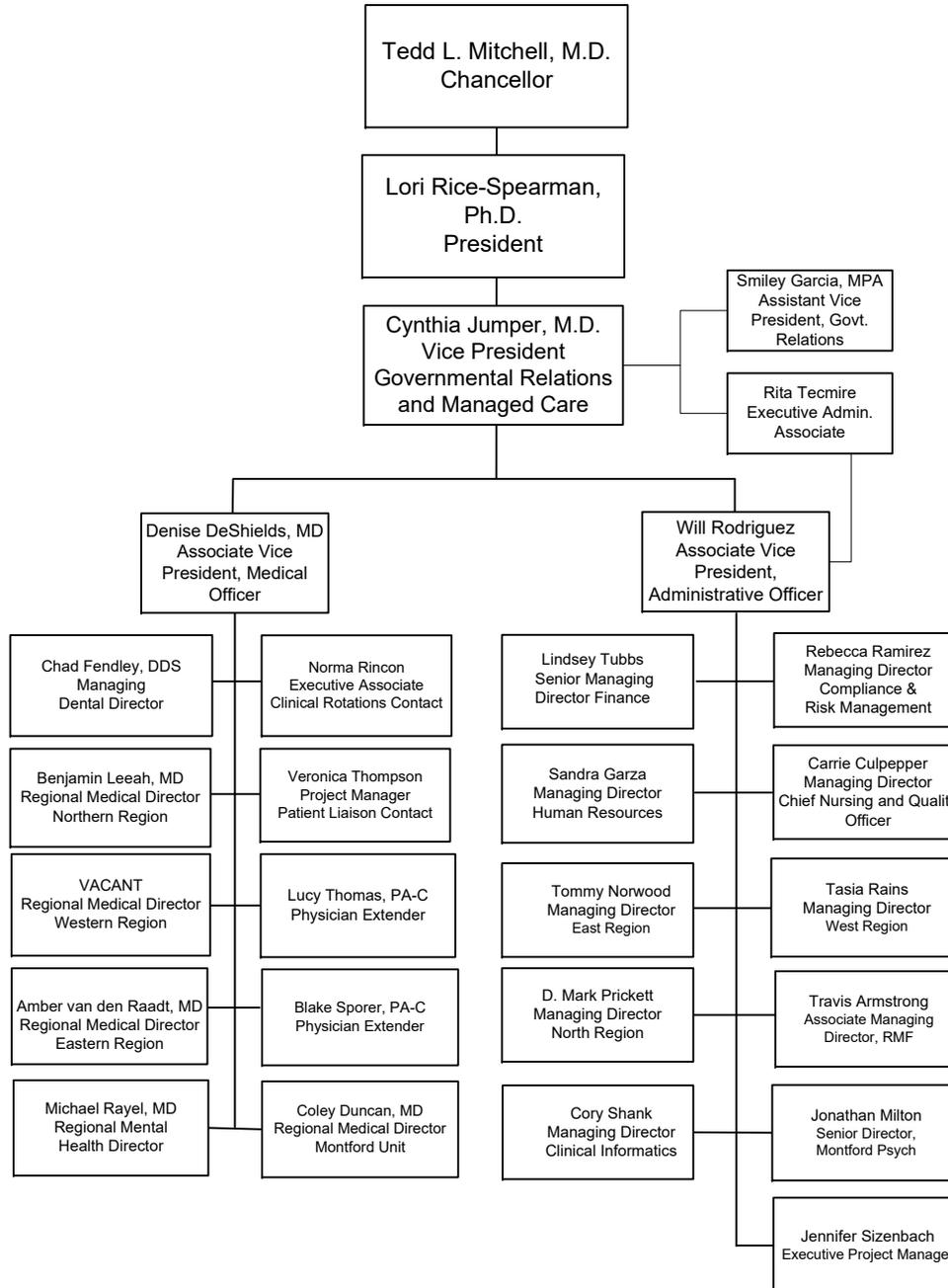
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Facilities & Safety Services
Organizational Chart
December, 2023



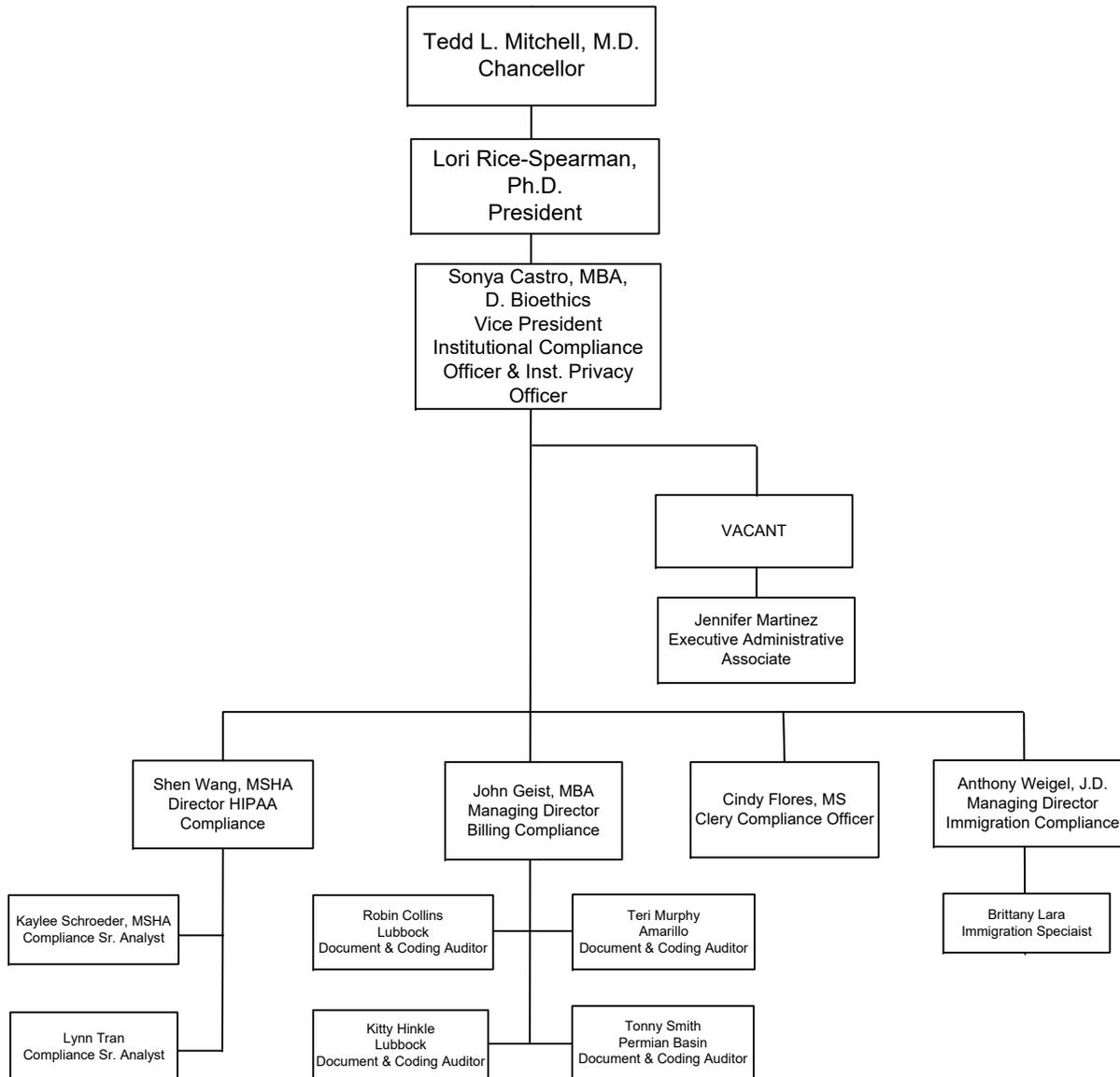
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
External Relations
Organizational Chart
December, 2023



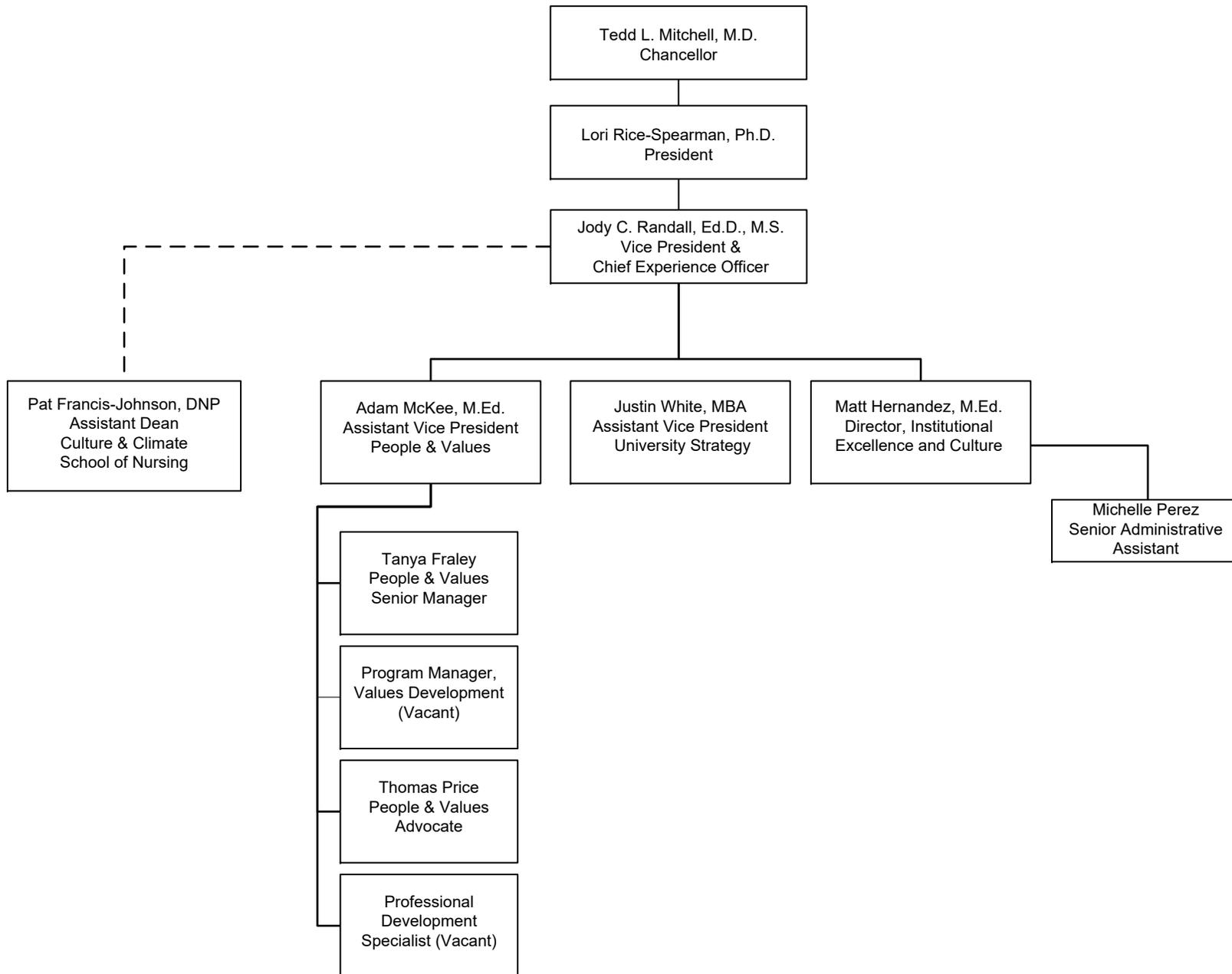
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Governmental Relations & Managed Care
 Organizational Chart
 December, 2023



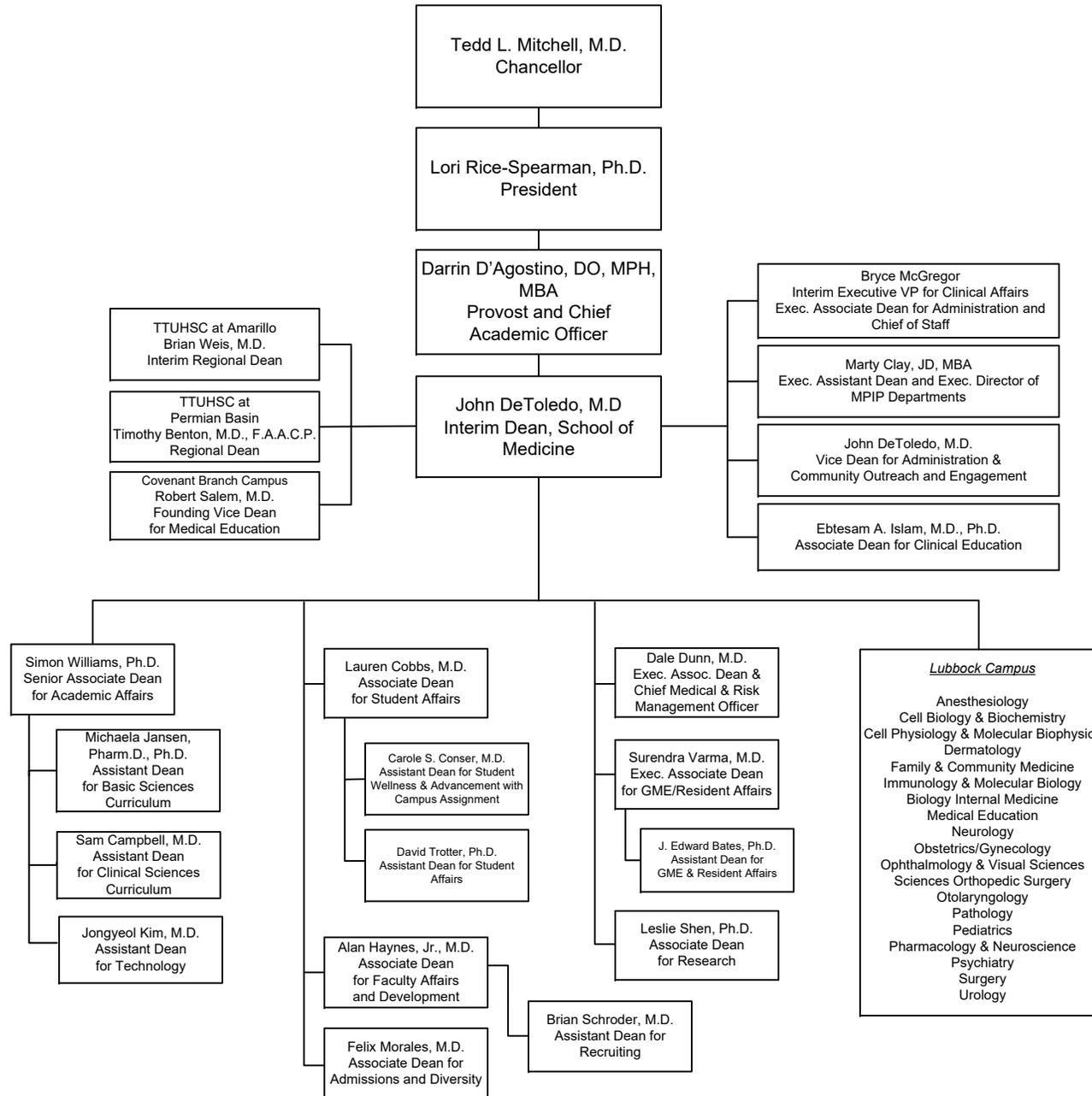
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Institutional Compliance
Organizational Chart
December, 2023



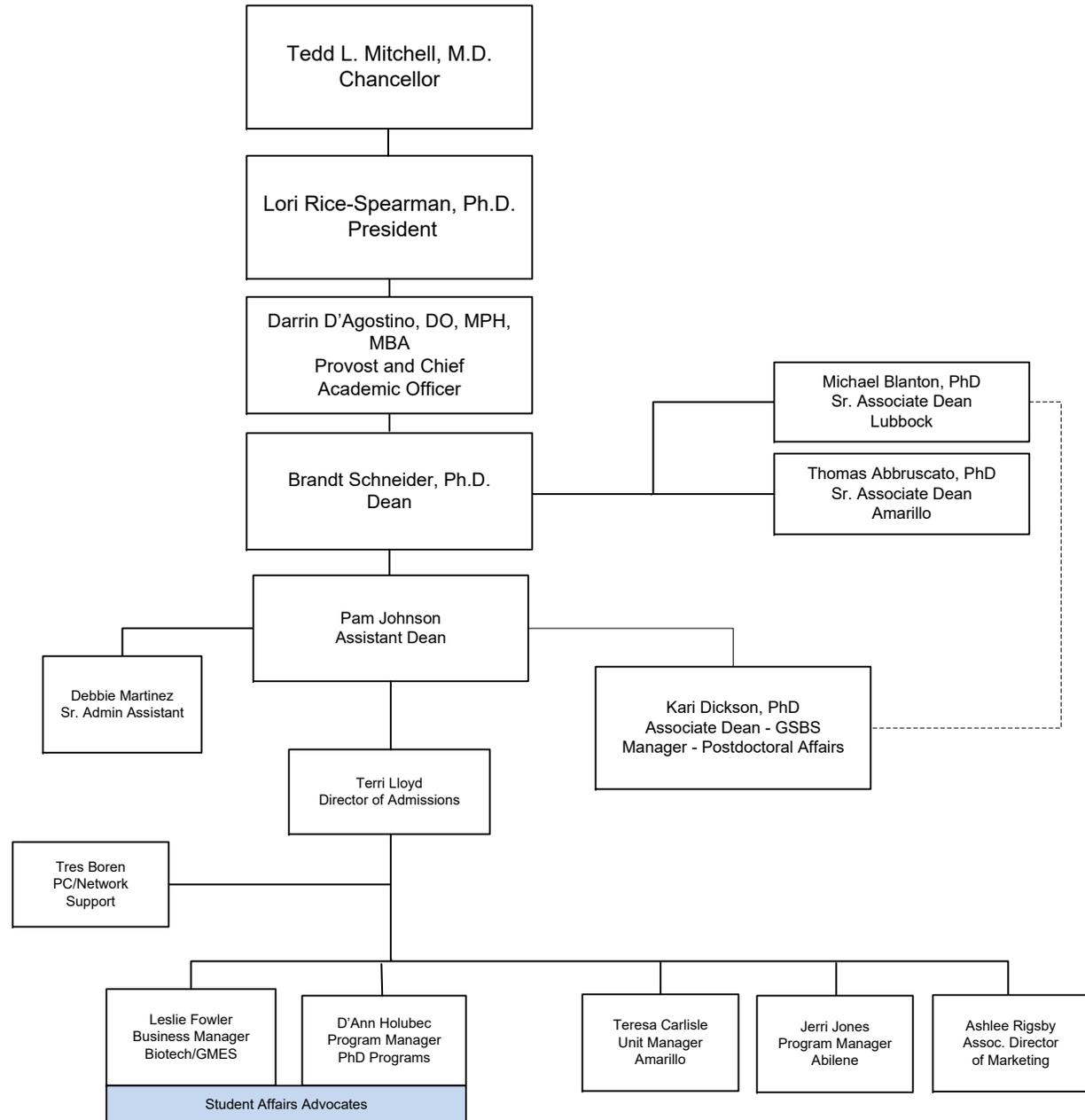
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Institutional Excellence & Culture
Organizational Chart
December, 2023

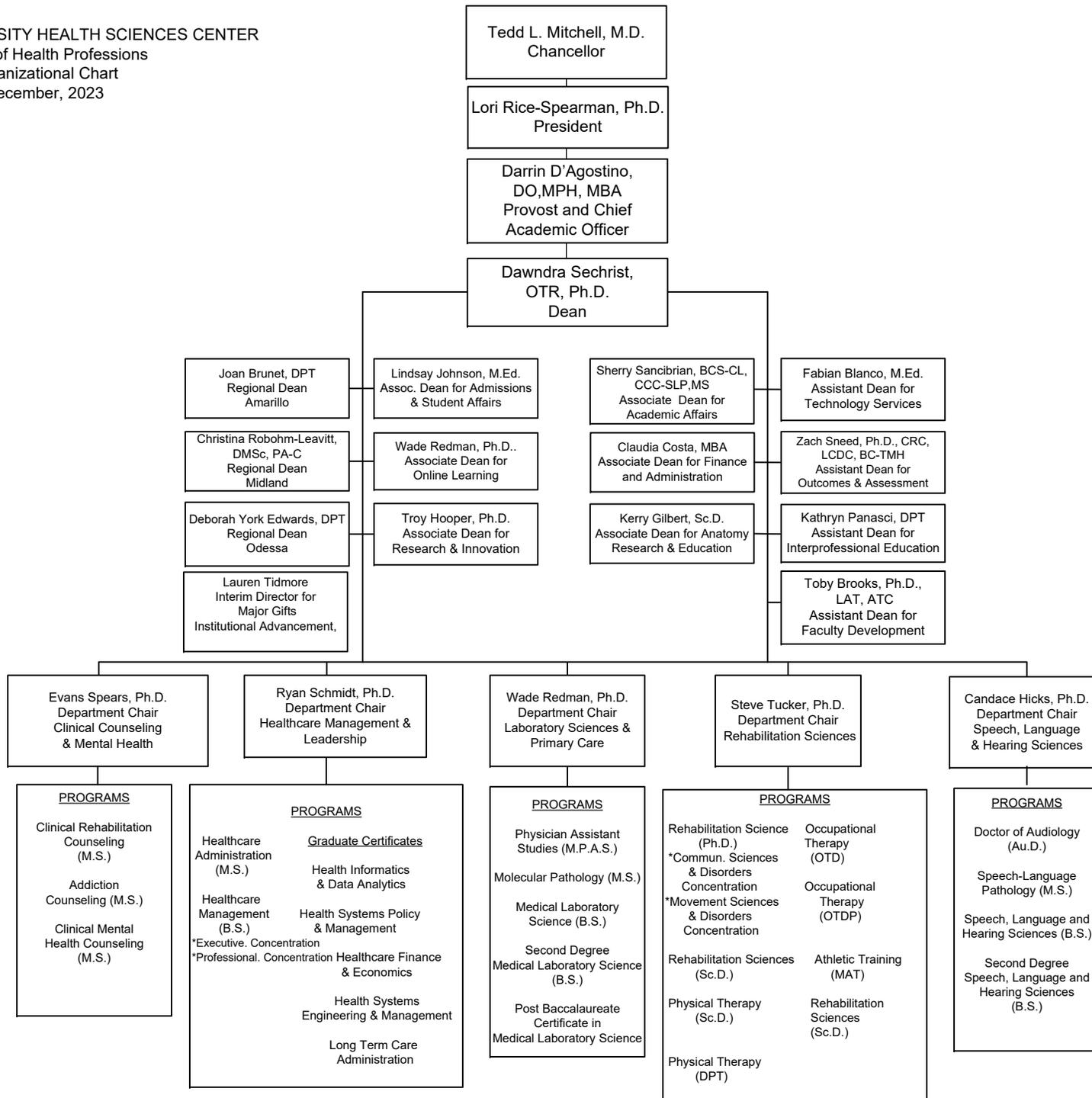


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Medicine
 Organizational Chart
 December, 2023

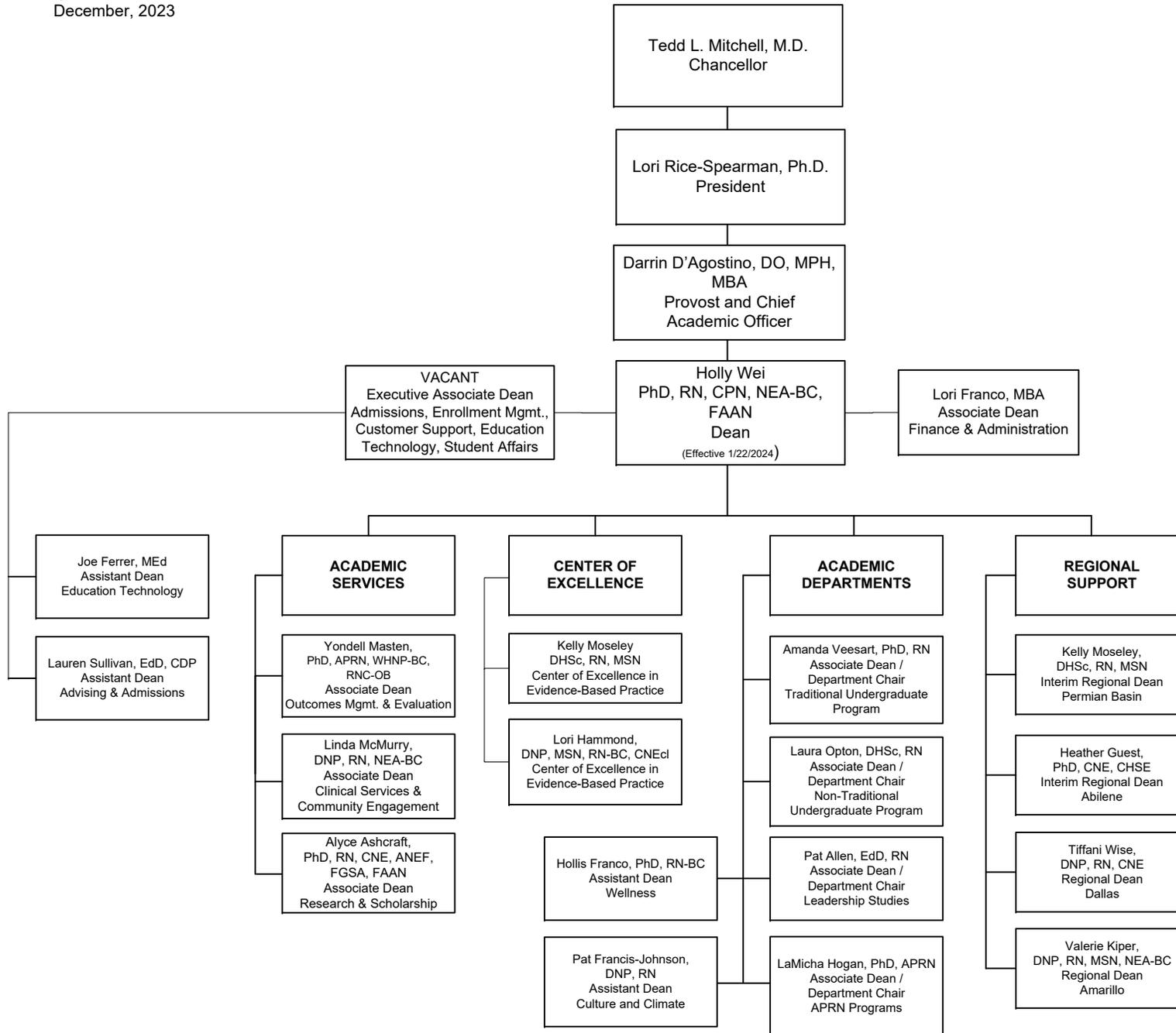


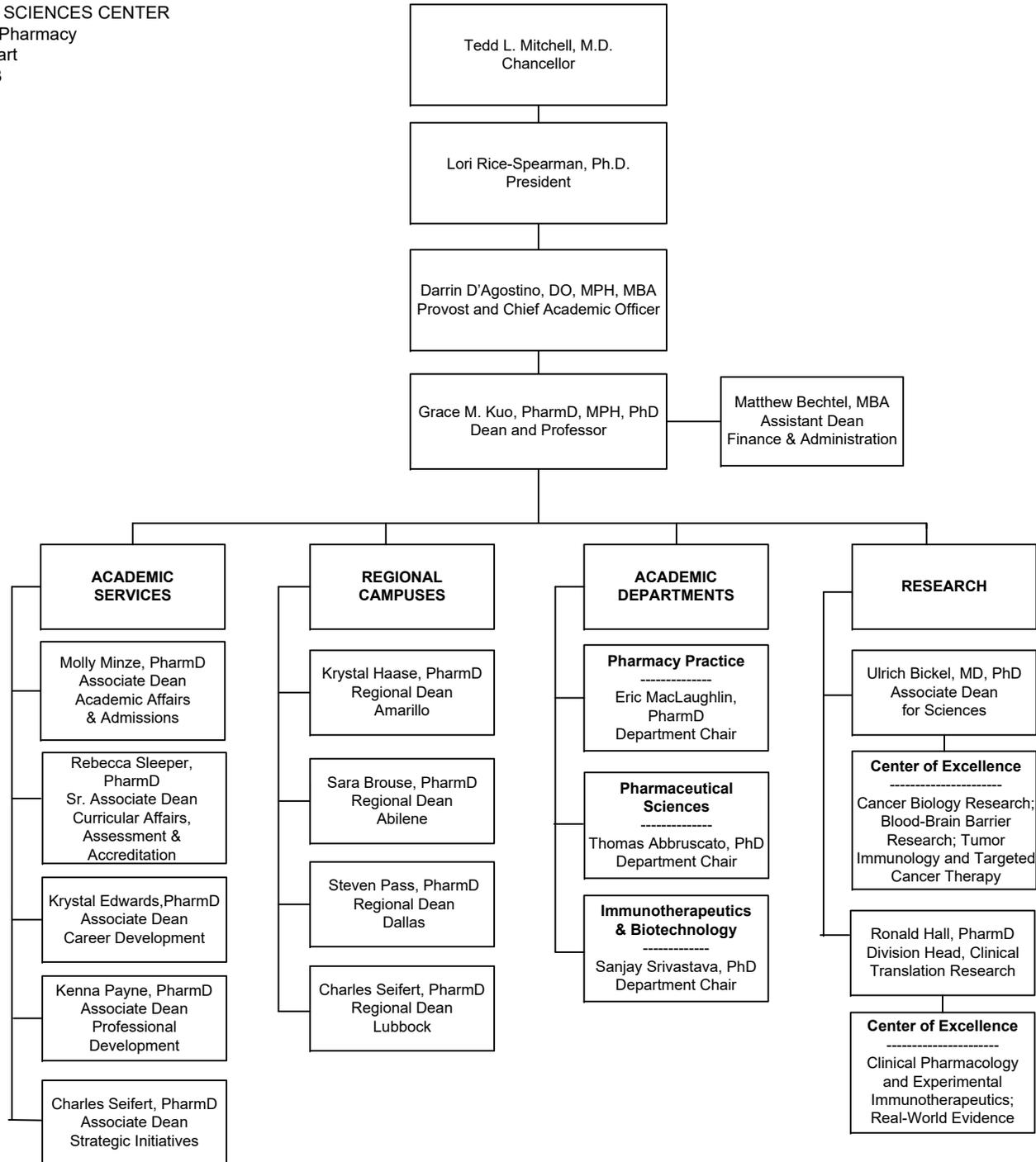
TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 Graduate School of Biomedical Sciences
 Organizational Chart
 December, 2023



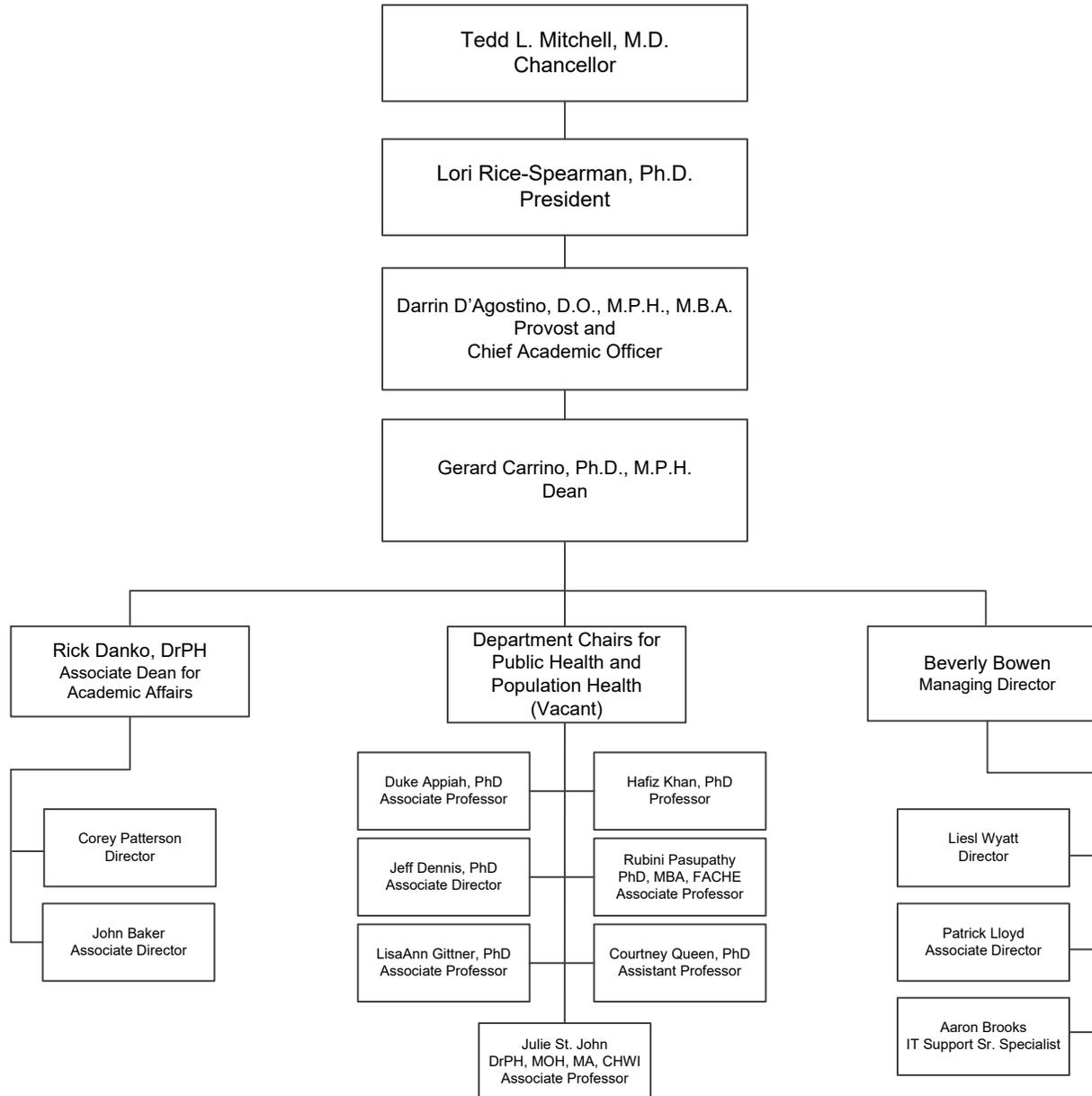


TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
 School of Nursing
 Organizational Chart
 December, 2023





TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Julia Jones Matthews School of Population and Public Health
Organizational Chart
December, 2023



PROGRAMS

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

Certificate and Degree Programs by Campus/Site^a

	Graduate School of Biomedical Sciences	School of Health Professions	School of Medicine	School of Nursing	School of Pharmacy	School of Population & Public Health
Abilene	MS, Biotechnology (Accelerated) MS, Biotechnology (Research Track) PhD, Pharmaceutical Sciences			BS, Nursing	Doctor of Pharmacy	Grad. Cert. in Public Health Master of Public Health
Amarillo	MS, Pharmaceutical Sciences PhD, Pharmaceutical Sciences	Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing	Doctor of Pharmacy	
Covenant Health System (Lubbock)^b			Doctor of Medicine Doctor of Medicine (FMAT)			
Dallas					Doctor of Pharmacy	
Lubbock	MS, Biomedical Sciences ^c MS, Biotechnology (Accelerated) MS, Biotechnology (Research Track) MS, Graduate Med. Ed. Sciences PhD, Biomedical Sciences ^c	BS, Medical Laboratory Science BS, Speech, Language and Hearing Sciences BS, Speech, Lang. & Hearing Sci. (Sec. Deg.) Master of Athletic Training MS, Molecular Pathology MS, Speech-Language Pathology Doctor of Audiology Doctor of Occupational Therapy PhD, Rehabilitation Science Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing	Doctor of Pharmacy	Grad. Cert. in Public Health Master of Public Health
Mansfield^d				BS, Nursing		
Midland^e		Master of Physician Assistant Studies				
Odessa		Doctor of Physical Therapy	Doctor of Medicine Doctor of Medicine (FMAT)	BS, Nursing		
Distance Education		Post-Bacc. Cert. in Medical Lab. Science BS, Medical Laboratory Science (Sec. Deg.) BS, Healthcare Management MS, Clinical Rehabilitation Counseling MS, Addiction Counseling MS, Clinical Mental Health Counseling MS, Healthcare Administration Doctor of Science in Rehabilitation Sciences Doctor of Science in Physical Therapy ^f Graduate Certif. in Healthcare Admin. ^c Post-Profess. Doctor of Occupational Therapy		BS, Nursing (RN to BSN) BS, Nursing (Accelerated) MS, Nursing ^c Post-Master's Certificates ^c Doctor of Nursing Practice ^c Interprof. Grad. Certif. ^c		Grad. Cert. in Public Health (Online) Master of Public Health (Accelerated) Master of Public Health (Online)

^a Table indicates academic programs for which ≥50% of credit hours are offered at the specified location as recognized by SACSCOC, unless indicated otherwise.

^b Off-campus instructional site at which 25-49% of credit hours are offered.

^c Multiple concentrations available

^d Off-campus instructional site at which instruction will be offered primarily through electronic-to-group delivery during 2023-2024.

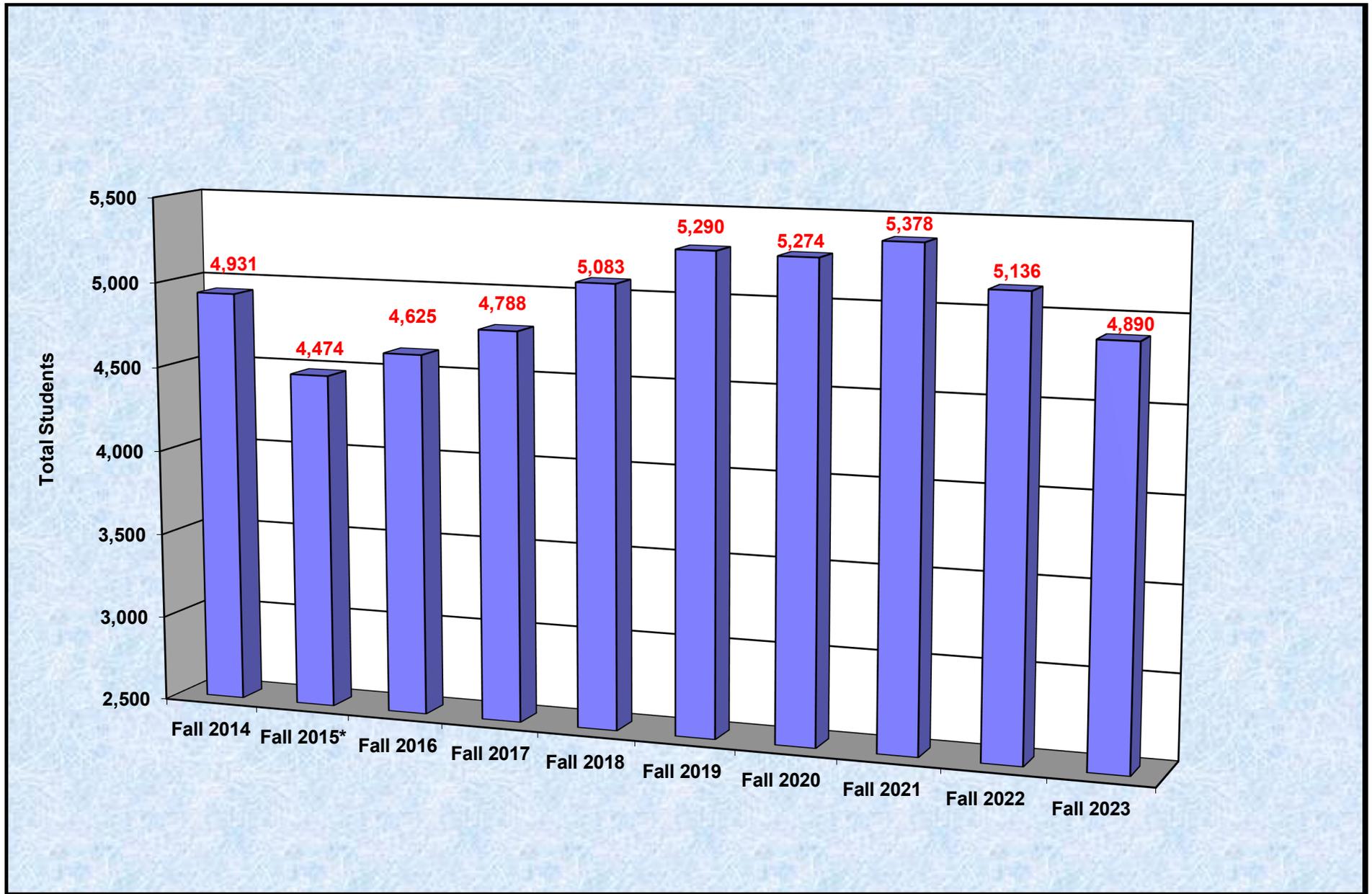
^e Off-campus instructional site at which ≥50% of credit hours are offered.

^f Teach-out in progress

STUDENTS

TTUHSC Enrollment Trends

Fall 2014 - Fall 2023

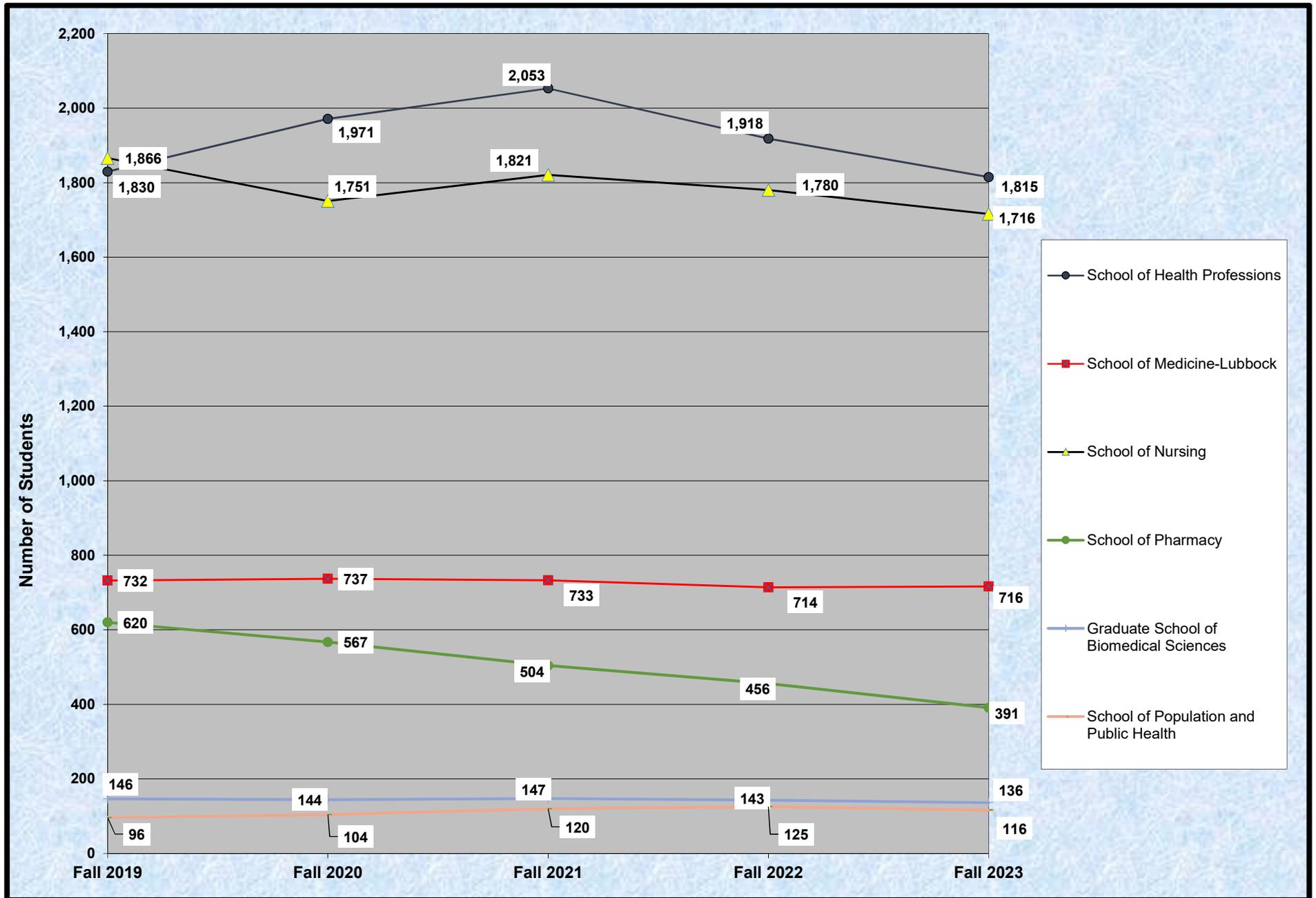


Sources:
TTUHSC Office of the Registrar
TTUHSC Office of Institutional Research

* El Paso schools are excluded beginning Fall 2015.

TTUHSC Enrollment Trends by School

Fall 2019 - Fall 2023



Sources:
 TTUHSC Office of the Registrar
 TTUHSC Office of Institutional Research

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY CAMPUS / BY SCHOOL**

Lubbock	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Graduate School of Biomedical Sciences	120	123	125	95	90
School of Health Professions	655	663	684	655	624
School of Medicine	571	578	578	565	571
School of Nursing	314	315	303	301	297
School of Pharmacy	36	34	27	25	19
School of Population and Public Health				19	12
TOTAL Lubbock	1,696	1,713	1,717	1,660	1,613
Amarillo	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Graduate School of Biomedical Sciences	42	29	25	25	23
School of Health Professions	56	52	52	49	46
School of Medicine	111	110	114	104	97
School of Nursing				55	54
School of Pharmacy	200	167	130	110	85
TOTAL Amarillo	409	358	321	343	305
Midland/Odessa	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
School of Health Professions	162	159	163	171	178
School of Medicine	50	49	41	45	48
School of Nursing	48	51	60	50	44
TOTAL Midland/Odessa	260	259	264	266	270
Dallas	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
School of Pharmacy	243	236	241	236	209
TOTAL Dallas	243	236	241	236	209
Abilene	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Graduate School of Biomedical Sciences	39	29	30	23	23
School of Nursing	187	189	176	184	167
School of Pharmacy	141	130	106	85	78
School of Population and Public Health				4	2
TOTAL Abilene	367	348	312	296	270
Distance Education	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Graduate School of Biomedical Sciences	41	67	87	-	-
School of Health Professions	957	1,097	1,154	1,043	967
School of Nursing	1,317	1,196	1,282	1,190	1,154
School of Population and Public Health				102	102
TOTAL Distance Education	2,315	2,360	2,523	2,335	2,223
TTUHSC Fall Semester Totals	5,290	5,274	5,378	5,136	4,890

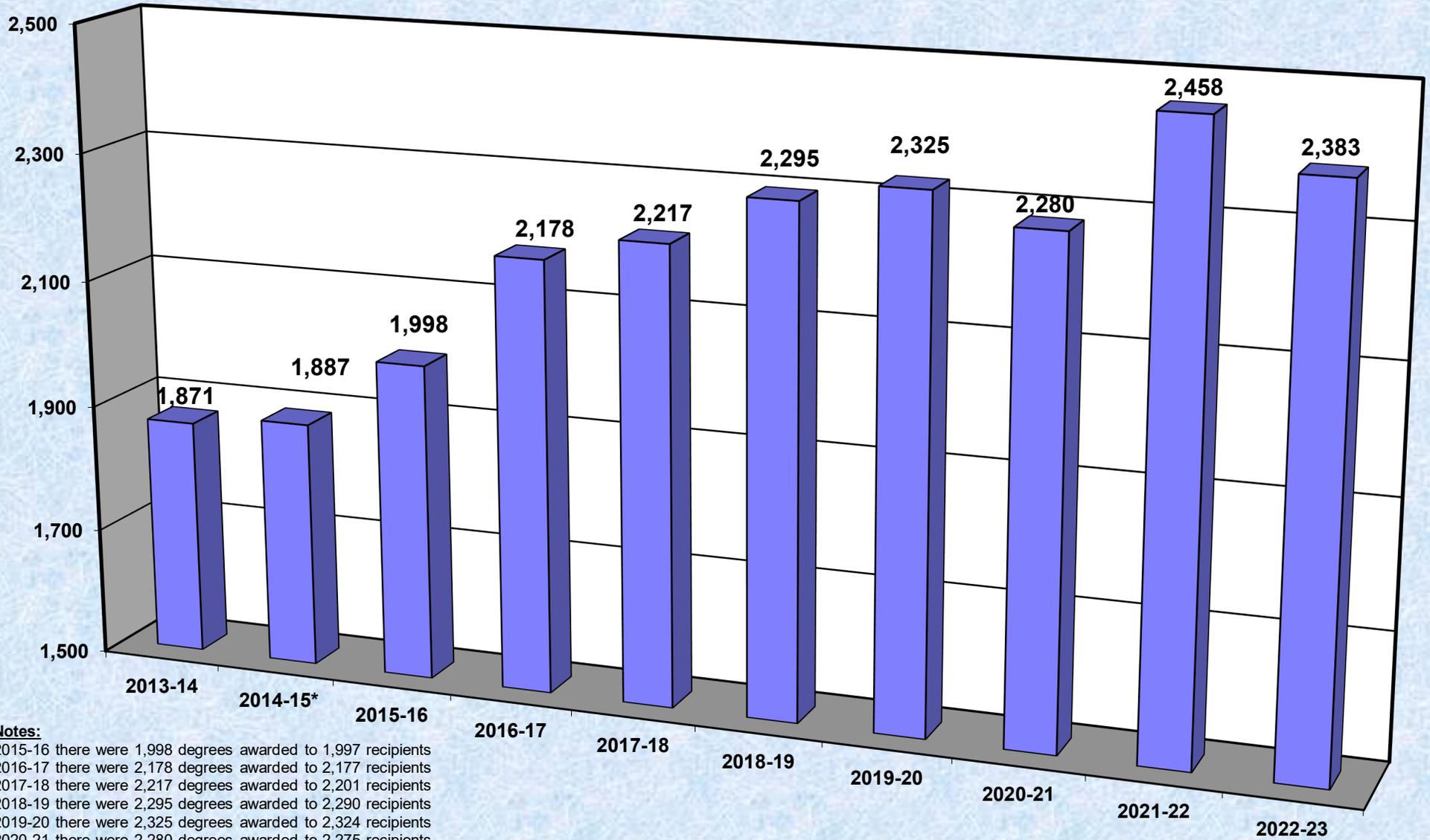
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY SCHOOL / BY CAMPUS**

Graduate School of Biomedical Sciences	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Abilene	39	29	30	23	23
Amarillo	42	29	25	25	23
El Paso	-	-	-	-	-
Lubbock	120	123	125	95	90
Distance Education	41	67	87	-	-
TOTAL GSBS	242	248	267	143	136
School of Health Professions	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Amarillo	56	52	52	49	46
Lubbock	655	663	684	655	624
Midland	111	112	116	120	128
Odessa	51	47	47	51	50
Distance Education	957	1,097	1,154	1,043	967
TOTAL SOHP	1,830	1,971	2,053	1,918	1,815
School of Medicine	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Amarillo	111	110	114	104	97
Lubbock	571	578	578	565	571
Odessa	50	49	41	45	48
TOTAL SOM	732	737	733	714	716
School of Nursing	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Abilene	187	189	176	184	167
Amarillo				50	54
Lubbock	314	315	303	301	297
Odessa	48	51	60	55	44
Distance Education	1,317	1,196	1,282	1,190	1,154
TOTAL SON	1,866	1,751	1,821	1,780	1,716
School of Population and Public Health	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Abilene				4	2
Distance Education				102	102
Lubbock				19	12
TOTAL SOP	-	-	-	125	116
School of Pharmacy	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Abilene	141	130	106	85	78
Amarillo	200	167	130	110	85
Dallas	243	236	241	236	209
Lubbock	36	34	27	25	19
TOTAL SOP	620	567	504	456	391
TOTAL TTUHSC	5,290	5,274	5,378	5,136	4,890

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ENROLLMENT BY ETHNICITY/GENDER BY SCHOOL**

	2019		2020		2021		2022		2023	
GSBS	M	F								
African American	4	6	6	15	8	14	2	1	1	-
American Indian	-	2	-	2	1	2	-	1	1	-
Asian	8	8	9	9	8	13	4	4	4	8
Hispanic	18	21	15	32	11	53	9	18	12	17
Non-Resident Alien	29	35	23	32	18	35	21	33	26	31
Other	1	3	1	2	1	3	1	-	1	-
White	45	62	45	57	42	58	25	24	18	17
TOTAL GSBS	105	137	99	149	89	178	62	81	63	73
School of Medicine	M	F								
African American	20	16	20	26	14	28	11	23	9	24
American Indian	1	2	1	3	-	1	1	2	1	1
Asian	61	62	77	107	84	101	89	103	89	99
Hispanic	43	55	44	59	43	56	43	58	45	52
Non-Resident Alien	1	1	-	-	-	-	-	-	-	-
Other	87	111	27	30	26	28	17	16	13	6
White	141	131	166	177	176	176	187	164	205	172
TOTAL SOM	354	378	335	402	343	390	348	366	362	354
School of Health Professions	M	F								
African American	35	130	41	145	43	142	33	127	38	105
American Indian	5	12	4	16	5	6	2	5	2	7
Asian	46	85	47	98	53	104	42	121	32	118
Hispanic	107	313	123	348	134	415	135	397	124	378
Non-Resident Alien	12	14	6	9	4	11	6	13	4	6
Other	8	28	8	35	6	21	6	10	6	12
White	230	805	217	874	193	916	193	828	178	805
TOTAL SHP	443	1,387	446	1,525	438	1,615	417	1,501	384	1,431
School of Nursing	M	F								
African American	18	125	26	138	25	135	27	162	35	129
American Indian	4	22	5	23	4	21	7	19	2	22
Asian	25	47	18	76	20	84	17	81	21	85
Hispanic	84	369	73	381	80	430	80	431	81	448
Non-Resident Alien	-	15	-	5	-	5	-	2	-	1
Other	8	57	4	20	3	18	-	10	-	7
White	140	952	103	879	100	896	95	849	95	790
TOTAL SON	279	1,587	229	1,522	232	1,589	226	1,554	234	1,482
School of Population and Public Health	M	F								
African American							5	14	10	18
American Indian							1	2	1	2
Asian							5	13	6	12
Hispanic							3	34	4	23
Non-Resident Alien							1	5	1	3
Other							1	7	1	4
White							10	24	6	25
TOTAL SPPH	-	-	-	-	-	-	26	99	29	87
Jerry H. Hodge School of Pharmacy	M	F								
African American	26	37	30	42	28	45	23	48	20	40
American Indian	-	2	1	1	2	-	4	-	3	1
Asian	78	131	76	123	66	100	54	87	38	71
Hispanic	27	29	26	29	25	30	27	30	31	41
Non-Resident Alien	6	15	3	9	2	2	3	2	2	1
Other	7	11	8	6	5	5	1	-	1	-
White	98	153	75	138	67	127	59	118	48	94
TOTAL SOP	242	378	219	348	195	309	171	285	143	248
TOTAL TTUHSC	1,423	3,867	1,328	3,946	1,297	4,081	1,250	3,886	1,215	3,675

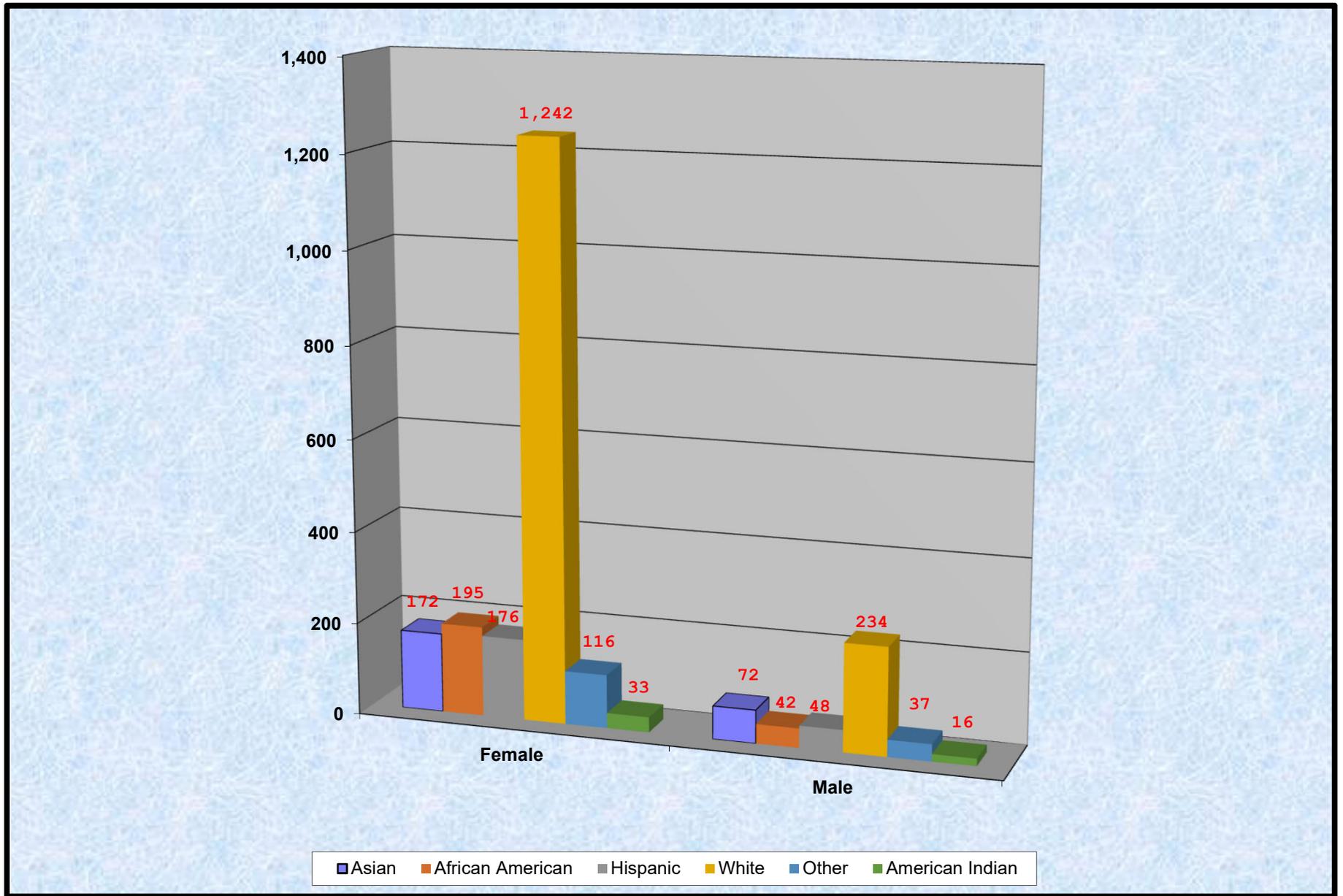
TTUHSC Degrees Awarded by Academic Year 2014 - 2023



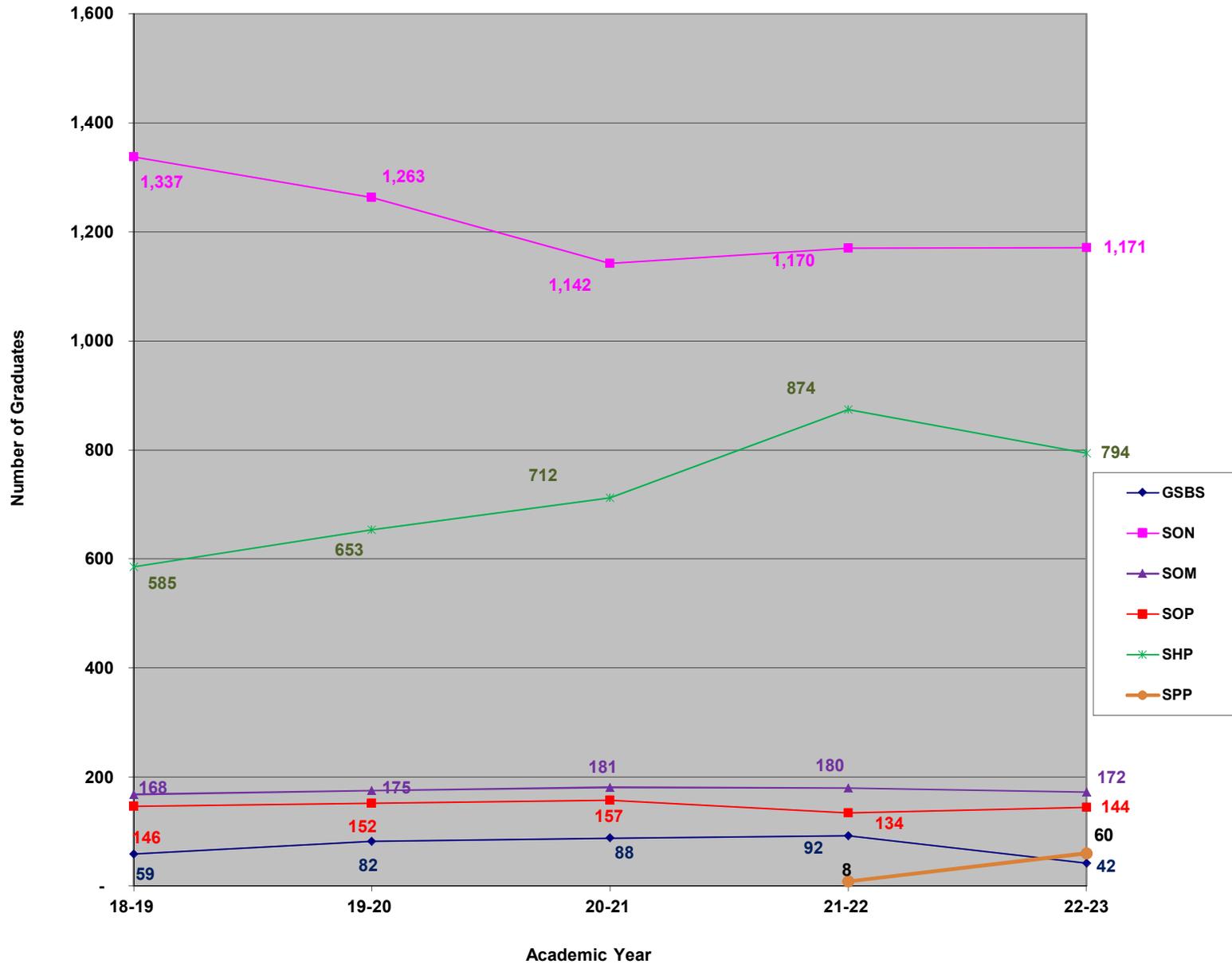
Notes:

2015-16 there were 1,998 degrees awarded to 1,997 recipients
 2016-17 there were 2,178 degrees awarded to 2,177 recipients
 2017-18 there were 2,217 degrees awarded to 2,201 recipients
 2018-19 there were 2,295 degrees awarded to 2,290 recipients
 2019-20 there were 2,325 degrees awarded to 2,324 recipients
 2020-21 there were 2,280 degrees awarded to 2,275 recipients
 2021-22 there were 2,458 degrees awarded to 2,453 recipients
 2022-23 there were 2,383 degrees awarded to 2,375 recipients

TTUHSC Degree Recipients by Sex/Ethnicity 2022 - 2023



TTUHSC Number of Graduates by School 2019-2023



Source: TTUHSC Institutional Research Office

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE GRADUATES FOR THE LAST SEVEN YEARS ENTERING
FAMILY PRACTICE, INTERNAL MEDICINE, PEDIATRIC AND OB/GYN RESIDENCIES
As of September 1st**

RESIDENCIES IN TEXAS							
DESCRIPTION	2017	2018	2019	2020	2021	2022	2023
Total Graduates	133	163	171	175	181	181	96
Primary Care (% of Total Graduates)	40 (30.1%)	52 (31.9%)	42 (24.6%)	44 (25.1%)	60 (33.2%)	64 (35.4%)	53 (55%)
Family Medicine	15	19	16	20	24	24	16
Internal Medicine *	16	15	14	13	23	24	22
Pediatrics	8	11	8	7	10	8	6
Med/Pediatrics	0	0	0	0	0	0	1
Ob/Gyn	1	7	4	4	3	8	8

RESIDENCIES IN AND OUT OF TEXAS							
DESCRIPTION	2017	2018	2019	2020	2021	2022	2023
Total Graduates	133	163	171	175	181	181	173
Primary Care (% of Total Graduates)	69 (51.9%)	81 (49.7%)	81 (47.4%)	88 (50.3%)	99 (54.7%)	96 (53%)	83 (48%)
Family Medicine	16	22	26	30	33	30	22
Internal Medicine *	28	24	21	32	37	35	28
Pediatrics	18	19	22	15	20	18	21
Med/Pediatrics	4	1	1	3	0	1	1
Ob/Gyn	3	15	11	8	9	12	11

* The count of graduates entering Internal Medicine includes only categorical Internal Medicine residencies. Students entering preliminary Internal Medicine positions are excluded.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER (TTUHSC) STATE
BOARD PASS RATES FOR FIRST TIME CANDIDATES**

**SCHOOL OF HEALTH PROFESSIONS (SHP)
MEDICAL LABORATORY SCIENCE**

YEAR	PASS RATE	NATIONAL MEAN
2014	91%	79%
2015	78%	80%
2016	84%	81%
2017	100%	81.5%
2018	81.2%	81.4%
2019	75%	84%
2020	73.7%	82%
2021	71.4%	77.1%
2022	64.70	70.20%
2023	100%	76.30%

SHP – MEDICAL LABORATORY SCIENCE - ONLINE

YEAR	PASS RATE	NATIONAL MEAN
2014	89%	78%
2015	90%	84%
2016	97%	78%
2017	80%	80.6%
2018	92.1%	74.9%
2019	100%	77.5%
2020	78.2%	78%
2021	89.6%	80.5%
2022	77.30%	69.10%
2023	84.90%	72.50%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - OCCUPATIONAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2014	97%	86%
2015	97%	87%
2016	97%	82%
2017	82.69%	82%
2018	93.88%	82%
2019	91.67%	81%
2020	91.49%	84%
2021	96.08%	84%
2022	94%	81%
2023	87.80%	77%

SHP - PHYSICAL THERAPY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2014	93%	93%
2015	93%	91%
2016	97%	94%
2017	100%	94%
2018	100%	92.7%
2019	96.9%	91.4%
2020	95.7%	93.1%
2021	95.2%	90.5%
2022	93.8%	87.40%
2023	94.30%	86.30%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - SPEECH-LANGUAGE PATHOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2014	100%	89%
2015	100%	84%
2016	100%	82%
2017	100%	82.4%
2018	100%	91.2%
2019	100%	82%
2020	100%	82%
2021	100%	87%
2022	100%	N/A*
2023	100%	80.45%

SHP - AUDIOLOGY

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2014	82%	63%
2015	89%	70%
2016	80%	69.7%
2017	68.75%	69.9%
2018	100%	82.1%
2019	90%	81.6%
2020	55.56%	81.6%
2021	90%	76%
2022	90%	N/A*
2023	63.60%	60.30%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - PHYSICIAN ASSISTANT PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2014	98%	95%
2015	98%	95%
2016	98%	96%
2017	100%	97%
2018	96%	98%
2019	98.2%	93%
2020	90.5%	95%
2021	91.2%	95%
2022	92%	93%
2023	83.30%	90%

SHP - MOLECULAR PATHOLOGY PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2014	100%	82%
2015	100%	86%
2016	100%	86%
2017	95%	77%
2018	100%	77.6%
2019	100%	77.5%
2020	91.3%	80%
2021	92%	69.6%
2022	100%	65%
2023	100%	63%

TTUHSC STATE BOARD PASS RATES FOR FIRST TIME CANDIDATES

SHP - ATHLETIC TRAINING PROGRAM

<i>YEAR</i>	<i>PASS RATE</i>	<i>NATIONAL MEAN</i>
2014	100%	80%
2015	100%	83%
2016	96%	84%
2017	96%	81%
2018	86%	73%
2019	87%	81%
2020	86.9%	81%
2021	95%	N/A*
2022	62.5%	76.9%
2023	68.40%	74.10

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF NURSING**

NCLEX PASS RATE FOR FIRST-TIME TAKERS

ACADEMIC YEAR	PASS RATE
2014	86.51%
2015	90.45%
2016	93.42%
2017	97.60%
2018	96.22%
2019	97.22%
2020	97.21%
2021	93.88%

CALENDAR YEAR	PASS RATE
*2022	88.91%

* Beginning in 2022, NCLEX results from the Texas Board of Nursing converted to a calendar year for reporting.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PASS RATES FOR FIRST TIME
NATIONAL LICENSING EXAMINATION**

SCHOOL OF PHARMACY

YEAR	PASS RATE
2014	97.48%
2015	95.07%
2016	88.39%*
2017	93.06%
2018	91.67%
2019	86.9%
2020	92.62%
2021	93.66%
2022	80.5%
2023	82.8%

* The Pass Rate was lowered in 2015 by the National Board, and in 2016, new Competencies were implemented in the NAPLEX Exam.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
USMLE PASS RATES FOR FIRST TIME TEST TAKERS**

SCHOOL OF MEDICINE

United States Medical Licensing Examination (USMLE)

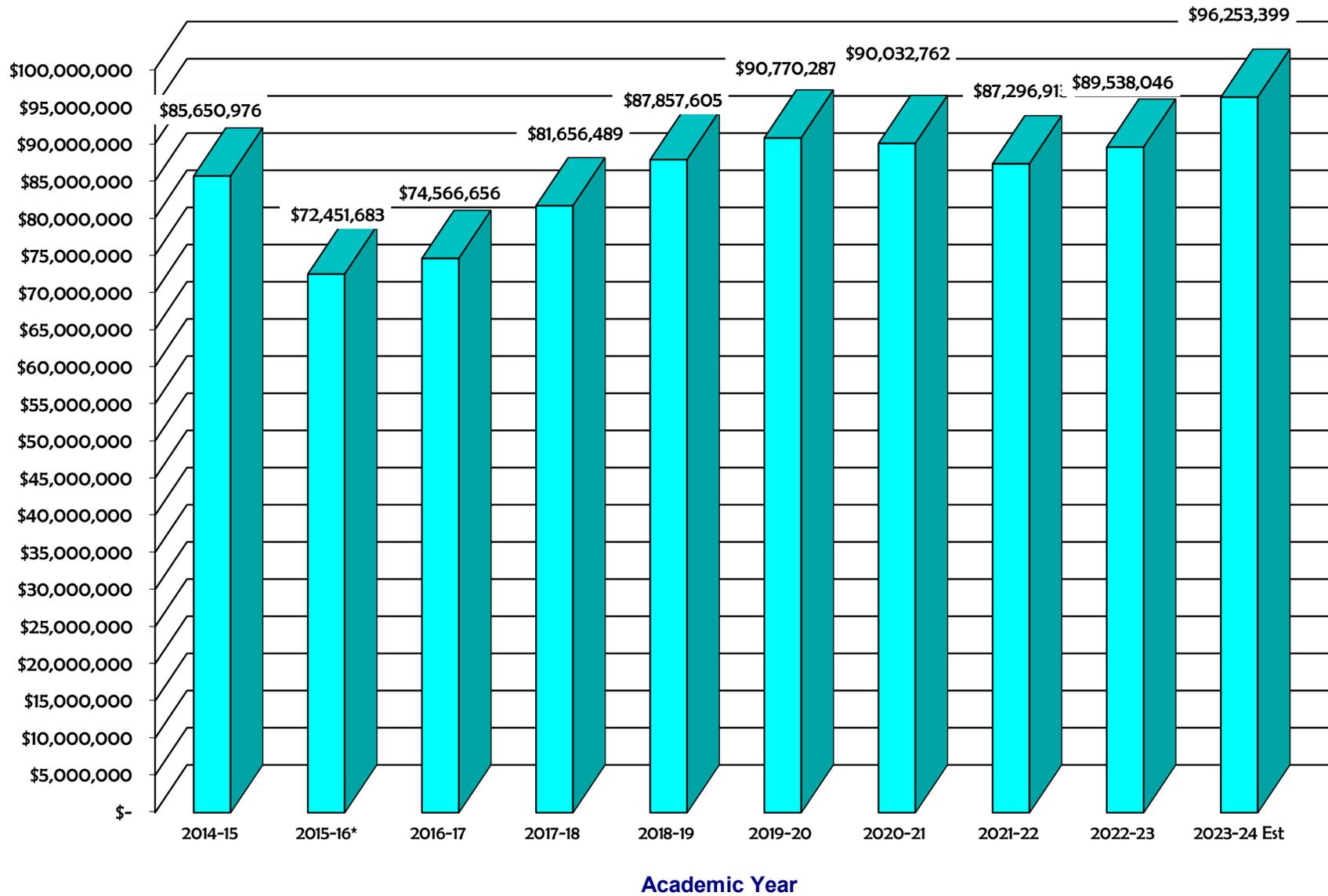
TEST GROUP	STEP I Pass Rate	STEP II Pass Rate	
		Clinical Knowledge	Clinical Skills
Class of 2014	97%	96%	95%
Class of 2015	94%	94%	94%
Class of 2016	97%	95%	93%
Class of 2017	94%	94%	92%
Class of 2018	95%	95%	94%
Class of 2019	98%	99%	93%
Class of 2020	98%	99%	96%
Class of 2021	98%	100%	N/A*
Class of 2022	99%	99%	N/A *
Class of 2023	97%	97%	N/A*

This table describes the USMLE performance of each graduating class of TTUHSC medical students.

- Step I is taken after the completion of Year 2 and must be taken before the beginning of Year 3.
- Step II must be taken during Year 4 prior to graduation.

* Effective March 2021, Step II Clinical Skills portion of the examination sequence will no longer be administered.

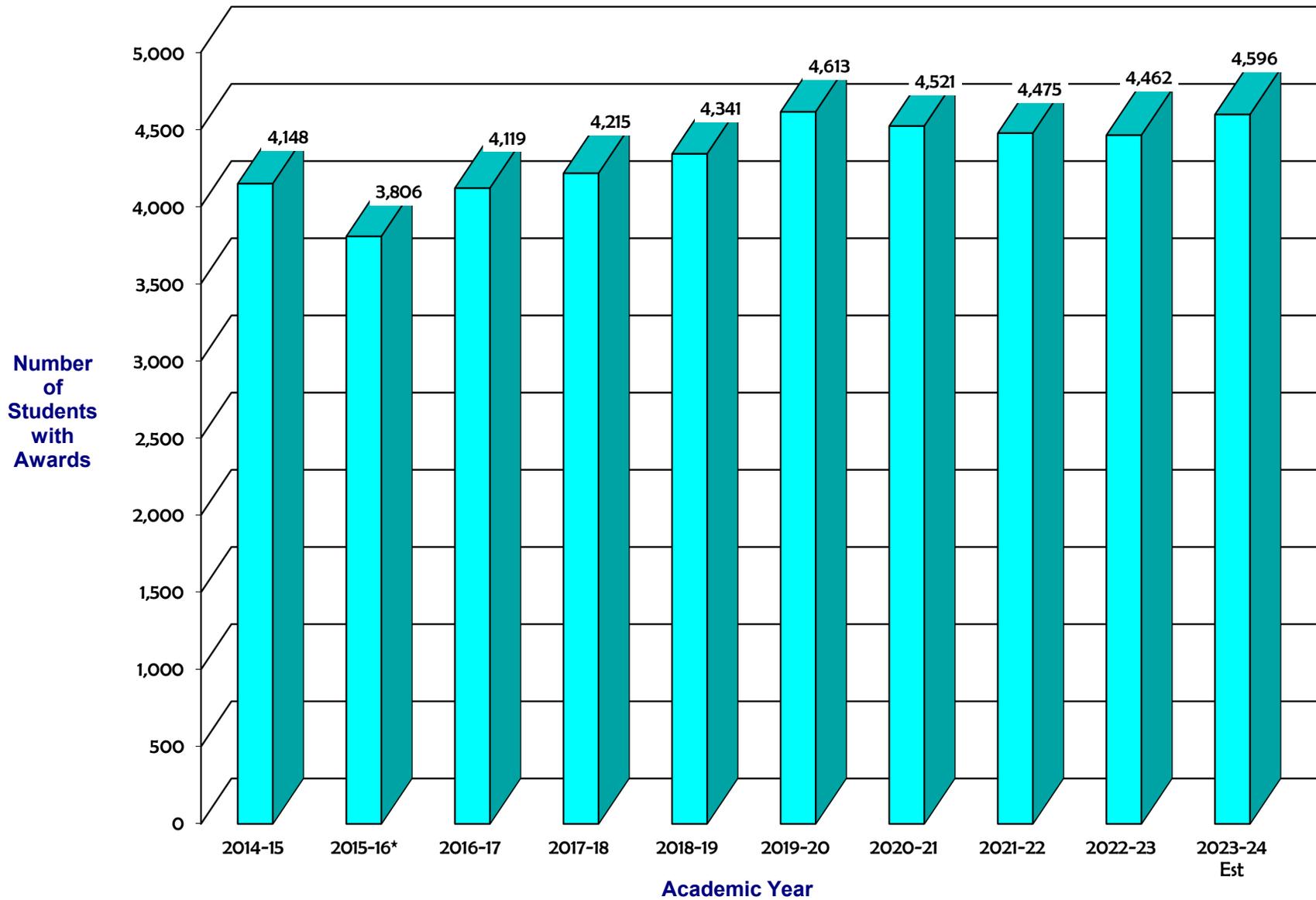
Financial Aid Dollars Awarded to Students 2014-15 through 2023-24 est.



Source: Office of Student Financial Aid

*TTUHSC El Paso numbers are excluded beginning 2015-16

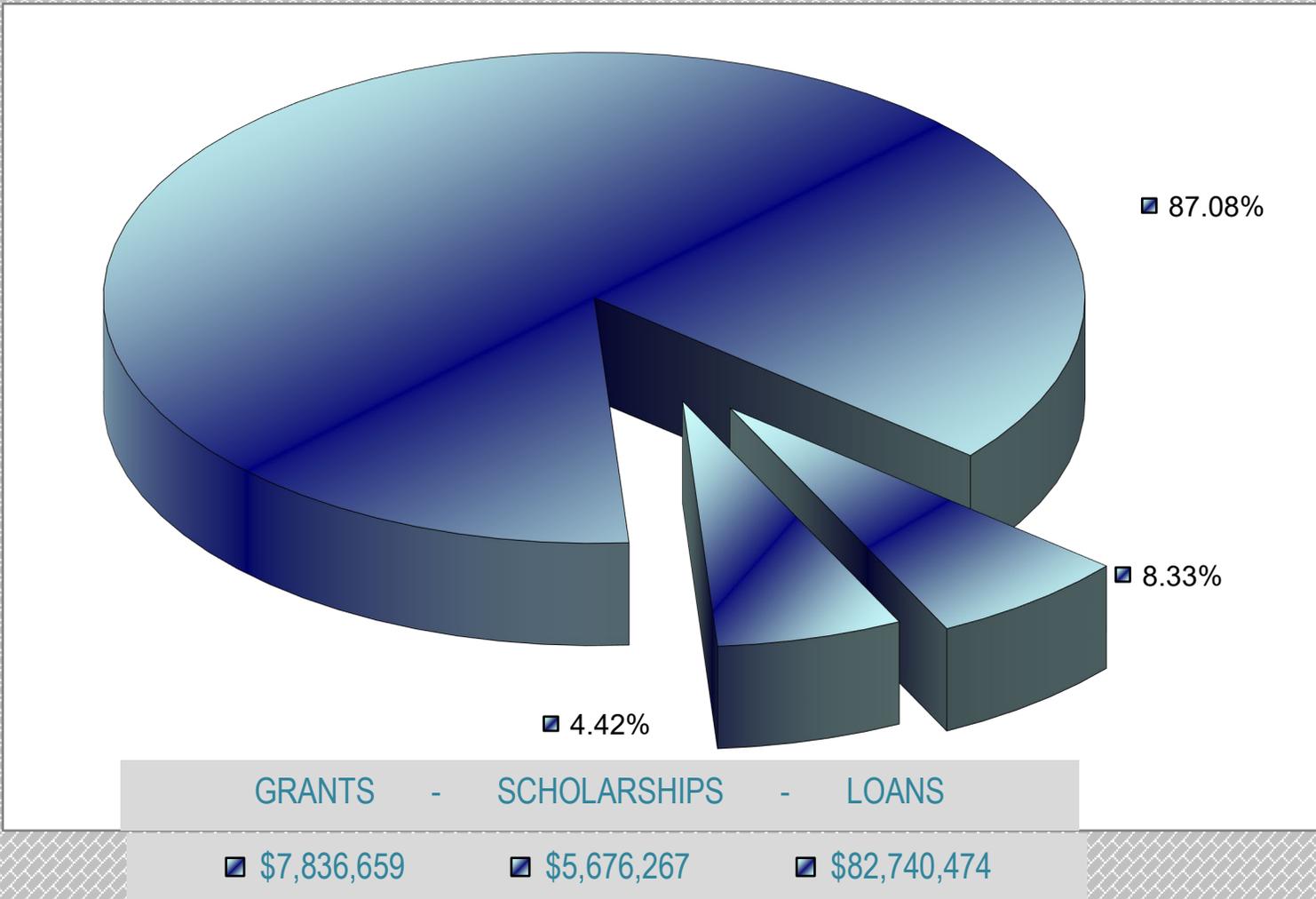
Number of Students Awarded Financial Aid 2014-15 through 2023-24 est.



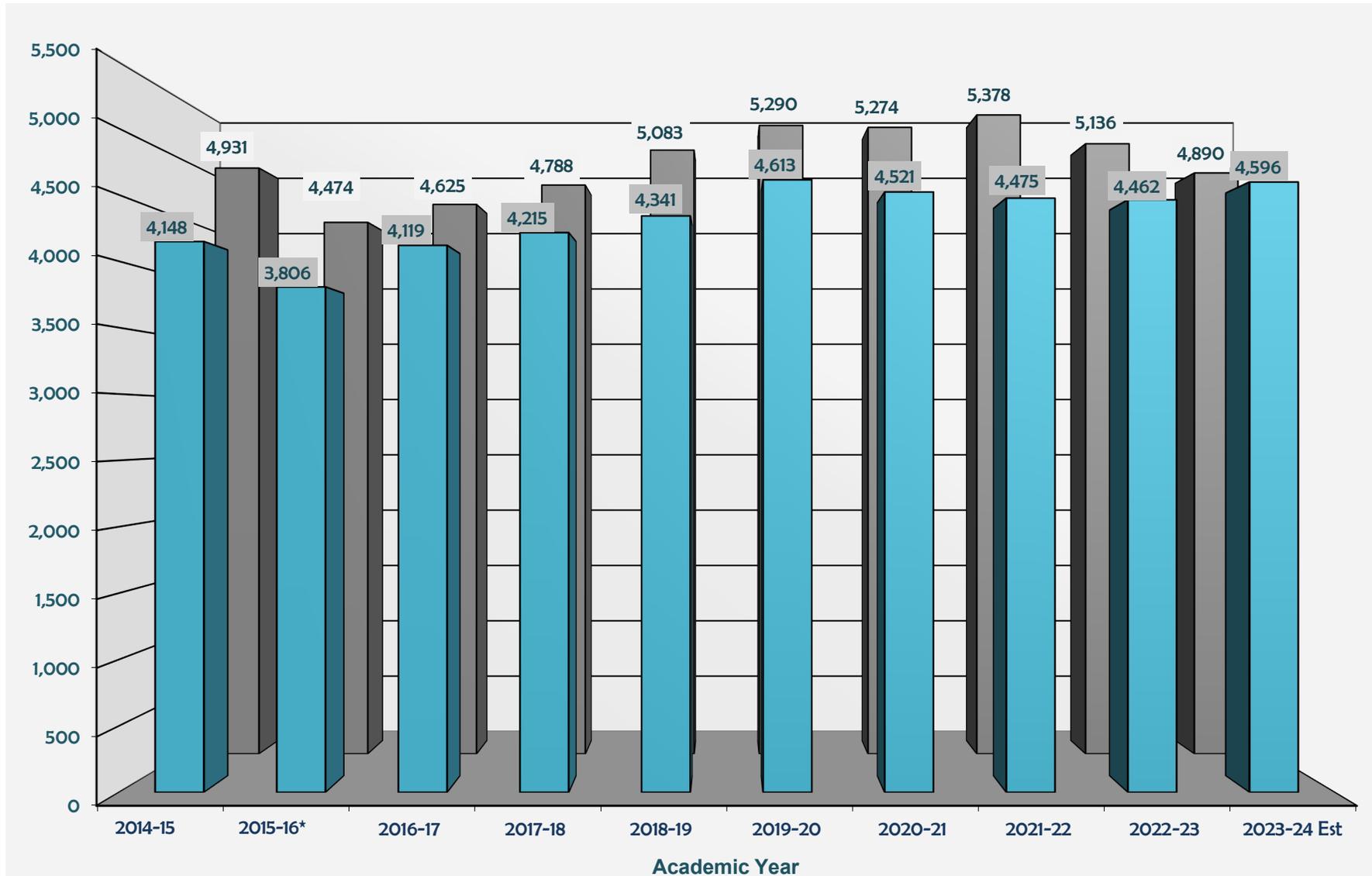
Source: Office of Student Financial Aid

*TTUHSC El Paso numbers are excluded beginning 2015-16

Financial Aid Awarded by Category 2023-2024 est. Academic Year



Student Enrollment/Financial Aid Recipients 2014-15 through 2023-24 est.



Number of Students Enrolled in Fall and Number of Students Receiving Financial Aid

Source: Office of Student Financial Aid

*TTUHSC El Paso numbers are excluded beginning 2015-16

RESIDENTS

**Selected Enrollment Statistics for Residency Programs
School of Medicine
As of September 1st**

	2019				2020				2021				2022				2023			
<i>Ethnicity</i>	AM	LB	PB	Total	AM	LB	PB	Total	AM	LB	PB	Total	AM	LB	PB	Total	AM	LB	PB	Total
White	44	152	27	223	44	163	27	234	38	179	26	243	41	184	33	258	35	187	35	257
Black	11	9	9	29	13	12	7	32	9	9	12	30	11	4	13	28	14	8	17	39
American Indian	0	2	2	4	1	0	0	1	1	0	0	1	1	0	0	1	1	0	0	1
Hispanic	6	46	22	74	7	50	24	81	9	47	29	85	7	54	28	89	6	55	33	94
Asian/Pac Islander	37	66	65	168	39	76	74	189	42	77	79	198	36	86	79	201	37	88	71	196
Other	0	0	0	0	0	2	0	2	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	100	275	123	501	102	300	134	536	99	312	146	557	96	328	153	577	93	338	156	587
<i>Sex</i>	AM	LB	PB	Total	AM	LB	PB	Total	AM	LB	PB	Total	AM	LB	PB	Total	AM	LB	PB	Total
Male	49	172	62	283	55	173	61	289	44	135	79	258	45	192	66	303	34	194	72	300
Female	51	106	61	218	47	127	73	247	55	177	67	299	51	136	87	274	59	144	84	287
TOTAL	100	278	123	501	102	300	134	536	99	312	146	557	96	328	153	577	93	338	156	587

SCHOOL OF MEDICINE - RESIDENT DISTRIBUTION

SEPTEMBER 1, 2023

DESCRIPTION	AMARILLO	LUBBOCK	PERMIAN BASIN	TOTAL
Anesthesiology	0	15	0	15
Pain Management	0	2	0	2
Dermatology	0	9	0	9
MOHS	0	0	0	0
Emergency Medicine	0	23	0	23
Family Medicine	21	36	68	125
Advanced Hospital Medicine & Public Health	0	0	0	0
Emergency Medicine (non-ACGME)	0	0	3	3
Geriatrics	0	2	0	2
Hospice / Palliative Care	0	2	0	2
Sports Medicine	0	2	0	2
Internal Medicine	39	44	40	123
Cardiovascular Diseases	0	11	2	13
Endocrinology / Metabolic	0	0	4	4
Gastroentrology	0	4	0	4
Hematology / Oncology	0	6	0	6
Infectious Diseases	0	2	0	2
Interventional Cardiology	0	1	0	1
Nephrology	0	5	0	5
Pulmonary / Critical Care	0	11	0	11
Neurology	0	18	0	18
OB/Gyn	12	12	16	40
Ophthalmology	0	16	0	16
Orthopaedic Surgery	0	19	0	19
Otolaryngology	0	6	0	6
Pediatrics	21	25	0	46
Pediatric Hematology/Oncology		1		1
Pediatric Hospital Medicine	0	2	0	2
Physical Medicine & Rehabilitation		4		4
Psychiatry	0	21	16	37
Child & Adolescent Psychiatry	0	4	3	7
Surgery	0	29	7	36
Breast Oncology (non-ACGME)	0	0	0	0
Burn and Wound (non-ACGME)	0	2	0	2
Surgical Critical Care	0	0	0	0
Urology	0	6	0	6
TOTALS	93	340	159	592

Selected Enrollment Statistics for Residency Programs
Jerry H. Hodge School of Pharmacy
As of September 1st

	2019					2020					2021					2022					2023				
<i>Ethnicity</i>	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
White	4	0	4	4	12	4	0	4	4	12	4	0	3	4	11	2	0	2	6	10	4	0	3	7	14
Black	0	0	1	1	2	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	1
American Indian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hispanic	0	0	0	0	0	0	0	0	2	2	1	0	0	2	3	1	0	0	0	1	0	0	1	0	1
Asian/Pac Islander	1	0	0	2	3	0	0	0	2	2	0	0	1	2	3	2	0	1	1	4	3	0	2	2	7
Other	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	5	0	5	8	18	5	0	4	8	17	5	0	4	8	17	5	0	3	7	15	8	0	6	9	23
<i>Sex</i>	AM	EP	LB	DA	TOTAL	AM	EP	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL	AM	AB	LB	DA	TOTAL
Male	0	0	3	2	5	2	0	3	1	6	2	0	1	1	4	1	0	1	1	3	2	0	2	4	8
Female	5	0	2	6	13	3	0	1	7	11	3	0	3	7	13	4	0	2	6	12	6	0	4	5	15
TOTAL	5	0	5	8	18	5	0	4	8	17	5	0	4	8	17	5	0	3	7	15	8	0	6	9	23

**JERRY H. HODGE SCHOOL OF PHARMACY
RESIDENT DISTRIBUTION
SEPTEMBER 1, 2023**

DESCRIPTION	AMARILLO	ABILENE	LUBBOCK	DALLAS	TOTAL
Ambulatory Care	0	0	0	0	0
Community Practice	0	0	0	0	0
Critical Care	0	0	0	1	1
Geriatrics	0	0	0	0	0
Hematology/Oncology	0	0	0	1	1
Infectious Diseases	0	0	0	0	0
Pediatrics	0	0	0	0	0
Pharmacotherapy	4	0	4	0	8
Pharmacy Practice	4	0	2	6	12
Psychiatry	0	0	0	1	1
TOTALS	8	0	6	9	23

PERSONNEL

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
DEMOGRAPHICS
FALL 2019 to FALL 2023**

		Fall 2019		Fall 2020		Fall 2021		Fall 2022		Fall 2023	
FULL-TIME STAFF EMPLOYEES		Headcount	Percent								
Total Full-time Staff Employees:		3,762	100.00%	3,740	100.00%	3,704	100.00%	3,691	100.00%	3,837	100.00%
Gender	Male	1,070	28.44%	1,060	28.34%	1,063	28.70%	1,063	28.80%	1,095	28.54%
	Female	2,692	71.56%	2,680	71.66%	2,641	71.30%	2,628	71.20%	2,742	71.46%
Ethnicity	American Indian	16	0.43%	13	0.35%	15	0.40%	16	0.43%	20	0.52%
	Asian	303	8.05%	313	8.37%	313	8.45%	330	8.94%	330	8.60%
	Black	202	5.37%	194	5.19%	198	5.35%	201	5.45%	228	5.94%
	Hispanic	1,048	27.86%	1,057	28.26%	1,069	28.86%	1,080	29.26%	1,158	30.18%
	Multiple	25	0.66%	55	1.47%	21	0.57%	15	0.41%	17	0.44%
	Native Hawaiian/Pacific Islander	1	0.03%	1	0.03%	2	0.05%	1	0.03%	1	0.03%
	White	2,167	57.60%	2,107	56.33%	2,086	56.33%	2,048	55.49%	2,083	54.29%
FULL-TIME FACULTY EMPLOYEES		Headcount	Percent								
Total Full-time Faculty Employees:		766	100.00%	763	100.00%	753	100.00%	761	100.00%	760	100.00%
Gender	Male	364	47.52%	362	47.44%	354	47.01%	356	46.78%	356	46.84%
	Female	402	52.48%	401	52.56%	399	52.99%	405	53.22%	404	53.16%
Ethnicity	American Indian	3	0.39%	3	0.39%	3	0.40%	5	0.66%	4	0.53%
	Asian	149	19.45%	144	18.87%	145	19.26%	148	18.90%	154	20.26%
	Black	42	5.48%	43	5.64%	40	5.31%	41	5.39%	41	5.39%
	Hispanic	51	6.66%	57	7.47%	60	7.97%	58	7.62%	60	7.89%
	Multiple	2	0.26%	9	1.18%	1	0.13%	0	0.00%	0	0.00%
	Native Hawaiian/Pacific Islander	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
	White	519	67.76%	507	66.45%	504	66.45%	509	66.89%	501	65.92%

SOURCE: Fall 2023 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2023.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY AND STAFF HISTORY
HEADCOUNT BY CAMPUS
FALL 2019 to FALL 2023**

FACULTY		Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Campus	Abilene	46	44	40	38	37
	Amarillo	126	120	113	125	119
	Managed Care	0	0	0	0	0
	Dallas	33	28	29	31	35
	Lubbock	491	498	503	497	502
	Permian Basin	70	73	68	70	67
Faculty Totals		766	763	753	761	760

STAFF		Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Campus	Abilene	62	58	56	51	50
	Amarillo	524	518	503	508	501
	Managed Care	699	641	603	560	594
	Dallas	22	17	18	21	22
	Lubbock	2,056	2,097	2,122	2,149	2,268
	Permian Basin	399	409	402	402	402
Staff Totals		3,762	3,740	3,704	3,691	3,837

FACULTY & STAFF		Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023
Campus	Abilene	108	102	96	89	87
	Amarillo	650	638	616	633	620
	Managed Care	699	641	603	560	594
	Dallas	55	45	47	52	57
	Lubbock	2,547	2,595	2,625	2,646	2,770
	Permian Basin	469	482	470	472	469
Faculty & Staff Totals		4,528	4,503	4,457	4,452	4,597

SOURCE: Fall 2023 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2023.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
ALL CENTERS
FULL-TIME FACULTY
FALL 2023**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
School of Population and Public Health	8	4	4	0	2	1	0	0	0	5
School of Health Professions	88	32	56	0	6	3	6	0	0	73
School of Nursing	126	7	119	0	3	8	9	0	0	106
Jerry H. Hodge School of Pharmacy	92	40	52	1	15	3	5	0	0	68
School of Medicine	443	273	170	3	128	26	39	0	0	247
Full-time Faculty Totals:	757	356	401	4	154	41	59	0	0	499

SOURCE: Fall 2023 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2023.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME FACULTY COUNT BY CAMPUS AND SCHOOL
FALL 2023**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	Am. Indian	Asian	Black	Hispanic	Multiple	PI	White
ABILENE CAMPUS										
School of Nursing	16	0	16	0	0	1	1	0	0	14
Jerry H. Hodge School of Pharmacy	16	6	10	0	3	0	1	0	0	12
School of Population and Public Health	4	1	3	0	1	0	0	0	0	3
Abilene Campus Total	36	7	29	0	4	1	2	0	0	29
AMARILLO CAMPUS										
School of Health Professions	3	1	2	0	0	0	0	0	0	3
School of Nursing	7	0	7	0	0	0	0	0	0	7
Jerry H. Hodge School of Pharmacy	42	21	21	1	7	2	2	0	0	30
School of Medicine	67	45	22	0	18	5	2	0	0	42
Amarillo Campus Total	119	67	52	1	25	7	4	0	0	82
DALLAS CAMPUS										
Jerry H. Hodge School of Pharmacy	28	10	18	0	4	1	2	0	0	21
School of Nursing	7	2	5	0	0	0	0	0	0	7
Dallas Campus Total	35	12	23	0	4	1	2	0	0	28
LUBBOCK CAMPUS										
School of Population and Public Health	4	3	1	0	1	1	0	0	0	2
School of Health Professions	73	27	46	0	5	2	4	0	0	62
School of Nursing	86	5	81	0	3	5	8	0	0	70
Jerry H. Hodge School of Pharmacy	6	3	3	0	1	0	0	0	0	5
School of Medicine	331	201	130	3	92	16	31	0	0	189
Lubbock Campus Total	500	239	261	3	102	24	43	0	0	328
PERMIAN BASIN CAMPUSES										
School of Health Professions	12	4	8	0	1	1	2	0	0	8
School of Nursing	10	0	10	0	0	2	0	0	0	8
School of Medicine	45	27	18	0	18	5	6	0	0	16
Permian Basin Campuses Total	67	31	36	0	19	8	8	0	0	32
ALL CAMPUSES										
Full-Time Faculty - OVERALL TOTALS	757	356	401	4	154	41	59	0	0	499

SOURCE: Fall 2023 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2023

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
FULL-TIME STAFF BY CAMPUS
FALL 2023**

	GENDER			ETHNICITY						
	TOTAL	MALE	FEMALE	American Indian	Asian	Black	Hispanic	Multiple	Pacific Islander	White
ABILENE CAMPUS	50	20	30	0	2	0	10	0	0	38
AMARILLO CAMPUS	501	119	382	6	54	22	99	2	0	318
MANAGED CARE	594	139	455	4	17	45	164	2	0	362
DALLAS CAMPUS	22	10	12	0	5	4	2	0	0	11
LUBBOCK CAMPUS	2,268	706	1,562	9	172	125	705	13	1	1,243
PERMIAN BASIN CAMPUSES	402	101	301	1	80	32	178	0	0	111
<i>Full-time Staff Totals:</i>	3,837	1,095	2,742	20	330	228	1,158	17	1	2,083

SOURCE: Fall 2023 data was extracted from the Texas Tech Human Resource Information System on Oct. 2, 2023.

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

**FIVE YEAR HISTORY
BUDGETED FTE'S BY CAMPUS**

CAMPUS	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Lubbock	2,979	3,037	3,076	3,405	3,410
Amarillo	765	766	738	774	745
Permian Basin	540	531	505	521	525
Dallas	38	34	42	50	52
Abilene	103	90	92	91	92
Managed Care	769	745	788	718	786
TOTAL	5,194	5,203	5,241	5,559	5,609

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER

BUDGETED FTE DETAIL BY CAMPUS / BY SCHOOL

FY 2024

	LUBBOCK	AMARILLO	PERMIAN BASIN	DALLAS	ABILENE	CORRECTIONAL	TOTAL
Institutional	648.73	71.67	34.49	8.00	23.26		786.15
Health Care System						785.64	785.64
Rural Health	39.78						39.78
Research	47.31	1.80			3.19		52.30
Health Professions	170.36	3.85	24.94				199.15
Graduate School	32.78						32.78
Medicine	2,190.56	507.54	452.01				3,150.11
Nursing	255.46	9.00	13.49	11.70	26.00		315.65
Pharmacy	8.44	150.75		32.34	31.03		222.56
Population & Public Health	16.28				8.74		25.02
TOTAL	3,409.70	744.61	524.93	52.04	92.22	785.64	5,609.14

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
EMPLOYEE HEADCOUNT BY CAMPUS**

CAMPUS	Full Time	Part Time	TOTAL
Lubbock	2,770	864	3,634
Amarillo	620	213	833
Permian Basin	469	84	553
Abilene	87	41	128
Dallas	57	13	70
Managed Care	594	19	613
TOTALS	4,597	1,234	5,831

SOURCE: Banner System as of 10/2/2023.
This count includes all faculty, staff, residents, working retirees,
recurrent faculty/staff, and student employees.

LIBRARY

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
INVENTORY**

PRESTON SMITH LIBRARY OF THE HEALTH SCIENCES, LUBBOCK								
	Fall 2020		Fall 2021**		Fall 2022		Fall 2023	
Bound Volumes *	40,494	\$6,702,432	14,069	\$2,948,149	14,087	\$2,948,947.67	8,306	\$669,498.93
A-V Material	7,108	\$452,215	5,838	\$412,671	4,929	\$407,062.11	229	10,475.02
TOTAL - Lubbock		\$7,154,647		\$3,360,820	19,016	\$3,356,009.78	8,535	\$679,973.95
HARRINGTON LIBRARY OF THE HEALTH SCIENCES, AMARILLO								
	Fall 2020		Fall 2021		Fall 2022		Fall 2023	
Bound Volumes *	55,614	\$5,649.70	49,698	\$5,281,599	49,675	\$5,280,034.15	34,279	\$3,628,096.80
A-V Material	437	\$44,410	105	\$8,349	24	1,131.75	0	0
TOTAL -Amarillo		\$5,693,680		\$5,289,948	49,699	\$5,281,165.90	34,279	\$3,628,096.80
LIBRARY OF THE HEALTH SCIENCES, ODESSA								
	Fall 2020		Fall 2021		Fall 2022		Fall 2023	
Bound Volumes *	30,442	\$2,318,889	19,897	\$1,404,266	19,907	\$1,404,561.08	2,646	\$203,248.11
A-V Material	60	\$884	113	\$1,679	113	\$1,679	0	0
TOTAL - Odessa		\$2,319,773		\$1,405,945	20,020	\$1,406,240.08	2,646	\$203,248.11
TOTAL		\$15,168,100		\$10,056,713		\$10,043,415.80		\$4,511,318.86

* In each case, the totals do not reflect journal volumes not bound for permanent retention, nor other materials not completely processed.

** Reduction due to downsizing of underutilized print collection.

**LIBRARIES OF TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
E-RESOURCE STATISTICS**

E-resources form a major component of our acquisitions for the health sciences libraries. Inasmuch as they fit the definition for library resources as capitalized items as set forth in the SPA Process User's Guide I.4, we are reporting them in this report. Since they are all electronic items for use throughout the TTUHSC system, they are not rationalized to specific campuses, but rather are reported for all sites, including TTUHSC El Paso.

	Fall 2020		Fall 2021		Fall 2022		Fall 2023	
E-books	102,854	\$874,459	108,522	\$268,992	113,853	\$805,931.93	371,264	\$196,665.39
E-journals	26,433	\$2,728,933	28,340	\$1,701.3262	33,094	\$3,085,674.65	32,796	\$1,882,701.76
E-databases	353	\$1,194.951	561	\$1,434,492	588	\$1,901,687.39	566	\$1,301,484.63
TOTAL		\$4,798,343		\$3,404.846		\$5,793,293.97		\$3,380,851.78

* The increase in number of electronic resources, along with decrease in price for these resources, is due to on-going negotiations between the publisher of ScienceDirect and the Libraries on the final price of this package.

FINANCIAL

**Texas Tech University Health Sciences Center
Revenues
Fiscal Years 2019 - 2023**

	FY 2019	%	FY 2020	%	FY 2021	%	FY 2022	%	FY 2023	%
Revenues:										
Net Tuition and Fees	\$ 58,132,913	8%	\$ 61,939,880	8%	\$ 67,493,319	8%	\$ 71,519,864	9%	\$ 67,547,276	8%
State Appropriations	191,310,050	27%	212,926,418	29%	210,399,263	25%	201,458,633	25%	203,143,512	23%
Grants, Contracts										
Federal	22,864,016	3%	27,776,015	3%	31,776,235	3%	34,704,177	4%	37,981,367	4%
State	10,720,488	2%	13,212,835	2%	14,543,244	2%	15,709,653	2%	15,790,527	2%
Local	72,644,104	10%	82,012,179	11%	89,235,297	11%	97,864,960	12%	99,027,594	11%
Private	71,703,436	10%	64,855,760	9%	66,911,713	8%	59,294,812	7%	63,509,282	7%
Gifts	6,629,066	1%	7,052,586	1%	26,566,251	3%	25,589,901	3%	14,251,268	2%
Net Professional Fees	231,093,423	33%	232,676,294	31%	232,268,688	27%	247,811,272	31%	255,410,132	29%
Sales and Services	12,295,767	2%	12,944,322	2%	12,482,849	2%	13,943,408	2%	15,581,528	2%
Investment Income	7,018,579	1%	5,062,830	1%	77,107,915	9%	(22,574,639)	-3%	37,700,062	4%
Other Income	16,294,067	3%	19,874,094	3%	16,424,245	2%	60,269,191	8%	71,142,438	8%
Total Revenues	\$ 700,705,909	100%	\$ 740,333,213	100%	\$ 845,209,019	100%	\$ 805,591,232	100%	881,084,986	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Expenditures and Net Transfers
Fiscal Years 2019 - 2023**

	%	FY 2019	%	FY 2020	%	FY 2021	%	FY 2022	%	FY 2023	%
Expenses & Net Transfers:											
Personnel Costs	71%	\$ 475,265,443	71%	\$ 497,511,143	69%	\$ 502,364,272	71%	\$ 515,696,385	67%	\$ 556,111,927	67%
Professional Services and Fees	8%	57,802,105	8%	63,771,024	9%	59,401,321	8%	69,181,713	9%	\$ 74,717,947	9%
Supplies and Materials	5%	31,591,241	5%	32,256,216	4%	30,611,492	4%	32,872,100	4%	\$ 34,662,111	4%
Communications and Utilities	2%	15,913,232	2%	15,924,360	2%	15,495,598	2%	19,246,487	3%	\$ 18,320,980	2%
Maintenance and Repairs	2%	11,954,261	2%	17,074,882	2%	16,542,303	2%	15,575,991	2%	\$ 16,091,370	2%
Rentals and Leases	1%	4,475,750	1%	3,608,785	1%	4,285,197	1%	1,386,635	0%	\$ 1,448,020	0%
Interest Expense	0%	4,966	0%	2,906	0%	2,301	0%	24,939	0%	\$ 243,017	0%
Depreciation	3%	19,931,847	3%	23,630,005	3%	24,440,169	3%	28,102,451	4%	\$ 30,035,938	4%
Capital Items Expensed	3%	18,005,628	2%	17,222,039	2%	15,148,869	2%	19,095,027	2%	\$ 20,292,269	2%
Other Operating Expenses	8%	48,186,050	7%	40,464,399	6%	33,555,628	5%	69,908,328	9%	\$ 72,867,816	9%
Net Transfers to Other Agencies	-3%	(9,407,820)	-1%	15,033,305	2%	13,694,556	2%	(1,988,577)	0%	\$ 11,080,889	1%
Total Expenses & Net Transfers	100%	\$ 673,722,703	100%	\$ 726,499,064	100%	\$ 715,541,706	100%	\$ 769,101,479	100%	\$ 835,872,284	100%

All fiscal years include TTUHSC's portion of the Texas Tech Foundation

**Texas Tech University Health Sciences Center
Endowment
Fiscal Years 2019 - 2023**

	2019	2020	2021	2022	2023
Health Sciences Center:					
Permanent Funds	\$ 77,647,028	\$ 75,046,076	\$ 92,466,372	\$ 87,806,347	\$ 87,714,692
Funds Functioning as Endowments	14,755,610	14,400,732	17,751,307	34,418,239	\$ 34,665,215
Sub-total - Health Sciences Center	<u>92,402,638</u>	<u>89,446,808</u>	<u>110,217,679</u>	<u>122,224,586</u>	<u>\$ 122,379,907</u>
Texas Tech Foundation, Inc.:					
Permanent Funds	62,915,201	62,866,725	77,602,272	75,949,760	82,228,542
Funds Functioning as Endowments	706,447	676,566	824,505	774,647	770,044
Sub-total - Texas Tech Foundation, Inc.	<u>63,621,648</u>	<u>63,543,291</u>	<u>78,426,777</u>	<u>76,724,407</u>	<u>82,998,586</u>
Funds Held in Trust	<u>65,461,508</u>	<u>65,937,834</u>	<u>76,978,083</u>	<u>61,809,833</u>	<u>61,809,833</u>
Total TTUHSC Endowment	<u>\$ 221,485,794</u>	<u>\$ 218,927,933</u>	<u>\$ 265,622,539</u>	<u>\$ 260,758,826</u>	<u>267,188,326</u>

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY**

Fiscal Year	Education & General Funds	HEAF Funds	Designated Funds	Auxiliary Funds	Restricted Funds	Total Expense Budget	% General Revenue
2024	\$221,129,176	\$729,229	\$417,495,643	\$810,728	\$302,429,000	\$942,601,776	21.4%
2023	\$185,717,419	\$21,652,392	\$377,570,145	\$731,341	\$277,067,000	\$862,738,297	22.2%
2022	\$186,496,890	\$21,652,392	\$331,728,369	\$685,349	\$248,488,000	\$789,051,000	23.9%
2021	\$166,143,552	\$21,652,392	\$323,339,630	\$698,524	\$243,656,000	\$755,490,098	22.5%
2020	\$166,812,989	\$23,372,396	\$320,263,391	\$692,564	\$248,500,000	\$759,641,340	22.6%
2019	\$147,036,461	\$23,372,396	\$302,893,986	\$739,675	\$235,900,000	\$709,942,518	21.5%
2018	\$145,774,700	\$23,372,396	\$306,841,998	\$696,675	\$224,900,000	\$701,585,769	21.7%
2017	\$143,087,227	\$23,372,396	\$293,407,378	\$662,840	\$215,500,000	\$676,029,841	22.4%
2016	\$136,377,683	\$15,581,597	\$279,421,745	\$549,076	\$204,000,000	\$635,930,101	21.5%
2015	\$186,530,068	\$16,973,569	\$394,647,357	\$693,998	\$222,000,000	\$820,844,992	22.7%
2014	\$186,259,023	\$16,973,569	\$374,391,594	\$734,075	\$203,900,000	\$782,258,261	23.9%
2013	\$165,713,218	\$16,973,569	\$327,146,912	\$786,233	\$202,600,000	\$713,219,932	23.4%
2012	\$164,593,545	\$16,973,569	\$298,764,074	\$765,495	\$190,000,000	\$671,096,683	24.9%
2011	\$174,636,438	\$16,973,569	\$284,050,516	\$526,811	\$208,000,000	\$685,187,334	26.8%
2010	\$172,287,360	\$15,852,989	\$280,530,678	\$496,115	\$207,000,000	\$676,167,142	27.1%
2009	\$147,603,343	\$15,996,234	\$258,949,704	\$462,513	\$187,000,000	\$610,011,794	25.2%
2008	\$164,742,376	\$17,849,441	\$226,957,515	\$523,307	\$176,000,000	\$586,072,639	30.4%
2007	\$120,201,903	\$11,899,627	\$196,466,670	\$501,405	\$159,000,000	\$488,069,605	25.5%
2006	\$119,215,093	\$11,899,627	\$172,052,645	\$469,600	\$157,800,000	\$461,436,965	26.6%
2005	\$104,862,274	\$7,735,000	\$157,930,896	\$476,600	\$150,100,000	\$421,104,770	24.7%

Beginning FY 2016, figures do not include TTUHSC El Paso.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
OPERATING BUDGET HISTORY BY CAMPUS**

Fiscal Year	Lubbock	Amarillo	El Paso	Permian Basin	Abilene	Dallas	Restricted Multi-campus**	Managed Care	TOTAL
2024	\$532,181,590	\$102,655,528		\$67,204,494	\$11,433,886	\$6,278,197	\$78,438,707	\$144,409,374	\$942,601,776
2023	\$483,913,635	\$97,054,411	-	\$62,344,715	\$10,082,742	\$6,409,055	\$71,476,166	\$131,457,573	\$862,738,297
2022	\$425,849,701	\$87,014,711	-	\$53,934,013	\$9,129,020	\$5,907,124	\$73,207,317	\$134,009,114	\$789,051,000
2021	\$411,377,486	\$86,142,991	-	\$62,051,277	\$9,150,944	\$4,186,446	\$45,874,190	\$136,706,764	\$755,490,098
2020	\$408,880,601	\$84,861,936	-	\$66,706,137	\$10,130,367	\$4,920,427	\$47,678,786	\$136,463,086	\$759,641,340
2019	\$382,316,742	\$86,055,661	-	\$50,045,499	\$9,063,750	\$5,281,792	\$49,179,074	\$128,000,000	\$709,942,518
2018	\$365,961,880	\$95,027,871	-	\$54,399,091	\$8,910,502	\$4,460,907	\$48,825,518	\$124,000,000	\$701,585,769
2017	\$353,784,658	\$92,263,994	-	\$57,385,369	\$7,956,551	\$4,033,380	\$41,605,889	\$119,000,000	\$676,029,841
2016	\$338,321,557	\$94,135,362	-	\$54,282,552	\$7,497,290	\$4,121,013	\$27,572,327	\$110,000,000	\$635,930,101
2015	\$319,997,655	\$84,254,882	\$209,772,315	\$52,368,192	\$8,002,890	\$4,094,219	\$35,354,839	\$107,000,000	\$820,844,992
2014	\$298,651,574	\$80,393,425	\$204,573,145	\$44,888,270	\$7,522,372	\$4,035,950	\$36,593,525	\$105,600,000	\$782,258,261
2013	\$277,802,912	\$69,575,087	\$181,684,175	\$39,720,002	\$6,235,364	\$3,163,520	\$36,538,872	\$98,500,000	\$713,219,932
2012	\$267,666,707	\$70,256,385	\$158,023,021	\$35,010,173	\$5,311,077	\$2,813,266	\$38,016,054	\$94,000,000	\$671,096,683
2011	\$269,843,756	\$66,747,138	\$158,707,540	\$40,118,360	\$3,925,210	\$2,611,777	\$33,863,200	\$108,370,353	\$684,187,334
2010	\$268,385,414	\$70,629,211	\$149,012,894	\$41,608,047	\$3,487,789	\$2,685,833	\$32,585,725	\$107,772,229	\$676,167,142
2009 *	\$237,896,905	\$64,145,887	\$129,047,262	\$40,086,380	\$3,453,487	\$2,467,927	\$32,517,728	\$100,396,218	\$610,011,794
2008	\$225,631,175	\$64,861,265	\$127,349,833	\$35,891,098			\$34,729,899	\$97,609,369	\$586,072,639
2007	\$200,671,802	\$52,745,445	\$92,846,008	\$28,306,241			\$26,393,075	\$87,107,034	\$488,069,605
2006	\$181,405,852	\$54,789,810	\$83,157,924	\$29,977,883			\$26,196,563	\$85,908,933	\$461,436,965
2005	\$170,395,425	\$49,616,720	\$76,097,971	\$24,351,027			\$16,258,753	\$84,384,874	\$421,104,770

* Prior to FY 2009, School of Medicine Abilene Budget is included in Lubbock, and School of Pharmacy Abilene and Dallas budgets are included in Amarillo.

** Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, and Student Financial Aid.

Beginning FY 2016, does not include TTUHSC El Paso.

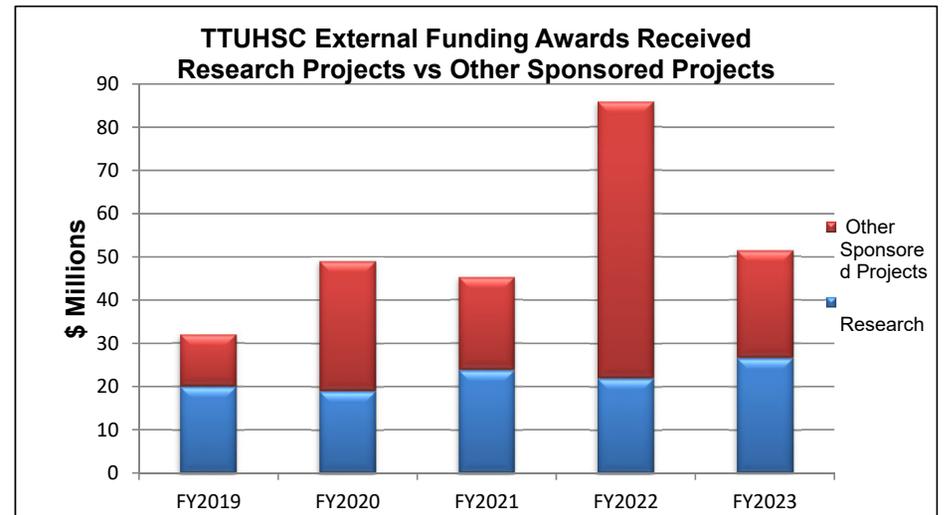
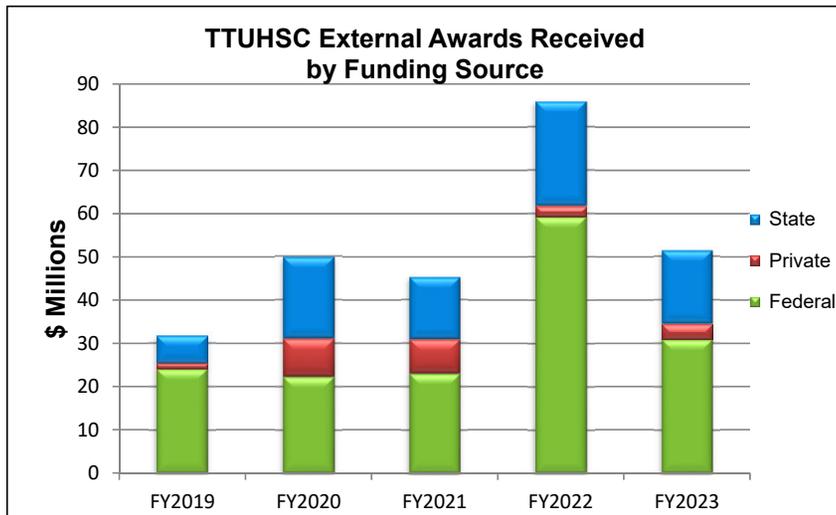
**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
BUDGET BY CAMPUS/SCHOOL SUMMARY
FISCAL YEAR 2024**

School/Campus	Lubbock	Amarillo	Permian Basin	Abilene	Dallas	Restricted Multi-Campus*	Correctional	Total
Institutional	90,039,259	6,609,942	3,773,417	2,422,881	1,394,702			104,240,201
Restricted Multi-Campus*	0	0	0	0	0	78,438,707		78,438,707
Correctional MHC	0	0	0	0	0		144,409,374	144,409,374
Research	6,932,834	92,041	0	175,000	0			7,199,875
Rural Health	7,565,353	0	0	0	0			7,565,353
Health Professions	19,000,520	533,700	2,948,113	0	0			22,482,333
Population and Public Health	1,809,659	0	0	1,232,183	0			3,041,842
Grad School	3,267,945	0	0	0	0			3,267,945
Medicine	370,064,609	74,253,719	58,944,055	0	0			503,262,383
Nursing	32,477,596	662,973	1,538,909	2,659,515	987,743			38,326,736
Pharmacy	1,023,815	20,503,153	0	4,944,307	3,895,752			30,367,027
TOTAL	532,181,590	102,655,528	67,204,494	11,433,886	6,278,197	78,438,707	144,409,374	942,601,776

* Includes Medical Loans, TPEG, Staff Benefits, Tuition Revenue Bonds, HEAF, Student Financial Aid, and Staff Benefits State Paid

RESEARCH

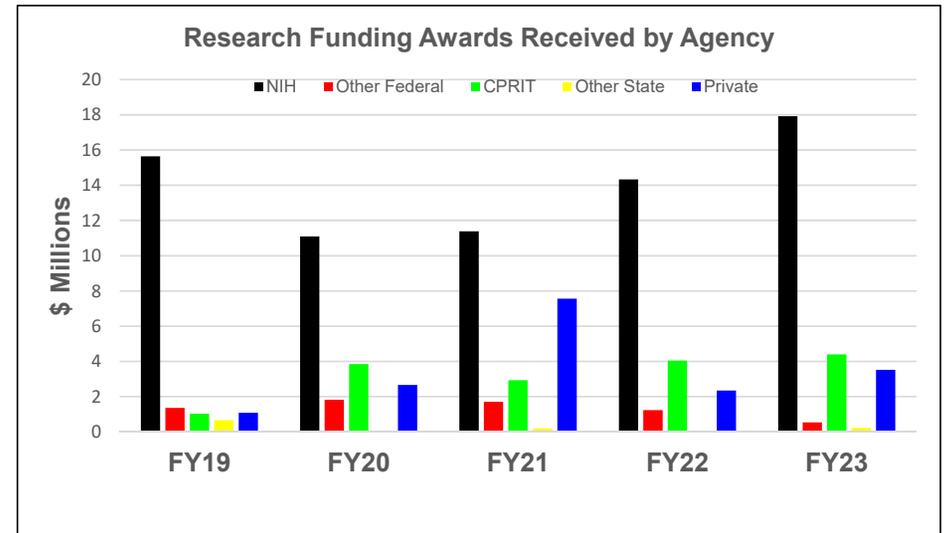
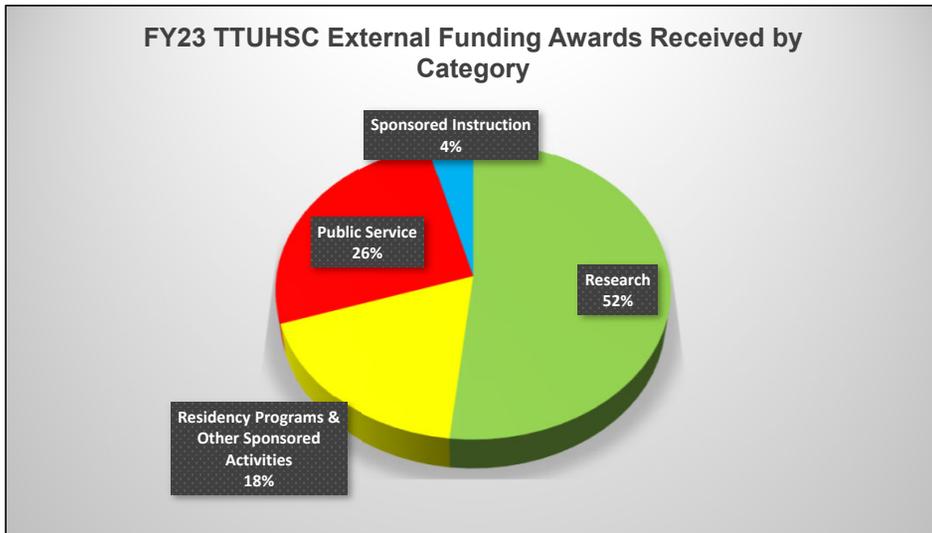
TTUHSC External Funding Awards Received



	FY2019	FY2020	FY2021	FY2022	FY2023
Federal	\$ 24.10	\$ 22.30	\$ 23.00	\$ 59.26	\$ 30.88
Private	\$ 1.30	\$ 8.80	\$ 7.90	\$ 2.54	\$ 3.59
State	\$ 6.40	\$ 18.80	\$ 14.30	\$ 24.12	\$ 16.93
TOTAL	\$ 31.80	\$ 49.90	\$ 45.20	\$ 85.92	\$ 51.40

	FY2019	FY2020	FY2021	FY2022	FY2023
Research	\$ 20.00	\$ 19.00	\$ 23.80	\$ 21.97	\$ 26.60
Other Sponsored Projects	\$ 12.00	\$ 30.00	\$ 21.40	\$ 63.95	\$ 24.80
TOTAL	\$ 32.00	\$ 49.00	\$ 45.20	\$ 85.92	\$ 51.40

TTUHSC External Funding Awards Received

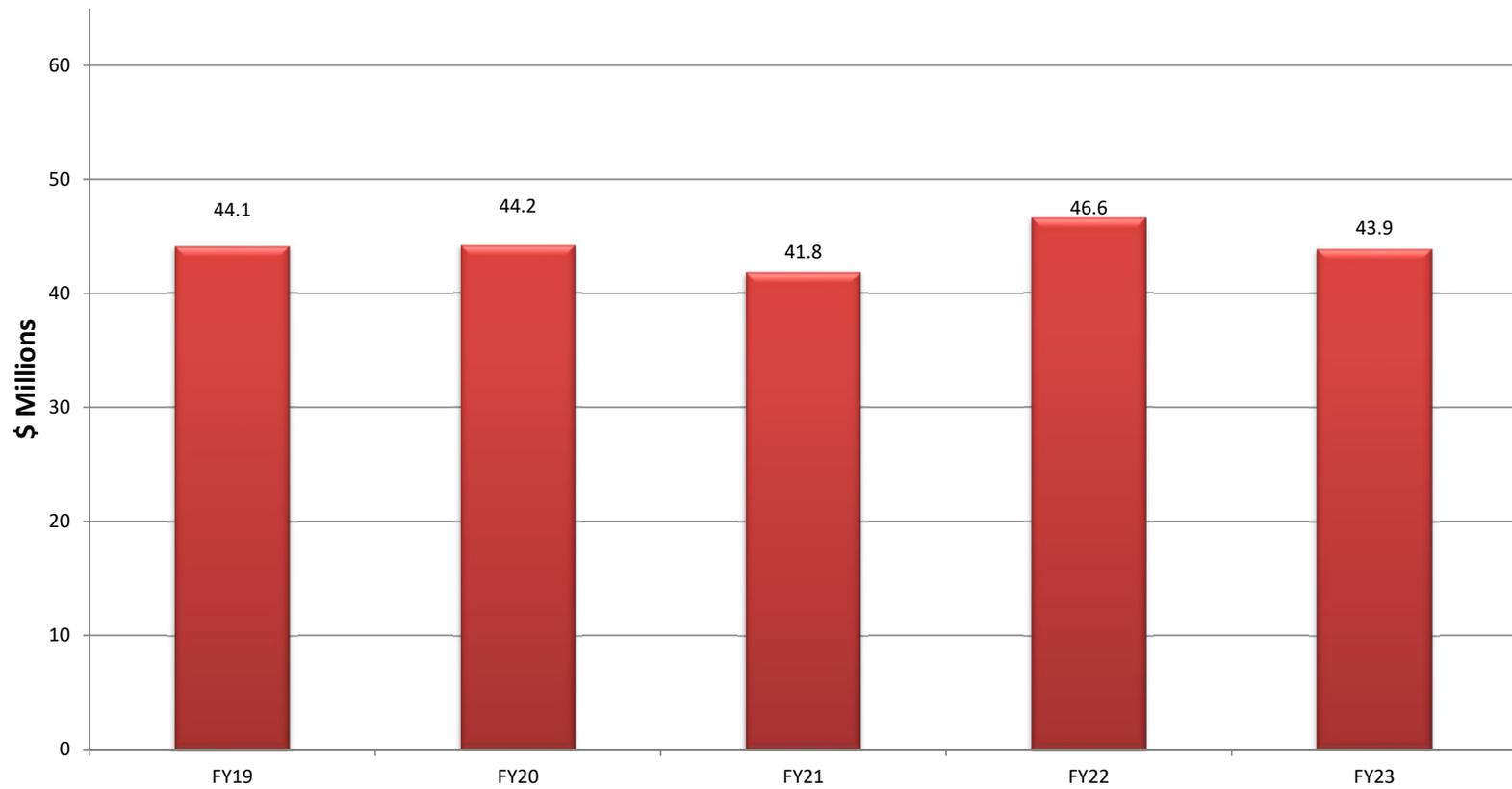


TTUHSC External Funding Awards by Category	FY2023
Research	\$ 26.60
Residency Programs & Other Sponsored Activities	\$ 9.34
Public Service	\$ 13.35
Sponsored Instruction	\$ 2.11
TOTAL	\$ 51.40

	NIH	Other Federal	CPRIT	Other State	Private	Total
FY19	\$ 15.64	\$ 1.36	\$ 1.03	\$ 0.66	\$ 1.08	\$ 19.77
FY20	\$ 11.10	\$ 1.82	\$ 3.85	\$ -	\$ 2.66	\$ 19.43
FY21	\$ 11.39	\$ 1.70	\$ 2.93	\$ 0.19	\$ 7.56	\$ 23.77
FY22	\$ 14.34	\$ 1.23	\$ 4.05	\$ -	\$ 2.35	\$ 21.97
FY23	\$ 17.92	\$ 0.54	\$ 4.40	\$ 0.22	\$ 3.52	\$ 26.60

TTUHSC Research Expenditures

Research Expenditures include all expenses related to research that are paid from any source, including both internal and external sources



SPACE

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
Facilities Inventory Report (Owned Buildings) - Fall 2023**

Campus	Building Number	Building Name	Gross Area (SF)
Lubbock	1000	TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER	1,010,664
Lubbock	1001	PRESTON SMITH LIBRARY/CONFERENCE CENTER	116,958
Lubbock	1002	ACADEMIC CLASSROOM BUILDING	64,144
Lubbock	1003	TTUHSC PHYSICIANS MEDICAL PAVILION	150,237
Lubbock	1004	HSC CREMATORY/INCINERATOR BLDG	1,512
Lubbock	1005	CENTER FOR CARDIOVASCULAR HEALTH - TEXAS TECH PHYSICIANS	15,554
Lubbock	1006	UNIVERSITY CENTER	64,336
Lubbock	1007	ACADEMIC EVENTS CENTER	12,283
Lubbock	1008	HAZMAT BUILDING	933
Lubbock	1009	OPERATIONS STORAGE	2,173
Lubbock	1201	TTMC SOUTHWEST - FAST-TRACK CENTER	3,702
Lubbock	1202	TTMC SOUTHWEST - MEDICAL OFFICE BLDG	43,574
Lubbock	1203	TTMC SOUTHWEST - AVERITT	7,200
Lubbock	1204	INSTITUTE OF FORENSIC SCIENCE	16,365
Lubbock	1205	TTMC SOUTHWEST MAINTENANCE & OPERATION BLDG	6,051
Lubbock	1301	LARRY COMBEST COMMUNITY HEALTH & WELLNESS CENTER	16,421
TOTAL - Lubbock			1,532,107
Amarillo	2000	SCHOOL OF MEDICINE AND HEALTH PROFESSIONS	192,092
Amarillo	2001	JERRY H. HODGE SCHOOL OF PHARMACY	106,521
Amarillo	2002	WOMEN'S HEALTH AND RESEARCH INSTITUTE	74,477
Amarillo	2004	FACILITIES/OPERATIONS BUILDING	3,822
Amarillo	2005	AMARILLO RESEARCH BUILDING	46,979
Amarillo	2006	SOP ACADEMIC CENTER	25,928
Amarillo	2007	HAZARDOUS MATERIAL STORAGE	247
Amarillo	2008	SIMCENTRAL	20,580
TOTAL - Amarillo			470,646
Odessa	4000	REGIONAL ACADEMIC HEALTH CENTER	67,675
Odessa	4001	TEXAS TECH HEALTH CENTER	82,737
Odessa	4002	ACADEMIC CLASSROOM BUILDING	55,844
Odessa	4091	PORT OF ENTRY STATION-DOTSY	46
TOTAL - Odessa			206,302
Abilene	5000	JERRY H. HODGE SCHOOL OF PHARMACY	52,936
Abilene	5001	SCHOOL OF NURSING	37,573
Abilene	5002	JULIA JONES MATTHEWS DEPARTMENT OF PUBLIC HEALTH BUILDING	44,803
Abilene	5503	LARC BUILDING	6,143
TOTAL - Abilene			141,455
Dallas	6502	SOUTHWEST PROFESSIONAL BUILDING	72,653
TOTAL - Dallas			72,653
Midland	7001	AARON MEDICAL SCIENCE BLDG* <i>(not owned)</i>	52,956
Midland	7002	JENNA WELCH WOMEN'S CENTER* <i>(not owned)</i>	35,565
Midland	7003	CLINIC BUILDING-SECOR	8,388
TOTAL - Midland			96,909
TTUHSC TOTAL:			2,520,073

TTUHSC LEASE OF SPACE REPORT
As of October 1, 2023

Managing Dept Location	Unit #	Space Location	Department	Function	Square Footage
Abilene	1749 Pine	Abilene	School of Nursing	Clinic	7,940
			Abilene	Sub-Total	7,940
Amarillo	7420 Golden Pond Pl	Amarillo	SOM Ama Admin	Office	2,400
Amarillo	6017 Hillside Rd	Amarillo	Pediatrics	Office	5,410
Amarillo	6620 Lowes	Amarillo	Pharm Museum	Storage	200
Amarillo	6015 Plains Blvd	Amarillo	Poison Control	Storage	150
Amarillo	10411 W I40 #445	Amarillo	Family Medicine	Storage	209
Amarillo	10411 W I40 #410	Amarillo	Family Medicine	Storage	300
Amarillo	10411 W I40 #145	Amarillo	Family Medicine	Storage	300
Amarillo	10411 W I40 #412	Amarillo	Family Medicine	Storage	300
Amarillo	6620 Lowes #406	Amarillo	Pediatrics	Storage	250
Amarillo	14301 I27	Amarillo	Mobile Simulation Center	Storage	1,400
			Amarillo	Sub-Total	10,919
Odessa	2301 West Michigan	Midland	Psychiatry	Clinic	5,352
Odessa	400 Rosalind Redfern Grover	Midland	OB/GYN	Clinic	2,415
Odessa	500 W 4th	Odessa	School of Nursing	Classroom	14,500
Odessa	8050 Hwy 191	Odessa	Academic Support	Office	6,779
Odessa	1315 E 5th #249	Odessa	OB/GYN	Storage	200
Odessa	3125 Kermit #551	Odessa	Research	Storage	75
Odessa	3125 Kermit #416	Odessa	Family Medicine	Storage	200
Odessa	3125 Kermit #659	Odessa	OB/GYN	Storage	150
Odessa	3125 Kermit #655	Odessa	Administration	Storage	150
Odessa	3125 Kermit #926	Odessa	Internal Medicine	Storage	150
			Odessa	Sub-Total	29,971
Lubbock	812 San Antonio Ste 365 & 385	Austin	School of Nursing	Office	2,547
Lubbock	4500 S Lancaster	Dallas	School of Pharmacy	Classroom	7,680
Lubbock	6060 Surety Dr	El Paso	TDCJ	Office	1,804
Lubbock	2800 East Broadstreet	Mansfield	SON	Office	6,148
Lubbock	1104 N Ave S	Post	Internal Medicine	Office	500
Lubbock	207 NW 8th St	Seminole	Internal Medicine	Office	300
Lubbock	1207 S Bryant	San Angelo	CATR Behavioral Health	Office	2,744
Lubbock	3410 Taft Blvd	Wichita Falls	CATR Behavioral Health	Office	3,500
Lubbock	4642 N. Loop 289 Ste 101 & 111	Lubbock	CATR Behavioral Health	Office	17,000
Lubbock	4004 82nd Hlth #B	Lubbock	Ophthalmology	Clinic	9,344
Lubbock	4004 82nd Hlth #A & B	Lubbock	OB/GYN	Clinic	7,010
Lubbock	808 Joliet MOPII Ste 130	Lubbock	OB/GYN	Clinic	2,514

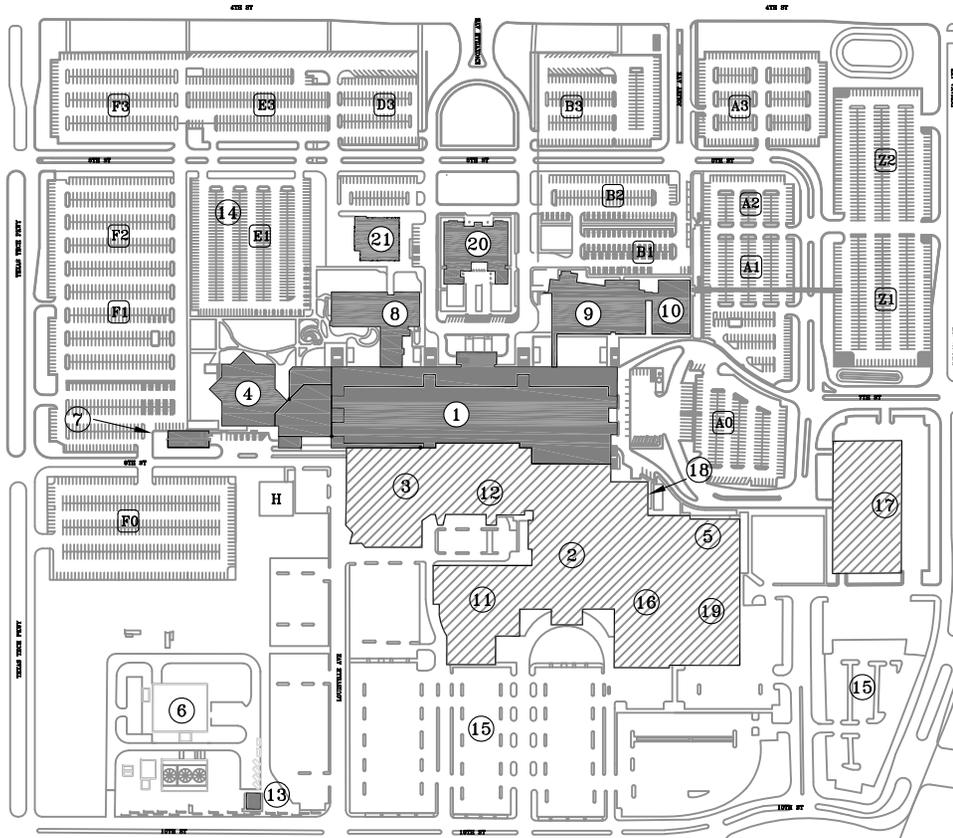
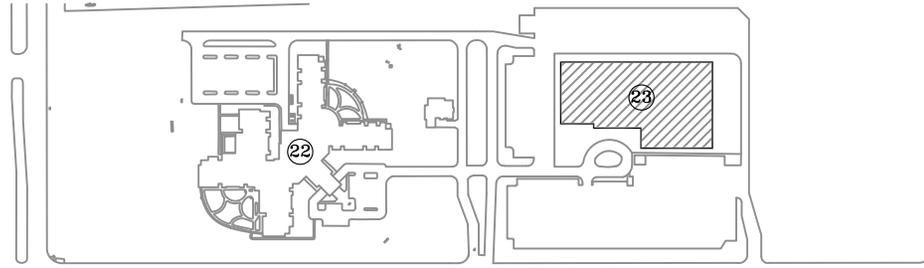
TTUHSC LEASE OF SPACE REPORT
As of October 1, 2023

Managing Dept Location	Unit #	Space Location	Department	Function	Square Footage
Lubbock	2602 Ave Q	Lubbock	Grand Expectations/OB/GYN	Clinic	3,167
Lubbock	808 Joliet MPOII Ste 230	Lubbock	OB/GYN	Office	4,134
Lubbock	3502 9th MOP Ste 130	Lubbock	Pediatrics	Clinic	2,417
Lubbock	4102 24th #504	Lubbock	Pediatrics	Clinic	3,619
Lubbock	4004 82nd Suite C	Lubbock	Pediatrics	Clinic	4,346
Lubbock	4102 24th #507 Bldg 81	Lubbock	Pediatrics	Clinic	5,279
Lubbock	808 Joliet MOP II Ste 120	Lubbock	Internal Medicine	Clinic	1,514
Lubbock	4004 82nd #D	Lubbock	Internal Medicine	Clinic	3,451
Lubbock	3502 9th St Ste 240	Lubbock	Internal Medicine	Clinic	2,275
Lubbock	4515 Marsha Sharp	Lubbock	Anesthesiology	Clinic	1,875
Lubbock	5615 Deauville Blvd	Midland	Orthopedics Surgery	Clinic	15,952
Lubbock	4102 24th #407	Lubbock	Orthopedics Surgery	Clinic	3,273
Lubbock	808 Joliet MOP II Ste 310	Lubbock	Orthopedics Surgery	Clinic	4,868
Lubbock	5307 W Loop 289 #203 & 301	Lubbock	Rural and Comm Health	Office	7,718
Lubbock	5307 W Loop 289 #103	Lubbock	TDCJ	Office	2,731
Lubbock	1215 Ave J	Lubbock	TDCJ	Office	17,127
Lubbock	8901 Highway 87 Spc 31	Lubbock	TDCJ	Office	2,000
Lubbock	4102 24th Ste 304 & 308	Lubbock	SOM Surgery	Clinic	2,285
Lubbock	3502 9th Ste 310	Lubbock	SOM Surgery	Clinic	2,618
Lubbock	416 Frankford	Lubbock	SON Combest	Clinic	5,852
Lubbock	6501 University Ave	Lubbock	SON Combest	Clinic	5,627
Lubbock	3706 20th Ste A	Lubbock	Covenant Branch Campus	Office	4,635
Lubbock	3706 20th Ste A & B	Lubbock	Covenant Branch Campus	Office	3,300
Lubbock	4102 24th #508	Lubbock	Urology	Clinic	3,075
Lubbock	4004 82nd POD F2	Lubbock	Urology	Clinic	2,146
Lubbock	5808 4th #106	Lubbock	SimLife Center	Storage	150
Lubbock	5807 4th	Lubbock	Rural and Comm Health	Storage	200
Lubbock	2501 Clovis #34	Lubbock	SON Larabee	Storage	250
Lubbock	2501 Clovis #73	Lubbock	SON Larabee	Storage	300
Lubbock	5808 4th St Ste 106	Lubbock	SON SimLife Center	Storage	150
Lubbock	6434 Maple #385	Dallas	SON SimLife Center	Storage	200
Lubbock	6434 Maple #330M	Dallas	SON SimLife Center	Storage	300
Lubbock	6434 Maple #446M	Dallas	SON SimLife Center	Storage	300
			Lubbock	Sub-Total	178,225
				TOTAL	227,055

Texas Tech University Health Sciences Center - Lubbock

NOT TO SCALE

3601 4th Street



1. Texas Tech University Health Sciences Center (TTUHSC)
2. University Medical Center (UMC)
3. UMC Emergency Room
4. Preston Smith Library
5. UMC Medical Office Plaza
6. Central Heating and Cooling Plant #2
7. Operations Storage / HazMat Buildings
8. Academic Classroom Building
9. Texas Tech Physicians Medical Pavilion
10. Center for Cardiovascular Health - Texas Tech Physicians
11. UMC - Southwest Cancer Center
12. UMC - McInturff Conference Center and Outpatient Clinic
13. Crematory/Incinerator
14. TTUHSC Parking Lots A-Z (approx. 3,500 spaces)
15. UMC Parking
16. UMC East Tower
17. UMC Parking Garage
18. UMC Generator Building
19. Medical Office Plaza 2
20. University Center
21. Academic Events Center
22. Garrison Geriatric Education and Care Center
23. VA Lubbock Clinic

Acreage Information (approximate)

TTUHSC Land Tract 130.5 Acres

TTUHSC Acreage: 114.583 Acres (owned)

UMC Acreage: 15.9154 Acres (deeded - TTUHSC)

UMC Acreage: 25.6895 Acres (leased - TTUHSC)

UMC Acreage: 4.5 Acres (leased - TTU)

Texas Tech Medical Center Southwest - Lubbock

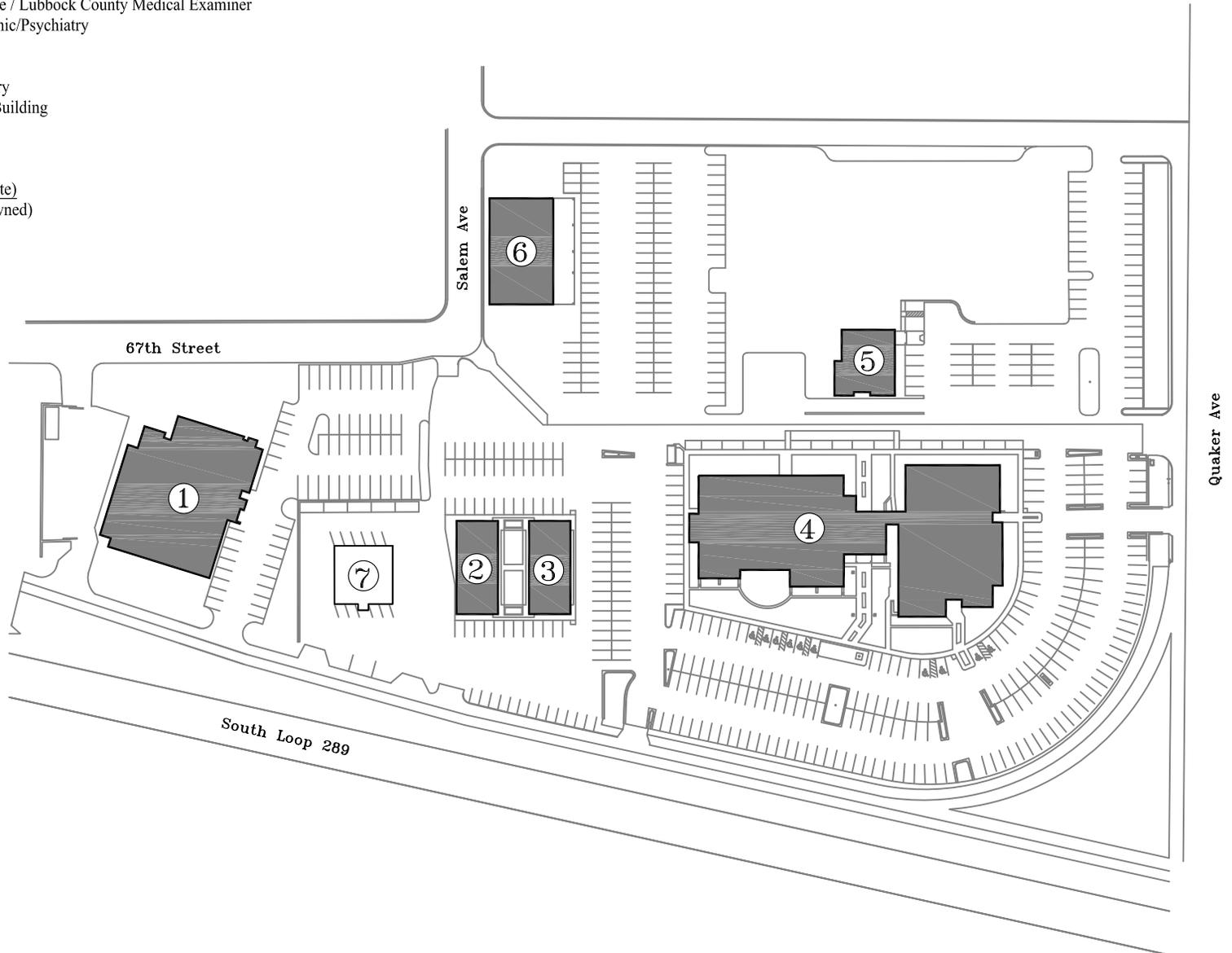
NOT TO SCALE

6630 S Quaker

1. TTUHSC School of Medicine / Lubbock County Medical Examiner
2. Averitt West - Pediatrics Clinic/Psychiatry
3. Averitt East - Budget Office
4. Medical Office Building
5. Fast Track Center - Psychiatry
6. Maintenance & Operations Building
7. Private Property

Acreage Information (approximate)

TTUHSC Acreage: 11.0 Acres (owned)



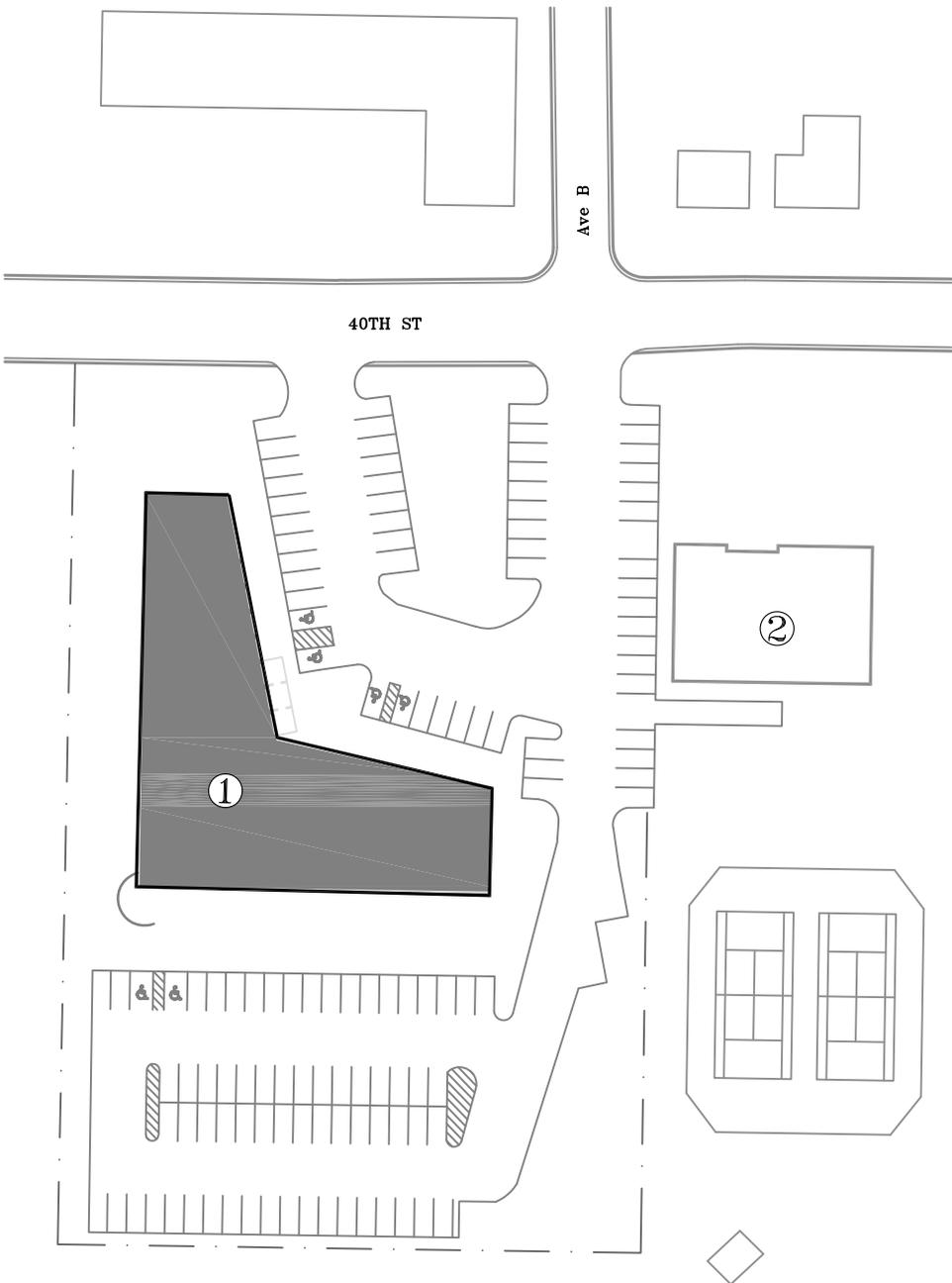
Texas Tech Larry Combest Health and Wellness Center - Lubbock

NOT TO SCALE

301 E 40th

- 1. Larry Combest Community Health and Wellness Center
- 2. Copper Rawlings Community Center

Acreage Information (approximate)
TTUHSC Acreage: 2.371 Acres (leased)



Texas Tech University Health Sciences Center - Amarillo

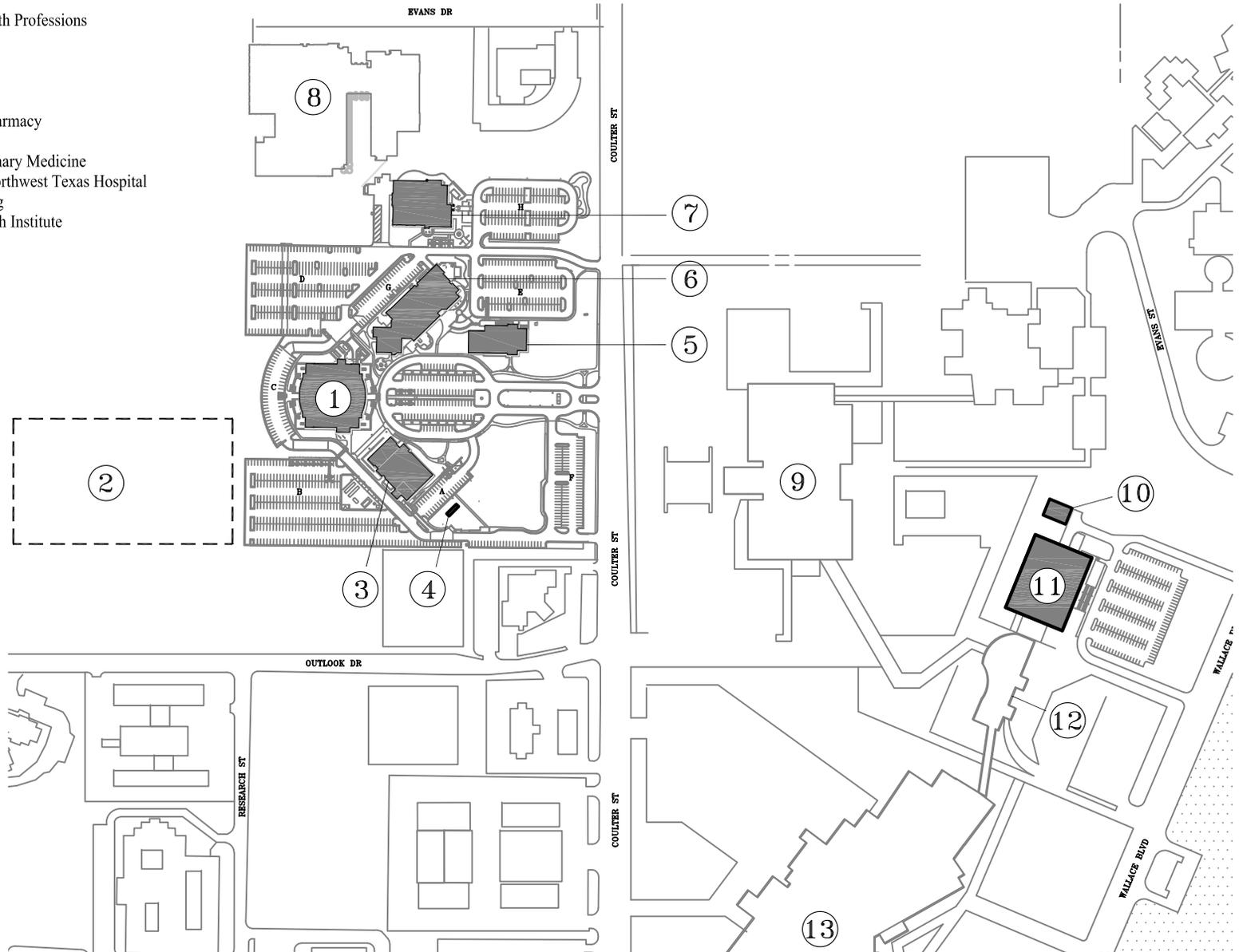
NOT TO SCALE

1400 Coulter

1. TTUHSC - School of Medicine and Health Professions
2. Future TTUHSC Expansion
3. TTUHSC - Amarillo Research Building
4. TTUHSC - Hazmat Building
5. TTUHSC - Pharmacy Academic Center
6. TTUHSC - Jerry H. Hodge School of Pharmacy
7. TTUHSC - SimCentral Building
8. Texas Tech University School of Veterinary Medicine
9. Northwest Texas Healthcare System - Northwest Texas Hospital
10. TTUHSC - Facilities/Operations Building
11. TTUHSC - Women's Health and Research Institute
12. BSA Medical Office Building
13. Baptist St. Anthony's Health System

Acreage Information (approximate)

TTUHSC Acreage: 34.75 Acres (owned)



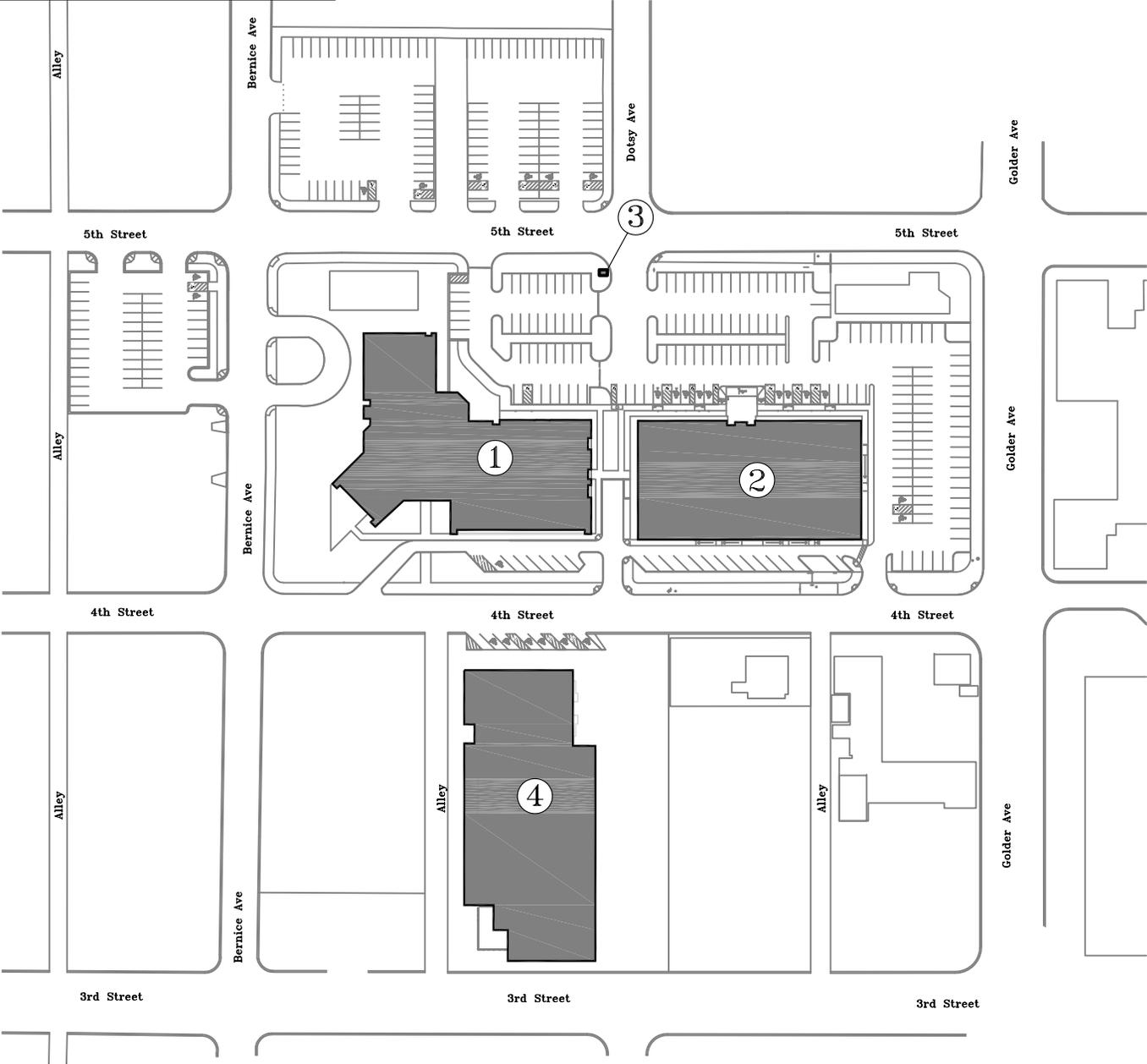
Texas Tech University Health Sciences Center - Odessa

NOT TO SCALE

800 W 4th

- 1. Regional Academic Health Center
- 2. Texas Tech Health Center (Clinics)
- 3. Port of Entry Station (Dotsy Ave.)
- 4. Academic Classroom Building

Acreage Information (approximate)
 TTUHSC Acreage: 7.58 Acres (owned)



Texas Tech University Health Sciences Center - Midland

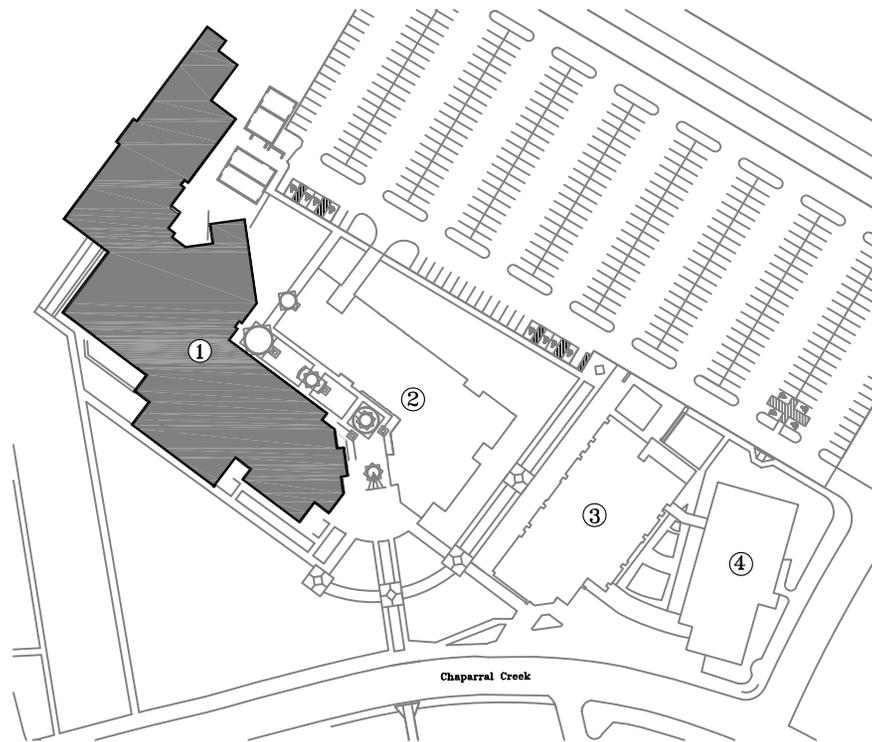
NOT TO SCALE

3600 N Garfield

1. Dorothy & Todd Aaron Medical Science Building - TTUHSC
2. Dorothy & Todd Aaron Medical Science Building - Midland College
3. Fox I Science Building - Midland College
4. Fox II Science Building - Midland College

Acreage Information (approximate)

TTUHSC Acreage: 4.072 Acres (leased)



Texas Tech University Health Sciences Center - Midland

NOT TO SCALE

1. Jenna Welch Women's Center (Texas Tech Physicians of Midland)
2. Midland Memorial Hospital (MMH)
3. Secor Clinic - TTUHSC
4. Texas Tech Psychiatry Clinic

Acreage Information (approximate)

TTUHSC Acreage: 0.50 Acres (owned)

TTUHSC Acreage: 0.59 Acres (leased)



Texas Tech University Health Sciences Center - Abilene

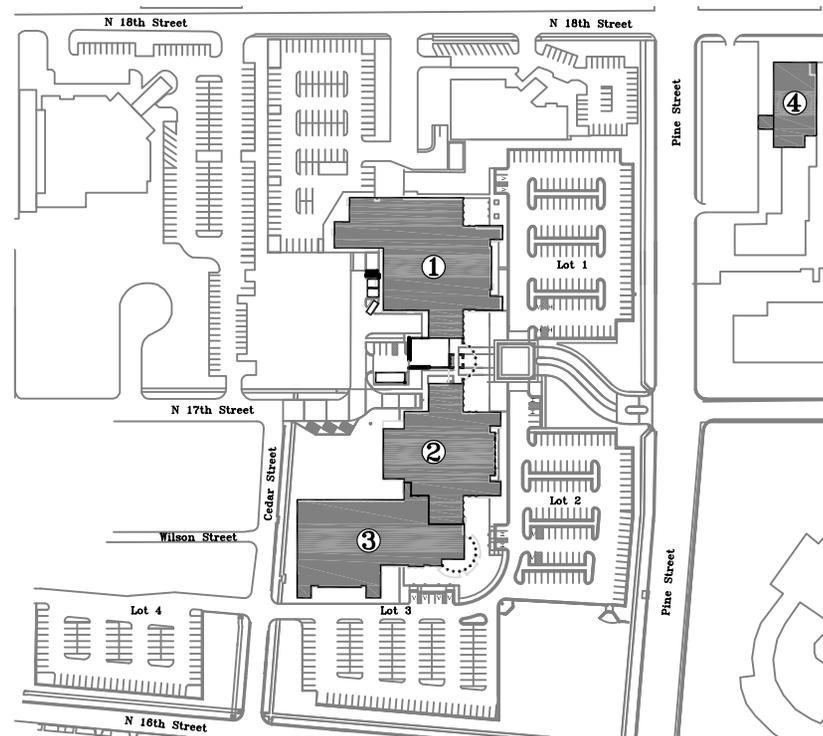
NOT TO SCALE

1718 Pine Street

1. Jerry H. Hodge School of Pharmacy
2. School of Nursing
3. Julia Jones Matthews School of Population and Public Health
4. Abilene Community Health Center

Acreage Information (approximate)

TTUHSC Acreage: 10.044 Acres (owned)



Texas Tech University Health Sciences Center - Abilene

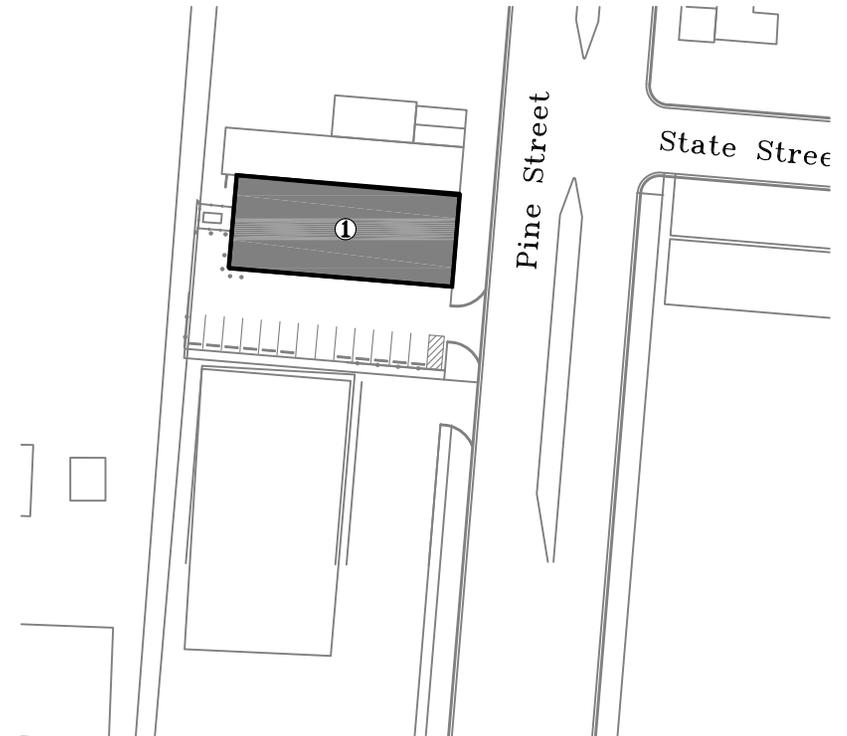
NOT TO SCALE

842 Pine Street

1. Abilene LARC building

Acreage Information (approximate)

TTUHSC Acreage: 0.322 Acres (owned)



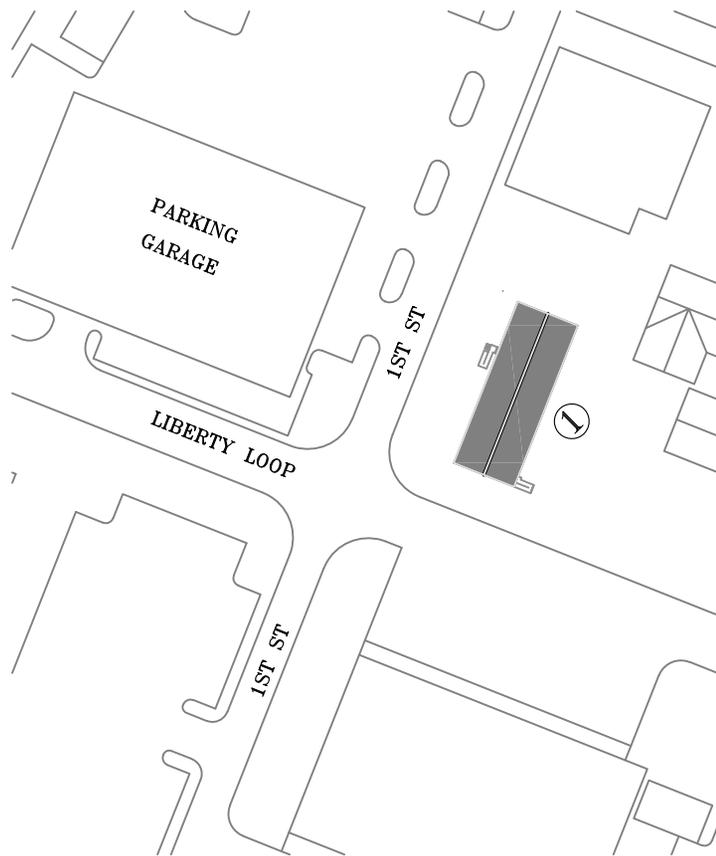
November 06, 2023

Texas Tech University Health Sciences Center - Dallas

NOT TO SCALE

4500 S Lancaster Road - Building #7

1. Building #7 - Jerry H. Hodge School of Pharmacy
(Leased Facility-Basement, 1st, and 2nd Floors)



Texas Tech University Health Sciences Center - Dallas

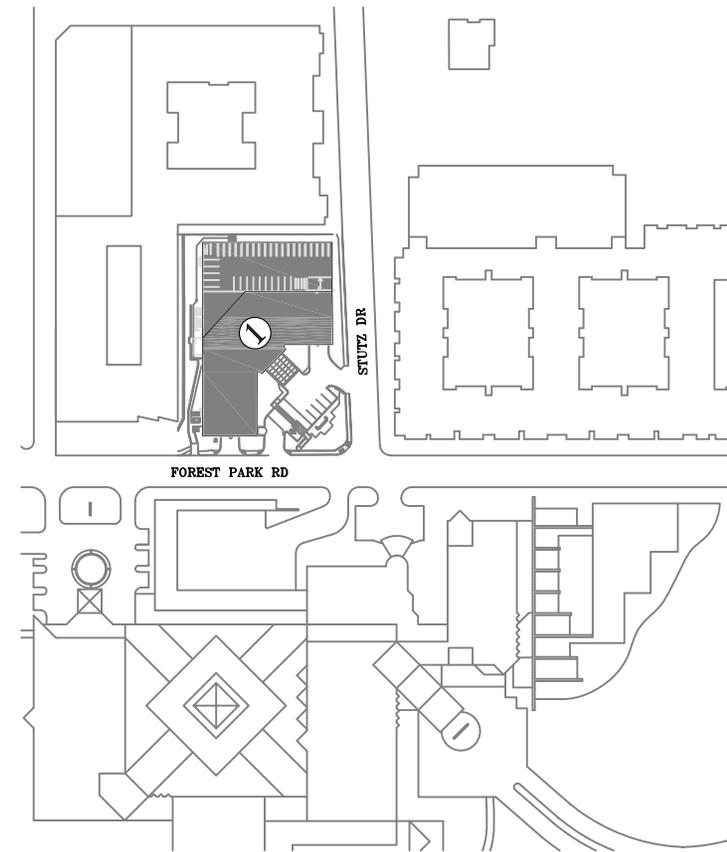
NOT TO SCALE

5920 Forest Park Road

1. Texas Tech University Health Sciences Center

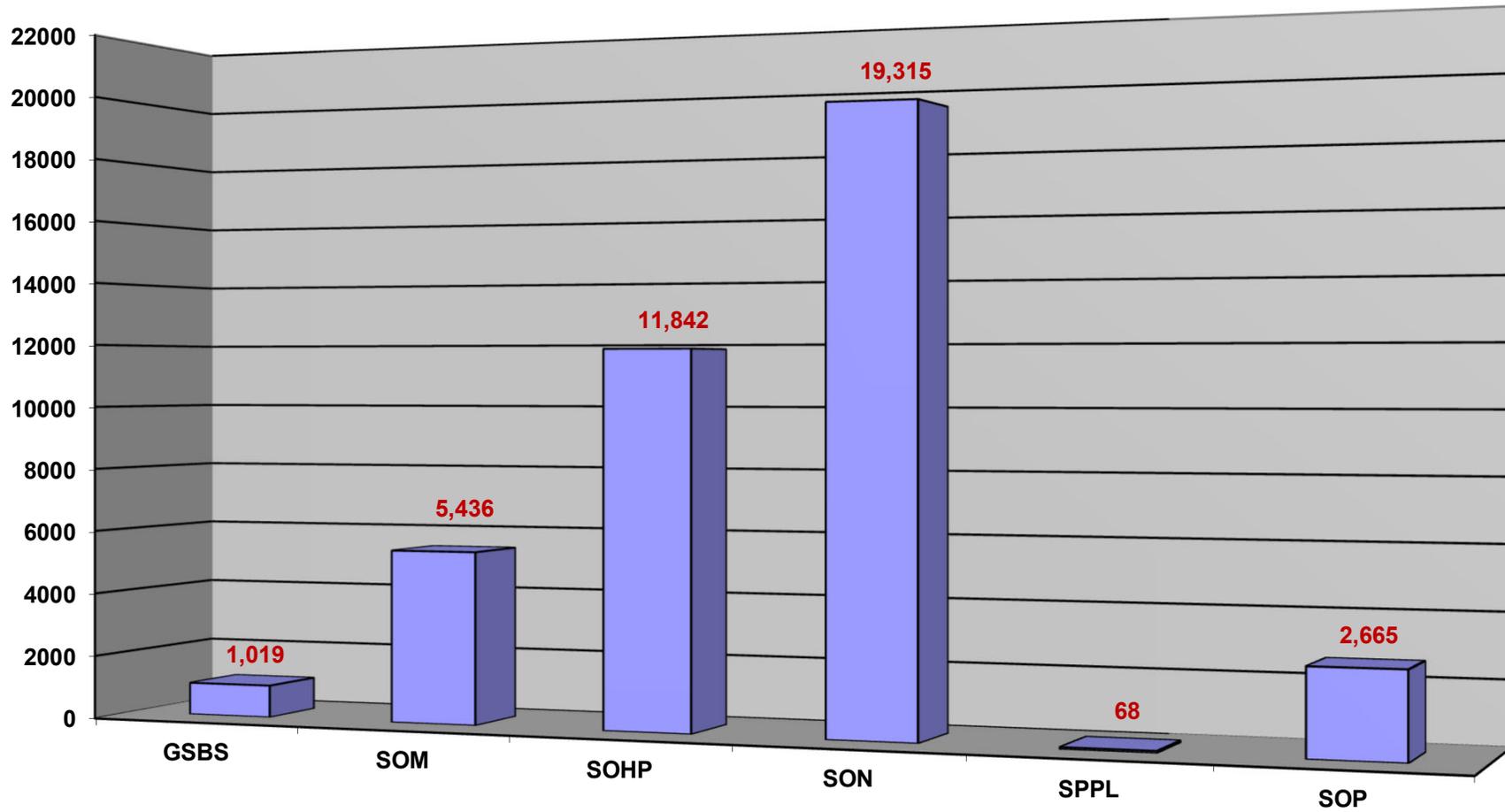
Acreage Information (approximate)

TTUHSC Acreage: 1.148 Acres (owned)



ALUMNI

TTUHSC Alumni by School (Cumulative 1974 - 2023)



Source: TTUHSC Institutional Research Office

El Paso school degrees are excluded beginning AY 2015.

PRACTICE
INCOME PLANS

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS

FY 2014 FY 2015 FY 2016 FY 2017 FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 Total

1. PROVIDER PLAN INCOME: 2014-2023

A. GROSS AMOUNT

1. Gross Charges

Lubbock	168,467,085	188,179,348	199,399,294	203,400,278	218,248,292	223,155,655	205,359,636	224,153,455	247,154,554	255,046,135	2,132,563,732
Amarillo	61,145,332	75,503,898	89,084,879	86,303,971	80,785,319	84,727,870	83,371,702	94,783,901	87,748,108	86,564,931	830,019,911
El Paso*	151,431,236										151,431,236
Permian Basin	20,506,099	23,399,217	24,204,935	22,678,769	23,749,226	26,534,156	28,169,952	29,095,936	32,019,550	34,549,836	264,907,676
Total	401,549,752	287,082,463	312,689,108	312,383,018	322,782,837	334,417,681	316,901,290	348,033,292	366,922,212	376,160,902	3,378,922,555

2. Net Collections

Lubbock	62,784,604	69,594,867	72,187,604	74,705,128	78,739,674	82,206,920	74,516,705	79,167,292	87,485,121	90,069,087	771,457,002
Amarillo	20,889,073	22,397,804	23,391,662	22,649,398	22,031,887	23,091,097	22,707,207	23,612,117	25,275,083	25,673,581	231,718,909
El Paso*	53,106,698										53,106,698
Permian Basin	10,237,599	10,689,356	11,813,327	11,226,482	12,073,576	13,441,746	12,189,408	12,477,281	14,164,143	15,612,419	123,925,337
Total	147,017,974	102,682,027	107,392,593	108,581,008	112,845,137	118,739,763	109,413,320	115,256,690	126,924,347	131,355,087	1,180,207,946

B. ADJUSTMENTS

1. Total Amount

Lubbock	93,042,486	98,235,475	113,212,251	117,979,462	123,029,138	133,255,140	122,412,189	133,277,887	154,863,888	154,303,419	1,243,611,335
Amarillo	34,264,727	46,882,427	60,483,815	57,006,792	55,591,287	55,768,007	63,960,847	68,969,049	60,419,264	55,480,229	558,826,444
El Paso*	90,338,580										90,338,580
Permian Basin	8,079,197	9,169,858	11,505,457	9,975,928	10,690,313	11,346,733	14,594,912	15,127,149	16,564,511	16,591,538	123,645,596
Total	225,724,990	154,287,760	185,201,523	184,962,182	189,310,738	200,369,880	200,967,948	217,374,085	231,847,663	226,375,186	2,016,421,955

C. BAD DEBT AMOUNT

Lubbock	12,011,814	12,300,155	11,985,974	15,060,336	14,962,929	11,927,406	8,085,999	7,062,453	6,682,659	10,311,412	110,391,137
Amarillo	2,700,465	4,840,082	5,873,334	6,143,621	4,445,467	4,477,215	(2,519,580)	(2,020,595)	5,992,053	5,163,063	35,095,125
El Paso*	8,829,234										8,829,234
Permian Basin	2,255,089	2,465,683	2,160,262	1,704,647	1,589,078	1,696,859	1,465,662	1,111,857	1,099,381	1,085,403	16,633,921
Total	25,796,602	19,605,920	20,019,570	22,908,604	20,997,474	18,101,480	7,032,081	6,153,715	13,774,093	16,559,878	170,949,417

D. UNCOMPENSATED CARE

1. Charges (Measure of actual effort)

Lubbock	101,969,398	109,909,412	116,541,944	122,968,677	130,589,971	134,145,298	124,170,907	134,638,230	146,229,756	149,254,657	1,270,418,250
Amarillo	44,336,654	56,587,167	65,818,144	63,742,276	58,063,789	61,088,325	59,680,626	63,496,073	56,831,599	53,602,791	583,247,444
El Paso*	118,972,881										118,972,881
Permian Basin	12,835,222	14,246,320	15,203,229	13,652,374	14,182,519	15,319,854	16,636,495	16,791,756	19,463,007	20,897,166	159,227,942
Total	278,114,155	180,742,899	197,563,317	200,363,327	202,836,279	210,553,477	200,488,028	214,926,059	222,524,362	223,754,614	2,131,866,517

2. Unreimbursed Cost of Care**

Lubbock	35,785,698	42,511,827	29,390,322	26,542,447	28,348,095	25,599,478	18,371,650	23,468,531	21,041,506	21,866,703	272,926,257
Amarillo	10,145,605	9,871,821	7,463,291	3,454,063	1,178,369	5,018,400	2,696,490	6,752,414	3,793,170	2,854,962	53,228,585
El Paso*	33,996,536										33,996,536
Permian Basin	4,529,311	6,042,021	2,165,616	4,998,103	3,535,831	4,539,827	3,189,316	5,004,114	4,944,509	4,177,364	43,126,012
Total	84,457,150	58,425,669	39,019,229	34,994,613	33,062,295	35,157,705	24,257,456	35,225,059	29,779,185	28,899,029	403,277,390

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF MEDICINE**

FACULTY PHYSICIAN PROVIDER PLANS	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Total
E. TOTAL NUMBER OF PATIENTS SERVED											
1. Number of Clinic Visits											
Lubbock	315,077	332,872	337,663	343,471	350,873	359,594	330,080	355,621	380,925	371,463	3,477,639
Amarillo	100,885	103,026	103,042	103,464	103,364	111,271	103,729	105,324	107,728	112,573	1,054,406
El Paso*	205,664										205,664
Permian Basin	74,382	74,347	77,432	79,628	88,134	90,089	84,806	96,824	100,943	99,907	866,492
Total	696,008	510,245	518,137	526,563	542,371	560,954	518,615	557,769	589,596	583,943	5,604,201
2. Number of Patients Served											
Lubbock	117,570	122,652	126,856	125,176	128,415	126,638	119,658	125,705	133,498	138,676	1,264,844
Amarillo	43,227	42,761	43,235	43,681	42,994	44,717	44,609	44,272	43,616	44,794	437,906
El Paso*	112,331										112,331
Permian Basin	26,987	28,012	28,347	29,190	31,442	31,502	30,481	32,538	34,288	35,235	308,022
Total	300,115	193,425	198,438	198,047	202,851	202,857	194,748	202,515	211,402	218,705	2,123,103
3. Number of Inpatients Served											
Lubbock	19,959	21,474	23,476	22,791	24,015	22,589	20,575	19,659	22,297	23,700	220,535
Amarillo	15,769	15,869	16,094	16,054	14,803	15,576	14,741	14,820	14,220	15,471	153,417
El Paso*	20,510										20,510
Permian Basin	6,729	6,982	6,241	6,173	6,399	6,126	5,821	6,033	6,049	5,984	62,537
Total	62,967	44,325	45,811	45,018	45,217	44,291	41,137	40,512	42,566	45,155	456,999
F. MEDICAID REIMBURSEMENT											
1. Total Billings											
Lubbock	39,328,084	41,175,385	42,282,210	41,569,753	43,190,542	44,487,303	40,242,076	44,502,844	48,311,369	49,250,143	434,339,709
Amarillo	25,138,635	27,612,699	33,424,570	32,536,263	30,235,737	31,646,596	29,406,262	33,442,774	27,624,195	26,143,339	297,211,070
El Paso*	37,495,926										37,495,926
Permian Basin	7,212,215	7,212,151	8,087,730	7,436,212	8,104,059	9,371,520	9,527,311	9,185,716	11,416,757	12,923,918	90,477,589
Total	109,174,860	76,000,235	83,794,510	81,542,228	81,530,338	85,505,419	79,175,649	87,131,334	87,352,321	88,317,400	859,524,294
1. Amount Received***											
Lubbock	15,766,903	18,364,811	16,702,602	16,459,708	16,442,525	15,140,007	13,430,521	12,960,250	14,844,683	15,782,547	155,894,557
Amarillo	9,786,577	11,884,749	10,137,173	10,131,513	9,456,940	8,688,693	8,293,767	7,205,909	7,622,128	8,270,321	91,477,770
El Paso*	16,122,351										16,122,351
Permian Basin	4,708,262	4,346,150	5,188,672	2,686,373	4,228,289	4,845,739	4,330,576	3,643,509	4,904,891	5,709,724	44,592,185
Total	46,384,093	34,595,710	32,028,447	29,277,594	30,127,754	28,674,439	26,054,864	23,809,668	27,371,702	29,762,592	308,086,863

*El Paso figures are excluded beginning in FY 15

**Change in methodology in FY 16 to offset contractual revenue

***Includes UPL/UC dollars received and ACA payments from FY 14-19 and final DY 8 UC payment received in FY 20. UC methodology changed to Charity Care for DY 9 payments received in FY 20.

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
SPEECH AND HEARING CLINIC-LUBBOCK**

Provider Plan Income:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
A. Gross Amount										
Gross Charges	\$ 618,496	\$ 699,083	\$ 560,076	\$ 446,436	\$ 408,428	\$ 425,341	\$ 323,277	\$ 340,893	\$ 400,945	\$ 449,892
Net Collection	\$ 414,389	\$ 453,177	\$ 413,593	\$ 298,911	\$ 305,864	\$ 276,620	\$ 248,530	\$ 212,396	\$ 222,868	\$ 301,720
B. Adjustments										
Total Adjustments	\$ 156,383	\$ 227,403	\$ 153,418	\$ 190,442	\$ 116,594	\$ 118,862	\$ 108,051	\$ 123,473	\$ 154,176	\$ 141,555
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. Bad Debt Amount										
Total Bad Debt	\$ 12,878	\$ 11,136	\$ 12,206	\$ 39,813	\$ 17,486	\$ 3,066	\$ 4,783	\$ 1,500	\$ 5,180	\$ 8,474
D. Un-sponsored Charity Care*										
Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ 73	\$ -	\$ 150	\$ 1,789	\$ 400	\$ 248	\$ 142
E. Total Number of Patients Served										
Number of Clinic Visits	5054	6322	6517	4831	3672	4531	3682	3646	4268	4819
Number of Patients Served	1689	2118	2379	1069	1150	919	742	685	742	833
Number of Inpatients Served	-	-	-	-	-	-	-	-	-	-
2. Indigent Patients:										
A. Number Served										
Number of Indigent Visits	-	-	-	3	-	-	-	-	-	-
Number of Indigents Served	-	-	-	3	-	-	-	-	-	-
3. Medicaid Reimbursement:										
A. Total Billings										
Total Billings	\$ 154,860	\$ 153,393	\$ 135,612	\$ 130,387	\$ 70,211	\$ 73,868	\$ 61,536	\$ 69,031	\$ 78,520	\$ 80,638
B. Amount Received										
Total Amount Received	\$ 50,922	\$ 93,870	\$ 61,305	\$ 36,433	\$ 26,049	\$ 25,591	\$ 24,107	\$ 27,282	\$ 32,980	\$ 40,296
C. Number of Medicaid Clients										
Number of Medicaid Visits	931	1,102	1,219	553	536	544	471	481	571	648
Number of Medicaid Served	677	725	713	260	354	350	296	319	348	399

TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF HEALTH PROFESSIONS
YOUR LIFE BEHAVIORAL HEALTH & WELLNESS CLINIC - LUBBOCK

Provider Plan Income:	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
A. Gross Amount										
Gross Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,359
Net Collection	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,109
B. Adjustments										
Total Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,786
Non-Indigent Adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
C. Bad Debt Amount										
Total Bad Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60
D. Un-sponsored Charity Care*										
Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Un-sponsored Charity Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E. Total Number of Patients Served										
Number of Clinic Visits	-	-	-	-	-	-	-	-	-	65
Number of Patients Served	-	-	-	-	-	-	-	-	-	21
Number of Inpatients Served	-	-	-	-	-	-	-	-	-	-
2. Indigent Patients:										
A. Number Served										
Number of Indigent Visits	-	-	-	-	-	-	-	-	-	-
Number of Indigents Served	-	-	-	-	-	-	-	-	-	-
3. Medicaid Reimbursement:										
A. Total Billings										
Total Billings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,098
B. Amount Received										
Total Amount Received	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 418
C. Number of Medicaid Clients										
Number of Medicaid Visits	-	-	-	-	-	-	-	-	-	16
Number of Medicaid Served	-	-	-	-	-	-	-	-	-	7

* Opening date May 2023

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
SCHOOL OF NURSING
LARRY COMBEST COMMUNITY HEALTH AND WELLNESS CENTER**

1. PROVIDER PLAN INCOME	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
A. GROSS AMOUNT										
1. Gross Charges										
COMBEST WELLNESS CENTER	\$2,725,927	\$4,054,920	\$5,870,255	\$6,775,731	\$8,831,127	\$8,850,548	\$8,988,458	\$8,073,904	\$10,443,066	\$9,688,178
2. Net Collections										
COMBEST WELLNESS CENTER	\$1,018,454	\$1,676,775	\$2,073,422	\$2,533,621	\$2,675,526	\$2,432,552	\$3,265,451	\$2,948,170	\$3,635,911	\$3,670,182
B. ADJUSTMENTS										
1. Total Amount										
COMBEST WELLNESS CENTER	\$561,100	\$1,963,043	\$3,058,229	\$3,649,453	\$4,713,731	\$4,635,602	\$4,561,723	\$4,135,515	\$5,255,556	\$4,779,733
2. MEDICAID REIMBURSEMENT										
A. TOTAL BILLINGS										
COMBEST WELLNESS CENTER	\$736,434	\$1,314,338	\$1,895,644	\$1,991,402	\$2,726,010	\$2,907,295	\$2,619,225	\$2,648,668	\$3,466,463	\$3,566,205
B. AMOUNT RECEIVED										
COMBEST WELLNESS CENTER	\$525,313	\$912,230	\$1,358,366	\$1,502,346	\$1,445,434	\$1,327,831	\$1,668,428	\$1,545,150	\$1,963,871	\$2,051,704
C. NUMBER OF MEDICAID CLIENTS										
1. Number of Medicaid Visits										
COMBEST WELLNESS CENTER	5,132	6,718	7,247	7,824	6,031	6,899	6,396	6,119	7,272	7,527

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
JERRY H. HODGE SCHOOL OF PHARMACY**

PROVIDER PLAN INCOME:

REVENUE	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
From Pharmacy Operations	\$3,154,824	\$3,066,422	\$3,804,059	\$3,996,644	\$3,700,421	\$4,021,567	\$3,935,095	\$3,825,400	\$3,615,244	\$4,172,527
From Affiliate practice sites	\$1,335,188	\$1,341,442	\$1,419,202	\$1,346,913	\$1,195,997	\$1,226,368	\$1,202,917	\$1,214,922	\$946,453	\$1,013,459
TOTAL	\$4,490,012	\$4,407,864	\$5,223,261	\$5,343,556	\$4,896,418	\$5,247,935	\$5,138,012	\$5,040,322	\$4,561,697	\$5,185,986

OPERATIONS

Immunizations	1,421	1,759	1,721	1,456	1,645	3,384	3,950	5,312	4,205	5,062
Prescriptions	38,074	42,699	44,660	45,429	43,492	44,961	42,987	40,846	45,743	44,366
TOTAL	39,495	44,458	46,381	46,885	45,137	48,345	46,937	46,158	51,948	49,428

NUMBER OF PATIENTS SERVED

Patients Served	7,968	9,210	9,306	9,850	4,230	10,747	6,802	7,783	7,903	6,562
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PERFORMANCE MEASURES

**TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER
PERFORMANCE MEASURES**

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
School of Medicine					
Percent of students passing part 1 or part 2 of the national licensing exam on the first attempt	97.00%	98.00%	99.00%	96.94%	94.00%
Percent of graduates entering a primary care residency	48.50%	55.43%	54.70%	56.91%	49.71%
Percent of graduates practicing in Texas	61.99%	59.43%	61.47%	65.78%	67.14%
Percent of graduates practicing primary care in Texas	24.21%	23.38%	23.17%	27.71%	29.79%
Percent of graduates practicing primary care in a Texas under-served area	8.23%	7.88%	10.40%	13.01%	14.89%
Percent of residency completers practicing in Texas	48.00%	62.41%	58.74%	48.59%	58.14%
Minority admissions as a percent of total M.D./D.O. admissions	18.23%	14.37%	19.88%	19.87%	21.89%
Total number of residents	501	536	551	577	587
Minority residents as a percent of total resident	21.96%	20.71%	20.69%	20.45%	22.83%
Minority Graduates as a percent of total M.D./D.O. graduates	14.88%	19.43%	23.20%	18.33%	18.02%
Total number of outpatient visits	601,882	554,505	597,038	N/A	N/A
Total number of inpatient days	244,175	221,147	238,497	N/A	N/A
Graduate School of Biomedical Sciences					
Graduate School Enrollment					
School of Health Professions					
Percent of graduates passing the certification / licensure examination on the first attempt	93.13%	89.19%	93.03%	89.34%	88.88%
Percent of graduates who are licensed or certified in Texas	82.97%	81.47%	83.44%	87.02%	87.97%
Allied Health enrollment					
School of Nursing					
Percent of BSN graduates passing the national licensing exam on the first attempt in Texas	97.22%	97.21%	93.88%	89.25%	88.91%
Percent of BSN graduates who are licensed in Texas	96.49%	97.13%	99.00%	99.21%	97.72%
Percent of MSN graduates granted Advanced Practice Status in Texas	70.31%	62.31%	66.51%	65.24%	63.93%
Nursing school enrollment					
Pharmacy School					
Percent of graduates passing the national licensing exam on the first attempt	86.90%	92.62%	93.66%	80.54%	82.78%
Percent of graduates who are licensed in Texas	95.80%	98.53%	95.21%	87.26%	89.74%
Pharmacy school enrollment					
Financial Aid					
Avg Cost of Resident Undergraduate Tuition and Fees for 15 Semester Credit Hours	4,386	4,642	4,957	5,186	5,178
Average Student Loan Debt for Medical School Graduates	97,398	108,878	103,632	122,229	101,325
Percent of Medical School Graduates Students with Student Loan Debt	79.45%	72.00%	71.00%	80.50%	73.80%
Average Financial Aid Award per Full-time Student	7,806	11,933	11,507	10,387	8,755
Percent of Full-time Students Receiving Financial Aid	68.17%	71.09%	68.00%	74.68%	70.50%
Research					
Total external research expenditure	\$17,488,228	\$17,173,816	\$16,853,054	\$20,111,799	\$20,545,249
Research expenditures as a percent of state appropriations for research	494.04%	487.75%	478.64%	573.41%	585.76%
Institutional Support					
Administrative Costs	4.94%	4.77%	4.76%	4.67%	4.61%
All Schools - Total					
Total number of post-doctoral research trainees	17	19	17	20	19
Minority admissions as a percent of total first-year admission	33.86%	33.78%	36.95%	39.27%	39.27%
Total number of degrees or certificates awarded	2,295	2,325	2,280	2,458	2,383
Minority graduates as a percent of total graduate	21.00%	20.40%	22.59%	21.40%	21.46%
Total Uncompensated Care Provided by Faculty	39,442,367	\$27,532,329	\$38,992,737	\$32,574,809	\$32,881,950
Total Net Patient Revenue by Faculty	118,752,945	\$111,496,499	\$120,865,051	N/A	N/A